

MINUTES

Meeting of the Board of Trustees
of the Medical University Hospital Authority

February 8, 2008

It Is Understood that the Minutes Herein Recorded Have Not as
Yet Been Approved and Cannot be Considered as Official Action
of the Board Until Such Approval Has Been Given

Colcock Hall
Medical University of South Carolina
Charleston, South Carolina

MINUTES
MEDICAL UNIVERSITY HOSPITAL AUTHORITY
BOARD OF TRUSTEES MEETING
February 8, 2008

The Board of Trustees of the Medical University Hospital Authority convened Friday, February 8, 2008, with the following members present: Dr. Charles B. Thomas, Jr., Chairman; Thomas L. Stephenson, Esquire, Vice-Chairman; Dr. Stanley C. Baker, Jr.; Mr. Melvyn Berlinsky; Mr. William H. Bingham, Sr.; Dr. Cotesworth P. Fishburne, Jr.; Mr. William B. Hewitt; Dr. Donald R. Johnson II; Dr. E. Conyers O'Bryan, Jr.; Dr. Paula E. Orr; Dr. Thomas C. Rowland, Jr.; Mr. Charles W. Schulze; The Honorable Robin M. Tallon; Dr. James E. Wiseman, Jr.; The Honorable Robert C. Lake, Jr., Emeritus; Mr. Allan E. Stalvey, Emeritus.

The following administrative officials were present: Dr. Raymond S. Greenberg, President; Dr. John Raymond, Vice President for Academic Affairs and Provost; Dr. Jerry Reves, Vice President for Medical Affairs, and Dean, College of Medicine; Mr. Stuart Smith, Vice President for Clinical Operations and Executive Director, MUHA; Ms. Lisa Montgomery, Vice President for Finance and Administration; Mr. Jim Fisher, Vice President for Development and Dr. Frank Clark, Vice President for Information Technology and CIO.

The following deans were present: Dr. John Sanders, College of Dental Medicine; Dr. Mark Sothmann, College of Health Professions; Dr. Gail Stuart, College of Nursing; Dr. Arnold Karig, College of Pharmacy; Dr. Joseph DiPiro, South Carolina College of Pharmacy.

Item 1. Call to Order-Roll Call.

There being a quorum present, Chairman Thomas called the meeting to order at 9:00 a.m. Ms. Celeste Jordan called the roll.

Item 2. Secretary to Report Date of Next Meeting.

The date of the next regularly scheduled meeting is Friday, April 11, 2008. Committee Meetings will be held Thursday, April 10, 2008.

Item 3. Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of December 14, 2007.

Board Action: It was moved that the Minutes be approved. The motion was seconded, voted on and unanimously carried.

RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT

OLD BUSINESS: None.

NEW BUSINESS:

Item 4. General Informational Report of the President.

Dr. Greenberg congratulated Mr. Stuart Smith and others for a virtually flawless move into the new hospital facility. He remarked that the marketing department had put out

a press release on the art collection in the new hospital which was subsequently picked up by the Reuters news agency and featured in Times Square. All the art was purchased with private donations and was assembled in partnership with the Halsey Institute at the College of Charleston. The nearly 900 pieces of art are the work of contemporary South Carolina artists and is the largest collection of its kind in one setting in the state.

Dr. Greenberg discussed why he thought it was important to have the art collection for the benefit of students as well as the patients. He stated that the new facility, at the moment, is the most sophisticated hospital in the country.

Dean Reves introduced Dr. Thomas Uhde the new Chair of the Department of Psychiatry and Behavioral Sciences. Dr. Uhde was recruited from Penn State, Hershey where he was Director of the Neuroscience Research Institute. He was born in Louisville, Kentucky, obtained an undergraduate education in psychology at Duke and his medical degree from the University of Louisville. Dr. Uhde completed a psychiatry residency at Yale and was a Fellow at the NIMH.

Dr. Uhde talked briefly about what attracted him to MUSC; made comments about his scientific interests and about the future direction for the Department of Psychiatry.

Recommendation of Administration: That these reports be received as information.

Board Action: Received as information.

Item 5. Other Business. None.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS AND FINANCE COMMITTEE.
CHAIRMAN: DR. STANLEY C. BAKER, JR. (Detailed committee minutes are attached to these minutes).**

OLD BUSINESS: None.

NEW BUSINESS:

Item 6. MUSC Medical Center Status Report.

Statement: Dr. Baker said the Committee received a report from Stuart Smith on the opening of the new hospital. Mr. Smith also reviewed with the Committee the Medical Center statistics and the Pillar Goals.

Dr. Baker said a joint resolution was proposed by MUHA and UMA that would authorize both entities to seek regulatory approval for a certificate of need covering the building and operations at the North Area clinic including the imaging services with the following conditions: that the UMA be authorized to bill and collect for all diagnostic imaging services to offset the costs related to the UMA operations; the UMA shall provide a full accounting to the Board of Trustees and MUHA Administration of all revenues and expenses related to services rendered in the North

Area no less than on an annual basis; and this approval to own and operate a CT and other diagnostic imaging services at the North Area is limited to this transaction and shall not be construed to authorize additional imaging or other services without specific approval of the Board of Trustees. He asked for approval of the resolution.

Recommendation of Administration: That the resolution authorizing MUHA and UMA jointly to seek regulatory approval for a certificate of need covering the building and operations at the North Area clinic be approved as presented.

Recommendation of Committee: That the resolution authorizing MUHA and UMA jointly to seek regulatory approval for a certificate of need covering the building and operations at the North Area clinic be approved as presented.

Board Action: A motion was made, seconded and unanimously voted to approve the resolution authorizing MUHA and UMA jointly to seek regulatory approval for a certificate of need covering the building and operations at the North Area clinic.

Item 7. MUSC Medical Center Financial and Statistical Report.

Statement: Dr. Baker stated Ms. Montgomery had given a financial and statistical report to the Committee. He presented the following major purchase for approval: The purchase of a new Revenue Cycle Management System (Encore by McKesson). The system will replace the current Keane system for registration and patient accounting. The current system is 18 years old. In order to capture the best pricing, a contract needs to be signed by March 2008.

Recommendation of Administration: That the major purchase be approved as presented.

Recommendation of Committee: That the major purchase be approved as presented.

Board Action: A motion was made, seconded, and unanimously voted to approve the major purchase as presented.

Item 8. Quality and Patient Safety Report.

Statement: Dr. Baker stated that the Committee had received a report on quality and patient safety.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 9. Report of the Vice President for Medical Affairs and Dean, College of Medicine.

Statement: Dr. Baker stated there was no report.

Recommendation of Administration: Received as information.

Recommendation of Committee: Received as information.

Board Action: Received as information.

Item 10. Report on University Medical Associates.

Statement: Dr. Baker stated Dr. Feussner provided a detailed report on UMA. Dr. Baker asked for approval of the following:

- The purchase of \$60,000 for urology equipment;
- The buyout of the lease for an echocardiogram;
- Buying property (6 acres) in Mt. Pleasant;
- Continuing negotiations to purchase a medical arts building in Mt. Pleasant with the stipulation that UMA will contact the Board Chairman regarding a final negotiated price and that a proforma be provided to the Board as soon as possible on this purchase;
- Proceeding with negotiations to purchase land in the North Area;
- Continuing outreach activities as stated above in plastics, urology, pediatrics, family medicine

Recommendation of Administration: That the items be approved as presented.

Recommendation of Committee: That the items be approved as presented.

Board Action: A motion was made, seconded and unanimously voted to approve the items as presented.

Item 11. Legislative Update.

Statement: Dr. Baker stated there was no report.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

Item 12. Other Committee Business. None

Item 13. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges (consent item).

Statement: Appointments, reappointments and delineation of privileges to the medical staff were presented for approval.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges to the medical staff be approved.

Recommendation of Committee: That the appointments, reappointments and delineation of privileges to the medical staff be approved.

Board Action: Dr. Baker moved that the appointments, reappointments and delineation of privileges to the medical staff be approved. The motion was seconded, voted on and unanimously carried.

Item 14. Medical Executive Committee Minutes (consent item).

Statement: Minutes of the Medical Executive Committee for the November and December 2007, meetings were presented to the Board.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: The minutes of the Medical Executive Committee for November and December 2007 were received as information.

Item 15. Medical Center Contracts and Agreements (consent item).

Statement: Contracts and Agreements which have been signed since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY PHYSICAL FACILITIES COMMITTEE.
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR. (Detailed committee minutes are attached to these minutes).**

OLD BUSINESS: None

NEW BUSINESS:

Item 16. Update on Projects.

Statement: Mr. Bingham reported that an update on the new hospital had been given in the Operations Committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 17. Other Committee Business. None

Item 18. Facilities Contracts Awarded (consent item).

Statement: Facilities contracts awarded since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY PHYSICAL FACILITIES AUDIT COMMITTEE.
CHAIRMAN: Thomas L. Stephenson, Esquire. (Detailed committee minutes are attached to these minutes).

OLD BUSINESS: None

NEW BUSINESS:

Item 19. Compliance Update.

Statement: Mr. Stephenson reported a compliance update had been received by the Committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 20. Report of Internal Auditor.

Statement: Mr. Stephenson said a report had been received from the Internal Auditor.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

Item 21. Other Committee Business. None

OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

Item 22. Approval of Consent Agenda.

Statement: Approval of the Medical University Hospital Authority consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: It was moved, seconded and unanimously voted that the consent agenda be approved.

Item 23. New Business for the Board of Trustees. None.

Item 24. Report from the Chairman. No Report.

There being no further business, the Hospital Authority meeting was adjourned and the University Board of Trustees meeting was convened.

Respectfully submitted,



Hugh B. Faulkner III
Secretary

/wcj
Attachments

**Medical University Hospital Authority
Board of Trustees
Operations and Finance Committee
February 7, 2008
Minutes**

Attendees:

Dr. Stanley Baker, Chairman	Dr. John Feussner
Dr. Charles B. Thomas, Jr.	Ms. Susan Barnhart
Thomas L. Stephenson, Esq.	Mr. Chris Rees
Mr. Melvyn Berlinsky	Dr. Marilyn Schaffner
Mr. William H. Bingham, Sr.	Mr. Steve Hargett
Dr. Cotesworth P. Fishburne, Jr.	Mr. John Cooper
Mr. William B. Hewitt	Annette Drachman, Esq.
Dr. Donald R. Johnson II	Mr. Dennis Frazier
Dr. E. Conyers O'Bryan, Jr.	Joseph Good, Esq.
Dr. Paula E. Orr	Dr. Howard Evert
Dr. Thomas C. Rowland, Jr.	Ms. Sheila Scarborough
Mr. Charles W. Schulze	Mr. Maurice Snook
Hon. Robin M. Tallon	Mr. Mark Sweatman
Dr. James E. Wiseman, Jr.	Ms. Sarah King
Dr. Raymond Greenberg	Ms. Sharon DeGrace
Mr. Stuart Smith	Ms. Chris Zensen
Ms. Lisa Montgomery	Ms. Lisa Langdale
Dr. J. G. Reves	Mr. Alan Edwards
Dr. Frank Clark	
Dr. Patrick Cawley	
Mr. H. B. Faulkner	

The meeting was called to order by Dr. Stanley Baker, Chair, at 9:35 a.m.

Item 6. MUSC Medical Center Status Report
Ashley River Tower Opening

Mr. Stuart Smith reported that Ashley River Tower opened on Monday February 4, 2008. He acknowledged a number of individuals and groups for the part they played in this accomplishment. He particularly mentioned the support of the Board of Trustees and Dr. Greenberg. He also recognized the financial and legal teams of Lisa Montgomery, John Cooper, Annette Drachman, and Marion Woodbury who were instrumental in obtaining financing. Marilyn Schaffner and Bill Spring lead the coordinating efforts to implement the move. He commended the physician leadership for their commitment – specifically Drs Reves, Crawford, Feussner, Cawley, Gold, Cotton, Delegge and Powers.

He acknowledged the efforts of Chris Malanuk, Hal Currey and Dennis Frazier who managed the construction project which was completed ahead of schedule.

Mr. Smith reported that two days after the opening, Ashley River Tower had all staffed beds occupied. Recruitment of personnel is ongoing and additional beds will be opened as staffing levels increase.

Statistical Data

Mr. Smith reported that at the end of December, patient activity had flattened out. It is expected that this is the result of a lack of capacity in the University Hospital.

Pillar Goals

Mr. Smith reported on the Medical Center pillar goals. Patient Satisfaction has increased and is on target. He attributes this to the ongoing use of the MUSC Excellence Tools such as AIDET and hourly rounding. He suggested that the satisfaction numbers should increase when an additional tool, post discharge phone calls, is implemented. Employee turnover is near the targeted goal. Operating Margin is currently 3.2%, slightly above the 3% goal. He does expect this to fluctuate throughout the year as a result of increased debt service. The growth in admissions for the hospital is essentially flat, but the outpatient activity has exceeded its target.

Stroke Program Update

Sharon DeGrace briefed the committee on the Stroke program at MUHA. MUHA's Stroke Program was accredited by JCAHO in July 2007 and has achieved the American Heart Association Bronze Award for compliance with 85% of stroke performance measures for a minimum of 90 consecutive days. MUHA is the first South Carolina hospital to receive this recognition. MUHA's program has also been selected by AHA/ASA for the "Get with the Guidelines S. C. Hospital of the Year Award".

Certificate of Need Request

Mr. Smith briefed the committee on the certificate of need issues dealing with the North Area facility.

Dr. Baker made a motion which was seconded by Mr. Melvyn Berlinsky that the board approve a joint resolution proposed by MUHA and UMA authorizing both entities to seek regulatory approval for a certificate of need covering the building and operations at the North Area clinic, including the imaging services discussed, the MUHA provider based clinics, and other physician offices and common areas in the building. This motion was made with the following conditions: UMA shall be authorized to bill and collect for all diagnostic imaging services to offset the costs related to the UMA operations; UMA shall provide a full accounting to the Board of Trustees and MUHA Administration of all revenues and expenses related to services rendered in the North Area not less than on an

annual basis; and this approval to own and operate a CT and other diagnostic imaging services at the North Area is limited to this transaction and shall not be construed to authorize additional imaging or other services without specific approval of the Board of Trustees.

Action: Report received as information and motion to approve resolution on North Area Clinic CON was approved as presented.

Item 7. MUSC Medical Center Financial and Statistical Report

Steve Hargett briefed the committee on the Medical Center financial status. The income statement reflects a change in net assets of \$8.6 million as compared with a budgeted amount of \$2.7 million. He expects this number to fluctuate throughout the year as the hospital begins to pay its debt service on the Ashley River Tower. Mr. Hargett also reported 16.5 days of cash on hand. This is the result of an underpayment from the state due to a change in payment methodology. This deficit will be corrected through an interim settlement.

Major Purchase:

Ms. Montgomery briefed the committee on a major purchase for a new Revenue Cycle Management System (Encore by McKesson). This system will replace our current Keane system for registration and patient accounting. The current system is 18 years old. In order to capture the best pricing, a contract needs to be signed by March, 2008. Mr. Hewitt reminded the group of the need to track efficiencies attributed to modernization of equipment and systems.

Action: Financial report received as information and major purchase approved

Item 8. Report on Quality and Patient Safety

Mr. Chris Rees reported on patient safety in the area of delays in defibrillation for cardiac arrest. He reported that MUHA is below the national average in the delay time for defibrillation, even with a higher risk population than the national average. This can partly be attributed to adding defibrillators which have an automated external defibrillator function, improving communications to alert teams more efficiently, developing a medical emergency team to decrease pulmonary arrest on unmonitored floors, and additional training.

Action: Report received as information

Item 9. Report of Vice President for Medical Affairs and Dean, College of Medicine

No report

Item 10. Report on University Medical Associates

Dr. John Feussner briefed the committee on outreach activities of the UMA. These include: Expansion of plastics in the North Area, expanding current services for Urology in the North Area. This will require a \$60,000 expenditure to include a cystoscope system (\$40,000), a probe for existing GE ultrasound machine (\$8500), an electro-surgical generator (\$3500), a uroflow system (\$2500), and miscellaneous items such as instruments (\$5500).

He also briefed the committee on a department of Pediatrics initiative of establishing accessible healthcare for children in the Charleston County School district, as well as a Family Medicine initiative with the Charleston Autism and Support Living Systems for autism patients.

Dr. Feussner reported on the buyout of a lease for an echocardiogram in CT Surgery Research Lab in Strom Thurmond Research building. Upon buyout, this equipment will be transferred to MUSC.

He also briefed the committee on several strategic facilities planning initiatives. Among them, the continuing negotiations to purchase a facility in Mount Pleasant, and the possible purchase of property in the Mount Pleasant area (6 acres) and the North Area.

Action:

The committee approved:
The purchase of \$60,000 for urology equipment;
The buyout of the lease for an echocardiogram;
Buying property (6 acres) in Mount Pleasant;
Continuing negotiations to purchase a medical arts building in Mount Pleasant with the stipulation that UMA will contact the Board Chairman regarding a final negotiated price and that a proforma be provided to the Board as soon as possible on this purchase;
Proceeding with negotiations to purchase land in the North Area;
Continuing outreach activities as stated above in plastics, urology, pediatrics, family medicine

Item 11. Legislative Update

No Report

CONSENT AGENDA

Item 13. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges

The appointments and reappointments were approved as presented.

Action: Approved

Item 14. Medical Executive Committee Minutes

The committee receive the minutes of the Medical Executive Committee for November and December 2007.

Action: Received as information

Item 15. Medical Center Contracts and Agreements

The contracts and Agreements entered into since the last meeting of the Board were presented.

Action: Received as information

There being no further business, the committee adjourned at 12:00.

Respectfully Submitted,

Teresa K. Rogers

**Medical University Hospital Authority
Physical Facilities Committee
February 7, 2008
Minutes**

Attendees:

Mr. William H. Bingham, Sr., Chair
Dr. Stanley C. Baker, Jr.
Mr. Melvyn Berlinsky
Dr. Cotesworth P. Fishburne, Jr.
Mr. William B. Hewitt
Dr. Thomas C. Rowland, Jr.
Thomas L. Stephenson, Esquire
The Honorable Robin M. Tallon
Dr. Charles B. Thomas, Jr.
Dr. James E. Wiseman, Jr.
Dr. Raymond S. Greenberg
Mr. Tom Anderson
Ms. Susan Barnhart
Ms. Susie Edwards
Mr. Dennis Frazier

Mr. Joe Good
Mr. Chip Hood
Mr. John Malmrose
Mr. Stewart Mixon
Ms. Lisa Montgomery
Ms. Jennifer Pearce
Dr. John Raymond
Ms. Janet Scarborough
Mr. Maurice Snook

Mr. Bingham called the meeting to order.

REGULAR Items

Item 16. Update on Projects.

Mr. Bingham stated an update on the opening of the new Ashley River Tower had been provided to the Hospital Authority Operations Committee.

Recommendation of Committee: That the report be received as information.

Item 17. Other Committee Business

None.

CONSENT Items for Information:

Item 18 Facilities Contracts Awarded

The facilities contracts awarded since the last board meeting were presented for information.

Recommendation of Committee: That this report be received as information.

With no further business, the meeting was adjourned.


Celeste Jordan

Medical University Hospital Authority Audit Committee
February 7, 2008
Minutes

Attendees:

Thomas L. Stephenson, Esquire, Chair
Dr. Stanley C. Baker, Jr.
Mr. Melvyn Berlinsky
Mr. William H. Bingham, Sr.
Dr. Cotesworth P. Fishburne, Jr.
Mr. William B. Hewitt
Dr. Donald R. Johnson, II
Dr. E. Conyers O'Bryan, Jr.
Dr. Thomas C. Rowland, Jr.
Mr. Charles W. Schulze
The Honorable Robin M. Tallon
Dr. Charles B. Thomas, Jr.
Dr. James E. Wiseman, Jr.
Mr. Hugh B. Faulkner III
Dr. Raymond S. Greenberg

Ms. Julie Acker
Ms. Susan Barnhart
Ms. Annette Drachman
Dr. Howard Evert
Dr. Jack Feussner
Mr. Joe Good
Mr. Steve Lanier
Ms. Lisa Montgomery
Mr. Dave Moses
Dr. John Raymond
Dr. Jerry Reves
Ms. Reece Smith
Mr. Maurice Snook
Mr. Mark Sweatman
Mr. Patrick Wamsley

Mr. Stephenson called the meeting to order.

REGULAR Items

Item 19. Compliance Update.

Ms. Reece Smith provided an update on Authority compliance including statistics for FY'07 as well as current compliance initiatives of her office.

Recommendation of Committee: That the report be received as information.

Item 20. Report of Internal Auditor.

Ms. Susan Barnhart provided a report on the following audits:

- Summary of Controlled Substance Activities
- CMH Purchasing Card Review

Recommendation of Committee: That the report be received as information.

Item 21. Other Committee Business

None.

There being no further business, the meeting was adjourned.

Respectfully submitted,


Celeste Jordan

Board of Trustees

Credentials Committee Report

MUSC-MC BOARD OF TRUSTEES

Credentials Report

February 8, 2008

The Medical Executive Committee has reviewed the following applicants for appointment / reappointment / change in privileges and recommend approval by the Board.

Status Legend: AC=Active; PA=Prov. Active; AF=Affiliate; PF=Prov. Affiliate; AFC=Affiliate [CFC]; PAFC=Prov. Affiliate [CFC];
AH=Allied Health; PH=Prov. Allied Health; HE=Allied Health [External]; PE= Prov. Allied Health [External]
SB=Sabbatical; AD=Administrative

APPLICANTS FOR APPOINTMENT

<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>
Christine M. Coe	CRNA	PH	ANES		12/12/2007	12/19/2007	2/8/2008
Annette Cooper	CRNA	PH	ANES		12/12/2007	12/19/2007	2/8/2008
Jennifer Flynn	PA-C	PH	SURG	CSUR	12/12/2007	12/19/2007	2/8/2008
Elizabeth Hapke	PA-C	PH	NSCI	NSUR	12/12/2007	12/19/2007	2/8/2008
Laura Harvey	APRN	PH	PEDS	PPUL	12/12/2007	12/19/2007	2/8/2008
Stephen Kinsman	MD	PA	NSCI	NEUR	12/12/2007	12/19/2007	2/8/2008
Kathryn Kniele	PhD	PH	NSCI	NEUR	12/12/2007	12/19/2007	2/8/2008
Susan Knight	PhD	PH	PSYC		12/12/2007	12/19/2007	2/8/2008
Alok Madan	PhD	PH	PSYC		12/12/2007	12/19/2007	2/8/2008
Kimberly Mallin	MD	PA	FAMP		12/12/2007	12/19/2007	2/8/2008
Marga Massey	MD	PA	SURG	PLAS	12/12/2007	12/19/2007	2/8/2008
Cesar Riodriguez-Diaz	MD	PA	ANES		12/12/2007	12/19/2007	2/8/2008
Ibrahim Shatat	MD	PA	PEDS	PNEP	12/12/2007	12/19/2007	2/8/2008
Emily Sutcliffe	MD	PA	OBGY		12/12/2007	12/19/2007	2/8/2008
Ceilia Thiedke	MD	PA	FAMP		12/12/2007	12/19/2007	2/8/2008
Thomas Uhde	MD	PA	PSYC		12/12/2007	12/19/2007	2/8/2008
G. Frederick Worsham	MD	PA	PATH		12/12/2007	12/19/2007	2/8/2008
Susan Zayac	FNP-C	PH	MEDI	EMER	12/12/2007	12/19/2007	2/8/2008
Nada Abou-Fayssal	MD	PA	NSCI	NEUR	1/9/2008	1/16/2008	2/8/2008
Karen Bieganousky	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Christina Bourne	MD	PA	MEDI	EMER	1/9/2008	1/16/2008	2/8/2008
Mohammad I. Chaudry	MD	PA	RADI		1/9/2008	1/16/2008	2/8/2008
Steven Glazier	MD	PA	NEUR	NSUR	1/9/2008	1/16/2008	2/8/2008
Marcelo Guimaraes	MD	PA	RADI		1/9/2008	1/16/2008	2/8/2008
Michael Hartley	APRN	PH	PSYC		1/9/2008	1/16/2008	2/8/2008
Janet Haas-Hall	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Heather Highland	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Gary Hoefler	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Phillip Ivy	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Candy Johnson	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Diann Krywko	MD	PA	MEDI	EMER	1/9/2008	1/16/2008	2/8/2008
Amanda McFann	FNP-C	PH	FAMP		1/9/2008	1/16/2008	2/8/2008
Sabena Ramsetty	MD	PA	MEDI		1/9/2008	1/16/2008	2/8/2008
Horst Rieke	MD	PA	ANES		1/9/2008	1/16/2008	2/8/2008
Roy Sessions	MD	PA	OTOL		1/9/2008	1/16/2008	2/8/2008
Milton J. Seymour III	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Patrick O. Sheahan	MD	PA	OTOL		1/9/2008	1/16/2008	2/8/2008
Staci Sinex	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Hans Sonntag	MD	PA	ANES		1/9/2008	1/16/2008	2/8/2008
Jack Yang	MD	PA	PATH		1/9/2008	1/16/2008	2/8/2008

APPLICANTS FOR REAPPOINTMENT

<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>
Baldwin, James G.	MD	AFC	MEDI	IMED	1/9/2008	1/16/2008	2/8/2008
Bertels, Kimberly J.	NNP	PH	PEDI	NEON	1/9/2008	1/16/2008	2/8/2008

Board of Trustees

Credentials Committee Report

<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>
Blumenthal, Laurence S.	MD	AC	MEDI	IMED	1/9/2008	1/16/2008	2/8/2008
Boatwright, John G.	MD	AF	OPHT		1/9/2008	1/16/2008	2/8/2008
Bogdanov, Emil	MD	PA	ANES		1/9/2008	1/16/2008	2/8/2008
Bolus, Kathy S.	MD	AFC	MEDI	IMED	1/9/2008	1/16/2008	2/8/2008
Book, Sarah W.	MD	AC	PSYC		1/9/2008	1/16/2008	2/8/2008
Borckardt, Jeffrey J.	PhD	PH	PSYC		1/9/2008	1/16/2008	2/8/2008
Bunke, C. Martin	MD	AF	MEDI	NEPH	1/9/2008	1/16/2008	2/8/2008
Cain, Rebecca L.	MD	PA	ANES		1/9/2008	1/16/2008	2/8/2008
Cannon, Jennifer L.	CRNA	AH	ANES		1/9/2008	1/16/2008	2/8/2008
Carpenter, Matthew J.	PHD	PH	PSYC		1/9/2008	1/16/2008	2/8/2008
Chambless, Wendy E.	CRNA	AH	ANES		1/9/2008	1/16/2008	2/8/2008
Charity, Pamela L.	MD	PA	MEDI	IMED	1/9/2008	1/16/2008	2/8/2008
Charles, Jane M.	MD	AC	PEDI	PGEN	1/9/2008	1/16/2008	2/8/2008
Clarke Jr., Harry S.	MD	AC	UROL		1/9/2008	1/16/2008	2/8/2008
Cochran, Joel B.	DO	AC	PEDI	PEMG	1/9/2008	1/16/2008	2/8/2008
Cole, Kara R.	ANP	PH	MEDI	GAST	1/9/2008	1/16/2008	2/8/2008
Colliton, Mary K.	NNP	AH	PEDI	NEON	1/9/2008	1/16/2008	2/8/2008
Cook, W. J.	MD	AC	DERM		1/9/2008	1/16/2008	2/8/2008
Cuddy, Brian G.	MD	AF	NSCI	NSUR	1/9/2008	1/16/2008	2/8/2008
Davis, Janice J.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Deas, Deborah V.	MD	AC	PSYC		1/9/2008	1/16/2008	2/8/2008
Devine, Denise H.	MD	AF	OBGY		1/9/2008	1/16/2008	2/8/2008
Dodge Sr., Peter A.	PA-C	AH	FAMP		1/9/2008	1/16/2008	2/8/2008
Esnaola, Nestor F.	MD, MPH	AC	SURG	SONC	1/9/2008	1/16/2008	2/8/2008
Evert, Howard A.	MD	AFC	MEDI	IMED	1/9/2008	1/16/2008	2/8/2008
Feller, Debra L.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Feussner, John R.	MD	AC	MEDI	IMED	1/9/2008	1/16/2008	2/8/2008
Fischer, Darlene M.	PA-C	PH	MEDI	EMER	1/9/2008	1/16/2008	2/8/2008
Franko, Cecilia A.	CRNA	AH	ANES		1/9/2008	1/16/2008	2/8/2008
Gaddy, Jr., Joe E.	MD	PA	MEDI	CARD	1/9/2008	1/16/2008	2/8/2008
Goetzl, Laura M.	MD	PA	OBGY	MATE	1/9/2008	1/16/2008	2/8/2008
Grice, Charlene M.	MD	PA	OPHT		1/9/2008	1/16/2008	2/8/2008
Habib, David M.	MD	AC	PEDI	PEMG	1/9/2008	1/16/2008	2/8/2008
Hebbar, Airody K.	MD	AC	FAMP		1/9/2008	1/16/2008	2/8/2008
Hernandez, Antonio M.	MD	PAFC	MEDI	IMED	1/9/2008	1/16/2008	2/8/2008
Herring, Mary N.	MD	AC	NSCI	NEUR	1/9/2008	1/16/2008	2/8/2008
Howell, Roy A.	MD	AFC	MEDI	IMED	1/9/2008	1/16/2008	2/8/2008
Johnson, Mary A.	PNP	PH	PEDI	PEDI	1/9/2008	1/16/2008	2/8/2008
Judson, Marc A.	MD	AC	MEDI	PULM	1/9/2008	1/16/2008	2/8/2008
Kaplan, Allen	MD	AF	MEDI	PULM	1/9/2008	1/16/2008	2/8/2008
Kearse, Henry L.	MD	PA	DERM		1/9/2008	1/16/2008	2/8/2008
Kent, Alexander R.	MD	AF	OPHT		1/9/2008	1/16/2008	2/8/2008
Kerrigan, Cheryl E.	PNP	AH	PEDI	PPUL	1/9/2008	1/16/2008	2/8/2008
Keto, Christopher A.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Key, Janice D.	MD	AC	PEDI	PADO	1/9/2008	1/16/2008	2/8/2008
Key, L. L.	MD	AC	PEDI	PEND	1/9/2008	1/16/2008	2/8/2008
Khoury, George H.	MD	AF	NSCI	NSUR	1/9/2008	1/16/2008	2/8/2008
Kilpatrick, Dean G.	PhD	AH	PSYC		1/9/2008	1/16/2008	2/8/2008
Kilpatrick, Donald S.	MD	PA	ANES		1/9/2008	1/16/2008	2/8/2008
King, Amy J.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
King, Dana E.	MD	AC	FAMP		1/9/2008	1/16/2008	2/8/2008
King, Lowrey P.	MD	AF	OPHT		1/9/2008	1/16/2008	2/8/2008
Kittredge, Margaret S.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Kline, Richard M.	MD	AF	SURG	PLAS	1/9/2008	1/16/2008	2/8/2008
Kuper, Nathan M.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Lally, Michelle D.	MD	AC	PEDI	PGEN	1/9/2008	1/16/2008	2/8/2008
LaRosa, Angela C.	MD	AC	PEDI	PGEN	1/9/2008	1/16/2008	2/8/2008
Law, Kathleen E.	ANP	AH	MEDI	CARD	1/9/2008	1/16/2008	2/8/2008
LeBoeuf, Faye L.	CNM	AH	OBGY		1/9/2008	1/16/2008	2/8/2008

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Credentials Committee Report

<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>
Lindrooth, Miriam W.	MD	PA	FAMP		1/9/2008	1/16/2008	2/8/2008
Lipto, Tanya L.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Manaker, Lawrence W.	MD	PA	MEDI	EMER	1/9/2008	1/16/2008	2/8/2008
Marshall, David T.	MD	AC	RADO		1/9/2008	1/16/2008	2/8/2008
McClain, Margaret E.	ANP	AH	SURG	CSUR	1/9/2008	1/16/2008	2/8/2008
McCurdy, R. L.	MD	AC	PSYC		1/9/2008	1/16/2008	2/8/2008
McInerney, Frances L.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Michaux, Alice F.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Milutinovic, Jovan	MD	AC	MEDI	NEPH	1/9/2008	1/16/2008	2/8/2008
Minshall, Christian T.	MD	PA	SURG	TCCS	1/9/2008	1/16/2008	2/8/2008
Mintzer, Olga B.	MD	AC	PSYC		1/9/2008	1/16/2008	2/8/2008
Morgan, Theresa L.	CRNA	AH	ANES		1/9/2008	1/16/2008	2/8/2008
Mullis, Diana M.	MD	AC	PSYC		1/9/2008	1/16/2008	2/8/2008
Nangle, Christine E.	ANP	PH	NSCI	NEUR	1/9/2008	1/16/2008	2/8/2008
Nixon, Cathleen J.	FNP	PH	OTOL		1/9/2008	1/16/2008	2/8/2008
Norcross, E. D.	MD	AC	SURG	TCCS	1/9/2008	1/16/2008	2/8/2008
Nutaitis, Matthew J.	MD	PA	OPHT		1/9/2008	1/16/2008	2/8/2008
Oates, James C.	MD	AC	MEDI	RHEU	1/9/2008	1/16/2008	2/8/2008
Osguthorpe, J. D.	MD	AC	OTOL		1/9/2008	1/16/2008	2/8/2008
Oswald, Cameron B.	PA-C	AH	MEDI	INFE	1/9/2008	1/16/2008	2/8/2008
Overcash, Kristen L.	PA-C	HE	PEDI	PEDI	1/9/2008	1/16/2008	2/8/2008
Pai, G. S.	MD	AC	PEDI	PGEN	1/9/2008	1/16/2008	2/8/2008
Panzegrau, Beata	MD	PA	RADI		1/9/2008	1/16/2008	2/8/2008
Pappolla, Miguel A.	MD	PA	NSCI	NEUR	1/9/2008	1/16/2008	2/8/2008
Parsons, Christopher H.	MD	PA	MEDI	INFE	1/9/2008	1/16/2008	2/8/2008
Patrick, Celeste H.	MD	AC	PEDI	NEON	1/9/2008	1/16/2008	2/8/2008
Quattlebaum, Thomas G.	MD	AF	PEDI	PEDI	1/9/2008	1/16/2008	2/8/2008
Ridgley, Phillip R.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Roberts, James R.	MD	AC	PEDI	PEDI	1/9/2008	1/16/2008	2/8/2008
Rumpp, Laurie D.	FNP	AH	SURG	SONC	1/9/2008	1/16/2008	2/8/2008
Sandhu, Malissa L.	PA-C	AH	OPHT		1/9/2008	1/16/2008	2/8/2008
Schutz, Douglas P.	PA-C	AH	MEDI	EMER	1/9/2008	1/16/2008	2/8/2008
Schwarz, Sharon B.	FNP	AH	PEDI	PEND	1/9/2008	1/16/2008	2/8/2008
Self, Sally E.	MD	AC	PATH	LABO	1/9/2008	1/16/2008	2/8/2008
Sharpe, Elizabeth D.	MD	AF	OPHT		1/9/2008	1/16/2008	2/8/2008
Shepard, Michelle M.	MD	AC	MEDI	NEPH	1/9/2008	1/16/2008	2/8/2008
Silver, Richard M.	MD	AC	MEDI	RHEU	1/9/2008	1/16/2008	2/8/2008
Singer, Tina D.	CRNA	AH	ANES		1/9/2008	1/16/2008	2/8/2008
Sneed, Nancee S.	ANP	AH	MEDI	CARD	1/9/2008	1/16/2008	2/8/2008
Southgate, William M.	MD	AC	PEDI	NEON	1/9/2008	1/16/2008	2/8/2008
Sperry, John B.	MD	AF	PEDI	PEDI	1/9/2008	1/16/2008	2/8/2008
Stanley, Kristen H.	PA-C	AH	MEDI	EMER	1/9/2008	1/16/2008	2/8/2008
Stuart, Robert K.	MD	AC	MEDI	HEMA	1/9/2008	1/16/2008	2/8/2008
Sturdivant, Rachel L.	MD	AC	MEDI	NEPH	1/9/2008	1/16/2008	2/8/2008
Summer, Andrea P.	MD	AC	PEDI	PEDI	1/9/2008	1/16/2008	2/8/2008
Sutton, Valerie J.	FNP, MSN	PH	ORTH		1/9/2008	1/16/2008	2/8/2008
Szabo, Tamas A.	MD	PA	ANES		1/9/2008	1/16/2008	2/8/2008
Taylor, Ann L.	MD	AF	PSYC		1/9/2008	1/16/2008	2/8/2008
Taylor, Donna A.	CNM	AH	FAMP		1/9/2008	1/16/2008	2/8/2008
Taylor, Marian H.	MD	AC	MEDI	CARD	1/9/2008	1/16/2008	2/8/2008
Thompson, C. M.	MD	AF	PEDI	PEDI	1/9/2008	1/16/2008	2/8/2008
Thompson, Crystal E.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Tipton, Reuben R.	MD	AF	OPHT		1/9/2008	1/16/2008	2/8/2008
Toohy, Brenda B.	FNP	AH	SURG	GSUR	1/9/2008	1/16/2008	2/8/2008
Uebelhoer, Laura A.	CRNA	AH	ANES		1/9/2008	1/16/2008	2/8/2008
Waldrop, Angela E.	PhD	AH	PSYC		1/9/2008	1/16/2008	2/8/2008
Walling, Judy R.	FNP	AH	MEDI	CARD	1/9/2008	1/16/2008	2/8/2008
Weaver, John E.	MD	AF	OPHT		1/9/2008	1/16/2008	2/8/2008
Webb, Patricia P.	CNM	PH	OBGY		1/9/2008	1/16/2008	2/8/2008

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<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>
Weinstein, Victor J.	MD	AF	OBGY		1/9/2008	1/16/2008	2/8/2008
Weston, Regan R.	CRNA	PH	ANES		1/9/2008	1/16/2008	2/8/2008
Wharton, John M.	MD	AC	MEDI	CARD	1/9/2008	1/16/2008	2/8/2008
Whitaker, Thomas A.	MD	AF	OPHT		1/9/2008	1/16/2008	2/8/2008
Wilfong-Grush, Ellen W.	PhD	HE	PSYC		1/9/2008	1/16/2008	2/8/2008
Younger, Deborah A.	MD	AF	MEDI	EMER	1/9/2008	1/16/2008	2/8/2008
Zwerner, Peter L.	MD	AC	MEDI	CARD	1/9/2008	1/16/2008	2/8/2008

MEDICAL STAFF/ALLIED HEALTH PROFESSIONALS - Increase/Decrease/Change in Privileges

<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>
Graves, Sherry Change in Protocol owing to change in departments & dual appointment	FNP-C	AH	SURG	PLAS	12/12/2007	12/19/2007	2/8/2008
Kini, Sarvotham Addition of Limited Emergency Ultrasound	MD	AC	MEDI	EMER	12/12/2007	12/19/2007	2/8/2008
Porcher, Frances Addition of Moderate Sedation	PNP-C	AH	PEDS	PEMG	12/12/2007	12/19/2007	2/8/2008
Toohy, Brenda Change in Protocol due to change in supervising physicians	FNP-C	AH	SURG	GSUR	12/12/2007	12/19/2007	2/8/2008
Bales, Megan Change in Scope of Practice owing to change in departments and supervising physicians	PA-C	PH	MEDI	EMER	1/9/2008	1/16/2008	2/8/2008
Law, Kathleen Change in Protocol owing to change in supervising physicians	FNP-C	AH	MEDI	CARD	1/9/2008	1/16/2008	2/8/2008