



## **MINUTES**

Meeting of the Board of Trustees  
of the Medical University Hospital Authority

October 12, 2007

It Is Understood that the Minutes Herein Recorded Have Not as  
Yet Been Approved and Cannot be Considered as Official Action  
of the Board Until Such Approval Has Been Given

Colcock Hall Board Room  
Medical University of South Carolina  
Charleston, South Carolina

**MINUTES**  
**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**BOARD OF TRUSTEES MEETING**  
**October 12, 2007**

The Board of Trustees of the Medical University Hospital Authority convened Friday, October 12, 2007, with the following members present: Dr. Charles B. Thomas, Jr., Chairman; Thomas L. Stephenson, Esquire, Vice Chairman; Dr. Stanley C. Baker, Jr.; Mr. Melvyn Berlinsky; Mr. William H. Bingham, Sr.; Dr. Cotesworth P. Fishburne, Jr.; Mr. William B. Hewitt; Dr. Donald R. Johnson II; Dr. E. Conyers O'Bryan, Jr.; Dr. Paula E. Orr; Dr. Thomas C. Rowland, Jr.; Mr. Charles W. Schulze; The Honorable Robin Tallon; Dr. James E. Wiseman, Jr.; Mrs. Claudia W. Peeples, Emerita; The Honorable Phillip D. Sasser, Emeritus.

The following administrative officials were present: Dr. Raymond S. Greenberg, President; Dr. John Raymond, Vice President for Academic Affairs and Provost; Dr. Jerry Reves, Vice President for Medical Affairs, and Dean, College of Medicine; Mr. Stuart Smith, Vice President for Clinical Operations and Executive Director, MUHA; Ms. Lisa Montgomery, Vice President for Finance and Administration; Mr. Jim Fisher, Vice President for Development and Dr. Frank Clark, Vice President for Information Technology and CIO.

The following deans were present: Dr. Jack Sanders, College of Dental Medicine; Dr. Mark Sothmann, College of Health Professions; Dr. Perry Halushka, College of Graduate Studies; Dr. Jerry Reves, College of Medicine; Dr. Gail Stuart, College of Nursing; Dr. Arnold Karig, MUSC Campus Dean, College of Pharmacy.

**Item 1.     Call to Order-Roll Call.**

There being a quorum present, Chairman Thomas called the meeting to order.  
Ms. Celeste Jordan called the roll.

**Item 2.     Secretary to Report Date of Next Meeting.**

The date of the next regularly scheduled meeting is Friday, December 14, 2007.

**Item 3.     Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of August 10, 2007.**

Board Action: It was moved that the Minutes be approved. The motion was seconded, voted on and unanimously carried.

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 4.     General Informational Report of the President.**

Dr. Greenberg expressed his thanks to the Board and to Dr. Johnson for their courage to move ahead with the new Ashley River Tower facility and to challenge administration to finish the project early and on or under budget. Stewart Smith's team and, in particular, Hal Currey, Chris Malanuk and Dennis Frazier, have done an extraordinary job. He credited Marion Woodbury as being the single most important

person in making the project happen. Dean Reves, the clinical faculty and the staff of the hospital deserve huge credit for having demonstrated the need for this state-of-the-art facility.

Dean Reves introduced Dr. Eric Powers. Dr. Powers is the Medical Director of the Heart and Vascular Center. He is a graduate of The Harvard Medical School and did his Internal Medicine and Cardiology training at The Massachusetts General Hospital in Boston. Prior to moving to The Medical University of South Carolina, Dr. Powers was on the faculty and Director of the Cardiac Catheterization Laboratories at Columbia University in New York and subsequently at The University of Virginia in Charlottesville, Virginia.

Dr. Powers' research career has involved both laboratory and clinical research. Areas of research have included acute myocardial infarction, acute coronary syndromes, interventional cardiology, vascular biology, congestive heart failure, and valvular heart disease.

Dean Reves stated Dr. Powers was brought to the University in 2005 and has helped transform the clinical service. He was brought to the University to create a rapid response to acute coronary syndrome and help make the institution become nationally renowned in his field of expertise. As of July 1, he heads up the heart and vascular service line and, because of his organizational skills, it is running smoothly.

Dr. Powers said the vision is for MUSC to be the heart and vascular provider for the southeast. He discussed the strategic and operational goals to obtain that vision.

Dr. Greenberg thanked Dr. Powers for his excellent presentation and his leadership at the University.

Recommendation of Administration: That the reports be received as information.

Board Action: Received as information.

**Item 5. Other Business.** None.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS AND FINANCE COMMITTEE. CHAIRMAN: DR. STANLEY C. BAKER, JR. (Detailed committee minutes are attached to these minutes).**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 6. MUSC Medical Center Status Report.**

Statement: Mr. Stuart Smith reported that patient volumes continue to increase. In the first two months of the fiscal year patient days have increased 4.1%; OR cases have increased 7.2%; heart catheterizations are up 12.2% and MR and CT procedures have increased 10.9%.

He reported to committee about the organizational goals for FY'07. Highlights of the report were that MUHA exceeded its quality goals to decrease mortality rates and

increase employee satisfaction. He reported that Frank Clark had reported to committee on IT division goals for being able to capture all patient information in an electronic format which should be completed in about 18 months. Marilyn Schaffner updated the committee on clinical documentation with a focus on vital signs documentation to reduce error rates.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**Item 7. MUSC Medical Center Financial and Statistical Report.**

Statement: Ms. Lisa Montgomery reported that through the first two months of the fiscal year MUHA is ahead of budget; however, this margin is expected to decrease as expenses for the new hospital are booked. The FY'07 numbers ended with a \$26 million net income with an operating margin of 4.6%. The audit was submitted to the Comptroller General on October 1 with no material findings or recommendations.

Ms. Montgomery presented a resolution asking for the Board's approval to restructure the MUFC Central Energy Plant, LLC bond financing and remarket the bonds not exceeding \$61 million original principal amount of the South Carolina Jobs-Economic Development Authority Economic Development Revenue Bonds (MUFC Central Energy Plant Project), Series 2004.

Recommendation of Administration: That this report be received as information and that the Resolution to convert debt on the Central Energy Plant be approved as presented.

Recommendation of Committee: That this report be received as information and that the Resolution to convert debt on the Central Energy Plant be approved as presented.

Board Action: A motion was made, seconded and unanimously carried to approve the Resolution authorizing the restructure of the MUFC Central Energy Plant, LLC bond financing and remarketing of the bonds not exceeding \$61 million original principal amount of the South Carolina Jobs-Economic Development Authority Economic Development Revenue Bonds (MUFC Central Energy Plant Project), Series 2004.

**Item 8. Report on Quality and Patient Safety.**

Statement: Dr. Baker stated the committee had received an update from Dr. Pat Cawley on quality and patient safety as an informational item.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 9. Report of the Vice President for Medical Affairs and Dean, College of Medicine.**

Statement: Dr. Baker stated that Dean Reves provided his report to a different committee.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**Item 10. Report on University Medical Associates.**

Statement: Dr. Baker stated the committee had received a report on outreach activities from Dr. Feussner. Dr. Feussner had requested approval for the following:

- Purchase of Department of OB/GYN equipment – freezer \$15,000; Luminex \$55,000; GE Ultrasound \$60,000; with total of purchases estimated at \$130,000.
- New lease for Pediatric Medical Home Clinic expansion – current lease \$38,819.13; new lease \$90,846.98: total increase \$52,027.85

Recommendation of Administration: That the purchase of equipment and the new lease be approved as presented.

Recommendation of Committee: That the purchase of equipment and the new lease be approved as presented.

Board Action: A motion was made to approve the purchase of equipment for the Department of OB/GYN and the new lease for the Pediatric Medical Home Clinic expansion as presented. The motion was seconded, voted on and unanimously carried.

**Item 11. Legislative Update.**

Statement: Dr. Baker stated that Mr. Faulkner provided a legislative report to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 12. Other Committee Business.**

Dr. Baker stated the committee had been presented a resolution to authorize proceeding with a certificate of need application to develop an imaging facility providing magnetic resonance imaging, computer tomography services, and other

imaging services as may be approved by the Board of Trustees from time to time in an existing medical office building located on Highway 78 in or near North Charleston, SC.

Recommendation of Administration: That the resolution be approved.

Recommendation of Committee: That the resolution be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the resolution to authorize proceeding with a certificate of need application to develop an imaging facility providing magnetic resonance imaging, computer tomography services, and other imaging services as may be approved by the Board of Trustees from time to time in an existing medical office building located on Highway 78 in or near North Charleston, SC.

**Item 13. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges (Consent Item).**

Statement: Appointments, reappointments and delineation of privileges to the medical staff were presented for approval.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges to the medical staff be approved.

Recommendation of Committee: That the appointments, reappointments and delineation of privileges to the medical staff be approved as presented.

Board Action: Dr. Baker moved that the appointments, reappointments and delineation of privileges to the medical staff be approved. The motion was seconded, voted on and unanimously carried.

**Item 14. Medical Executive Committee Minutes (Consent Item).**

Statement: Minutes of the Medical Executive Committee meetings of July and August 2007 were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 15. Medical Center Contracts and Agreements (Consent Item).**

Statement: Contracts and Agreements which have been signed since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 16. Institutional Commitment to Graduate Medical Education (Consent Item).**

Statement: A commitment to Graduate Medical Education was presented for approval.

Recommendation of Administration: That the commitment be approved as presented.

Recommendation of Committee: That the commitment be approved as presented.

Board Action: A motion was made, seconded and unanimously voted to approve the Institutional Commitment to Graduate Medical Education.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY PHYSICAL FACILITIES COMMITTEE.  
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR. (Detailed committee minutes are attached to these minutes).**

**OLD BUSINESS: None**

**NEW BUSINESS:**

**Item 17. Facilities Procurements/Contracts Proposed.**

Statement: Mr. Bingham presented the following for approval:

- 7B Children's Hospital Project Scope Change/Budget Increase of \$200,000:  
Revised Budget \$1,500,000.

Recommendation of Administration: That the scope change/budget Increase be approved as presented.

Recommendation of Committee: That the scope change/budget increase be approved as presented.

Board Action: A motion was made, seconded and unanimously voted to approve the scope change and the revised budget for the 7B Children's Hospital Project as presented.

**Item 18. Update on Projects.**

Statement: Mr. Bingham stated Mr. Dennis Frazier had said to committee he would let the opening of the new hospital facility serve as his project update.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 19. Other Committee Business.**

Mr. Bingham reported that he, Dr. Baker and Mr. Schulze had served on the selection committee for the firm to provide design services for the Pediatric Cardiology Renovation project and had selected Karlsberger Architecture Inc.

Recommendation of Committee: That the selection of Karlsberger Architecture Inc. be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the selection of Karlsberger Architecture Inc. to provide design services for the Pediatric Cardiology Renovation Project.

**Item 20. Facilities Contracts Awarded (Consent Item).**

Statement: Facilities contracts awarded since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES:**

**Item 21. Approval of Consent Agenda.**

Statement: Approval of the Medical University Hospital Authority consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: It was moved, seconded and unanimously voted that the consent agenda be approved.

**Item 22. Report of Internal Auditor.** None.

**Item 23. New Business for the Board of Trustees.** None

**Item 24. Report from the Chairman.** None

There being no further business, the Hospital Authority meeting was adjourned.

Respectfully submitted,

  
Hugh B. Faulkner III  
Secretary



Medical University Hospital  
Operations and Finance Committee  
Board of Trustees  
October 11, 2007  
Minutes

Attendees:

Dr. Stanley Baker, Chair	Dr. Frank Clark
Dr. Charles Thomas	Dr. Patrick Cawley
Mr. Melvyn Berlinsky	Dr. Howard Evert
Mr. William Bingham	Susan Barnhart
Dr. Cotesworth Fishburne	Dennis Frazier
Mr. William Hewitt	Steve Hargett
Dr. Donald Johnson	John Cooper
Dr. E. Conyers O'Bryan	Annette Drachman
Dr. Paula Orr	Marilyn Schaffner
Dr. Thomas Rowland	H. B. Faulkner
Mr. Charles Schulze	Alan Edwards
Hon. Robin Tallon	Sarah King
Dr. James Wiseman	Bonnie Foulois
Dr. Raymond Greenberg	Virginia Grant
Dr. John Raymond	Melissa Meara
Mr. Stuart Smith	John Barilich
Dr. J. G. Reves	
Ms. Lisa Montgomery	

The meeting was called to order at 9:30 a.m. by Dr. Stanley Baker, Chair.

A motion was made to discuss item 12 – Other Business in executive Session in order to discuss contractual matters. The motion was seconded and passed.

**Item 6: MUSC Medical Center Status Report**

Stuart Smith introduced Mr. John Barilich, new Director of the Ralph Johnson VA Medical Center. Mr. Barilich was invited to attend MUSC Board meetings.

Statistical Data: Mr. Smith reported that MUHA's volumes continue to increase. In the first two months of this fiscal year, patient days have increased 4.1% over the same period last year. OR cases have increased 7.2%, heart caths have increased 12.2% and CT procedures have increased 10.9%. The targeted growth for this fiscal year is 7% in both inpatient and outpatient areas.

Organizational Goals for FY 07: MUHA met its growth goals in both inpatient and outpatient areas for FY 07. The target for FTE per adjusted discharge was successful and the operating margin was 4.6% just below the goal of 5% which had been targeted. This decrease was due to a Medicaid adjustment discussed at the August Board meeting. MUHA exceeded its quality goal to decrease mortality as well as its goal to increase employee satisfaction. Patient satisfaction goals were met in the Ambulatory Care areas as well as the IOP Inpatient areas. While the scores for patient satisfaction increased in both the main hospital and children's hospital, they did not meet the targeted percentiles. The employee turnover goal was not met, but should improve as the MUSC Excellence Program continues to implement new techniques and tools.

Clinical Technology Update: Frank Clark reported that the ultimate goal for the IT division was to be able to capture all patient information in an electronic format. The process has been under way for approximately 20 months, and he expects this electronic record process to be complete in about 18 months. He introduced Marilyn Schaffner, Administrator for Clinical Services who updated the committee on clinical technology.

She reviewed the projects which comprise the eCareNet project. These include the ED tracking board, Pharmacy system, Clinical Documentation System, Barcode Medication Administration, Oacis Clinical Viewer and Computerized Provider Order Entry (CPOE) system. Other projects underway at the same time are PICIS (OR/Anesthesia system), VELOS (Transplant Services), Practice Partner (Ambulatory Care System), PREMISE (Electronic Bed Board); Get Well Network (Patient bedside web product), Radiology Voice Recognition System, and a Materials Management System.

She presented a report on a vital signs documentation study which was recently completed. This compared the impact of clinical information systems on the quality of documentation, patient safety, clinical efficiency, accuracy and timeliness with regard to vital signs. The result of this study was a dramatic reduction in error rates in recording vital signs when using the C5 electronic tablet. This portable device can be taken directly to the bedside and can even be used to take photos of a wound. The use of the C5 tablet was demonstrated to the committee.

The clinical staff is very enthusiastic about this new tool, and its success is in large part due to the time and effort taken in tailoring training options for our age diverse workforce, piloting it on specific units, and communicating by various methods in order to engage the entire workforce.

Action: Reports received as information

#### **Item 7: MUSC Medical Center Financial and Statistical Report**

Ms. Montgomery reported on the financial status at the end of the first two months of the fiscal year as compared to the first two months of FY 07. Although the change in net assets is substantially above budget, she cautioned that this would decrease

as we incurred expenses in connection with the opening of Ashley River Tower. She reported 22.3 days cash on hand as of August 31. She also cautioned that the HUD requirement was that we have 21 days cash on hand.

Ms. Montgomery also briefed the committee on various benchmark data compared with other UHC facilities. MUHA is below the 25<sup>th</sup> percentile in FTEs per adjusted occupied bed, and is between the 50<sup>th</sup> and 25<sup>th</sup> percentile in expenses per adjusted discharge, operating margin, and debt service coverage ratio. She reported MUHA is above the 50<sup>th</sup> percentile in net operating revenue per adjusted discharge, long term debt to capitalization, and days cash on hand.

She also reported that as a result of several audit adjustments as well as a disproportionate share adjustment the interim financial statement net change in assets increased from \$20.8 million to \$26.3 million (4.6% operating margin).

Ms. Montgomery asked that the board approve a resolution to remarket the bonds for the Central Energy Plant. This conversion should save approximately \$250,000 per year.

Action: Report received as information, and Board recommended approval of resolution to convert bonds on Central Energy Plant.

#### **Item 8: Report on Quality and Patient Safety**

Dr. Patrick Cawley briefed the committee on the upcoming requirements for publicly reporting hospital acquired infection rates. MUHA is closely monitoring the various requirements and plans to report our rates on our website in advance of the required reporting date. While only certain infections are required to be reported at this time, it is expected that requirements will increase.

Action: Report received as information

#### **Item 9: Report of the Vice President for Medical Affairs and Dean, College of Medicine**

No report

#### **Item 10: Report on University Medical Associates**

Dr. Feussner briefed the committee on outreach activities for UMA.

UMA has acquired the Flowertown Family Medicine practice in Summerville. This is a very successful practice and the clinicians will be given faculty appointments and participate in educational activities. The Breast Care Center at Hilton Head will be relocated to a more optimal location. The North Area Clinic will add endocrine surgery

at this site. The Feldberg Low Vision Center will be relocated within ophthalmology practices in order to optimize the practice. The Hilton Head location will terminate agreement with the Hilton Head Low Vision Association and will sign a facility Access agreement with physicians in the Beaufort and Hilton Head Areas. The Charleston location will terminate its agreement with the Association for the Blind and will relocate to Storm Eye Institute East Cooper Office. The Pediatric Medical Home Clinic has expanded and will move to a site to handle the large patient load. A new lease and capital expenditures for building up fit will be required. The Department of OB/GYN requests permission to purchase a replacement medical freezer as well as a Luminex. These pieces of equipment are used for research. They also need to purchase an additional ultrasound to meet increased patient needs. Estimated purchase estimate is \$130,000. Dr. Feussner also briefed the committee on imaging in the North Area clinic as well as progress on space requirements in the East Cooper areas.

Action: Report received as information and recommend approval of purchase of OB/GYN equipment and increased cost of lease for Pediatric Medical Home Clinic.

#### **Item 11: Update on Legislative Issues:**

Mr. H. B. Faulkner briefed the committee on various meetings with legislators regarding MUSC's financial needs. While all meetings have been positive, Dr. Greenberg stated that the economic projection for the state calls for little growth which will make increased state funding a challenge.

Action: Report received as information

#### **Item 12: Other Business**

A contractual matter was discussed in executive session.

Action: Board approved a resolution to proceed with a CON application to develop an imaging facility providing magnetic resonancing imaging, computer tomography services, and other imaging services as may be approved by the Board of Trustees from time to time in an existing medical office building located on Highway 78 in or near North Charleston, S.C.

#### **Consent Agenda:**

#### **Item 13: Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges.**

The appointments, reappointments and delineation of privileges were presented after approval by all internal committees.

Action: Recommend approval

**Item 14: Medical Executive Committee Minutes**

The minutes of July and August, 2007 were presented to the committee for information

Action: Received as information

**Item 15: Medical Center Contracts and Agreements:**

Contracts and agreements entered into since the last Board meeting were presented for information.

Action: Received as information

**Item 16: Institutional Commitment to Graduate Medical Education:**

The Board approved the commitment to graduate Medical Education.

Action: Recommend approval.

There being no further business, the committee adjourned at 11:20 a.m.

Submitted,

Teresa K. Rogers

**RESOLUTIONS OF THE  
BOARD OF TRUSTEES OF  
THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY**

At a regularly scheduled meeting of the Board of Trustees of the Medical University Hospital Authority (the "Board") held on October 12, 2007, the Board discussed the proposal from Banc of America Securities LLC to effect a restructuring of the MUFC Central Energy Plant, LLC bond financing entitled "Medical University Facilities Corporation Conversion of Series 2004 MUFC Central Energy Plant LLC Bonds to Index Floating Rate Bonds, Master Plan of Finance as of October 4, 2007" (together with all amendments and modifications thereto as may be approved by any of the Authorized Officers identified herein, referred to herein collectively as the "Proposal") and the proposed remarketing of the not exceeding \$61,000,000 original principal amount of the South Carolina Jobs-Economic Development Authority Economic Development Revenue Bonds (MUFC Central Energy Plant Project), Series 2004 (the "Bonds"). In connection with the proposed remarketing of the Bonds and proposed amendments thereto as contemplated by the Proposal, the Board has adopted the following resolutions:

RESOLVED, that the Medical University Hospital Authority ("MUHA") is authorized to enter into (1) a First Amendment to Lease Agreement between, MUHA, as lessor, and MUFC Central Energy Plant, LLC (the "Company"), as lessee (the "Lease Amendment"), to amend the Lease Agreement between the Company and MUHA dated as December 1, 2004, (2) an Acknowledgment and Consent Agreement between MUHA and Bank of America, N.A., as purchasers of the Bonds (the "Acknowledgment Agreement"), and (3) an Amendment to and Reaffirmation of Support Documents between the Company and MUHA (the "Amendment Agreement"), to amend the certain agreements between the Company and MUHA each dated as of December 1, 2004, including the Energy Service Agreement, the Maintenance and Operating Agreement, and the Construction Services Agreement (the Lease Amendment, the Acknowledgment Agreement and the Amendment Agreement, together with all amendments and modifications thereto, are collectively referred to herein as the "Amendment Documents"), in such form and together with such changes, modifications and revisions thereto as the Authorized Officers of MUHA identified herein shall determine to make, and such Amendment Documents and the transactions contemplated thereby and substantially in accordance with the material terms of the Proposal (as may be amended from time to time) are hereby approved; and

FURTHER RESOLVED, that the President, Executive Director and Administrator of Finance and Support Services of MUHA (each an "Authorized Officer"), or any of them acting alone, are hereby authorized to execute and deliver any and all of the Amendment Documents, together with such changes, modifications or revisions as may be approved by such Authorized Officer, such Authorized Officer's signature being conclusive evidence of his approval thereof; and

FURTHER RESOLVED that the Authorized Officers of MUHA, and the other duly appointed officers of MUHA as may be designated by the Authorized Officers, are hereby authorized to negotiate, execute and deliver such other documents, agreements or certificates, and take such other action as may be necessary in connection with the remarketing of the Bonds and the amendments thereto as contemplated by the Proposal, the Amendment Documents, the execution and delivery by MUHA of the Amendment Documents, and the actions and matters contemplated in connection therewith.

**THIS RESOLUTION WAS ADOPTED BY THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY AT A MEETING HELD ON OCTOBER 12, 2007 AND IS EFFECTIVE AS OF THAT DATE.**

This the 12th day of October, 2007.

MEDICAL UNIVERSITY HOSPITAL  
AUTHORITY BOARD OF TRUSTEES

By: 

Its: Chairman

By: 

Its: Secretary

  
Secretary

# **UMA Outreach Activities**

- **Department of Pediatrics**
  - Pediatric Medical Home Clinic expanding
  - Benefits of new lease
    - Resume accepting new patients
    - Avoid location change and disruption of complimentary services at a single location (MUSC OB/Gyn clinic)
    - Begin integrating Pediatric Residents

Space	Total Cost (Lease)	Cost per Sq. Ft.	Total Space
Current	\$38,819.13	\$14.07	2,759
New	\$90,846.98	\$16.66	5,453
Change	\$52,027.85	\$2.59	2,694



# **Equipment Purchase Requests**

- **Department of OB/GYN**
  - Replacement freezer (research)
    - “Emergency” purchase, existing model expired
    - Price estimated at <\$15,000
  - Luminex (research)
    - Measures multiple analytes simultaneously in single reaction vessel
    - Price estimated at <\$55,000

# **Equipment Purchase Requests**

- **Department of OB/GYN**
  - GE Ultrasound
    - For East Cooper Women's Center
    - Additional equipment to meet patient needs
      - Patient base continues to grow
      - 25%+ over last fiscal year
    - Price estimated at ~ \$60,000

\* Total purchase estimate, \$130,000

**A RESOLUTION OF THE  
BOARD OF TRUSTEES OF  
THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY**

WHEREAS, Medical University Hospital Authority ("Hospital Authority") is an agency of the State of South Carolina established pursuant to S.C. Code Ann. § 59 -123-60(E) (Supp. 2006); and

WHEREAS, the Hospital Authority desires to develop an imaging facility providing magnetic resonancing imaging, computer tomography services, and other imaging services as may be approved by the Board of Trustees from time to time in an existing medical office building located on Highway 78 in or near North Charleston, Charleston County South Carolina;

WHEREAS, the Board of Trustees of the Hospital Authority is authorized by statute to approve the expenditures for this project;

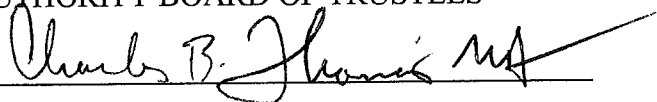
NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY, AS FOLLOWS:

The Medical University Hospital Authority is hereby authorized to seek regulatory approval from the State of South Carolina to establish Magnetic Resonance Imaging, computer tomography services, and other imaging services as may be approved by the Board of Trustees from time to time on Highway 78 in North Charleston, Charleston County, South Carolina.

**THIS RESOLUTION WAS ADOPTED BY THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY AT A MEETING HELD ON OCTOBER 12, 2007 AND IS EFFECTIVE AS OF THAT DATE.**

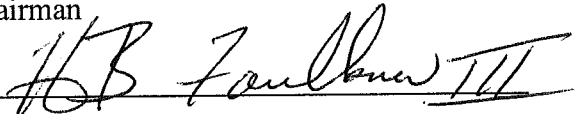
This the 12th day of October, 2007.

MEDICAL UNIVERSITY HOSPITAL  
AUTHORITY BOARD OF TRUSTEES



By:

Its: Chairman



By:

Its: Secretary

**MUSC-MC BOARD OF TRUSTEES**  
**Credentials Report**

**October 12, 2007**

The Medical Executive Committee has reviewed the following applicants for appointment / reappointment / change in privileges and recommend approval by the Board.

Status Legend: AC=Active; PA=Prov. Active; AF=Affiliate; PF=Prov. Affiliate; AFC=Affiliate [CFC]; PAFC=Prov. Affiliate [CFC];  
 AH=Allied Health; PH=Prov. Allied Health; HE=Allied Health [External]; PE= Prov. Allied Health [External]  
 SB=Sabbatical; AD=Administrative

Application Type: APPT=Appointment; REAP=Reappointment; REIN=Reappointment with Increase; INCR=Increase; CHNG=Change

**APPLICANTS FOR APPOINTMENT**

**APPLICANTS**

<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>	<u>App Type</u>
Bales, Megan	PA-C	PH	MEDI	EMER	09/12/2007	9/19/2007	10/12/2007	NEW
Carpenter, Cody G.	MD	PA	PEDS	PEMG	8/8/2007	8/15/2007	10/12/2007	NEW
Charles, Jacqueline S.	ANP	PH	MEDI	CARD	9/12/2007	9/19/2007	10/12/2007	NEW
Cole, Kali B.	MD	PA	OPHT		8/8/2007	8/15/2007	10/12/2007	NEW
Dantzler, Todd E.	MD	PA	MEDI	GAST	8/8/2007	8/15/2007	10/12/2007	NEW
Davis, Jennifer A.	PA	PH	NEUR		8/8/2007	8/15/2007	10/12/2007	NEW
Drabkin, Harry A.	MD	PA	MEDI	HEMA	8/8/2007	8/15/2007	10/12/2007	NEW
England, Kelly M.	PA	PH	NSCI	NEUR	8/8/2007	8/15/2007	10/12/2007	NEW
Grady, Rose S.	PA-C	PH	NSCI	NEUR	8/8/2007	8/15/2007	10/12/2007	NEW
Hamlin-Smith, Kasey	PhD	PH	PEDS		8/8/2007	8/15/2007	10/12/2007	NEW
Hankes, Diane K.	DO	PA	ANES		9/12/2007	9/19/2007	10/12/2007	NEW
Hartwell, Karen J.	MD	PA	PSYC		8/8/2007	8/15/2007	10/12/2007	NEW
Hooker, Jennifer A.	MD	PA	ORTH		9/12/2007	9/19/2007	10/12/2007	NEW
Hudspeth, Michelle P.	MD	PA	PEDS	HEMA	8/8/2007	8/15/2007	10/12/2007	NEW
Hullett, Jonathan B.	MD	PA	ANES		8/8/2007	8/15/2007	10/12/2007	NEW
Janulyte, Beatrice	MD	PA	MEDI	ENDO	8/8/2007	8/15/2007	10/12/2007	NEW
Kang, Ian K.	MD	PA	PEDS	GAST	8/8/2007	8/15/2007	10/12/2007	NEW
McElheny, Jill H.	CRNA	PA	PEDS	PEMG	9/12/2007	9/19/2007	10/12/2007	NEW
Paladino, Melissa A.	CRNA	PH	ANES		8/8/2007	8/15/2007	10/12/2007	NEW
Preganz, Peter R.	MD	PA	ANES		9/12/2007	9/19/2007	10/12/2007	NEW
Rogers, Shannon D.	DO	PA	ANES		8/8/2007	8/15/2007	10/12/2007	NEW
Scott, Lancer A.	MD	PA	MEDI	EMER	8/8/2007	8/15/2007	10/12/2007	NEW
Squires, Jerry E.	MD	PA	PATH		8/8/2007	8/15/2007	10/12/2007	NEW
Taylor, Jason M.	MD	PA	ANES		08/08/2007	08/15/2007	10/12/2007	NEW
Villers, Margaret S.	MD	PA	OBGY		09/12/2007	09/19/2007	10/12/2007	NEW
Warne, Dawn M.	CRNA	PH	ANES		09/12/2007	09/19/2007	10/12/2007	NEW
White, David	PA-C	PH	MEDI	EMER	09/12/2007	09/19/2007	10/12/2007	NEW
Williams, Tracy L.	PNP	PH	PEDS	PEMG	08/08/2007	08/15/2007	10/12/2007	NEW

**APPLICANTS FOR REAPPOINTMENT**

<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>	<u>App Type</u>
Allen, Cynthia L.	FNP	PH	PEDI	PEDI	9/12/2007	9/19/2007	10/12/2007	REAPPT
Amlicke, James A.	MD	PA	ORTH		9/12/2007	9/19/2007	10/12/2007	REAPPT
Beall, Ashley D.	MD	PA	MEDI	RHEU	9/12/2007	9/19/2007	10/12/2007	REAPPT
Borg, Keith T.	MD	PA	MEDI	EMER	9/12/2007	9/19/2007	10/12/2007	REAPPT
Brady, Elizabeth	PNP	AH	PEDI	PEND	9/12/2007	9/19/2007	10/12/2007	REAPPT
Budisavljevic, Milos N.	MD	AC	MEDI	NEPH	9/12/2007	9/19/2007	10/12/2007	REAPPT
Carter, Cindy L.	PhD	AH	RADO		9/12/2007	9/19/2007	10/12/2007	REAPPT
Chavin, Kenneth D.	MD, PhD	AC	SURG	GSTS	9/12/2007	9/19/2007	10/12/2007	REAPPT
Cuoco, Theresa M.	MD	PA	MEDI	IMED	9/12/2007	9/19/2007	10/12/2007	REAPPT
Davis, Grayce P.	MD	AC	ANES		9/12/2007	9/19/2007	10/12/2007	REAPPT
DeLambo, Amy J.	ANP	PH	NSCI	NSUR	9/12/2007	9/19/2007	10/12/2007	REAPPT

<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>	<u>App Type</u>
Edwards, Nyala	PA-C	PH	MEDI	EMER	9/12/2007	9/19/2007	10/12/2007	REAPPT
Erbe, Lee A.	FNP	PH	MEDI	ENDO	9/12/2007	9/19/2007	10/12/2007	REAPPT
Field, Jr., Larry C.	MD	PA	ANES		9/12/2007	9/19/2007	10/12/2007	REAPPT
Furse, Cory M.	MD	PA	ANES		9/12/2007	9/19/2007	10/12/2007	REAPPT
Geils, Meghan O.	MD	AF	PEDI	PEDI	9/12/2007	9/19/2007	10/12/2007	REAPPT
Gregg, David	MD	PA	MEDI	CARD	9/12/2007	9/19/2007	10/12/2007	REAPPT
Hartzog, Timothy H.	MD	PA	PEDI	PEDI	9/12/2007	9/19/2007	10/12/2007	REAPPT
Herring, Paul M.	MD	AF	OPHT		9/12/2007	9/19/2007	10/12/2007	REAPPT
Kalpatthi, Ram V.	MBBS	PA	PEDI	HEMA	9/12/2007	9/19/2007	10/12/2007	REAPPT
Lally, Joseph M.	MD	AF	OPHT		9/12/2007	9/19/2007	10/12/2007	REAPPT
Lee, Kimberly G.	MD	PA	PEDI	NEON	9/12/2007	9/19/2007	10/12/2007	REAPPT
Majeski, James A.	MD, PhD	AF	SURG	GSUR	9/12/2007	9/19/2007	10/12/2007	REAPPT
McPherson, Rebecca J.	MD	PA	PEDI	NEON	9/12/2007	9/19/2007	10/12/2007	REAPPT
Michael, Fred	MD	PA	FAMP		9/12/2007	9/19/2007	10/12/2007	REAPPT
Morse, Stephen E.	OD, MPH,	AH	OPHT		9/12/2007	9/19/2007	10/12/2007	REAPPT
Mulvihill, Denise M.	MD	AC	RADI		9/12/2007	9/19/2007	10/12/2007	REAPPT
Murphy, Jennifer K.	MD	PA	MEDI	RHEU	9/12/2007	9/19/2007	10/12/2007	REAPPT
Olson, Rick L.	MD	PF	PEDI	PGEN	9/12/2007	9/19/2007	10/12/2007	REAPPT
Owens, Jack R.	CRNA	PH	ANES		9/12/2007	9/19/2007	10/12/2007	REAPPT
Parker, Jane L.	CNS, PNP	HE	MEDI	ENDO	9/12/2007	9/19/2007	10/12/2007	REAPPT
Peterseim, Mae M.	MD	AC	OPHT		9/12/2007	9/19/2007	10/12/2007	REAPPT
Ruth, Natasha M.	MD	PA	PEDI		9/12/2007	9/19/2007	10/12/2007	REAPPT
Sade, Robert M.	MD	AC	SURG	CSUR	9/12/2007	9/19/2007	10/12/2007	REAPPT
Schaefer, Julie L.	CRNA	PH	ANES		9/12/2007	9/19/2007	10/12/2007	REAPPT
Stewart, Scott H.	MD	PA	PSYC		9/12/2007	9/19/2007	10/12/2007	REAPPT
Tunney, Francis X.	MD	AC	MEDI	EMER	9/12/2007	9/19/2007	10/12/2007	REAPPT
Ward Jr., Daniel B.	MD	PA	DERM		9/12/2007	9/19/2007	10/12/2007	REAPPT
Wilcox, Michael D.	MD	AC	PSYC		9/12/2007	9/19/2007	10/12/2007	REAPPT
Williams, Amy A.	PNP	PH	PEDI	PULM	9/12/2007	9/19/2007	10/12/2007	REAPPT
Williams, Heidi D.	MD	AF	SURG	PLAS	9/12/2007	9/19/2007	10/12/2007	REAPPT
Woolf, Shane K.	MD	PA	ORTH		9/12/2007	9/19/2007	10/12/2007	REAPPT

#### **MEDICAL STAFF/ALLIED HEALTH PROFESSIONALS - Increase/Decrease/Change in Privileges**

<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>	<u>App Type</u>
Athar, Saima Sleep studies	MD, PhD	AC	NSCI	NEUR	8/8/2007	8/15/2007	10/12/2007	INCREASE
Bratton, Charles F. Moderate Sedation	MD	AC	SURG	GSTS	8/8/2007	8/15/2007	10/12/2007	INCREASE
Carr, Christine Limited Ultrasound	MD	AC	MEDI	EMER	9/12/2007	9/19/2007	10/12/2007	INCREASE
Clark, Jennifer K. Addition of pediatric privileges	MD	PA	MEDI		8/8/2007	8/15/2007	10/12/2007	INCREASE
Davis, Debra L. Change in protocol	CFNP	AH	PSYC		8/8/2007	8/15/2007	10/12/2007	INCREASE
Debroy, Sumita K. Nerve blocks, anesthesia, circumcision	MD	PAFC	PEDS		8/8/2007	8/15/2007	10/12/2007	INCREASE
DeLambo, Amy Jo Transfer from Dept of Medicine to Dept of Neuroscience	ANP	PH	MEDI	CARD	8/8/2007	8/15/2007	10/12/2007	INCREASE
England, Kelly	PA-C	PH	NSCI	NEUR	9/12/2007	9/19/2007	10/12/2007	INCREASE

<u>Practitioner Name</u>	<u>Degree</u>	<u>Status</u>	<u>Dept</u>	<u>Div</u>	<u>CC</u>	<u>MEC</u>	<u>BOT</u>	<u>App Type</u>
Schedules III, IV, & V								
Lin, Angello Moderate Sedation	MD	AC	SURG	GSTS	8/8/2007	8/15/2007	10/12/2007	INCREASE
Matheson, Eric M. Obstetrical Skills	MD	PA	FAMP		8/8/2007	8/15/2007	10/12/2007	INCREASE
Matheus, Maria G. Moderate Sedation	MD	PA	RADI		8/8/2007	8/15/2007	10/12/2007	INCREASE
Milligan, Laura Addition of hematology privileges	FNP	PH	MEDI	HEMO	9/12/2007	9/19/2007	10/12/2007	INCREASE
Mitchell, Amanda Change in Sup. Physician	PA-C	AH	PSYC	n-a	9/12/2007	9/19/2007	10/12/2007	INCREASE
Norcross, E. Douglas Extension of privileges to include treatment of both adult populace and pediatric populace (newborn and age-greater)	MD	AC	SURG	TCCS	8/8/2007	8/15/2007	10/12/2007	INCREASE
Oswald, Cameron B. Prescriptive priviles for Schedules III -V	PA-C	AH	MEDI	INFE	8/8/2007	8/15/2007	10/12/2007	INCREASE
Porcher, Frances K. Nerve blocks, anesthesia, circumcision	CPNP	HE	PEDS	PEMG	9/12/2007	9/19/2007	10/12/2007	INCREASE
Williams, Tiffany H. Transfer from Dept of Pediatrics to Dept of Family Medicine	PNP	PH	PEDS	PEMG	8/8/2007	8/15/2007	10/12/2007	INCREASE

# MEDICAL UNIVERSITY OF SOUTH CAROLINA

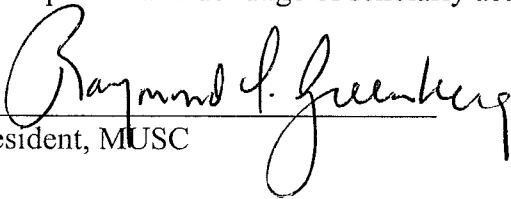
Medical University Hospital Authority

College of Medicine

## Institutional Commitment to Graduate Medical Education

Medical education is a major component of the mission of the Medical University of South Carolina, the Medical University Hospital Authority and the College of Medicine. The Board of Trustees, the President of MUSC and the administrators, faculty and staff are committed to provide graduate medical education using the financial, educational and personnel resources necessary to ensure the highest quality programs. These graduate medical education programs will further our mission of educating future physicians for the State of South Carolina while providing the highest quality care for our patients. We pledge to emphasize coordinated care with community physicians and to take advantage of cooperative opportunities to work with other institutions to fulfill mutual educational objectives.

We commit ourselves to provide graduate medical education programs that enable physicians in training to develop personal, clinical and professional competence under the guidance and supervision of the faculty and staff. The program directors will assure that patients receive safe, appropriate and humane care by resident physicians who will gradually assume responsibility for patient care based upon each trainee's demonstrated clinical competence. We further commit to conduct these programs in compliance with the institutional and specific requirements of the ACGME, the JCAHO and in accordance with all applicable federal and state laws and regulations. As a major research institution, MUSC will encourage residents to participate in a wide range of scholarly activities including research and publications.



\_\_\_\_\_  
President, MUSC

\_\_\_\_\_  
Dean, MUSC College of Medicine

\_\_\_\_\_  
CEO, Medical University Hospital Authority

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Associate Dean for GME  
ACGME Designated Institutional Official for GME

Date \_\_\_\_\_

**Medical University Hospital Authority  
Physical Facilities Committee  
October 11, 2007  
Minutes**

Attendees:

Mr. William H. Bingham, Sr., Chair  
Dr. Stanley C. Baker, Jr.  
Mr. Melvyn Berlinsky  
Dr. Cotesworth P. Fishburne, Jr.  
Mr. William B. Hewitt  
Dr. E. Conyers O'Bryan, Jr.  
Dr. Paula Orr  
Mr. Charles W. Schulze  
Thomas L. Stephenson, Esquire  
The Honorable Robin M. Tallon  
Dr. Charles B. Thomas, Jr.  
Dr. James E. Wiseman, Jr.  
Mr. Hugh B. Faulkner, III  
Dr. Raymond S. Greenberg

Mr. John Barilich  
Ms. Susan Barnhart  
Mr. John Cooper  
Ms. Annette Drachman  
Dr. Jack Feussner  
Mr. Dennis Frazier  
Mr. Mike Keels  
Ms. Lisa Montgomery  
Ms. Jennifer Pearce  
Dr. John Raymond  
Dr. Jerry Reves  
Mr. Stuart Smith  
Ms. Lisa Tuorto  
Mr. Patrick Wamsley

Mr. Bingham called the meeting to order.

**REGULAR Items**

**Item 17.      Facilities Procurements/Contracts Proposed**

Mr. Dennis Frazier presented the following for approval:

- 7B Children's Hospital project scope change/budget increase. Revised Budget: \$1,500,000.

Recommendation of Committee: That the scope change/budget increase be approved.

**Item 18.      Update on Projects**

Mr. Dennis Frazier stated he would not provide a report and let the hospital opening constitute his report.

Recommendation of Committee: That the report be received as information.

**Item 19.      Other Committee Business**

Mr. Frazier reported Mr. Bingham, Mr. Schulze and Dr. Baker had met and selected the Karlsberger Architecture firm to provide the A/E services for the Pediatric Cardiology renovation.

Recommendation of Committee: That the Karlsberger Architecture firm be approved to provide A/E services for the Pediatric Cardiology renovation.

**CONSENT Items for Information:**



**Item 20**      **Facilities Contracts Awarded**

The facilities contracts since the last board meeting were presented for information.

Recommendation of Committee: That this report be received as information.

With no further business, the meeting was adjourned.

**FACILITIES**  
**HOSPITAL AUTHORITY**  
**PROJECT SCOPE CHANGE/BUDGET INCREASE**  
**FOR APPROVAL**  
**October 12, 2007**

Project: 7B Children's Hospital

Original Budget:	\$1,300,000
Additional Budget Request:	\$ 200,000
Revised Budget:	\$1,500,000

Funding: To be funded from the approved FY 08 Capital Project Budget

Project Scope: Mold remediation, HVAC upgrade, drywall removal/replacement, and replacement of floors, ceilings, and lighting for 6 rooms in CH 7B. Patients in CH-7B are immuno-compromised. The work has been approved by DHEC and MUHA Infection Control.

Added work: Additional mold was found in the head wall of each patient room. The headwalls were not originally expected to be part of the project. The replacement involves the demolition and reconstruction of the walls as well as reworking the medical gas lines to the unit and each headwall. Since this project involves 6 of the 18 rooms in 7B, we have to coordinate keeping the other 12 rooms open with patients while doing the renovation and medical gas rework.