

MINUTES
MEDICAL UNIVERSITY HOSPITAL AUTHORITY
BOARD OF TRUSTEES MEETING
December 12, 2008

The Board of Trustees of the Medical University Hospital Authority convened Friday, December 12, 2008, with the following members present: Dr. Charles B. Thomas, Jr., Chairman; Thomas L. Stephenson, Esquire, Vice Chairman; Dr. Stanley C. Baker, Jr.; Mr. Melvyn Berlinsky; Mr. William H. Bingham, Sr.; Dr. Cotesworth P. Fishburne, Jr.; Mr. William B. Hewitt; Dr. Donald R. Johnson II; Dr. E. Conyers O'Bryan, Jr.; Dr. Thomas C. Rowland, Jr.; Mr. Charles W. Schulze; The Honorable Robin Tallon; Dr. James E. Wiseman, Jr. ; Emeritus: Mrs. Claudia W. Peeples; The Honorable Phillip D. Sasser. Absent: Dr. Paula E. Orr

The following administrative officials were present: Dr. Raymond S. Greenberg, President; Dr. John Raymond, Vice President for Academic Affairs and Provost; Dr. Jerry Reves, Vice President for Medical Affairs, and Dean, College of Medicine; Ms. Lisa Montgomery, Vice President for Finance and Administration; Mr. Stuart Smith, Vice President for Clinical Operations and Executive Director, MUHA; and Dr. Frank Clark, Vice President for Information Technology and CIO.

The following deans were present: Dr. Jack Sanders, College of Dental Medicine; Dr. Mark Sothmann, Dean, College of Health Professions; Dr. Perry Halushka, Dean, College of Graduate Studies; Dr. Jerry Reves, College of Medicine; Dr. Gail Stuart, College of Nursing; and Dr. Arnold Karig, College of Pharmacy; Dr. Joseph DiPiro, Executive Dean, SCCP.

Item 1. Call to Order-Roll Call.

There being a quorum present, Chairman Thomas called the meeting to order. Ms. Celeste Jordan called the roll.

Item 2. Secretary to Report Date of Next Meeting.

The date of the next regularly scheduled meeting is Friday, February 13, 2009.

Item 3. Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of October 3, 2008.

Board Action: It was moved that the Minutes be approved. The motion was seconded, voted on and unanimously carried.

RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT

OLD BUSINESS: None.

NEW BUSINESS:

Item 4. General Informational Report of the President.

Dean Reves stated he was pleased to have two faculty at the meeting to report on the transition to the new emergency department. Dr. Larry Raney introduced Dr. Chris Carr, Medical Director in the Division of Emergency Medicine, who graduated from MUSC and did her residency at Johns Hopkins. She has been at MUSC since

1995 and became Medical Director nine months ago. Dr. Lyndon Key introduced Dr. Tim Givens, Director of the Division of Pediatric Emergency Medicine, who graduated from Vanderbilt and did his fellowship at the Children's Hospital in Cincinnati and his pediatric fellowship there as well. He has been the Director of Pediatric Medicine and fellowship programs at the University of Louisville. He came to MUSC in July 2008 and has taken over the program here.

Dr. Carr discussed the challenges and benefits of the move of the Charleston Memorial Emergency Department. Having all the emergency department in one location has been very beneficial to the running of the department. Dr. Tim Givens talked about the new pediatric ED space. Dr. Greenberg asked Dr. Carr to comment on the new Duke Endowment grant recently awarded for \$2.5 million. She stated the essence of the project is to connect all emergency department medical records which will be very positive for patient care.

Dr. Greenberg stated the transition of CMH Emergency Department move happened seamlessly and he thanked the physician clinical staff for the extraordinary work they are doing in extremely challenging times.

Dr. Greenberg also noted that the positive performance of the hospital in October was the result of hard work on the part of Stuart Smith and his team and he thanked them for their efforts. Dean Reves stated everyone knows this is a challenging time and he has talked to the physicians about keeping the hospital full and their efforts have paid off.

Recommendation of Administration: That the reports be received as information.

Board Action: Received as information.

Item 5. Other Business.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS AND FINANCE COMMITTEE. CHAIRMAN: DR. STANLEY C. BAKER, JR. (Detailed committee minutes are attached to these minutes).

OLD BUSINESS: None.

NEW BUSINESS:

Item 6. MUSC Medical Center Status Report.

Statement: Mr. Stuart Smith reported OR cases have increased by 12% and observation cases have increased 34% over last year. MUHA is beginning to see the increase in activity planned for and Mr. Smith was pleased to report the average daily census for the last six weeks exceeded the projections.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 7. MUSC Medical Center Financial and Statistical Report.

Statement: Dr. Baker called on Lisa Montgomery for a report. She stated the hospital had its first profitable month in October since February. There is still a loss year-to-date of about \$7.8 million; however, if the volume holds MUHA should have a positive bottom line by year end. She will keep the Board apprised of what is going on with Medicaid and monitor what impact that will have on provider rates.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 8. Report on Quality and Patient Safety.

Statement: Dr. Baker said the committee had received a report on quality and patient safety.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 9. Report of the Vice President for Medical Affairs and Dean, College of Medicine.

Statement: Dr. Baker stated that Dean Reves had provided a report to the committee.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be approved as presented.

Board Action: Received as information.

Item 10. Report on University Medical Associates.

Statement: Dr. Baker stated Ms. Annette Drachman presented a Resolution for approval related to the Use Agreement for Rutledge Tower. The Use Agreement states that MUSC and MUHA agree to use the building in accordance with the sublease and not to use the building for activities that would affect the tax exempt status of the bonds.

Recommendation of Administration: That the Resolution be approved.

Recommendation of Committee: That the Resolution be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the Resolution as presented.

Item 11. Legislative Update.

Statement: Dr. Baker stated no report had been given.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 12. Other Committee Business.

Dr. Thomas welcomed Chelsea Hadaway from the *Charleston Business Journal* and thanked her for coming.

Item 13. Conflict of Interest Policy (Consent Item).

Statement: Action on the Conflict of Interest Policy was delayed until the February meeting.

Recommendation of Administration: That action on the Conflict of Interest Policy be delayed until the February meeting.

Recommendation of Committee: That action on the Conflict of Interest Policy be delayed until the February meeting.

Board Action: Any action on the Conflict of Interest Policy be delayed until the February meeting.

Item 14. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges (Consent Item).

Statement: Appointments, reappointments and delineation of privileges to the medical staff were presented for approval.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges to the medical staff be approved.

Recommendation of Committee: That the appointments, reappointments and delineation of privileges to the medical staff be approved at presented.

Board Action: Dr. Baker moved that the appointments, reappointments and delineation of privileges to the medical staff be approved. The motion was seconded, voted on and unanimously carried.

Item 15. Medical Executive Committee Minutes (Consent Item).

Statement: Minutes of the Medical Executive Committee meetings for August, September and October 2008 were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

Item 16. Medical Center Contracts and Agreements (Consent Item).

Statement: Contracts and Agreements which have been signed since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY PHYSICAL FACILITIES COMMITTEE.
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR. (Detailed committee minutes are attached to these minutes).**

OLD BUSINESS: None

NEW BUSINESS:

Item 17. Update on Projects.

Statement: Mr. Bingham reported that the committee had received an update on projects by Mr. Dennis Frazier including the recent moves of CMH; Children's ED; 7 and 10E; 7 and 8W.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 18. Other Committee Business. None.

Item 19. Facilities Contracts Awarded (Consent Item).

Statement: Facilities contracts awarded since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY AUDIT COMMITTEE. CHAIRMAN: THOMAS L. STEPHENSON, ESQUIRE (Detailed committee minutes are attached to these minutes).

OLD BUSINESS: None

NEW BUSINESS:

Item 20. MUHA External Audit Report.

Statement: Mr. Stephenson reported the committee had received a report from KPMG on the 2008 Audit. MUHA received an unqualified opinion based on the June 30, 2008 financial statements.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 21. MUHA Compliance Report.

Statement: Mr. Stephenson stated that Reece Smith presented the MUHA Compliance Report to Committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 22. Report of the Internal Auditor.

Statement: Mr. Stephenson stated that everyone had received the report of the internal auditor which was presented to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 23. Other Committee Business. None.

OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

Item 24. Approval of Consent Agenda.

Statement: Approval of the Medical University Hospital Authority consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: It was moved, seconded and unanimously voted that the consent agenda be approved.

Item 25. New Business for the Board of Trustees. None.

Item 26. Report from the Chairman. None

There being no further business, the Hospital Authority meeting was adjourned.

Respectfully submitted,



Hugh B. Faulkner III
Secretary

/wcj
Attachments

Medical University Hospital Authority
Operations and Finance Committee
December 11, 2008
Minutes

Attendees:

Dr. Stanley Baker, Chair	Hon. Robin Tallon
Mr. Melvyn Berlinsky	Dr. Charles Thomas
Mr. William H. Bingham, Sr.	Dr. Raymond Greenberg
Mr. William B. Hewitt	Mr. Stuart Smith
Dr. Donald R. Johnson	Ms. Lisa Montgomery
Dr. E Conyers O'Bryan, Jr.	Dr. Frank Clark
Dr. Paula Orr	Dr. J. G. Reves
Dr. Thomas C. Rowland, Jr.	Mr. Jim Fisher
Mr. Charles W. Schulze	Dr. Marilyn Schaffner
Mr. Allan Stalvey	Mr. Dennis Frazier
Thomas L. Stephenson, Esq.	Mr. Steve Hargett
Dr. James Wiseman	Mr. John Cooper
Dr. Cotesworth B. Fishburne, Jr.	Mr. Chris Rees

The meeting was called to order at 1:00 p.m. by Dr. Stanley Baker, Chair.

Item 6: MUSC Medical Center Status Report:

Stuart Smith briefed the committee on year-to-date activity levels for the Medical Center. OR cases have increased by 12% and observation cases have increased 34% over last year. This is of concern because the reimbursement rate for these patients is substantially less than for patients who are admitted. Mr. Smith also reported the average daily census has gone up 3.4% with total inpatient activity increasing 2.8%. Outpatient activity has increased 11%.

Mr. Smith gave a brief overview of the MUSC's tri-county market share for 2000-2007.

Action: Received as information.

Item 7: MUSC Medical Center Financial and Statistical Report

No report was given.

Item 8. Report on Quality and Patient Safety

Dr. Cawley advised the committee on efforts by the Center for Clinical Effectiveness and Patient Safety (CCEPS) to meet their mission to facilitate clinical care by focusing on excellence in all aspects of quality health: safe, effective, efficient, patient centered, timely, and equitable.

Dr. Cawley presented data showing efforts being made in numerous areas including pneumococcal vaccine compliance, reducing falls, decreasing blood glucose levels, mortality index, physician and nursing satisfaction, reduction in length of stay, and increase in patient satisfaction. The CCEPS will continue these efforts in maintaining and improving overall quality and safety throughout the Medical Center.

Action: Received as information.

Item 9: Report of the Vice President for Medical Affairs and Dean, College of Medicine

No report was given.

Item 10: Report on University Medical Associates

Annette Drachman presented a Resolution for both MUSC and MUHA related to the Use Agreement for Rutledge Tower. The Use Agreement states that MUSC and MUHA agree to use the building in accordance with the sublease and not to use the building for activities that would affect the tax exempt status of the bonds.

Action: Committee recommends approval by the full Board.

Item 11: Report on Legislative Affairs

No report was given.

Consent Agenda:

Item 13: Conflict of Interest Policy

This report was presented at an earlier session.

Item 14: Appointments, Reappointments, and Delineation of Privileges

Dr. Cawley explained in order to increase efficiency in review and approval of credentials requests (appointments, reappointments, and changes in privileges) and in accordance with Medical Staff criteria, a Board of Trustees Expedited Credentials Subcommittee was implemented that will review and approve credentials requests on a monthly basis on behalf of the Board of Trustees. Applicants reviewed by this

subcommittee must have a complete application and have MEC approval. The members of the Subcommittee are Dr. Stanley Baker and Mr. Melvyn Berlinsky. Each received a roster on November 26, 2008, consisting of new appointments (17), reappointments (114), and changes in privileges (11) that had been reviewed and recommended for approval by the Credentials and Medical Executive Committees during their October and November 2008 meetings. On behalf of the Board of Trustees, the Subcommittee approved these as recommended with an effective date of December 7, 2008. The Board of Trustees is being asked to confirm that approval. Two applicants, Dr. Samir Fakhry and Dr. Peter Shamamian, were scheduled to appear before the Subcommittee and the full Board but were pulled prior to the actual committee date which was after the date the board agenda was printed. A corrected list was approved by the Subcommittee and is attached. This list will be presented at the full board meeting on Friday and will be considered at that time.

Action: Committee recommends approval by Full board.

Item 15: Medical Executive Committee Minutes

The minutes of the August, September, and October meetings of the Medical Executive Committee were presented earlier.

Action: Received as information

Item 16: Medical Center Contracts and Agreements

The contracts and agreements entered into since the last Board meeting were presented for information at an earlier.

Action: Received as information

There being no further business, the committee adjourned at 1:20 p.m.

Respectfully Submitted,

Stephanie Davis for Teresa K. Rogers

Medical University Hospital Authority Audit Committee

December 11, 2008

Minutes

Attendees:

Thomas L. Stephenson, Esquire, Chair
Dr. Stanley C. Baker, Jr.
Mr. Melvyn Berlinsky
Dr. Cotesworth P. Fishburne, Jr.
Mr. William B. Hewitt
Dr. Donald R. Johnson, II
Dr. E. Conyers O'Bryan, Jr.
Dr. Paula Orr
Dr. Thomas C. Rowland, Jr.
Mr. Charles W. Schulze
The Honorable Robin M. Tallon
Dr. Charles B. Thomas, Jr.
Dr. James E. Wiseman, Jr.
Dr. Raymond S. Greenberg
Ms. Susan Barnhart

Ms. Jody O'Donnell
Ms. Annette Drachman
Ms. Susie Edwards
Mr. Dennis Frazier
Mr. Joe Good
Mr. Steve Hargett
Mr. Mike Keels
Ms. Lisa Montgomery
Dr. Jerry Reves
Ms. Janet Scarborough
Ms. Reece Smith
Mr. Stuart Smith
Mr. Steve Valerio
Mr. Patrick Wamsley

Mr. Stephenson called the meeting to order.

REGULAR Items

Item 20. MUHA External Audit Report.

Mr. Brad R. Benton with KPMG provided an overview of the 2008 audit. MUHA received an unqualified opinion on the June 30, 2008 financial statements.

Recommendation of Committee: That the report be received as information.

Item 21. MUHA Compliance Report.

Ms. Reece Smith distributed an MUHA Compliance Update. Mr. Stephenson stated Ms. Smith was available to answer any questions.

Recommendation of Committee: That the report be received as information.

Item 22. Report of Internal Auditor.

Mr. Stephenson states Ms. Susan Barnhart had provided a written report to the board and she was available to answer any questions.

Recommendation of Committee: That the report be received as information.

Item 23 Other Committee Business

None

**Medical University Hospital Authority
Physical Facilities Committee
December 11, 2008
Minutes**

Attendees:

Mr. William H. Bingham, Sr., Chair	Ms. Annette Drachman
Dr. Stanley C. Baker, Jr.	Ms. Susie Edwards
Mr. Melvyn Berlinsky	Mr. Dennis Frazier
Mr. William B. Hewitt	Mr. Steve Hargett
Dr. Donald Johnson II	Mr. Mike Keels
Dr. Paula Orr	Mr. John Malmrose
Dr. E. Conyers O'Bryan, Jr.	Mr. Stewart Mixon
Dr. Thomas C. Rowland, Jr.	Ms. Lisa Montgomery
Thomas L. Stephenson, Esquire	Ms. Jennifer Pearce
The Honorable Robin M. Tallon	Dr. John Raymond
Dr. Charles B. Thomas, Jr.	Dr. Jerry Reves
Dr. James E. Wiseman, Jr.	Mr. Stuart Smith
Dr. Raymond Greenberg	Mr. Maurice Snook
Ms. Susan Barnhart	Mr. Steve Valerio
Mr. John Cooper	Mr. Patrick Wamsley

Mr. Bingham called the meeting to order.

REGULAR Items

Item 17. Update on Projects

Mr. Dennis Frazier provided an update on recent moves including Charleston Memorial Hospital; Children's ED; 7 and 10 E; 7 and 8 W.

Recommendation of Committee: Received as information.

Item 18. Other Committee Business

None.

CONSENT Items for Information:

Item 19. Facilities Contracts Awarded

The facilities contracts since the last board meeting were presented for information.

Recommendation of Committee: That this report be received as information.

With no further business, the meeting was adjourned.

A RESOLUTION

AUTHORIZING THE EXECUTION AND DELIVERY OF A USE AGREEMENT AMONG UNIVERSITY MEDICAL ASSOCIATES OF THE MEDICAL UNIVERSITY OF SOUTH CAROLINA, THE MEDICAL UNIVERSITY OF SOUTH CAROLINA, AND MEDICAL UNIVERSITY HOSPITAL AUTHORITY, AND OTHER MATTERS RELATED THERETO

WHEREAS, the South Carolina Jobs-Economic Development Authority (“JEDA”) has been asked to issue not exceeding \$115,000,000 South Carolina Jobs-Economic Development Authority Variable Rate Revenue Bonds (UMA Refinance Project) Series 2008 (the “Bonds”). Pursuant to a Loan Agreement (the “Loan Agreement”), JEDA will loan the proceeds of the Bonds to University Medical Associates of The Medical University of South Carolina (“UMA”), which promotes and supports the missions and purposes of The Medical University of South Carolina (the “University”), to be used for the following purposes (“the Project Purposes”): (i) to refund prior obligations of UMA and defray the costs related to financings and related refinancings (including the Refunded 1999A Bonds and the Refunded 1999B Bonds, which were auction rate securities) in connection with the previous acquisition, renovation, improvement, furnishing, and equipping of the health care facilities constituting the Rutledge Tower complex and related property (the “Project”), which was acquired and is owned by The Medical University of South Carolina Foundation (the “Foundation”), and leased by the Foundation to UMA, and is part of the campus of the University and health care facilities of the Medical University Hospital Authority (“MUHA”), in the City of Charleston, South Carolina (the “City”) and in Charleston County, South Carolina (the “County”), including the repayment of any funds, advances, or loans incurred by UMA related to such purposes; and (ii) to pay certain fees and expenses or other amounts which may be incurred in connection with the issuance of the Bonds and related obligations.

WHEREAS, the Project Purposes, as set forth above, include the refinancing of a portion of the cost of acquiring, constructing and equipping the Project, which is comprised of hospital facilities including a medical building known as Rutledge Tower, the Rutledge Tower Annex, and the parking garage and related property in the City owned by the Foundation, as such property is further described in the related lease between UMA and the Foundation (collectively, the “Medical Building”).

WHEREAS, portions of the Medical Building have been subleased, respectively, to the University and to MUHA (collectively, the “Leased Property”) under certain separate subleases (including any extensions or renewals thereof, collectively, the “Leases”), between UMA and the University and UMA and MUHA, respectively.

WHEREAS, pursuant to various agreements entered into in connection with the Bonds, UMA covenants to use and cause the use of the Medical Building (including the Leased Property) in the manner necessary to protect the federal tax exempt status of the interest on the Bonds.

WHEREAS the parties thereto acknowledge that the federal tax exempt status of the interest on the Bonds is dependent upon the permitted use of the Leased Property during the term of the Leases and prior to the payment of the Bonds.

NOW, THEREFORE BE IT AND IT IS HEREBY RESOLVED BY THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY, AS FOLLOWS, in a meeting duly noticed and assembled:

1. The President and the Executive Director of MUHA (each an “Authorized Officer”) shall be, and each are hereby, authorized and directed (singly or in concert) to execute, enter into, and deliver,

for and in the name and on behalf of the MUHA, and, where necessary, under its corporate seal duly attested (i) the Use Agreement among UMA, the University and MUHA (the "Use Agreement"), and (ii) any other document or certificate related to use by MUHA of Rutledge Tower required in connection with the issuance of the Bonds. The Use Agreement shall be in substantially the form presented at this meeting, with such changes as an Authorized Officer, with advice of legal counsel for MUHA, shall approve. The execution of the Use Agreement by an Authorized Officer shall constitute conclusive evidence of such Authorized Officer's and the Board's approval thereof.

2. The Authorized Officers are hereby authorized and directed to do all such acts and things, to execute, acknowledge and deliver all such additional documents, to take such actions and to pay all fees, taxes, and expenses as may, in their discretion, be deemed necessary or desirable in order to carry out and comply with the terms and provisions of this Resolution and the transactions contemplated hereunder, and all of the acts and doings of the Authorized Officers which are in conformity with the intent and purposes of this Resolution and the transactions described herein, whether heretofore or hereafter taken or done, shall be, and the same are hereby in all respects, ratified, confirmed, and approved.

3. All prior resolutions of the Board of Trustees of MUHA or any parts thereof in conflict with any or all of the foregoing Resolution are hereby repealed to the extent of such conflict.

I, the undersigned, being the duly qualified Secretary of the Medical University Hospital Authority ("MUHA") do hereby certify that the attached Resolution is a true, correct, and verbatim copy of "A RESOLUTION AUTHORIZING THE EXECUTION AND DELIVERY OF A USE AGREEMENT AMONG UNIVERSITY MEDICAL ASSOCIATES OF THE MEDICAL UNIVERSITY OF SOUTH CAROLINA, THE MEDICAL UNIVERSITY OF SOUTH CAROLINA, AND MEDICAL UNIVERSITY HOSPITAL AUTHORITY, AND OTHER MATTERS RELATED THERETO" adopted by MUHA at a meeting duly called and held on December ____, 2008, at which a quorum was present and acting throughout.

IN WITNESS WHEREOF, I have hereunto set my hand for delivery on the ____ day of December 2008.

Secretary, Medical University Hospital Authority

ROSTER
MUSC Board of Trustees
November 26, 2008

The Medical Executive Committee reviewed the following applicants for appointment/reappointment/change in privileges on October 15, 2008 and November 19, 2008 and recommends approval by the Board of Trustees.

New Appointments

First Name	Last Name	Degree	Department
Athena	Beldecos	MD, MA	Medicine
Steve	Chin	MD	Psychiatry
Lisa	David	MD	Surgery
Julie	DesMarteau	PAC	Medicine
Christopher	Fields	MD	Psychiatry
Nicholas	Fogelson	MD	OBGYN
Elizabeth	Hamilton	APRN	Neurosciences
Laurie	Hipwell	PNP	Surgery
Catherine	Kelso	PAC	Neurosciences
Matthew	Kornegay	MD	Pediatrics
Susan	Lindstrom	PNP	Pediatrics
Cheryl	Lynch	MD, MPH	Medicine
Frederick	Moore, Jr.	DMD	Oral
Allison	Nissen	CNM	OBGYN
John Carl	Roitzsch	PhD	Psychiatry
Alan	Sechtin	MD	Radiology
Derrick	Vergne	MD	Psychiatry

Reappointments

First Name	Last Name	Degree	Department
Kimberly	Adams	CRNA	Anesthesia
David	Adams	MD	Surgery
Jeffrey	Akhtar	DO	Medicine
Durwood	Bach	DDS	Oral
Stephen	Baker	MD	Psychiatry
Prabhakar	Baliga	MD	Surgery
Tammy	Barnes	FNP	Medicine
Pamela	Bearden	APRN	Medicine
Ronald	Bell	DDS	Oral
Robin	Bissinger	NNP, PhD	Pediatrics
Robert	Black	OD	Ophthalmology
Marcy	Bolster	MD	Medicine
Sharon	Bond	CNM	OBGYN
Elizabeth	Brand	CNM	OBGYN
Deborah	Brooks	ANP	Medicine
Margaret	Brothers	FNP	Neurosciences
Joshua	Brown	PhD	Psychiatry
Gloria	Burbage	CRNA	Anesthesia
Maria	Buse	MD	Medicine
Thomas	Byrne	MD	Surgery
Stephen	Campbell	MD	Anesthesia
Christine	Canivan	MD	Pediatrics

Reappointments Continued

First Name	Last Name	Degree	Department
Christine	Carr	MD	Medicine
Donald	Castell	MD	Medicine
Mary	Chalk	FNP	Otolaryngology
George	Cooper IV	MD	Medicine
Mary Hart	Craig	MD	Psychiatry
Fred	Crawford	MD	Surgery
William	Creasman	MD	OBGYN
Arthur	Crumbley	MD	Surgery
Rona	Cushman	NNP	Pediatrics
Michael	Dushanko	CRNA	Anesthesia
Donald	Eagerton	MD	Medicine
Brent	Egan	MD	Medicine
Amanda	Elder	PAC	Psychiatry
Gwendolyn	Ewing	CRNA	Anesthesia
Robert	Fitts	MD	Surgery
Monica	Fitzgerald	PhD	Psychiatry
Marianna	Fiutem	CRNA	Anesthesia
Sandra	Fowler	MD	Pediatrics
Laura	Gamble	PNP	Pediatrics
Charles	Gilman	MD	Medicine
Anthony	Glaser	MD	Family Medicine
James Allen	Glenn	MD	Medicine
Margaret	Greer-Simmons	PhD	Psychiatry
Kristina	Gustafson	MD	Pediatrics
Kevin	Harmon	PAC	Medicine
Jeana	Havidich	MD	Anesthesia
John	Hay	MD	Anesthesia
Hwajoo	Haynes	ANP	Medicine
Dana	Heikes	MD	Surgery
Laura	Herpel	MD	Medicine
Kenton	Holden	MD	Neurosciences
Jeffrey	Hood	OD	Ophthalmology
Julius	Ivester	MD	Anesthesia
Tariq	Javed	DMD	Oral
Lakshmi	Katikaneni	MD	Pediatrics
Annette	Kibler	NNP	Pediatrics
Carol	Klauber	MD	Pediatrics
Matthew	Kohler	MD	OBGYN
Pearon	Lang	MD	Dermatology
Steven	Lopez	MD	Psychiatry
Louis	Luttrell	MD, PhD	Medicine
John	Maize, Jr.	MD	Dermatology
John	Maize, Sr.	MD	Dermatology
Bernard	Maria	MD	Pediatrics
John	McDonald	MD	Medicine
Holly	Mitchell	MD	Medicine
Pamela	Morris	MD	Medicine
Cynthia	Murphy	MD	Pediatrics
H. Biemann	Othersen Jr.	MD	Surgery
Jennifer	Paglia	ANP	Medicine

Reappointments Continued

First Name	Last Name	Degree	Department
Eileen	Palmer	ANP	Medicine
Steven	Poletti	MD	Orthopedic Surgery
Thomas	Pope	MD	Radiology
Ralph	Principe	MD	OBGYN
Carl	Queener	MD	Medicine
Michele	Ravenel	DMD	Oral
Carolyn	Reed	MD	Surgery
Adrian	Reuben	MBBS	Medicine
William	Ries	DDS	Oral
Jacob	Robison	MD	Surgery
Michelle	Rosecrans	CRNA	Anesthesia
Tihana	Rumboldt	MD	Pathology & Lab. Medicine
Alberto	Santos	MD	Psychiatry
Teresa	Satterfield	CRNA	Anesthesia
J. Philip	Saul	MD	Pediatrics
Gerald	Shealy	MD	Orthopedic Surgery
William	Simpson, Jr.	MD	Family Medicine
Gunjit	Singh	DDS	Oral
Bettie	Spencer	CRNA	Anesthesia
Eve	Spratt	MD	Psychiatry
Sam	Stafford III	MD	Dermatology
Jonathan	Stein	MD	Psychiatry
Taryn	Stelter	MD	Pediatrics
Terrence	Steyer	MD	Family Medicine
Jane	Swing	CRNA	Anesthesia
Elizabeth	Thelan	RN MSN	Pediatrics
Bruce	Thiers	MD	Dermatology
Nancey	Tsai	MD	Neurosciences
Aquilla	Turk III	DO	Radiology
Blair Buck	Turnage	PAC	Neurosciences
Robert	Turner	MD	Neurosciences
Scott	Walton	MD	Anesthesia
William	Warmath	MD	Neurosciences
Amanda	Washburn	MSN, FNP	Medicine
Mark	Weiss	MD	Anesthesia
Raymon	White, III	CRNA	Anesthesia
Cameron	Williard	FNP	Orthopedic Surgery
M. Edward	Wilson Jr.	MD	Ophthalmology
Gary	Windler	MD	Orthopedic Surgery
Michael	Wolfman	CRNA	Anesthesia
William	Wright, V	PAC	Psychiatry
Joy	Wymer	PhD	Neurosciences

Request for Change in Privileges

First Name	Last Name	Degree	Department	Details
Cynthia	Allen	FNP, PhD	Pediatrics	Replacement of Protocol
Jill	Burns	MSN, APRN	OBGYN	Replacement of Protocol
Alessandro	Cianfoni	MD	Radiology	Addition of privileges
Kimberly	Coakley	FNP	Medicine	Replacement of Protocol
Luciano	Costa	MD, PhD	Medicine	Addition of privileges
Timothy	Givens	MD	Pediatrics	Addition of privileges
Marcelo	Guimaraes	MD	Radiology	Addition of privileges
Anthony	Hlavacek	MD	Pediatrics	Addition of privileges
Michelle	Hudspeth	MD	Pediatrics	Addition of privileges
Kenkichi	Nozaki	MD, PhD	Neurosciences	Addition of privileges
Catherine	Rubinstein	FNP	Surgery	Replacement of Protocol