The Board of Trustees of the Medical University Hospital Authority convened Friday, December 14, 2018, with the following members present: Mr. Charles Schulze, Chair; Dr. James Lemon, Vice-Chair, Mr. Bill Baker; Ms. Terri Barnes; Mr. Jim Battle; Mr. Bill Bingham; Dr. Melvin Brown; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Ms. Barbara Johnson-Williams; Dr. Murrell Smith; and Mr. Tom Stephenson.

MUSC administrative officials were present: Dr. David Cole, Dr. Pat Cawley; Ms. Annette Drachman; Dr. Ray DuBois; Dr. Lisa Saladin; and Mr. Mark Sweatman.

Item 1. Call to Order.

There being a quorum present, Chairman Schulze called the meeting to order.

Item 2. Roll Call for the MUHA and MUSC Board of Trustees.

Ms. Scutt called the roll and made the following announcement, “In compliance with the Freedom of Information Act, notice of meetings and agendas were furnished to all news media and persons requesting notification.”

Item 3. Secretary to Report Date of Next Meeting of the MUHA and MUSC Board of Trustees.

Ms. Scutt reported that the date of the next regular Board meeting is Friday, February 8, 2019.

Item 4. Approval of the Minutes of the Regular Meeting of the MUSC Board of Trustees of October 12, 2018, the Facilities Subcommittee Meeting of November 13, 2018 and the Special Called Meeting of the MUHA/MUSC Board of Trustees of November 19, 2018.

Board Action: Mr. Schulze called for a motion for the approval of the minutes. A motion was made by Dr. Lemon, the motion was seconded, voted on and unanimously carried.

RECOMMENDATIONS AND INFORMATIONAL REPORTS FROM THE OFFICE OF THE PRESIDENT

OLD BUSINESS: None.

NEW BUSINESS: None.

Item 5. General Informational Report of the President.

Statement: Dr. David Cole gave an update to the Board on Thursday and highlighted some of the current initiatives and recognition across the MUSC Enterprise. Some of the highlights included:

- Academics: New Geriatric Fellowship Program received initial accreditation and is seeking applicants to begin in July 2019; College of Medicine has launched searches for the following department chair positions: Neurology; Neuroscience; Orthopedics; Public Health Sciences and Radiation Oncology.
• Faculty Awards: Dr. Gary Gilkeson and Dr. Deanna Baker-Frost were honored with American College of Rheumatology (ACR) awards. Dr. Michael Yost has been elected as a Fellow of the National Academy of Inventors.
• MUSC Health: Siemens Healthineers joint oversight structure has been established and the commercial agreement is in definitive stage. Children’s Health and Stroke research projects are moving along and are expected to launch this fiscal year.
• Finance and Administration: MUSC Enterprise Employee Scholarships Fund was established and a total of 25 individuals were selected. The 2nd Annual Inclusion to Innovation Summit was held in November with more than 80 participants.
• Legislative: Meetings held with SFAA on Pharmacy/Innovation renovations, ERP and new hospitals. Invited by SC Governor McMaster to the inaugural ceremonies on January 9.

Dr. Cole called on Dr. Cawley who introduced Dr. Christine Holmstedt, Associate Professor of Neurology & Emergency Medicine and Medical Director of MUSC’s Comprehensive Stroke and Teleneuroscience Programs. Dr. Holmstedt began her presentation sharing background and need around telestroke and teleneurology. Data from the CDC in 2016 showed that stroke is the 5th leading cause of death in the U.S. and the 3rd leading cause of death in SC. Dr. Holmstedt also reported that the demand for neurologists continues to increase and is there is a projected shortfall of 19% by 2025. She also said that in South Carolina, based on the population of 4.9M and the number of neurologists in SC (157), the ratio of neurologist to patient is one neurologist for every 31K patients.

Dr. Holmstedt reported on the growth of the telestroke program from 2008 to 2018. The program has grown from 4 hospitals and 5 providers in 2008 to 28 partners; 14 primary stroke centers and 21 providers in 2018. As of December 2018, the telestroke program had completed 17K consults. The Teleneurology program has grown rapidly with 15 partners and over 2,500 consults in 2018 compared to 5 partners and 64 consults in 2015.

Dr. Holmstedt shared information on the pilot project that started in early 2017 in rural Georgetown using EMS initiated consults. The program began with 1 equipped EMS unit and since January 2018, coverage has expanded to 24/7 with all Georgetown EMS trucks equipped to handle EMS initiated consults. She concluded her presentation with information on the Teleneuroscience Clinics and plans for expansion across the state.

Dr. Cole and the Board thanked Dr. Holmstedt for her leadership and work with the telestroke program. Dr. Cole stated that this concluded his report.

Recommendation of Administration: That this be received as information.

Board Action: Received as information.


Statement: Chairman Schulze called on Dr. Don Johnson. Dr. Johnson presented a resolution, on behalf of MUSC, honoring North Charleston Mayor Keith Summey for his commitment to MUSC Children’s Health, business development and public service. The resolution noted that “Mayor Summey made it his priority to increase access and improve infrastructure to allow for better health care for all citizens of the Lowcountry. Mayor Summey’s vision included leading the charge for North Charleston to generously donate the land that made it possible for MUSC to build a world-class pediatric outpatient care facility to serve the children and the families of
the Lowcountry and the state.” Dr. Johnson concluded the reading of the resolution and announced that the new North Charleston MUSC pediatric facility would be named “The MUSC Children’s Health R. Keith Summey Medical Pavilion.”

Mayor Summey thanked the Board for this honor and applauded the work of the Board and MUSC leadership. Mayor Summey stated that he is proud to be associated with MUSC and to have played a part in the new pediatric ambulatory facility. Mayor Summey commented that this new world class facility being built in North Charleston will help families in the City of North Charleston and other areas get access to the outstanding medical care provided by MUSC.

**Recommendation of Administration:** That this naming request be approved.

**Board Action:** The Board unanimously approved the naming of the new North Charleston MUSC pediatric facility as the “The MUSC Children’s Health R. Keith Summey Medical Pavilion.”

**Item 6.1** Other Business.

None.

**AUTHORITY OPERATIONS, QUALITY & FINANCE COMMITTEE. CHAIR: DR. G. MURRELL SMITH, SR. (Detailed committee minutes attached.)**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 7.** Medical University Hospital Authority (MUHA) Status Report.

**Statement:** Dr. Smith reported that Dr. Patrick Cawley, CEO MUSC Health, gave an update centered on organizational wins; 2019 goal performance year-to-date; and an update on the CHS acquisition.

**Recommendation of Administration:** That the report be received as information.

**Recommendation of Committee:** That the report be received as information.

**Board Action:** Received as information.

**Item 8.** Certificates of Need (CON) for Free-Standing Emergency Rooms.

**Statement:** Dr. Smith, on behalf of the committee, requested approval for the Medical University Hospital Authority to seek Certificates of Need for freestanding emergency rooms.

**Recommendation of Administration:** That this request to seek Certificates of Need for free-standing emergency rooms be approved.

**Recommendation of Committee:** That this request to seek Certificates of Need for free-standing emergency rooms be approved.
Board Action: The committee moved for approval; the motion was voted on and unanimously carried.

Item 9. Certificate of Need (CON) for Rehabilitation Facility.

Statement: Dr. Smith, on behalf of the committee, requested approval for the Medical University Hospital Authority to seek a Certificate of Need for a rehabilitation facility.

Recommendation of Administration: That this request to seek a Certificate of Need for a rehabilitation facility be approved.

Recommendation of Committee: That this request to seek a Certificate of Need for a rehabilitation facility be approved.

Board Action: The committee moved for approval; the motion was voted on and unanimously carried.

Item 10. MUHA Financial Status Report.

Statement: Dr. Smith stated that Ms. Lisa Goodlett, Chief Financial Officer, presented to committee MUHA’s financial status report through December 2018 and shared with the committee favorable operating results through December.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 11. Resolutions Authorizing MUHA to Petition the State Fiscal Accountability Authority (SFAA) for Approval of Debt.

Statement: Dr. Smith, on behalf of the committee, requested approval of the following resolutions for obtaining financing inclusive of authorizing MUHA to petition the State Fiscal Accountability Authority.

- SFAA required resolution for bridge loan necessary to be in place due to timing of HUD enhanced financing up to $137 M
- SFAA required resolution for HUD enhanced financing up to $137 M
- Authorization to move forward with obtaining HUD financing
- Authorization to issue up to $120 M in Revenue Anticipation Notes functioning as a line of credit for the Authority

Recommendation of Administration: That these resolutions be approved.

Recommendation of Committee: That these resolutions be approved.

Board Action: The committee moved for approval; the motion was voted on and unanimously carried.

Statement: Dr. Smith stated that Dr. Danielle Scheurer presented the quality and patient safety report and provided the annual update on Peer Review cases for 2017-2018.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 13. Update on MUSC Physicians and Approval of Capital Purchase Exceeding $50,000.

Statement: Dr. Smith requested approval of a capital expenditure of $134,000 for the additional renovations needed for the MUSC Physicians medical office building space on Daniel Island.

Recommendation of Administration: That this capital expenditure be approved.

Recommendation of Committee: That this capital expenditure be approved.

Board Action: Dr. Smith moved for approval, the motion was seconded and unanimously voted to approve the capital expenditure of $134,000 for the additional renovations needed for the MUSC Physicians medical office building space on Daniel Island.

Item 14. Legislative Update.

Statement: Dr. Smith reported that Mark Sweatman gave an update to the committee on legislative activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 15. Other Committee Business.

None.

Item 16. Appointments, Reappointments and Delineation of Privileges (Consent Item).

Statement: The list of appointments, reappointments and delineation of privileges for September and October 2018 were presented for approval.

Recommendation of Administration: That the appointments, reappointments, and delineation of privileges be approved.

Recommendation of Committee: That the appointments, reappointments, and delineation of privileges be approved.
Board Action: Dr. Smith made a motion to approve; the motion was seconded, voted on and unanimously carried.

**Item 17. Medical Executive Committee Minutes (Consent item).**

**Statement:** Medical Executive Committee minutes for June and July 2018 were presented for information.

**Recommendation of Administration:** That the minutes be received as information.

**Board Action:** Received as information.

**Recommendation of Committee:** That the minutes be received as information.

**Board Action:** Received as information.

**Item 18. Contracts and Agreements (Consent item).**

**Statement:** A report of contracts and agreements signed since the last board meeting, were presented for information.

**Recommendation of Administration:** That the report be received as information.

**Recommendation of Committee:** That the report be received as information.

**Board Action:** Received as information.

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE. CHAIR: MR. WILLIAM H. BINGHAM, SR.**

**OLD BUSINESS:**

**NEW BUSINESS:**

**Item 19. Major Projects Status Report.**

**Statement:** Mr. Bingham stated that Mr. Matt Wain, MUHA Chief Operating Officer, gave a status report on major projects including the MUSC Shawn Jenkins Children’s Hospital and Women’s Pavilion; Children’s Ambulatory Campus; MUSC Health West Campus; and the Consolidated Service Center.

**Recommendation of Administration:** That this report be received as information.

**Recommendation of Committee:** That this report be received as information.

**Board Action:** Received as information.

Statement: Mr. Bingham requested approval of the following:

- Lease amendment for approximately 8,600 additional square feet of clinical space at Nexton of Summerville resulting in new total square footage of 24,500. This is for added space for Specialty Clinics and to extend the lease term from 5 to 7 years. Cost per square foot is $24.00; resulting in an annual lease of $588,000.00.

Recommendation of Administration: That this procurement/contract be approved.

Recommendation of Committee: That this procurement/contract be approved.

Board Action: Mr. Bingham moved for approval. The motion was seconded, voted on and unanimously carried.


Statement: Mr. Bingham requested approval of the following:

- Two separate lease agreements for suites 430 and 520 in the Roper Medical Office Building a total of 3,010 square feet of office space. This space is for pediatric physicians for the new Children's Hospital. Cost per square foot is $30.00, resulting in a total initial annual lease amount of $90,300.00.
- Lease for 2,475 square feet of office space in the Roper Medical Office Building, Suite 690. This space is for the Office of Clinical Research. Cost per square foot is $30.00 resulting in an annual lease amount of $74,250.00.

Recommendation of Administration: That these procurements/contracts be approved.

Recommendation of Committee: That these procurements/contracts be approved.

Board Action: Mr. Bingham moved for approval. The motion was seconded, voted on and unanimously carried.

Item 22. Other Committee Business.

None.

CONSENT AGENDA FOR INFORMATION

Item 23. MUSC Facilities Contracts Awarded.

MUSC facilities contracts awarded since the last board meeting were presented.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.
MUSC SHAWN JENKINS CHILDREN’S HOSPITAL COMMITTEE. CHAIR: MR. MICHAEL E. STAVRINAKIS

OLD BUSINESS:

NEW BUSINESS:


Statement: Mr. Stavrinakis reported that Dr. Krishna Patel gave a presentation to the committee on pediatric craniofacial anomalies and the Cleft Lip and Palate team.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information


Statement: Mr. Stavrinakis reported that Terry Stanley announced that as of December 10, approximately $138 million has been raised for the Children’s Hospital Building Campaign.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 26. Other Committee Business.

None.

MUHA AND MUSC AUDIT COMMITTEE. CHAIR: THOMAS L. STEPHENSON, ESQ.

OLD BUSINESS:

NEW BUSINESS:

Item 27. KPMG Exit Conference.

Statement: Mr. Stephenson stated that Ms. Jennifer Hall, Partner with KPMG presented to the committee the results of the FY2018 external audit.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.
Item 28. Compliance Update.

Statement: Mr. Stephenson stated that Ms. Julie Acker, Senior Director of Compliance, gave an update to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.


Statement: Ms. Susan Barnhart, Director of Internal Audit, reported on the activities of the Office of Internal Audit.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 30. Other Committee Business.

None.

OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

Item 31. Approval of Consent Agenda.

Statement: Approval of the consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: Mr. Schulze made a motion for the approval of the consent agenda in its entirety. The motion was seconded, voted on and unanimously carried.

Item 32. Executive Session.

Statement: A motion was made by Mr. Battle to move into closed session to discuss the following items pursuant to sections 30-4-70(a) of the South Carolina Code:

- Discussion of employment, appointment or compensation of an employee, a student, or a person regulated by a public body or the appointment of a person to a public body, including honorary degree recipients;
- Discussion of information related to negotiation of contractual arrangements and proposed sale or purchase of property related to the expansion of clinical and educational services or other value-based services.
- Discussion of information related to negotiation of contractual arrangements related to naming opportunities.
Board Action: The motion was seconded, voted on and unanimously carried.

**Item 33.** New Business for the Board of Trustees.

None.

**Item 34.** Report from the Chairman.

None.

There being no further business, the meeting of the MUHA Board of Trustees was adjourned.

Respectfully submitted,

Mark C. Sweatman, Secretary
Item 7. **Medical University Hospital Authority Status Report.**

Dr. Cawley gave an update on organizational wins; 2019 goals year to date performance; and the CHS acquisition. Wins included the CHS acquisition; Leapfrog Safety Score of “A”; Level 1 Trauma Center reverification; Named 2018 Most Wired Hospitals and Health Systems; MUSC’s BMT program received Press Ganey’s national Team of the Year Award; and, MUSC partnership with USGA Women’s Championship. MUSC Health 2019 Goals weighted heavy on Finance and Growth at 50% and overall performance is 3.62. Service and people goals are in yellow but quality & safety, finance, growth and innovation are all hitting goals. Cawley explained how scores are equated and a request was made to start presenting issues to the board that may help improve scores. Cawley gave an update on CHS including financing, SFAA resolutions, internal and external communications, and the overall integration plan.

*Recommendation of Committee: Report received as information.*

Item 8. **Certificates of Need for Free-Standing Emergency Rooms.**

Committee action was deferred to Friday following discussion in executive session.

*On Friday, December 14, 2018, Dr. Smith, on behalf of the committee, requested Board approval for MUHA to seek Certificates of Need for freestanding emergency rooms.*

*Board Action: The committee moved for approval; the motion was voted on and unanimously carried.*

Item 9. **Certificate of Need for Rehabilitation Facility.**

Committee action was deferred to Friday following discussion in executive session.

*On Friday, December 14, 2018, Dr. Smith, on behalf of the committee, requested Board approval for MUHA to seek a Certificate of Need for a rehabilitation facility.*

*Board Action: The committee moved for approval; the motion was voted on and unanimously carried.*
Item 10. **Medical University Hospital Authority (MUHA) Financial and Statistical Report.**

Lisa Goodlett, CFO, gave an update on MUHA’s financial status through October 2018. Ms. Goodlett shared with the committee the favorable operating results. YTD performance improved to an operating margin of 2.30% compared to budget expectations of 1.92%. Revenue is trending favorable and the hospital appears to have recovered from the impacts of the storm. Some expenses are trending unfavorably compared to volumes inclusive of supplies, labor and professional support.

*Recommendation of Committee: Report received as information.*

Item 11. **Resolutions Authorizing MUHA to Petition the State Fiscal Accountability Authority (SFAA) for Approval of Debt.**

Committee action was deferred to Friday following discussion in executive session.

*On Friday, December 14, 2018, Dr. Smith, on behalf of the committee, requested Board approval of the following resolutions for obtaining financing inclusive of authorizing MUHA to petition the State Fiscal Accountability Authority.*

1 – SFAA required resolution for bridge loan necessary to be in place due to timing of HUD enhanced financing up to $ 137 M
2 – SFAA required resolution for HUD enhanced financing – up to $ 137 M
3 – Authorization to move forward with obtaining HUD financing
4 - Authorization to issue up to $120 M in Revenue Anticipation Notes functioning as a line of credit for the Authority

*Board Action: The committee moved for approval; the motion was voted on and unanimously carried.*

Item 12. **Report on Quality and Patient Safety.**

Dr. Danielle Scheurer gave an update on quality and safety. Wins include Joint Commission Survey with no significant findings; Leapfrog “A”; and goals all tracking well. Quality scorecard performance are all in the green. Baldrige award process – plan to resubmit in February, submitting applications for 5 federal and 1 state examiner, goal is state site visit Summer 2019 and Governors Award. Dr. Scheurer provided the annual update to the board for Peer Review for 2017-2018.

*Recommendation of Committee: Report received as information.*

Item 13. **Update on MUSC Physicians and Approval of Capital Purchase Exceeding $50,000.**

Dr. Terry Steyer requested approval for additional capital expenditures of $134,000 in the renovations of medical office building space by MUSC Physicians on Daniel Island. Increase in costs were due to apartments above office which requires additional life safety requirements, HVAC and electrical issues as well as tariffs cost increases.
Recommendation of Committee: Recommend approval.

Item 14. Legislative Update.

Mr. Mark Sweatman gave an update on legislative activities.

Recommendation of Committee: Report received as information.

Item 15. Other Committee Business.

None.

CONSENT AGENDA ITEMS

Item 16. Appointments, Reappointments and Delineation of Privileges

The appointments, reappointments and delineation of privileges requests for the months of September and October 2018 were presented for approval.

Recommendation of Committee: Recommend approval.

Item 17. Medical Executive Committee Minutes.

Medical Executive Committee minutes from August, September, and October 2018 were presented for information.

Recommendation of Committee: Received as information.

Item 18. Contracts and Agreements.

Contracts and agreements since the last board meeting were presented for information.

Recommendation of Committee: Received as information.

There being no further business, the committee adjourned.

Respectfully Submitted

Angie Baldwin
Committee Members in attendance:
Mr. Bill Bingham, Chair  Mr. Charles Schulze
Mr. Jim Battles         Mr. Tom Stephenson
Dr. James Lemon         Mr. Michael Stavrinakis


Mr. Matt Wain, Chief Operating Officer, presented a status report on the following major projects:

- MUSC Shawn Jenkins Children’s Hospital and Women’s Pavilion
- Children’s Ambulatory Campus
- MUSC Health West Campus
- Consolidated Service Center

Recommendation of Committee: Report received as information.

Item 20.  MUHA Facilities Procurements/Contracts for Approval.

Dr. Gene Hong, Chief Physician Executive and Mr. Greg Weigle, Chief Facilities Officer, presented the following for approval:

- Lease amendment for approximately 8,600 additional square feet of clinical space at Nexton of Summerville resulting in new total square footage of 24,500. This is for added space for Specialty Clinics and to extend the lease term from 5 to 7 years. Cost per square foot is $24.00; resulting in annual lease amount of $588,000.00.

Recommendation of Committee: Recommend approval.

Item 21.  MUSC Facilities Procurements/Contracts for Approval.

Mr. Greg Weigle, Chief Facilities Officer, presented the following for approval:

- Two separate lease agreements for suites 430 and 520 in the Roper Medical Office Building a total of 3,010 square feet of office space. This space is for pediatric physicians for the new Children’s Hospital. Cost per square foot is $30.00, resulting in a total initial annual lease amount of $90,300.00.
- Lease for 2,475 square feet of office space in the Roper Medical Office Building, Suite 690. This space is for the Office of Clinical Research. Cost per square foot is $30.00 resulting in an annual lease amount of $74,250.00.

Recommendation of Committee: Recommend approval.
Item 22.  **Other Committee Business.**

None.

**CONSENT AGENDA**

Item 23.  **Facilities Contracts Awarded.**

Facilities contracts awarded since the last board meeting were presented.

*Recommendation of Committee: Received as information.*

There being no other business, the meeting was adjourned.

[Signature]

Jan L. Scott
Shawn Jenkins Children’s Hospital Committee
Minutes
December 13, 2018

Committee Members in attendance:

- Michael Stavrinakis, Chair
- Richard Christian
- Melvin Brown
- Paul Davis
- Guy Castles
- Tom Stephenson
- Terri Barnes

Item 24. **Children’s Health Clinical Overview**

Dr. Krishna Patel gave a presentation on pediatric craniofacial anomalies and the Cleft Lip and Palate team. She discussed their multidisciplinary team approach; current challenges; education requirements of their team and future plans including expanding to two clinics each month; increased specialists; telemedicine clinic; and a possible upstate monthly clinic.

Recommendation of Committee: Report received as information.

Item 25. **Shawn Jenkins Children’s Hospital Development Activity Report**

Terry Stanley reported that as of December 10, approximately $138 million has been raised for the Children’s Hospital Building Campaign. Mr. Stanley also gave an update on naming opportunities for the Children’s Hospital.

Recommendation of Committee: Report received as information.

Item 26. **Other Committee Business**

None.

With no further business, the meeting was adjourned.

Respectfully submitted,

[Signature]

Jane L. Scutt
MUHA and MUSC Audit Committee Minutes
December 13, 2018

Board Members Attending:
Mr. Tom Stephenson, Chair  Mr. Bill Baker
Ms. Terri Barnes         Mr. Charles Schulze
Mr. Jim Battle           Mr. Michael Stavrinakis

Item 27. KPMG Exit Conference.

Ms. Jennifer Hall, Partner with KPMG, presented the results of the Fiscal Year 2018 external audit. Ms. Hall provided an overview of the results and discussed significant audit areas or estimates and high volume transactions. She reported on the uncorrected and corrected misstatements for each entity. Ms. Hall stated that there were no control deficiencies this year and gave an update on the EPIC control deficiency from FY2017. She reviewed the required communications to the committee and responsibilities and shared some of the recently issued accounting standards.

Recommendation of Committee: That this be received as information.

Item 28. Compliance Update.

Ms. Julie Acker, Senior Director of Compliance, MUSC Physicians, gave a summary on fiscal year compliance activities for MUSC, MUHA and MUSC Physicians. A top focus continues to be education on importance of information security and a total of 1,178 education sessions were held. Audits were conducted to validate billing accuracy of clinical and research services and to review compliance with policies and procedures. Three Compliance Offices worked a total of 1,278 calls and inquiries in FY18. 117 calls were made to the third-party Hotline and remaining were reported internally by email or phone. Acker also announced that Angela Wertz is the new University Director of Compliance and Privacy Officer.

Recommendation of Committee: That this be received as information.

Item 29. Report of the Office of Internal Audit

Ms. Susan Barnhart, Director of Internal Audit, stated that audit results were previously sent to the board and if there were questions, she would be happy to address them.

Recommendation of Committee: That this be received as information.

Item 30. Other Committee Business.

None.

With no further business, the meeting was adjourned.

Respectfully submitted,

[Signature]