



# MINUTES

Meeting of the Board of Trustees  
of the Medical University Hospital Authority

April 7, 2006

It Is Understood that the Minutes Herein Recorded Have Not as  
Yet Been Approved and Cannot be Considered as Official Action  
of the Board Until Such Approval Has Been Given

119 & 121 Education Center/Library Building  
Medical University of South Carolina  
Charleston, South Carolina

**MINUTES**  
**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**BOARD OF TRUSTEES MEETING**  
**April 7, 2006**

The Board of Trustees of the Medical University Hospital Authority convened Friday, April 7, 2006, with the following members present: Dr. Donald R. Johnson II, Chairman; Mr. Charles L. Appleby, Jr.; Dr. Stanley C. Baker, Jr.; Mr. Melvyn Berlinsky; Mr. William H. Bingham, Sr.; Mr. William B. Hewitt; Dr. E. Conyers O'Bryan, Jr.; Dr. Thomas C. Rowland, Jr.; Mr. Charles W. Schulze; Mr. Thomas L. Stephenson, Esquire; Dr. Charles B. Thomas, Jr.; Dr. James E. Wiseman, Jr.; and Mrs. Claudia W. Peeples, Emerita. Absent: Dr. Cotesworth P. Fishburne, Jr.; Dr. Paula E. Orr.

The following administrative officials were present: Dr. Raymond S. Greenberg, President; Dr. John Raymond, Vice President for Academic Affairs and Provost; Dr. Jerry Reves, Vice President for Medical Affairs, and Dean, College of Medicine; Ms. Lisa Montgomery, Vice President for Finance and Administration; Mr. Stuart Smith, Vice President for Clinical Operations and Executive Director, MUHA; and Dr. Frank Clark, Vice President for Information Technology and CIO.

The following deans were present: Dr. Jack Sanders, College of Dental Medicine; Dr. Becki Trickey, representing the College of Health Professions; Dr. Jerry Reves, College of Medicine; Dr. Gail Stuart, College of Nursing; and Dr. Arnold Karig, College of Pharmacy.

**Item 1.     Call to Order-Roll Call.**

There being a quorum present, Chairman Johnson called the meeting to order at 8:00 a.m. Ms. Celeste Jordan called the roll.

**Item 2.     Secretary to Report Date of Next Meeting.**

The date of the next regularly scheduled meeting is Thursday, May 18, 2006. Commencement will be held Friday, May 19, 2006.

**Item 3.     Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of February 10, 2006.**

Board Action: It was moved that the Minutes be approved. The motion was seconded, voted on and unanimously carried.

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 4.     General Informational Report of the President.**

Dr. Greenberg informed the Board the he, Dr. Rowland and Dr. Gazes served as honorary pall bearers at the funeral of Dr. Walt Roberts. He stated that Dr. Roberts was an alumnus of the University, President of the SC Medical Association, Delegate

to the American Medical Association, member of HSF Board, and a great supporter of MUSC. He asked for a moment of silence to remember Dr. Roberts.

Dr. Greenberg called on Dean Reves to introduce the speaker. Dean Reves introduced Dr. Scott Reeves, Chairman of Anesthesiology and Perioperative Medicine. Dr. Reeves went to Clemson, and MUSC, did his residency in internal medicine at Baylor and a residency in anesthesiology at Baylor. Dr. Reeves presented information on OR restructuring. He stated the goal is to optimize clinical efficiency through operating room restructuring and recruitment. The education mission is to improve the university's residency program and leverage the university's expertise to help develop the anesthesiology program as quickly as possible since the research program is basically starting from scratch.

Dr. Greenberg stated that the hearing before the House Committee on Veterans Affairs in Washington went very well. The congressmen were referring to the model of integration as the "Charleston Model". The model may get implemented first in New Orleans due to the destruction during Hurricane Katrina and special funding appropriated for that project. If the model moves forward in New Orleans it could serve MUSC's interest in adding credibility to the fact that the "Charleston Model" is the way to proceed. The university should know something more definitive within the next few months; however, it continues to be a viable possibility as the university looks toward Phase II of the new hospital.

Recommendation of Administration: That these reports be received as information.

Board Action: Received as information.

**Item 5.**     **Report of Internal Auditor.**     No Report.

**Item 6.**     **Other Business.**     Dr. Johnson welcomed Diane Knich, a reporter with the *Post and Courier*.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS AND FINANCE COMMITTEE. CHAIRMAN: DR. STANLEY C. BAKER, JR. (Detailed committee minutes are attached to these minutes).**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 7.**     **MUSC Medical Center Status Report.**

Statement: Mr. Stuart Smith reported that the Medical Center continues to increase in activity while becoming more efficient in limited space. He also reported that the JCAHO arrived unannounced recently and he was pleased to report the hospital received an excellent report.

He also reported that the Medical Center has received twelve Palmetto Gold Awards, five of which were for front-line nurses.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 8. MUSC Medical Center Financial and Statistical Report.**

Statement: Dr. Baker reported that Ms. Lisa Montgomery had reported to the committee that the Medical Center is tracking well in all areas of the feasibility study and the operating margin is currently at 4% through February.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 9. Quality and Safety Report.**

Statement: Dr. Baker said that Dr. Pat Cawley reported on quality and patient safety to the committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 10. Report of the Vice President for Medical Affairs and Dean, College of Medicine.**

Statement: Dr. Baker stated Dean Reves provided his report to the Education Committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 11. Report on University Medical Associates.**

Statement: Dr. Baker stated the Committee had received a detailed report from the UMA. As a result of the discussion, the Committee made the following motion:

*the Hospital Authority Operations and Finance committee supports the approval of UMA's outreach program and plans in the North Area and approves the UMA's request to purchase capital equipment pending the final approval of the equipment purchase and profit sharing plan by the MUSC Finance Committee and Board of Trustees.*

Recommendation of Administration: That the UMA plan to establish a clinic in the North Area be approved and that equipment for that facility be purchased by UMA after approval of the equipment purchase and profit sharing plan by the MUSC Finance Committee and Board of Trustees.

Recommendation of Committee: Approve the UMA plan to establish a clinic in the North Area and that equipment for that facility be purchased by UMA after approval of the equipment purchase and profit sharing plan by the MUSC Finance Committee and Board of Trustees.

Board Action: Dr. Baker moved that the UMA plan to establish a clinic in the North Area be approved and that the equipment for that facility be purchased by UMA after approval of the equipment purchase and profit sharing plan by the MUSC Finance Committee and MUSC Board of Trustees. The motion was seconded, voted on and unanimously carried.

**Item 12. Legislative Update.**

Statement: Dr. Baker stated that Ms. Casey Martin had provided a report to the Committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 13. Other Committee Business.** None

**Item 14. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges (consent item).**

Statement: Appointments, reappointments and delineation of privileges to the medical staff were presented for approval.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges to the medical staff be approved.

Recommendation of Committee: That the appointments, reappointments and delineation of privileges to the medical staff be approved at presented.

Board Action: Dr. Baker moved that the appointments, reappointments and delineation of privileges to the medical staff be approved. The motion was seconded, voted on and unanimously carried.

**Item 15. Medical Executive Committee Minutes (consent item).**

Statement: Minutes of the Medical Executive Committee meetings of January and February 2006 were presented to the Board.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: The minutes of the Medical Executive Committee of January and February 2006 were received as information.

**Item 16. Medical Center Contracts and Agreements (consent item).**

Statement: Contracts and Agreements which have been signed since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY PHYSICAL FACILITIES COMMITTEE.  
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR. (Detailed committee minutes are attached to these minutes).**

**OLD BUSINESS:** None

**NEW BUSINESS:**

**Item 17. Facilities Procurements/Contracts Proposed.**

Statement: Mr. Bingham asked for approval of the following lease:

- Lease of 6,780 square feet of clinical space at 735 Johnnie Dodds Boulevard to provide space for Magill Laser Center patient care. Annual Lease amount: \$153,817.56.

Recommendation of Administration: That the lease be approved.

Recommendation of Committee: That the lease be approved.

Board Action: It was moved, seconded and unanimously voted that the lease be approved.

**Item 18. Update on Projects.**

Statement: Mr. Bingham reported that Mr. Frazier presented an update on Authority projects to the committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 19. Other Committee Business.**

Statement: Mr. Bingham stated that the committee had received a report from Ms. Marilyn Schaffner, MUHA Administrator for Clinical Services, on preparations for the new hospital with regard to staffing, moving, hours of operation and communications. He commended her team for these planning efforts. He reported that representatives from the firms of NBBJ and LS3P had provided the committee an update on the progress of Phase I of the new hospital.

Recommendation of Committee: This report be received as information.

Board Action: Received as information.

**Item 20. Facilities Contracts Awarded (consent item).**

Statement: Facilities contracts awarded since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES:**

**Item 21. Approval of Consent Agenda.**

Statement: Approval of the Medical University Hospital Authority consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: It was moved, seconded and unanimously voted that the consent agenda be approved.

**Item 22. New Business for the Board of Trustees.**

Statement: Mr. Paul Taylor presented changes to the Bylaws of the MUHA Board of Trustees for approval. He noted the bylaws had been mailed to the Board by registered mail in accordance with the bylaws. The only additional change, at the request of Mr. Bingham is as follows:

Physical Facilities Committee (b) To help carry out the duties of the Physical Facilities Committee, the Committee Chairman ~~can~~ will appoint one member of the Physical Facilities Committee and two members of the Board of Trustees at large as a separate project committee for each major building project for architect/engineer and related construction professionals' selections.

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Board Action: It was moved, seconded and unanimously voted that the Bylaw changes be approved.

**Item 23. Report from the Chairman.** No Report.

There being no further business, the Hospital Authority meeting was adjourned and the University Board of Trustees meeting was convened.

Respectfully submitted,

Hugh B. Faulkner III  
Secretary

/wcj  
Attachments



**Hospital Authority Operations and Finance Committee**  
**April 6, 2006**  
**Minutes**

**Attendees:**

Dr. Stanley Baker, Chair  
Dr. Donald Johnson  
Mr. Melvyn Berlinsky  
Mr. William Bingham  
Mr. William Hewitt  
Dr. Conyers O'Bryan  
Dr. Thomas Rowland  
Mr. Charles Schulze  
Thomas Stephenson, Esq.  
Dr. Charles Thomas  
Dr. James Wiseman  
Dr. Raymond Greenberg  
Mr. Stuart Smith  
Ms. Lisa Montgomery  
Dr. John Raymond  
Dr. Frank Clark

Dr Sabra Slaughter  
Dr. J. G. Reves  
Mr. Paul Taylor  
Ms. Susan Barnhart  
Dr. Patrick Cawley  
Dr. John Feussner  
Mr. Dennis Frazier  
Ms. Marilyn Schaffner  
Mr. John Cooper  
Mr. Bruce Quinlan  
Ms. Sara King  
Mr. H. B. Faulkner  
Ms. Casey Martin

The meeting was called to order at 9:00 a.m. by Dr. Stanley Baker, Chairman

A motion was presented and passed that Item 11 be held in Executive Session at the end of the meeting in order to discuss a contractual matter.

**Item 7.        MUSC Medical Center Status Report**

Statistics: Stuart Smith reported that the Medical Center continues to achieve record levels of activity. He specifically mentioned charges, radiology procedures and heart catheterizations.

Medical Director: Mr. Smith reported that Dr. John Heffner has left the Medical University in order to take a position on the West Coast. He recognized Dr. Heffner's

accomplishments while at MUSC and reported that Dr. Patrick Cawley has been appointed Interim Medical Director pending a national search to fill the Medical Director position.

JCAHO – Mr. Smith reported that the Medical Center experienced an unannounced JCAHO Point of Care Testing Survey recently. This was the Medical Center's first experience with the unannounced survey process; however, the survey went well and there were only two recommendations from the Surveyor.

Awards – The Medical Center has received 12 Palmetto Gold Awards, five of which were for front line nurses.

Action: Report received as information

#### **Item 8. MUSC Medical Center Finance and Statistical Report**

Ms. Montgomery reported that the change in net assets through February is \$17.9 million which is \$1.2 million over budget.

Ms. Montgomery also reported that the Medical Center is tracking well in all areas of the feasibility study and that the operating margin is currently at 4% through February. Disproportionate share payment of \$27 million is expected in May and additional disproportionate share funding may become available depending on the outcome of current debate on the budget bill.

Action: Received as information

#### **Item 9. Quality and Safety Report**

Dr. Pat Cawley, Interim Medical Director, reported on quality and safety activities. He reported that in 2005 the Medical Center completed an assessment of the culture of patient safety in the hospital. This identified strengths and weaknesses in the Medical Center. The areas of weakness were identified and have been a major focus since the survey. The Centers for Medicare and Medicaid continue to focus on quality of care through public reporting, linking performance to reimbursement and identifying appropriate care measures. MUSC has been identified as one of the best improved facilities in the area of heart failure treatment. MUSC continues to track its progress on the various CMS care measures

Action: Received as information

**Item 10. Report of Vice President for Medical Affairs and Dean, College of Medicine**

This report was presented in Education Committee

**Item 11. Report on University Medical Associates**

Discussion on contractual matter held in Executive Session with no action taken.

Action: Motion was made to recommend that the UMA plan to establish a clinic in the North Area be approved and that equipment for that facility be purchased by UMA after approval by the Finance Committee of the MUSC Board of Trustees. This motion was seconded and passed.

**Item 12. Legislative Update**

Casey Martin reported that the House has passed the budget and that it is now being considered by the Senate. The Endowed Chairs funding will be continued, and the Medical University will receive College of Dental Medicine funding as well as Hollings Cancer Center funding. She also reported that the tobacco tax bill has been passed out of committee, and that there continues to be discussion about Certificate of Need legislation.

Action: Received as information

Item 13. No other business

**CONSENT AGENDA**

**Item 14. Medical University Hospital Authority Appointments, Reappointments, and Delineation of Privileges**

The appointments, reappointments and delineation of privileges were presented after recommendation by the appropriate department chair as well as the credentials committee and the Medical Executive Committee.

Action: Recommend approval

**Item 15. Medical Executive Committee Minutes**

The Medical Executive Committee minutes of January and February, 2006 were presented for information.

Action: Received as information

**Item 16. Medical Center Contracts and Agreements**

Contracts and agreements entered into since the last meeting of the Board were presented for information.

Action: Received as information

There being no further business, the committee adjourned at 10:45 a.m.

Respectfully Submitted,

Teresa K. Rogers

**Medical University Hospital Authority  
Physical Facilities Committee  
April 6, 2006  
Minutes**

**Attendees:**

Mr. William H. Bingham, Sr., Chair  
Mr. Charles L. Appleby, Jr.  
Dr. Stanley C. Baker, Jr.  
Mr. Melvyn Berlinsky  
Mr. William B. Hewitt  
Dr. Donald R. Johnson, II  
E. E. Conyers O'Bryan, Jr.  
Dr. Thomas C. Rowland, Jr.  
Mr. Charles W. Schulze  
Thomas L. Stephenson, Esquire  
Dr. Charles B. Thomas, Jr.  
Dr. James E. Wiseman, Jr.  
Mr. Hugh B. Faulkner III  
Dr. Raymond S. Greenberg  
Ms. Susan H. Barnhart  
Mr. John Cooper  
Mr. Hal Currey  
Ms. Annette Drachman  
Mr. Byron Edwards  
Dr. Jack Feussner  
Mr. Dennis Frazier

Mr. Jim Fisher  
Mr. Joe Good  
Mr. Tim Johnson  
Mr. Kevin King  
Ms. Sarah King  
Mr. Chris Malanuk  
Mr. John Malmrose  
Ms. Casey Martin  
Mr. Stewart Mixon  
Ms. Lisa Montgomery  
Ms. Jennifer Pearce  
Mr. Bruce Quinlan  
Dr. John Raymond  
Dr. Jerry Reves  
Ms. Janet Scarborough  
Ms. Marilyn Schaffner  
Dr. Sabra Slaughter  
Mr. Stuart Smith  
Mr. Greg Soyka  
Mr. J. Paul Taylor  
Mr. Patrick Wamsley

Mr. William H. Bingham, Sr. called the meeting to order.

**REGULAR Items**

**Item 17      Facilities Procurements/Contracts Proposed**

Mr. Dennis Frazier presented the procurements/contracts for approval.

Recommendation of Committee: That the procurements/contracts be approved as presented.

**Item 18      Update on Projects**

Mr. Dennis Frazier presented an update on projects (copy attached).

Recommendation of Committee: That the report be received as information.

**Item 19      Other Committee Business**

Mr. Frazier introduced Ms. Marilyn Schaffner, MUHA Administrator for Clinical Services. She presented a report on preparations for the new hospital with regard to staffing, moving, hours of operation and communication.

Recommendation of Committee: That this report be received as information.

Mr. Frazier introduced representatives from the firms of NBBJ and LS3P to provide an update on the progress of Phase I. Mr. Tim Johnson, NBBJ; Mr. Bryon Edwards and Mr. Greg Soyka, LS3P reported the team is working well together and the project is ahead of completion schedule.

Mr. Wiseman asked about the problem of egress of traffic from Highway 17 to the facility. Mr. Chris Malanuk stated MUHA is continuing to work with the Department of Transportation and local entities to obtain funding and resolve the access issues.

Recommendation of Committee: That this report be received as information.

Mr. Chris Malanuk announced that a 15 foot, 825 pound steel beam had been placed in front of The Education/Library Building for employees' signatures. The steel beam will be placed in the new hospital later this month. He hoped the Board members would have an opportunity to sign the beam.

**CONSENT Items for Information:**

**Item 20      Facilities Contracts Awarded**

With no further business, the meeting was adjourned.

As of 4/7/2006

Total: \$0

<b>Total:</b>	<b>\$0</b>
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