

MINUTES

Meeting of the Board of Trustees
Of the Medical University of South Carolina

December 14, 2007

It Is Understood That The Minutes Herein Recorded Have Not As
Yet Been Approved and Cannot Be Considered as Official Action
of the Board Until Such Approval Has Been Given

101 Colcock Hall
Medical University of South Carolina
Charleston, South Carolina

MINUTES
MEDICAL UNIVERSITY of SOUTH CAROLINA
BOARD OF TRUSTEES MEETING
December 14, 2007

The Board of Trustees of the Medical University of South Carolina convened Friday, December 14, 2007, with the following members present: Dr. Charles B. Thomas, Jr., Chairman; Thomas L. Stephenson, Esquire, Vice Chairman; Dr. Stanley C. Baker, Jr.; Mr. Melvyn Berlinsky; Mr. William H. Bingham, Sr.; Dr. Cotesworth P. Fishburne, Jr.; Dr. E. Conyers O'Bryan, Jr.; Dr. Thomas C. Rowland, Jr.; Mr. Charles W. Schulze; The Honorable Robin Tallon; Dr. James E. Wiseman, Jr.; Mrs. Claudia W. Peeples, Emerita; The Honorable Phillip D. Sasser, Emeritus, Mr. Allan E. Stalvey. Excused Absences: Mr. William B. Hewitt; Dr. Donald R. Johnson II; Dr. Paula E. Orr.

The following administrative officials were present: Dr. Raymond S. Greenberg, President; Dr. John Raymond, Vice President for Academic Affairs and Provost; Dr. Jerry Reves, Vice President for Medical Affairs, and Dean, College of Medicine; Mr. Stuart Smith, Vice President for Clinical Operations and Executive Director, MUHA; and Dr. Frank Clark, Vice President for Information Technology and CIO.

The following deans were present: Dr. Jack Sanders, College of Dental Medicine; Dr. Mark Sothmann, College of Health Professions; Dr. Perry Halushka, College of Graduate Studies; Dr. Jerry Reves, College of Medicine; Dr. Gail Stuart, College of Nursing; Dr. Arnold Karig, MUSC Campus Dean, College of Pharmacy; Dr. Joseph DiPiro, Executive Dean, South Carolina College of Pharmacy.

Item 1. Call to Order-Roll Call.

There being a quorum present, Chairman Thomas called the meeting to order.
Ms. Celeste Jordan called the roll.

Item 2. Secretary to Report Date of Next Meeting.

The date of the next regularly scheduled meeting is Friday February 8, 2008.

Item 3. Approval of Minutes of the Regular Meeting of the Medical University of South Carolina October 12, 2007.

Board Action: It was moved that the Minutes be approved. The motion was seconded, voted on and unanimously carried.

RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT

OLD BUSINESS: None.

NEW BUSINESS:

Item 4. General Informational Report of the President.

Dr. Greenberg distributed his activity report since the last meeting. He noted a substantial amount of time being spent meeting with public officials talking about the needs of the Medical University and looking for ways to increase parity and the state appropriation to the University. All the meetings have been positive.

Dr. Greenberg shared a top ten list of things going on at the University and noted several of them as having great potential. He commented that in the area of telemedicine, MUSC experts are being connected to rural hospitals to provide cutting

edge treatment to patients who otherwise would not receive it. A proposal for South Carolina was written by Dr. Frank Clark. The proposal was submitted through HSSC which will result in an \$8 million grant to provide a platform on which the telemedicine activities can ride. Also there is about \$4 million coming for the cost of the Light Rail very high speed connectivity backbone that will connect the three research universities and the hospitals of HSSC. An RFP has been issued and bids are being received to supply connectivity to that Light Rail system. Dr. Greenberg was pleased to report things are moving forward in that area.

Also, on the list is information exchange. Dr. Greenberg reported he and others made a trip to Vanderbilt to talk with them about collaboration. Vanderbilt has a large medical informatics department and has made a strong commitment to this area. After the visit to Vanderbilt, Dr. Greenberg called the CEO's of area hospitals and all the local hospitals said they would like to participate in this connectivity and health information exchange program to improve patient care.

He asked Dr. Raymond to introduce the speaker. Dr. Raymond introduced Dr. Harry Drabkin who comes to the University from the University of Colorado. He is an outstanding cancer researcher. He, along with Dr. Kraft and Dr. Feussner, has reinvigorated the clinical enterprise in the HCC and there has been a flurry of recruitment activity associated with his new leadership position as Chief of the Hematology Oncology Division.

Dr. Drabkin described his interest in renal cancer. His goal is to build a state and regional referral center for renal cancer. He discussed the Division at the University, including challenges of the Division one of which is faculty recruitment.

Dr. Greenberg said in concluding his report that with the close of the year upon us he felt the institution has never been in as strong a position. Recruitment of top quality people is strong. He recognized Dr. Slaughter who has worked very closely with Congressman Clyburn's office on the proposed National Center for Healthcare Disparities. We received word that in the Department of Defense Appropriation there is for the current year \$8 million written into that bill for the development of that Center. Dr. Greenberg expressed his appreciation for Dr. Slaughter's work in this area.

Recommendation of Administration: That the reports be received as information.

Board Action: Received as information.

Item 5. 2008 Commencement Status Report.

Statement: Dr. Greenberg said the Honorary Degree Committee has made recommendations for honorary degree recipients at the 2008 Commencement. Invitations will be extended to the proposed individuals and Dr. Greenberg will report to the Board on the response he receives from the invitations.

Recommendation of Administration: That the report be received as information.

Board Action: Received as information.

Item 6. Other Business. None.

RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE. CHAIRMAN: DR. Cotesworth P. Fishburne, JR. (Detailed committee minutes are attached to these minutes).

OLD BUSINESS: None.

NEW BUSINESS:

Item 7. General Report of the Associate Provost for Research.

Statement: Dr. Fishburne stated that Dr. Steve Lanier reported to committee that research funding is a little behind but NIH funding is slightly ahead of last year which is commendable. Submissions for research have increased by 178% in the first five months from 320 to 519 submissions as of November 30. The CODM has recruited Dr. Keith Kirkwood, as the new Associate Dean for Research. Dr. Robert Malcolm has been appointed Director of the MUSC Office of Research Integrity and Darren McCants, Director of the Office of Research and Sponsored Programs.

Dr. Fishburne reported that Dr. James Krause gave a very interesting presentation to the Committee on the program in spinal cord injury research at MUSC.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 8. General Report of the Vice President for Development.

Statement: Dr. Fishburne stated that Mr. Fisher had reported the MUSC Capital Campaign has raised more than \$177 million to date. The annual fund raising is 21% ahead of last year and \$10.2 million has been raised the first four months of this fiscal year. A planned gift of \$1 million was received from Mr. Phil Edwards to establish the Flora McLeod Edwards endowed Chair. Also, the Children's Hospital Fund received a \$3 million planned gift from Mrs. Robin Edwards for an Endowed Chair in Pediatric Nephrology and an endowment for New and Emerging Research in the Darby Children's Research Center. There are two new staff members in the Office of Development - Ms. Jeannie Grooms, the new Director of Medical Alumni Programs and Ms. Toni Jernigan, the new Director of Planned Giving.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 9. General Report of the Chief Executive Officer of the MUSC Foundation.

Statement: Dr. Fishburne stated that Mr. Tom Anderson had reported the MUSC Foundation has total assets of \$272 million as of June 30, 2007, up 14.3%. More than \$20 million has been transferred to MUSC, an increase of 22.5% over the previous year. Total revenues have increased by 52.3% to \$49.2 million.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 10. General Report of the Executive Director of the MUSC Foundation for Research Development.

Statement: Dr. Fishburne stated that Mr. Chip Hood had reported invention disclosures are ahead of last year with 26 received to date. Seven new patents have been filed this year.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 11. Other Committee Business.

EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE. CHAIRMAN: Mr. Melvyn Berlinsky (Detailed committee minutes are attached to these minutes).

OLD BUSINESS: None.

NEW BUSINESS:

Item 12. General Report of the Vice President for Academic Affairs and Provost.

Statement: Mr. Berlinsky called on Dr. Raymond who reported the committee had received several positive updates on the state of students, faculty and programs at the institution. A very strong, positive report was received from Dr. Harry Clark in the College of Medicine. The Committee received a very nice summary of the good things that are happening in the College of Graduate Studies from Dr. Halushka and reports from the Faculty Senate and the Associate Provost for Education and all the other colleges. Highlights included awards won by faculty

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 13. Other Business.

Mr. Berlinsky asked for approval for the following items which were brought to the committee for approval but were not included in the regular agenda.

Statement: At the request of the Dean of the College of Nursing, administration presented the following faculty promotion, effective December 3, 2007.

From Research Assistant Professor to Associate Professor (on the Educator Research track)

Lynne S. Nemeth, M.S.N., R.N., Ph.D., Department of Nursing

Recommendation of Administration: That the promotion be approved.

Recommendation of Committee: That the promotion be approved.

Board Action: A motion was made seconded and unanimously carried to approve the promotion of Lynne S. Nemeth to Associate Professor.

Statement: At the request of the Student Government Association, administration presented for approval the inclusion of "sexual orientation" to the institution's nondiscrimination statements relevant to student admissions and academic advancement and progression, effective December 14, 2007.

Recommendation of Administration: That this request be approved.

Recommendation of Committee: That this request be approved.

Board Action: A motion was made, seconded and unanimously carried to approve the request to include "sexual orientation" to the institution's nondiscrimination statements relevant to student admissions and academic advancement and progression, effective December 14, 2007.

Item 14. South Carolina College of Pharmacy Memorandum of Understanding.

Statement: At the request of the Executive Dean of the South Carolina College of Pharmacy, administration presents for approval a draft of the South Carolina College of Pharmacy Memorandum of Understanding between the University of South Carolina and the Medical University of South Carolina, effective December 14, 2007.

Recommendation of Administration: That the SCCP Memorandum of Understanding between MUSC and the University of South Carolina be approved.

Recommendation of Committee: That the SCCP Memorandum of Understanding between MUSC and the University of South Carolina be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the SCCP Memorandum of Understanding between MUSC and the University of South Carolina.

Item 15. Conferring of Degrees.

Statement: At the request of the Deans of the Colleges of Dental Medicine, Graduate Studies, Health Professions, Medicine, Nursing, and the South Carolina College of

Pharmacy, administration presents for approval the candidates for December 2007 graduation, effective December 14, 2007.

Recommendation of Administration: That the conferring of degrees for the December 2007 graduates be approved.

Recommendation of Committee: That the conferring of degrees for the December 2007 graduates be approved.

Board Action: A motion was made, seconded and unanimously carried to approve the conferring of degrees for the December 2007 graduates.

Item 16. Sabbatical Leave Request.

Statement: At the request of the Dean of the College of Nursing, administration presents for approval a twelve-month (half-time) sabbatical leave for Carolyn Jenkins, Dr.PH., effective January 1, 2008.

Recommendation of Administration: That this twelve-month, half time sabbatical leave request for Dr. Carolyn Jenkins be approved.

Recommendation of Committee: That this twelve-month, half time sabbatical leave request for Dr. Carolyn Jenkins be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the twelve-month, half time sabbatical leave request for Dr. Carolyn Jenkins.

Item 17. Faculty Appointments.

Statement: At the request of the Deans of the Colleges of Dental Medicine, Health Professions, Medicine and Nursing, their respective Appointments, Promotions and Tenure Committees, and the University Tenure Committee, administration presents for approval the following faculty appointments:

College of Dental Medicine

Keith L. Kirkwood, D.D.S., Ph.D., as Associate Professor with tenure in the Department of Stomatology, with a joint appointment in the College of Medicine, Department of Microbiology and Immunology, effective January 1, 2008.

Preston D. Miller, Jr., D.D.S., as Clinical Professor in the Department of Stomatology, effective January 7, 2008.

College of Dental Medicine and Medicine

Ziad Nahas, M.D., M.S.C.R., as Associate Professor in the Department of Neurosciences, Division of Neuroscience Research, effective October 1, 2007.

College of Health Professions

James Russell Nazzaro, Ph.D., as Professor (without tenure) in the Department of Health Professions, effective September 12, 2007.

College of Medicine

Robert H. Anderson, M.D., as Visiting Professor, in the Department of Pediatrics, Division of Pediatric Cardiology, effective January 1, 2008.

Richard M. Davis, M.D., as Adjunct Professor in the Department of Ophthalmology, effective November 1, 2007.

Stephen L. Kinsman, M.D., as Associate Professor, on the Clinician Educator track, in the Department of Neurosciences, Division of Neurology, effective November 1, 2007.

Thomas W. Uhde, M.D., as Professor with tenure, on the Academic Clinician track, in the Department of Psychiatry and Behavioral Sciences, effective November 1, 2007.

Dr. Uhde will serve as Chair of the Department of Psychiatry and Behavioral Sciences.

College of Nursing

Jeannette Andrews, Ph.D., as Associate Professor, on the Educator/Researcher track, in the Department of Nursing, effective January 2, 2008.

Lynne Nemeth, Ph.D., as Associate Professor, on the Educator/Researcher track, effective December 3, 2007.

Recommendation of Administration: That these faculty appointments be approved.

Recommendation of Committee: That these recommendations for faculty appointments be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the faculty appointments.

Item 18. Changes in Faculty Status.

Statement: At the request of the Deans of the Colleges of Dental Medicine, Health Professions, Medicine and the South Carolina College of Pharmacy, their respective Appointments, Promotions and Tenure Committee, and the University Tenure Committee, administration presents for approval the following changes in faculty status.

Statement: At the request of the Deans of the Colleges of Dental Medicine, Health Professions, Medicine and the South Carolina College of Pharmacy, their respective Appointments, Promotions and Tenure Committee, and the University Tenure Committee, administration presents for approval the following changes in faculty status.

College of Dental Medicine and Medicine

John P. Manos, M.D., from Professor to Professor Emeritus, in the Department of Pathology and Laboratory Medicine, retroactive to July 1, 2002.

College of Health Professions

Michael E. Saladin, Ph.D., from Associate Professor in the Department of Rehabilitation Sciences to Associate Professor in the Department of Health Professions, effective December 1, 2007.

College of Medicine

Carol A. Lancaster, Ph.D., from Professor to Professor Emerita in the Department of Biostatistics, Bioinformatics and Epidemiology, effective July 1, 2007.

Henry F. Martin, Ph.D., from Professor to Professor Emeritus, in the Department of Neurosciences, Division of Neuroscience Research, effective October 1, 2007.

Thomas C. Rowland, Jr., M.D., from Clinical Professor to Clinical Professor Emeritus, in the Department of Obstetrics and Gynecology, effective October 1, 2007.

Jonathan A. van Heerden, M.B.B.S., from Adjunct Professor to Professor with tenure, on the Academic Investigator/Educator track, in the Department of Surgery, Division of General Surgery, effective September 4, 2007.

South Carolina College of Pharmacy

Patrick D. Mauldin, Ph.D., from Associate Professor (non-tenure track) to Associate Professor (tenure track) in the Department of Clinical Pharmacy and Outcome Sciences, effective November 1, 2007.

Recommendation of Administration: That these recommendations for changes in faculty status be approved.

Recommendation of Committee: That these recommendations for changes in faculty status be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the changes in faculty status.

FINANCE AND ADMINISTRATION COMMITTEE. CHAIRMAN: MR. CHARLES W. SCHULZE
(Detailed committee minutes are attached to these minutes).

OLD BUSINESS: None

NEW BUSINESS:

Item 19. Financial Status Report of the Medical University of South Carolina.

Statement: Mr. Schulze said Mr. Patrick Wamsley reported on the financial status of the University.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 20. Financial Status Report of the University Medical Associates.

Statement: Mr. Schulze said Mr. Mike Keels had presented the University Medical Associates financial report to committee.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 21. Financial Status Report of the MUSC Foundation for Research Development.

Statement: Mr. Schulze said Ms. Janet Scarborough had reported on the activities of the MUSC Foundation for Research Development.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 22. Other Business. None

UNIVERSITY PHYSICAL FACILITIES COMMITTEE. CHAIRMAN: MR. WILLIAM H. BINGHAM, SR. (Detailed committee minutes are attached to these minutes).

OLD BUSINESS: None

NEW BUSINESS:

Item 23. Facilities Procurements/Contracts Proposed.

Statement: Mr. Bingham presented the following for approval:

- Lease renewal for 4,574 square feet of space at 56 Courtenay Drive: Total 5 year lease - \$440,000.
- Lease for 13,373 square feet of clinical simulation lab space on the campus of Greenville Hospital System in Greenville: Total of 50 year lease - \$50. In addition to the annual rent there will be \$2.5 million in renovations to the property funded through the Research University Infrastructure Act (Life Sciences Act.)
- To advertise for indefinite delivery contracts (IDC's) for: Environmental Remediation Services; General Construction Services; architectural & landscaping design review; industrial hygiene services; architectural services.
- Design team selection for the Bio-Engineering Building. Firm selected: Stevens and Wilkinson.
- Design team selection for the Family Medicine HVAC Replacement. Firm selected: MECA.
- Design team selection for the Institute of Psychiatry Data Center. Firm selected: Guy White.
- Sale of 166 Ashley Avenue; 168 Ashley Avenue and 5 Doughty Street to the MUSC Foundation.

Recommendation of Administration: That the procurements/contracts be approved as presented.

Recommendation of Committee: That the procurements/contracts be approved as presented.

Board Action: A motion was made, seconded and unanimously voted to approve the procurements/contracts as presented.

Item 24. Update on Projects.

Statement: Mr. Bingham reported Mr. John Malmrose presented an update on various University projects. Mr. Tom Anderson provided an update on the purchase of the 135 Cannon Street property. Both UMA and MUHA are tenants of the building and by purchase of the

property by the MUSC Foundation, there will be considerable savings on the present lease payments. The MUSC Foundation has recommended approval of the purchase contingent upon leasing it back to the University or its affiliated organizations.

Recommendation of Administration: That a recommendation be made for the MUSC Foundation to proceed to purchase the 135 Cannon Street property for benefit of the University and its affiliated organizations to lease space in the building.

Recommendation of Committee: The Committee approved a recommendation for the MUSC Foundation to proceed to purchase the 135 Cannon Street property for benefit of the University and its affiliated organizations to lease space in the building.

Board Action: A motion was made, seconded and unanimously voted to approve a recommendation for the MUSC Foundation to proceed to purchase the 135 Cannon Street property for benefit of the University and its affiliated organizations to lease space in the building.

Item 25. Other Committee Business. None

Item 26. Facilities Contracts Awarded (Consent Item).

Statement: Facilities contracts awarded since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**UNIVERSITY AUDIT COMMITTEE. CHAIRMAN: THOMAS L. STEPHENSON, ESQUIRE
(Detailed committee minutes are attached to these minutes).**

OLD BUSINESS: None

NEW BUSINESS:

Item 27. MUSC External Audit Report

Statement: Mr. Stephenson reported the Committee had received a report from the external auditors and he said it was a clean report, as usual.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 28. Report of Internal Auditor.

Statement: Mr. Stephenson stated Ms. Susan Barnhart provided a report and will be working with departments on accounting issues.

Recommendation of Committee: That the report be received as information.

Item 29. Other Business. None

OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

Item 30. Approval of Consent Agenda.

Statement: Approval of the University consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: It was moved, seconded and unanimously voted that the consent agenda be approved.

Item 31. New Business for the Board of Trustees.

Statement: Dr. Thomas said the April 2009 meeting coincides with a religious holiday. With the Board's approval he requested the meeting be moved to April 16 and 17, 2009.

Board Action: It was moved, seconded and unanimously voted that the April 2009 meeting date be changed to April 16 and 17, 2009 to avoid a conflict with a religious holiday.

Item 32. Report from the Chairman.

Dr. Thomas said he and the Board were pleased with Dr. Greenberg's vision for the University and where he was leading the Institution. He felt with Dr. Greenberg's leadership the future looked very bright for the University.

There being no further business, the University meeting was adjourned.

Respectfully submitted,


Hugh B. Faulkner III
Secretary

/wcj
Attachments

Medical University of South Carolina

RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE

MINUTES

December 13, 2007

Committee Members Present: Mr. William H. Bingham, Sr., Dr. Cotesworth P. Fishburne, Jr. (Chair), Mr. William B. Hewitt, Dr. Donald R. Johnson II, Dr. Thomas C. Rowland, Jr., Mr. Thomas L. Stephenson, Esq., Dr. James E. Wiseman, Jr.

Committee Members Absent: Dr. Paula E. Orr, The Honorable Robin Tallon

Other Trustees Present: Dr. Stanley C. Baker, Jr., Mr. Charles W Schulze, Dr. Charles B. Thomas, Jr.

Other Participants: Mr. Thomas P. Anderson, Ms. Susan H. Barnhart, Dr. John R. Feussner, Mr. Jim Fisher, Dr. Raymond S. Greenberg, Ms. Jeannie Grooms Mr. William C. Hood, Ms. Toni Jernigan, Dr. James S. Krause, Dr. Stephen M. Lanier, Ms. Leigh Manzi, Mr. R. Darren McCants, Dr. John R. Raymond, Dr. J.G. Reves, Ms. Margaret P. Schachte, Mr. Sabra Slaughter, Mr. W. Stuart Smith, Mr. Maurice Snook, Ms. Elizabeth Waters

Regular Agenda

Call to Order and Approval of Minutes

Dr. Fishburne called the meeting to order at 12:25 PM in the Colcock Hall Board Room. The minutes of the previous meeting were approved as distributed.

Item 7.

General Report of the Associate Provost for Research

Dr. Lanier presented the general report on research activities. November, December and January are typically slower months for awards. As of November 30, total awards are a little behind the same period last year. However, total NIH funding is ahead of last year, which is encouraging as the government is operating under a Continuing Resolution. Activity in terms of proposals submitted has increased 178% in the first five months, from 320 to 519 submissions as of November 30. The increased submission rate may be a good indicator of future increases in awards activity. Dr. Lanier noted that the Colleges of Dental Medicine, Nursing and Pharmacy have been actively recruiting research faculty. For example, the recruitment of Keith Kirkwood, DMD, PhD from the University of Michigan in Ann Arbor as new Associate Dean for Research in the College of Dental Medicine is a major achievement. Dr. Lanier announced that Robert Malcolm, MD was recently appointed Director of the MUSC Office of Research Integrity. Dr. Malcolm is a longstanding NIH-funded investigator and clinical researcher with many years' experience as Chair of an Institutional Review Board (IRB) committee. Lastly, Dr. Lanier introduced R. Darren McCants who has been selected as the new Director of the Office of Research and Sponsored Programs, effective January 1. This selection was the result of a nationally advertised search to replace Mr. Dillard Marshall, who will retire on December 31. Mr. McCants has 13 years' experience in research administration.

FACULTY PRESENTATION. Dr. Lanier introduced James S. Krause, PhD, who gave an overview of the program in spinal cord injury (SCI) research at MUSC. Dr. Krause is Professor of Rehabilitation Sciences and Associate Dean for Clinical Research in the College of Health Professions, and Scientific Director of the South Carolina Spinal Cord Injury Fund. He joined MUSC in 2002 from the Shepherd Center in Atlanta. MUSC's overall strengths in medicine, neurosciences and health professions attracted him. Challenges include lack of clinical service and inpatient rehabilitation. The resources of the Spinal Cord Injury Fund have helped increase awareness, collaboration and extramural funding for SCI research statewide. Ongoing goals of the SCI research

program include: enhancing capacity for clinical research at MUSC, strengthening access to patient populations for SCI research, increasing the number of investigators with SCI expertise and volume of SCI research activity, improving clinical capacity for SCI research statewide, strengthening capacity for interdisciplinary research consistent with NIH emphasis on translational and community-based research, and building outcomes research. Achievements include establishing a Motion Analysis Laboratory at MUSC including capability for motion analysis in animal models, recruiting new faculty, conducting conferences throughout the state, establishing collaborations outside the state, and contributing to an outstanding surveillance system. Founded in 2000 by the General Assembly, the Spinal Cord Injury Fund receives funds from a surcharge on every "driving under the influence" (DUI) conviction in South Carolina. The Spinal Cord Injury Fund has made seed grants to South Carolina researchers totaling \$4.5 million, leveraging more than \$13 million in new extramural research grants for SCI research in the state. The Spinal Cord Injury Fund has paid more than \$2 million in grants to MUSC.

Recommendation of Administration. That the report be received as information.

Recommendation of Committee. That the report be received as information.

Board Action. N/A

Item 8.

General Report of the Vice President for Development

Mr. Fisher presented the general report on institutional advancement activities. Through November 30, the MUSC Capital Campaign, *A Partnership of Promise*, has generated more than \$177 million in total gifts and pledges toward the campaign goal of \$300 million. Fundraising activity is 21% ahead of last year's pace, with \$10.2 million raised in the first four months. Mr. Fisher summarized numerous major gifts and pledges, which are detailed in the meeting booklet. These include a planned gift of \$1 million from Mr. Phil Edwards to establish the Flora McLeod Edwards Endowed Chair in breast cancer research. This is the second endowed chair created by Mr. Edwards for the Hollings Cancer Center. In addition, Charles and Andrea Volpe have pledged to endow a chair in Preventive Cardiology, and the Stanley and Theodora Feldberg Foundation made a \$300,000 pledge to enhance the existing Stanley and Theodora Feldberg Chair in the Storm Eye Institute. The Children's Hospital Fund received a \$3 million planned gift from Ms. Robin Edwards to establish an endowed chair in Pediatric Nephrology and an endowment for New and Emerging Research in the Darby Children's Research Center. In recognition of this gift, the Children's Hospital Atrium will be named for Mrs. Edwards and her late husband Tom Edwards. The Society of 1824 gala in November attracted more than 350 benefactors. The Office of Alumni Affairs has been very active in recent months, including the annual meeting of the MUSC Joint Alumni Board on November 30. Mr. Fisher noted that the MUSC Board of Visitors is meeting concurrently with the Board of Trustees this month, and invited the trustees to a luncheon tomorrow at 12:15 PM in the Gazes Research Institute. Lastly he introduced two new staff members: Ms. Jeannie Grooms, new Director of Medical Alumni Programs, and Ms. Toni Jernigan, new Director of Planned Giving.

Recommendation of Administration. That this report be received as information.

Recommendation of Committee. That this report be received as information.

Board Action. N/A

Item 9. General Report of the Chief Executive Officer of the MUSC Foundation

Mr. Anderson presented highlights from the Independent Audit Report of the MUSC Foundation for the fiscal year encompassing July 1, 2006 through June 30, 2007. The MUSC Foundation Board approved the audit report at their November board meeting. The audit resulted in an unqualified opinion with no deficiencies noted in the management letter. Total assets as of June 30, 2007 were up 14.3% to a record high of \$272 million. More than \$20 million were transferred to MUSC, an increase of 22.5% over the previous year. Total revenues increased by 52.3% to \$49.2 million. Foundation revenues derive from gifts, pledge payments, and stock market performance. Therefore, revenues can be negative based on negative stock market performance. Mr. Anderson showed data charting 10-year annualized investment performance, ranging from a low of -13.8% in 2002 to a high of 21.9% in 2003. He updated the year-to-date investment performance to 8.7% annualized as of November 30. The last two months have seen significant pressures on the financial markets and increased market volatility. Mr. Anderson said the MUSC Foundation must average a little over 8% in investment performance in order to cover operating expenses and the 5% payout policy. He noted that a 5% payout is considered aggressive among peer institutions these days. In closing, he said that the MUSC Foundation Board has done extensive studies and interviews to engage a new financial consulting firm who will provide advice and assistance in allocating a greater portion of assets to alternative investments with a goal of hedging against the negative effects of volatility in the financial and stock markets.

Recommendation of Administration. That this report be received as information.

Recommendation of Committee. That this report be received as information.

Board Action. N/A

Item 10. General Report on Foundation for Research Development

Mr. Hood reported that invention disclosures are running ahead last year, with 26 received to date. Seven new patents have been filed this year. The annual goal of closing one major new deal with a pharmaceutical company has been achieved, and two additional deals are in process. The Foundation for Research Development (FRD) has several new startups in the works, including two based on Centers of Economic Excellence (COEE) at MUSC. Two existing startups recently received major recognition at Southeast BIO, the premier biotechnology conference in our region. Argolyn's recent venture capitalization was honored as the "Deal of the Year." First String participated in a biotech "Shoot Out," and made it to the Final Four. In addition, the major revenue-generating license was renewed for another year at the \$500,000 level.

Recommendation of Administration. That this report be received as information.

Recommendation of Committee. That this report be received as information.

Board Action. N/A

There being no further business, the meeting was adjourned at 1:10 PM.

EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE. CHAIRMAN: MR. MELVYN BERLINSKY

December 13, 2007

MINUTES

Members Present: Mr. Melvyn Berlinsky; Dr. Stanley Baker; Mr. William Bingham; Dr. Cotesworth Fishburne; Mr. William B. Hewitt; Dr. Conyers O'Brien; The Honorable Robin Tallon; Dr. Thomas Rowland; Mr. Charles Schulze; Mr. Allan Stalvey; Mr. Thomas Stephenson; Dr. Charles Thomas; Dr. James E. Wiseman, Jr.

Other Participants: Ms. Susan Barnhart; Dr. Frank Clark; Dr. Harry Clarke; Dr. Joe DiPiro; Dr. Jack Feussner; Mr. Joe Good; Dr. Ray Greenberg; Dr. Perry Halushka; Dr. Arnold Karig; Ms. Sarah King; Dr. Steve Lanier; Dr. Walter Limehouse; Dr. John Raymond; Dr. Jerry Reves; Dr. Jack Sanders; Dr. Sabra Slaughter; Mr. Maurice Snook; Dr. Mark Sothmann; Dr. Gail Stuart; Mr. Mark Sweatman; Ms. Sarah Vanzant; Dr. Valerie West.

REGULAR AGENDA

Item 12. General Report of the Vice President for Academic Affairs

Statement:

Dr. Raymond provided follow up to discussions regarding the Student Government Association's request for inclusion of "sexual orientation" in the nondiscrimination policy relevant to student admissions and academic progress and advancement. Dr. Raymond provided a handout of "samplings" of peer institutions that currently include the sexual orientation in their nondiscrimination policies. Dr. O'Bryan moved, seconded by Dr. Fishburne, that the "sexual orientation" clause be approved for inclusion in the MUSC Admissions Statement.

Student Highlights

Ms. Sarah Vanzant, a student in the College of Medicine gave a brief presentation on MUSC's 21st Annual Charity Ball, which will be held on March 1, 2008 at the Omar Shrine.

Education and Student Life

Dr. Valerie West updated the Committee on activities of the upcoming Interprofessional Day scheduled for January 25, 2008, the recent Clarion competition winners, progress on the Creating Collaborative Care (C³) Initiative, our status as a National Coalition Building Institute and the SGA's efforts to initiate a student health and wellness program

Annual Report: College of Graduate Studies

Dr. Perry Halushka gave a brief and informative report on the state of the College of Graduate Studies. The presentation affirmed the College's mission and its goal to become a national leader in graduate education in the biomedical sciences; listed administrative positions created for postdoctoral fellows, admissions and extramural funding; college demographics for the current year; reported a marked increase in the quality and quantity of its applicant pool; and depicted the steady rise in training grants obtained by faculty and students for pre-doctoral students and postdoctoral fellows. Noted highlights were: the rejuvenation of the Postdoctoral Scholar's Association; awarding of the sixth Distinguished Graduate Award and the fifth Outstanding Teacher

of the Year Award; and successes in the Summer Undergraduate Research Program, the Summer Health Professions Programs and the Summer Research Program for the Governor's School for Science and Mathematics. Under Dr. Halushka's leadership, the College co-organized the E.E. Just Symposium, initiated the Deans' Seminar Series and the Dean's Incentive Award for students receiving their own extramural fellowships, established an endowment for the Annual Student Research Day, and initiated the Beer and Better Science Seminar Series, a university-wide scientific gathering.

Dr. Raymond commended Dr. Halushka for his outstanding leadership as Dean of the College of Graduate Studies. The Committee thanked him for his many contributions to the College and to our institution.

College Highlights:

College of Nursing: Dean Gail Stuart reported that Dr. Nancy Duffy received the 2007 Governors Professor of the Year Award.

College of Health Professions: Dr. Mark Sothmann reported that the M.S. in Research Administration program has received approval and will be implemented in 2008. It is anticipated that 30 students will matriculate.

College of Dental Medicine Dr. Jack Sanders commented on the successful recruitment of Dr. Keith Kirkwood and Dr. Preston Miller.

South Carolina College of Pharmacy: Dr. Joe DiPiro reported that the College's National Board Scores exceeded the national average (94%) with a 97% pass rate. Pharmacy administration will be moving into the Anderson House in the near future. Faculty member, Dr. Andrea Wessell, received the Practitioner of the Year Award from the American College of Clinical Pharmacy. Dr. DiPiro briefly gave clarification to the changes proposed in the SCCP Memorandum of Understanding between MUSC and USC.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action:

Item 13. Other Committee Business.

A. Promotions

Statement: At the request of the Dean of the College of Nursing, administration presented the following faculty promotion, effective December 3, 2007.

from Research Assistant Professor to Associate Professor (on the Educator Research track)

Lynne S. Nemeth, M.S.N., R.N., Ph.D., Department of Nursing

Dr. Nemeth's promotion was inadvertently placed on the agenda under Faculty Appointment items

Recommendation of Administration: That this promotion be approved.

Recommendation of Committee: That this promotion be approved.

Board Action:

- B. Inclusion of “sexual orientation” to the institution’s nondiscrimination statements relevant to student admissions and academic advancement and progression

Statement: At the request of the Student Government Association, administration presented for approval the inclusion of “sexual orientation” to the institution’s nondiscrimination statements relevant to student admissions and academic advancement and progression, effective December 14, 2007.

Recommendation of Administration: That this request for the inclusion of “sexual orientation” in the nondiscrimination statements relevant to student admissions and academic advancement and progression be approved.

Recommendation of Committee: That this request for the inclusion of “sexual orientation” in the nondiscrimination statements relevant to student admissions and academic advancement and progression be approved.

Board Action:

EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE. CHAIRMAN: MR. MELVYN BERLINSKY
December 13, 2007

CONSENT AGENDA

Item 14. South Carolina College of Pharmacy Memorandum of Understanding

Statement: At the request of the Executive Dean of the South Carolina College of Pharmacy, administration presented for approval a draft of the South Carolina College of Pharmacy Memorandum of Understanding between the University of South Carolina and the Medical University of South Carolina, effective December 13, 2007.

Recommendation of Administration: That the SCCP Memorandum of Understanding between MUSC and the University of South Carolina be approved.

Recommendation of Committee: That the SCCP Memorandum of Understanding between MUSC and the University of South Carolina be approved.

Board Action:

Item 15. Conferring of Degrees (December 2007 Graduates)

Statement: At the request of the Deans of the Colleges of Dental Medicine, Graduate Studies, Health Professions, Medicine, Nursing, and the South Carolina College of Pharmacy, administration presented for approval the candidates for December 2007 graduation, effective December 14, 2007.

Recommendation of Administration: That the conferring of degrees for the December 2007 graduates be approved.

Recommendation of Committee: That the conferring of degrees for the December 2007 graduates be approved.

Board Action:

Item 16. Sabbatical Leave Request

Statement: At the request of the Dean of the College of Nursing, administration presented for approval a twelve-month (half-time) sabbatical leave for Carolyn Jenkins, Dr.PH., effective January 1, 2008.

Recommendation of Administration: That this twelve-month, half time sabbatical leave request for Dr. Carolyn Jenkins be approved.

Recommendation of Committee: That this twelve-month, half time sabbatical leave request for Dr. Carolyn Jenkins be approved.

Board Action:

Item 17. Faculty Appointments.

Statement: At the request of the Deans of the Colleges of Dental Medicine, Health Professions, Medicine and Nursing, their respective Appointments, Promotions and Tenure Committees, and the University Tenure Committee, administration presented for approval the following faculty appointments:

College of Dental Medicine

Keith L. Kirkwood, D.D.S., Ph.D., as Associate Professor with tenure in the Department of Stomatology, with a joint appointment in the College of Medicine, Department of Microbiology and Immunology, effective January 1, 2008.

Preston D. Miller, Jr., D.D.S., as Clinical Professor in the Department of Stomatology, effective January 7, 2008.

College of Dental Medicine and Medicine

Ziad Nahas, M.D., M.S.C.R., as Associate Professor in the Department of Neurosciences, Division of Neuroscience Research, effective October 1, 2007.

College of Health Professions

J. Herman Blake, Ph.D., (joint appointment) as Professor in the Department of Health Professions, with a joint appointment in the College of Dental Medicine, effective November 19, 2007.

Dr. Blake will serve as the Humanities Scholar in Residence.

James Russell Nazzaro, Ph.D., as Professor (without tenure) in the Department of Health Professions, effective September 12, 2007.

College of Medicine

Robert H. Anderson, M.D., as Visiting Professor, in the Department of Pediatrics, Division of Pediatric Cardiology, effective January 1, 2008.

Richard M. Davis, M.D., as Adjunct Professor in the Department of Ophthalmology, effective November 1, 2007.

Stephen L. Kinsman, M.D., as Associate Professor, on the Clinician Educator track, in the Department of Neurosciences, Division of Neurology, effective November 1, 2007.

Thomas W. Uhde, M.D., as Professor with tenure, on the Academic Clinician track, in the Department of Psychiatry and Behavioral Sciences, effective November 1, 2007.

Dr. Uhde will serve as Chair of the Department of Psychiatry and Behavioral Sciences.

College of Nursing

Jeannette Andrews, Ph.D., as Associate Professor, on the Educator/Researcher track, in the Department of Nursing, effective January 2, 2008.

Lynne Nemeth, Ph.D., as Associate Professor, on the Educator/Researcher track, effective December 3, 2007.

Recommendation of Administration: That these faculty appointments be approved.

Recommendation of Committee: That these faculty appointments be approved.

Board Action:

Item 18. Changes in Faculty Status

Statement: At the request of the Deans of the Colleges of Dental Medicine, Health Professions, Medicine and the South Carolina College of Pharmacy, their respective Appointments, Promotions and Tenure Committee, and the University Tenure Committee, administration presented for approval the following changes in faculty status.

College of Dental Medicine and Medicine

John P. Manos, M.D., from Professor to Professor Emeritus, in the Department of Pathology and Laboratory Medicine, retroactive to July 1, 2002.

College of Health Professions

Michael E. Saladin, Ph.D., from Associate Professor in the Department of Rehabilitation Sciences to Associate Professor in the Department of Health Professions, effective December 1, 2007.

College of Medicine

Carol A. Lancaster, Ph.D., from Professor to Professor Emerita in the Department of Biostatistics, Bioinformatics and Epidemiology, effective July 1, 2007.

Henry F. Martin, Ph.D., from Professor to Professor Emeritus, in the Department of Neurosciences, Division of Neuroscience Research, effective October 1, 2007.

Thomas C. Rowland, Jr., M.D., from Clinical Professor to Clinical Professor Emeritus, in the Department of Obstetrics and Gynecology, effective October 1, 2007.

Jonathan A. van Heerden, M.B.B.S., from Adjunct Professor to Professor with tenure, on the Academic Investigator/Educator track, in the Department of Surgery, Division of General Surgery, effective September 4, 2007.

South Carolina College of Pharmacy

Patrick D. Mauldin, Ph.D., from Associate Professor (non-tenure track) to Associate Professor (tenure track) in the Department of Clinical Pharmacy and Outcome Sciences, effective November 1, 2007.

Recommendation of Administration: That these recommendations for changes in faculty status be approved.

Recommendation of Committee: That these recommendations for changes in faculty status be approved.

Board Action:

**Medical University of South Carolina
Physical Facilities Committee
December 13, 2007
Minutes**

Attendees:

Mr. William H. Bingham, Sr., Chair
Dr. Stanley C. Baker, Jr.
Mr. Melvyn Berlinsky
Dr. Cotesworth P. Fishburne, Jr.
Mr. William B. Hewitt
Dr. E. Conyers O'Bryan, Jr.
Dr. Thomas C. Rowland, Jr.
Mr. Charles W. Schulze
Thomas L. Stephenson, Esquire
The Honorable Robin M. Tallon
Dr. Charles B. Thomas, Jr.
Dr. James E. Wiseman, Jr.
Mr. Hugh B. Faulkner
Dr. Raymond Greenberg
Mr. Tom Anderson
Dr. Pat Cawley

Mr. John Cooper
Ms. Annette Drachman
Dr. Jack Feussner
Mr. Dennis Frazier
Mr. Steve Hargett
Mr. Chip Hood
Mr. Mike Keels
Mr. John Malmrose
Mr. Stewart Mixon
Ms. Lisa Montgomery
Ms. Jennifer Pearce
Dr. John Raymond
Dr. Jerry Reves
Dr. Sabra Slaughter
Mr. Stuart Smith
Mr. Maurice Snook
Mr. Patrick Wamsley

Mr. Bingham called the meeting to order.

REGULAR Items

Item 23. Facilities Procurements/Contracts Proposed

Mr. John Malmrose presented the following for approval:

- Lease renewal for 4,574 square feet of space at 56 Courtenay Drive: Total 5 year lease - \$440,000.
- Lease for 13,373 square feet of clinical simulation lab space on the campus of Greenville Hospital System in Greenville: Total of 50 year lease - \$50. In addition to the annual rent there will be \$2.5 million in renovations to the property funded through the Research University Infrastructure Act (Life Sciences Act.)
- To advertise for indefinite delivery contracts (IDC's) for: Environmental Remediation Services; General Construction Services; architectural & landscaping design review; industrial hygiene services; architectural services.
- Design team selection for the Bio-Engineering Building. Firm selected: Stevens and Wilkinson.
- Design team selection for the Family Medicine HVAC Replacement. Firm selected: MECA.
- Design team selection for the Institute of Psychiatry Data Center. Firm selected: Guy White.
- Sale of 166 Ashley Avenue; 168 Ashley Avenue and 5 Doughty Street to the MUSC Foundation.

Recommendation of Committee: That the procurements/contracts be approved.

Item 24. Update on Projects

Mr. John Malmrose presented an update on various University projects. Mr. Tom Anderson provided an update on the purchase of the 135 Cannon Street property. Both UMA and MUHA are tenants of the building and by purchase of the property by the MUSC Foundation, there will be considerable savings on the present lease payments. The MUSC Foundation has recommended approval of the purchase contingent upon leasing it back to the University or its affiliated organizations.

Recommendation of Committee: The Committee approved a recommendation for the MUSC Foundation to proceed to purchase the 135 Cannon Street property for benefit of the University and its affiliated organizations to lease space in the building.

Item 25. Other Committee Business

None.

CONSENT Items for Information:

Item 26 Facilities Contracts Awarded

The facilities contracts since the last board meeting were presented for information.

Recommendation of Committee: That this report be received as information.

With no further business, the meeting was adjourned.

A handwritten signature in black ink, appearing to read "Curtis J. Anderson", is written over a horizontal line.

COMMITTEE ON FINANCE AND ADMINISTRATION
December 13, 2007
Minutes

Attendees:

Mr. Charles Schulze, Chair
Dr. Stanley C. Baker, Jr.
Mr. William H. Bingham, Sr.
Mr. William B. Hewitt
Dr. Donald R. Johnson, II
Dr. Thomas C. Rowland, Jr.
Thomas L. Stephenson, Esquire
Dr. Charles B. Thomas, Jr.
Dr. Raymond S. Greenberg
Mr. Tom Anderson
Ms. Susan H. Barnhart

Dr. Jack Feussner
Mr. Jim Fisher
Mr. Chip Hood
Mr. Mike Keels
Mr. Stewart Mixon
Ms. Lisa Montgomery
Dr. Jerry Reves
Mr. Stuart Smith
Mr. Maurice Snook
Mr. Patrick Wamsley

Mr. Schulze called the meeting to order.

REGULAR Items

Item 19 Financial Status Report of the Medical University of South Carolina

Mr. Patrick Wamsley presented the financial status of the University as of October 31, 2007. Operating cash was \$63.9 million, representing 53 days of cash on hand. The Statement of Revenues, Expenses and Changes in Net Assets reflected a bottom line of \$9.6 million. He reported UMA reimbursements of \$8.7 through October 31st. The Current Funds bottom line reflects a positive budget variance of \$4.3 million. Overall, the University financial situation remains stable.

Recommendation of Committee: That this report be received as information.

Item 20 Financial Status Report of University Medical Associates

Mr. Mike Keels reported UMA had net income of \$4.5M as of Oct 31, 2007. This is about \$2.8M less than last year and is accounted for primarily in the fact that transfers to MUSC have increased by the same amount. Charge and collection activities are up about 14% each and UMA has added approximately 30 faculty members since this time last year.

Carolina Family Care (CFC) reflected a small loss. Both revenue and expense issues contributing to the loss are being addressed. One office projected to open has been delayed until July 1, 2008. One of the new pediatrics doctors has had a very slow start and reassignment to another office is being considered. On the expense side, CFC is battling both some vacant positions and family leave. Both of these issues require the use of staffing agencies which are two to three times as expensive as regular employees. A significant push (job fairs, establishing a temp pool, pay levels review

etc) will improve this problem but it will take some time to progress. The self insured health plan is also running behind budget as well.

Recommendation of Committee: That this report be received as information.

Item 21 Financial Status Report of the MUSC Foundation for Research Development

Mr. Chip Hood reported that as of October 31, 2007, net assets have increased \$44K for fiscal year 2008, which is ahead of planned change in net assets for the period. (Planned was a negative change of \$34k). This represents an improvement of \$50k and was anticipated in the report to the Board at the October meeting.

The Foundation is anticipating the receipt of \$500k from a licensee of Dr. Singh's technology in the middle of December. The majority of the funds will be remitted to MUSC; however, the Foundation will retain \$30,000.

Recommendation of Committee: That this report be received as information

Item 22 Other Committee Business

None.

CONSENT AGENDA

None.

There being no further business, the meeting was adjourned.



**Medical University of South Carolina
Audit Committee
December 13, 2007
Minutes**

Attendees:

Thomas L. Stephenson, Esquire, Chair
Dr. Stanley C. Baker, Jr.
Mr. Melvyn Berlinsky
Mr. William H. Bingham, Sr.
Dr. Cotesworth P. Fishburne, Jr.
Mr. William B. Hewitt
Dr. Donald R. Johnson, II
Dr. E. Conyers O'Bryan, Jr.
Dr. Thomas C. Rowland, Jr.
Mr. Charles W. Schulze
The Honorable Robin M. Tallon
Dr. Charles B. Thomas, Jr.
Dr. James E. Wiseman, Jr.
Mr. Hugh B. Faulkner III

Dr. Raymond S. Greenberg
Ms. Susan Barnhart
Mr. John Cooper
Ms. Annette Drachman
Dr. Howard Evert
Dr. Jack Feussner
Mr. Joe Good
Mr. Steve Hargett
Ms. Lisa Montgomery
Dr. John Raymond
Dr. Jerry Reves
Mr. Stuart Smith
Mr. Maurice Snook
Mr. Patrick Wamsley

Mr. Stephenson called the meeting to order.

REGULAR Items

Item 27. MUSC External Audit Report

Mr. Brad R. Benton and Mr. Milford W. McGuirt, Partners in the firm of KPMG, presented a joint report on the University and Authority annual external audits. They confirmed that KPMG acted as independent accountants with respect to the Institutions. As such, KPMG issued unqualified opinions on both MUHA and MUSC.

They reviewed internal controls as required to express opinions on financial statement audits and reported no material weaknesses. Being conservative, they noted significant deficiencies as follows: MUSC – in the area of grants accounting and related deferred revenue recognition and MUHA in the area of accounting for capital assets.

They noted significant accounting estimates for MUSC as follows: allowances for receivables; depreciable lives for capital assets; accrued liabilities. They noted significant accounting estimates for MUHA as follows: allowances for doubtful accounts and contractual adjustments; third-party payor accounting; self-insurance reserves.

They reported no "significant or unusual" transactions for either entity.

Recommendation of Committee: That the report be received as information.

Item 28. Report of Internal Auditor.

Ms. Susan Barnhart provided a report on the Department of Surgery Review.

Recommendation of Committee: That the report be received as information.

Item 29. Other Business.

There being no further business, the committee meeting was adjourned.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Celeste Jordan", written in a cursive style.

Celeste Jordan

DRAFT October 9, 2007
MEMORANDUM OF UNDERSTANDING

THIS MEMORANDUM OF UNDERSTANDING is made and entered into this ____ day of _____, 2007, by and between the University of South Carolina (“USC”) and The Medical University of South Carolina (“MUSC”).

WITNESSETH:

WHEREAS, in 2004, the Boards of Trustees of USC and MUSC approved the creation of the South Carolina College of Pharmacy (“SCCP”), an integrated program of the USC College of Pharmacy and the MUSC College of Pharmacy designed to advance pharmacy education, research and service in the State of South Carolina; and

WHEREAS, the parties now desire to outline the administrative structure and operation of SCCP so as to provide guidance to the faculty and students of SCCP and students currently enrolled in the USC College of Pharmacy and MUSC College of Pharmacy;

NOW, THEREFORE, in consideration of the relationship between the parties and the mutual covenants and conditions contained herein, the parties hereto mutually agree as follows:

I. Purposes and Objectives. SCCP was created to integrate the USC College of Pharmacy and the MUSC College of Pharmacy through a unified administrative structure designed to enhance the educational, research and service opportunities available to pharmacy students and faculty by coordinating efficiently the strengths and resources of each PharmD program. Specifically, SCCP shall seek to accomplish the following purposes:

1. Develop a shared vision and mission for SCCP
2. Establish uniform admissions standards and processes for SCCP students entering the SCCP PharmD program on the USC or the MUSC campus.
3. Establish a uniform curriculum for the SCCP PharmD program for delivery at both campuses so as to increase access for students to degree applicable courses and clinical training opportunities at either institution, and to facilitate faculty instruction at both institutions.
4. Establish a standard tuition and fee structure for the SCCP PharmD program at USC and MUSC so as to equalize the affordability and availability of the academic programs for pharmacy students at both institutions.

5. Establish uniform tenure and promotion criteria for SCCP faculty at USC and MUSC.
6. Enhance the quality of the SCCP PharmD education by encouraging and sponsoring faculty collaboration on teaching methods and course design.
7. Integrate the research strengths of faculty at both institutions so as to increase research competitiveness for federal and industry grant funding and foster collaborative scholarship.
8. Facilitate expansion of pharmacy education to underserved areas of South Carolina.

II. SCCP Administrative Structure. The organizational and governance structure of SCCP shall be as follows:

1. Oversight Board. USC and MUSC shall continue to operate an SCCP Oversight Board composed of two (2) members of the USC Board of Trustees, two members of the MUSC Board of Trustees, the USC Vice President for Research and Health Sciences, and the MUSC Vice President for Academic Affairs and Provost. The Oversight Board shall have general charge of the activities of SCCP not inconsistent with the authority and responsibilities of the Boards of Trustees of USC and MUSC, and shall oversee and direct SCCP's pursuit of the goals set forth in this Memorandum of Understanding.
2. Executive Dean. SCCP shall be governed by an Executive Dean who shall report to the USC Vice President for Research and Health Sciences, and the MUSC Vice President for Academic Affairs and Provost and serve as the chief executive officer of SCCP. The Executive Dean will also regularly provide reports to the SCCP Oversight Board. The Executive Dean shall be an employee of either USC or MUSC as mutually agreed upon by the parties and will be a faculty member of both universities. USC and MUSC shall each contribute fifty (50%) percent of the costs associated with the Executive Dean's salary and state benefits.
3. Campus Deans. The USC campus and the MUSC campus of SCCP shall each be governed by a campus dean selected in accordance with applicable procedures of the respective institution. The campus deans so selected shall be appointed by and report to the Executive Dean of SCCP who will determine authorities and responsibilities of the positions.
4. Department chairs, Associate and Assistant Deans. The Executive Dean may seek appointment of SCCP Department Chairs in accordance with policies and procedures of each University. The Executive Dean and Campus Deans may seek appointment of associate deans, assistant deans

and other SCCP administrative officials at USC and MUSC in accordance with policies and procedures at the respective university.

III. Pharmacy Faculty.

1. SCCP Faculty. SCCP is authorized to form a faculty, which will be composed of all faculty members of the USC College of Pharmacy and the MUSC College of Pharmacy.
2. Employment. SCCP faculty shall be employed by and maintain academic residence in their respective home units at either USC or MUSC, and shall be subject to the tenure and promotion process established by such academic unit. The faculty may create uniform tenure and promotion criteria for faculty at both institutions. Pharmacy faculty located other than on the USC or MUSC campuses shall be employees of either USC or MUSC.
3. Faculty Governance. SCCP faculty shall be subject to the faculty manual or handbook, and faculty governance structure, established by their respective institution. SCCP faculty may adopt bylaws and policies to govern academic matters within SCCP as long as such bylaws and policies are enacted in accordance with the procedures of both universities.

IV. Pharmacy Students.

1. Admissions; Registration. Pharmacy students shall be accepted for admission to the PharmD program by the SCCP on behalf of USC or MUSC in accordance with uniform admissions standards, and shall register for classes at such institution. Student credit-hour statistics shall be maintained separately by USC and MUSC for purposes of reporting to the Commission on Higher Education ("CHE") and the Southern Association of Colleges and Schools ("SACS").
2. Student Governance. Pharmacy students shall be subject to academic regulations, student handbooks, and codes of conduct established by the university at which they are enrolled. The SCCP will establish student policies for College matters and will publish these policies in the SCCP Bulletin.
3. Tuition and Fees. Pharmacy students shall pay tuition and fees as established by the Board of Trustees of the university at which they are enrolled. Such tuition and fees for each institution shall be coordinated by the SCCP Oversight Board so that they are comparable.

4. Transcript. Each university shall be responsible for and maintain the transcript of SCCP pharmacy students enrolled on its campus.
5. Diploma. The SCCP Oversight Board in conjunction with the USC and MUSC Registrars and Secretaries of the Boards of Trustees will develop, review and approve an appropriate format for diplomas to be awarded to Pharmacy students successfully completing the PharmD program.
6. Benefits: The students of SCCP will be provided full student benefits by the university at which they are enrolled. Also, limited benefits may be provided by the alternate University.

V. Human Resource Systems.

1. USC and MUSC shall maintain separate human resource systems for pharmacy faculty they employ, including salary administration, insurance and benefits. Both universities will provide their best efforts to offer comparable salary and benefits to faculty and staff, allowing for differences according to title and rank, performance, and other traditionally recognized factors.
2. USC and MUSC may grant special faculty status to pharmacy faculty employed at the other institution. USC and MUSC shall each determine the benefits and privileges to be accorded faculty granted such special faculty status.

VI. Budget and Finance.

1. Funding for SCCP initiatives shall be recommended by the SCCP Oversight Board to USC and MUSC Boards of Trustees.
2. SCCP shall maintain separate budget systems for the USC campus and MUSC campus unless otherwise exempted by the SCCP Oversight Board with approval of the USC and MUSC Boards of Trustees. USC campus expenses shall be paid through USC accounts; MUSC campus expenses shall be paid through MUSC accounts; and such expenditures are subject to the policies of each of the Universities and to review by the SCCP Oversight Board and both Boards of Trustees. SCCP may joint-fund or co-fund expenses on either campus when such expenditures are to the direct benefit of each University and meet all State and University policies.
3. Activities occurring other than on the USC or MUSC campuses may be funded by either institution subject to review by the SCCP Oversight Board and both Boards of Trustees. Such funding activities must meet all University and State policies.

VII. ACPE Accreditation.

1. The USC College of Pharmacy and the MUSC College of Pharmacy shall maintain separate accreditation through the Accreditation Council for Pharmacy Education until students currently enrolled in these programs have graduated.
2. SCCP shall seek accreditation through the Accreditation Council for Pharmacy Education as an integrated program.

VIII. Mutual Responsibilities.

1. USC and MUSC are each responsible for providing on its campus:
 - (a) Physical facilities sufficient for instruction, research, and service needs.
 - (b) Sufficient financial resources to allow SCCP to carry out the functions within its mission.
 - (c) University infrastructure for support of human resources, facilities, student services, research, budget and finance, procurement, and instruction.
2. SCCP administration will determine a single academic calendar for the PharmD program common to USC and MUSC in coordination with registrars at both institutions.

IX. Duration; Termination.

1. This Memorandum of Understanding shall be effective upon approval of the Boards of Trustees of USC and MUSC, and shall continue in full force and effect unless and until terminated by either party as set forth herein.
2. Either party may terminate this Memorandum of Understanding at any time upon written notice to the other party. Both parties recognize that termination of this agreement would require sufficient steps to assure orderly maintenance of accreditation. In the event of termination, both parties agree to undertake such measures as needed to ensure that rights of SCCP faculty, staff and students would be respected.

X. Merger Clause. This Memorandum of Understanding constitutes the sole, full and complete understanding and agreement of the parties with respect to SCCP and

supersedes all prior understandings and agreements, oral or written, regarding such matter.

XI. Amendments. No amendments, changes, additions, deletions or modifications to or of this Memorandum of Understanding shall be valid unless reduced to writing, signed by the parties and attached hereto.

IN WITNESS WHEREOF, the authorized representatives of the parties have executed this Memorandum of Understanding on the dates below indicated.

**UNIVERSITY OF SOUTH CAROLINA THE MEDICAL UNIVERSITY OF
SOUTH CAROLINA**

By: _____ By: _____

Title: _____ Title: _____

Date: _____ Date: _____

NAME	DEGREE	DEGREE DATE
Monika Gupta	Master of Science in Clinical Research	12/18/2007
Kimber Lee Price	Master of Science in Clinical Research	12/18/2007
Sydney Elizabeth Seidel	Master of Science in Clinical Research	12/18/2007
Shayna Lunsford Johnson	Doctor of Philosophy	12/18/2007
Sydney Elizabeth Seidel	Doctor of Philosophy	12/18/2007
Hee Young M. Hwang	Doctor of Philosophy	12/18/2007
Tracey Beth Schock	Doctor of Philosophy	12/18/2007
Shawn William Polson	Doctor of Philosophy	12/18/2007
Adam Lee VanWert	Doctor of Philosophy	12/18/2007
Kimber Lee Price	Doctor of Philosophy	12/18/2007
Robin L. Williard-McGovern	Doctor of Philosophy	12/18/2007
Lauren Meredith Willis	Doctor of Philosophy	12/18/2007
Denise Frances Allen	Master of Science in Nurse Anesthesia	12/7/2007
Brock Eldridge Altman	Master of Science in Nurse Anesthesia	12/7/2007
Karen M. Bieganousky	Master of Science in Nurse Anesthesia	12/7/2007
Patrick William Bishop	Master of Science in Nurse Anesthesia	12/7/2007
Paula Yvette Campbell	Master of Science in Nurse Anesthesia	12/7/2007
Ann Marie Chalker	Master of Science in Nurse Anesthesia	12/7/2007
Ryan Curtis Golob	Master of Science in Nurse Anesthesia	12/7/2007
Jessica Ayre Perrett Grayson	Master of Science in Nurse Anesthesia	12/7/2007
Thomas John Higgins, Jr.	Master of Science in Nurse Anesthesia	12/7/2007
Heather Highland	Master of Science in Nurse Anesthesia	12/7/2007
Gary Howard Hoefler	Master of Science in Nurse Anesthesia	12/7/2007
Phillip Greg Ivy	Master of Science in Nurse Anesthesia	12/7/2007
Damon Keith Jessup	Master of Science in Nurse Anesthesia	12/7/2007
Candy Lynn Johnson	Master of Science in Nurse Anesthesia	12/7/2007
Robert Neal MacLennan	Master of Science in Nurse Anesthesia	12/7/2007
Jack McAdory, Jr.	Master of Science in Nurse Anesthesia	12/7/2007
Tammy Lynn McGraw	Master of Science in Nurse Anesthesia	12/7/2007
Miranda Cobb Mizell	Master of Science in Nurse Anesthesia	12/7/2007
Peter Jason Oja	Master of Science in Nurse Anesthesia	12/7/2007
Paul Alan Packard	Master of Science in Nurse Anesthesia	12/7/2007
Nicollette Leigh Pauksta	Master of Science in Nurse Anesthesia	12/7/2007
Ashlie R. Pruett	Master of Science in Nurse Anesthesia	12/7/2007
Tara Maree Stegall Shumard	Master of Science in Nurse Anesthesia	12/7/2007
Staci Kathleen Sinex	Master of Science in Nurse Anesthesia	12/7/2007
Shay Kelly Strickland	Master of Science in Nurse Anesthesia	12/7/2007
Jeffrey S. Wager	Master of Science in Nurse Anesthesia	12/7/2007
Andy Charles Walker, Jr.	Master of Science in Nurse Anesthesia	12/7/2007
Sengdeuane Wilson	Master of Science in Nurse Anesthesia	12/7/2007
Deza Maraye Borckardt	Master in Health Administration	12/18/2007
Lynn B. Chapman	Master in Health Administration	12/18/2007
Keith R. Edic	Master in Health Administration	12/18/2007
Nolan David Hennessee	Master in Health Administration	12/18/2007
Derek Christopher Murzyn	Master in Health Administration	12/18/2007
Linda S. Sherriff	Master in Health Administration	12/18/2007
Mary Brady Srinivas	Master in Health Administration	12/18/2007

Wakesha Toinette Evans	Master of Science in Physician Assistant Studies	12/18/2007
Shonda S. Middleton	Master of Science in Physician Assistant Studies	12/18/2007
Amy Marie Stanton	Master of Science in Physician Assistant Studies	12/18/2007
Kendra Dian Edge	Master of Science in Physician Assistant Studies	12/18/2007
Susan Allison Simon	Master of Science in Physician Assistant Studies	12/18/2007
Katherine Hines Soto	Master of Science in Physician Assistant Studies	12/18/2007
Katherine Marie Adler	Doctor of Health Administration	12/18/2007
Amir Adolphe Edward	Doctor of Health Administration	12/18/2007
Don Michael Leibert	Doctor of Health Administration	12/18/2007
William Robert Burns III	Bachelor of Health Sciences	12/18/2007
Maria Cristina Canas	Bachelor of Health Sciences	12/18/2007
Jeffrey Dean Carroll	Bachelor of Health Sciences	12/18/2007
Brandy Spell Hallman	Bachelor of Health Sciences	12/18/2007
Kenneth LaMont Heyward	Bachelor of Health Sciences	12/18/2007
Fernita James	Bachelor of Health Sciences	12/18/2007
Meredith Reid Mathis	Bachelor of Health Sciences	12/18/2007
Amanda Beth Meyers	Bachelor of Health Sciences	12/18/2007
Ivy Jones Moore	Bachelor of Health Sciences	12/18/2007
Tracey C. Page	Bachelor of Health Sciences	12/18/2007
Elizabeth Carol Reel	Bachelor of Health Sciences	12/18/2007
Sheila Dawn Rodriguez	Bachelor of Health Sciences	12/18/2007
Tricia Shaak	Bachelor of Health Sciences	12/18/2007
April Lynn Sloan	Bachelor of Health Sciences	12/18/2007
Tiffany Bozard Stokes	Bachelor of Health Sciences	12/18/2007
Angela Diane Strickland	Bachelor of Health Sciences	12/18/2007
Tameika Mack Anderson	Master of Science in Nursing	12/18/2007
Elizabeth Croskeys Welch	Master of Science in Nursing	12/18/2007
Donna O. Greene	Master of Science in Nursing	12/18/2007
Nancy Lynn Hilburn	Master of Science in Nursing	12/18/2007
Arlene Nelson Messina	Master of Science in Nursing	12/18/2007
Katherine Harms Miller	Master of Science in Nursing	12/18/2007
Sharon Peacock Schuler	Master of Science in Nursing	12/18/2007
Joanne T. McDonnell	Master of Science in Nursing	12/18/2007
Rhoda Mae Ascanio	Master of Science in Nursing	12/18/2007
Marc Edward Jasek	Master of Science in Nursing	12/18/2007
Eugenia Holman Blake	Master of Science in Nursing	12/18/2007
Bridget Elizabeth Kenny	Master of Science in Nursing	12/18/2007
Allison Sizemore Nissen	Master of Science in Nursing	12/18/2007
Caroline Patricia Scruggs	Master of Science in Nursing	12/18/2007
Carrie J. Mylott	Master of Science in Nursing	12/18/2007
Monica Lynn Basham	Master of Science in Nursing	12/18/2007
Lauree Gail Pearson	Master of Science in Nursing	12/18/2007
Stantrenetta Akeya Harold	Master of Science in Nursing	12/18/2007
Katherine Elizabeth Alexander	Bachelor of Science in Nursing	12/18/2007
Alison Dawn Anderson	Bachelor of Science in Nursing	12/18/2007
Meghan Elizabeth Bailey	Bachelor of Science in Nursing	12/18/2007
Meara Ruth Borgen	Bachelor of Science in Nursing	12/18/2007
Erin Brister	Bachelor of Science in Nursing	12/18/2007

Millicent Sheree Cohen	Bachelor of Science in Nursing	12/18/2007
Meghan Elissa Connor	Bachelor of Science in Nursing	12/18/2007
Trelane Elizabeth Downs	Bachelor of Science in Nursing	12/18/2007
Rachel Elizabeth Fowler	Bachelor of Science in Nursing	12/18/2007
Jessica Sakura Frasier	Bachelor of Science in Nursing	12/18/2007
Torrey Jennings Fry	Bachelor of Science in Nursing	12/18/2007
Megan Elizabeth Goodwin	Bachelor of Science in Nursing	12/18/2007
Paige Alyn Henderson	Bachelor of Science in Nursing	12/18/2007
Lauren Claire Johnson	Bachelor of Science in Nursing	12/18/2007
Joanna Ruth Kennedy	Bachelor of Science in Nursing	12/18/2007
Katherine Sue Laser	Bachelor of Science in Nursing	12/18/2007
Jackilyn Lea Malone	Bachelor of Science in Nursing	12/18/2007
Lauren Michelle Marturano	Bachelor of Science in Nursing	12/18/2007
Brooke W. Nitterhouse	Bachelor of Science in Nursing	12/18/2007
Lauren Ashley Pedersen	Bachelor of Science in Nursing	12/18/2007
Carolyn May Prue	Bachelor of Science in Nursing	12/18/2007
Claire Lauryns Smith	Bachelor of Science in Nursing	12/18/2007
Erin Leigh Warren	Bachelor of Science in Nursing	12/18/2007
K. Anne Weatherford	Bachelor of Science in Nursing	12/18/2007
Meaghan Elizabeth Askea	Bachelor of Science in Nursing	12/18/2007
Kathryn Elizabeth Barry	Bachelor of Science in Nursing	12/18/2007
Peggy Elizabeth Bollinger	Bachelor of Science in Nursing	12/18/2007
Gretchen Josephine Byars	Bachelor of Science in Nursing	12/18/2007
Kimberly Renee/ Chavis	Bachelor of Science in Nursing	12/18/2007
Katherine Elizabeth Chike-Harris	Bachelor of Science in Nursing	12/18/2007
Jesica Daylene Cleveland	Bachelor of Science in Nursing	12/18/2007
Amber Danielle Hunnicutt	Bachelor of Science in Nursing	12/18/2007
Julia Catherine Jaskwhich	Bachelor of Science in Nursing	12/18/2007
Emily Kate Jenkins	Bachelor of Science in Nursing	12/18/2007
Jennifer Annette McCord Anderson	Bachelor of Science in Nursing	12/18/2007
Jennifer Lynn Myers	Bachelor of Science in Nursing	12/18/2007
Celine Marshan Rivers	Bachelor of Science in Nursing	12/18/2007
Kelli Mellette Shepherd	Bachelor of Science in Nursing	12/18/2007
Bethany Duncan Smith	Bachelor of Science in Nursing	12/18/2007
Shannon Marie Stancliff	Bachelor of Science in Nursing	12/18/2007
Grace Carolyn Stearns	Bachelor of Science in Nursing	12/18/2007
Ann Elizabeth Tompkins	Bachelor of Science in Nursing	12/18/2007
Mary Gordon Walter	Bachelor of Science in Nursing	12/18/2007
Blair Dollings Webb	Bachelor of Science in Nursing	12/18/2007
Lauren Bradley Young	Bachelor of Science in Nursing	12/18/2007

**FACILITIES
ACADEMIC
LEASE RENEWAL
FOR APPROVAL**

DECEMBER 14, 2007

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 4,574 square feet of space located at 56 Courtenay Drive and is currently occupied by the College of Dental Medicine's Orthodontic Residency Clinic.

This property is owned by the Medical University of South Carolina Foundation. The cost per square foot for this renewal is \$19.24 (rounded). The monthly rental rate will be \$7,333.33 (rounded), resulting in an annual rent amount of \$88,000.00.

NEW LEASE AGREEMENT _____
RENEWAL LEASE AGREEMENT X

LANDLORD: Medical University of South Carolina Foundation

LANDLORD CONTACT: Tom Anderson, Chief Executive Officer, 792-2677

DEPARTMENT NAME AND CONTACT: College of Dental Medicine, Joe Thompson,
792-2441

SOURCE OF FUNDS: University General Institution Funds

LEASE TERMS:

RENEWAL TERM: Five (5) years
COST PER SQUARE FOOT: \$19.24
ANNUALIZED RENT: \$88,000.00
TOTAL COST OF RENEWAL TERM: \$440,000.00

EXTENDED TERM(S): One (1) term of five (5) years, rate to be negotiated

OPERATING COSTS:
FULL SERVICE _____
NET X

**FACILITIES
ACADEMIC
NEW LEASE
FOR APPROVAL**

DECEMBER 14, 2007

DESCRIPTION OF NEW LEASE: This lease is for 13,373 square feet of clinical simulation laboratory space on the third floor of The Research and Education Center located on the campus of Greenville Hospital System in Greenville, South Carolina. Additional shared space will also be included. This is part of Dr. John Schaefer's (MUSC endowed chair) statewide clinical simulation initiative. The annual rent for this lease is \$1.00 per year. In addition to the annual rent there will be renovations to this property funded with \$2.5 million through the Research University Infrastructure Act (Life Sciences).

NEW LEASE AGREEMENT X
RENEWAL LEASE AGREEMENT

LANDLORD: Greenville Hospital System

LANDLORD CONTACT: Mark Curtis, 404-983-4178

TENANT NAME AND CONTACT: Office of Integrated Planning and Assessment,
Rachel K. Jones, Leasing Coordinator, 792-5996

SOURCE OF FUNDS: College of Medicine Clinical Effectiveness and Patient Safety
Departmental Funds

LEASE TERMS:

INITIAL TERM: Fifty (50) years
ANNUALIZED RENT: \$1.00
TOTAL COST OF TERM: \$50.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE X
NET

**MEDICAL UNIVERSITY OF SOUTH CAROLINA
CONSTRUCTION CONTRACTS
FOR APPROVAL
DECEMBER 14, 2007**

Indefinite Delivery Environmental Remediation Services on an as-needed basis over a two year period throughout the campus. Services not to exceed \$750,000 with individual releases not to exceed \$150,000. Two firms may be selected.

Indefinite Delivery General Construction Services on an as-needed basis over a two year period throughout the campus. Services not to exceed \$750,000 with individual releases not to exceed \$150,000. Three firms may be selected.

**MEDICAL UNIVERSITY OF SOUTH CAROLINA
PROFESSIONAL SERVICES
FOR APPROVAL
DECEMBER 14, 2007**

Indefinite Delivery Contract to provide facilities planning review, architectural design review and landscaping development review services on an as-needed basis over a five year period throughout the campus. Services not to exceed \$500,000 over a five year period.

Indefinite Delivery Contract to provide Industrial Hygiene Services on an as-needed basis over a two year period throughout the campus. Services not to exceed \$300,000 with individual releases not to exceed \$100,000. Two firms may be selected.

Indefinite Delivery Contract to provide Architectural Services on an as-needed basis over a two year period throughout the campus. Services not to exceed \$300,000 with individual releases not to exceed \$100,000. Three firms may be selected.

Board of Trustees Physical Facilities Committee

December 14, 2007

For Approval: One Lease Renewal

Four Indefinite Delivery Contract Advertisements:

Architectural & Landscaping Design Review
Industrial Hygiene Design
Architectural Design
Environmental Remediation

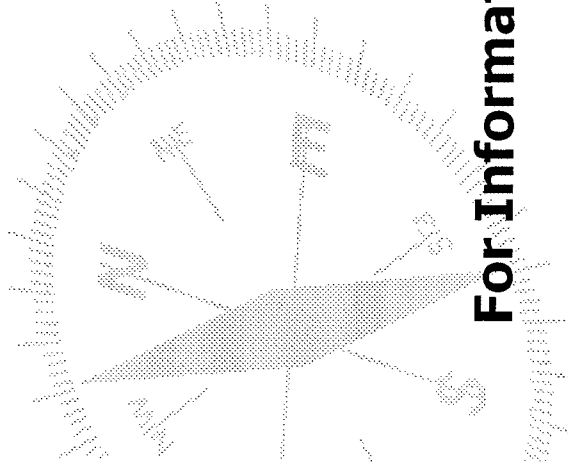
Design Team Selections for:

Bio-Engineering Building
Family Medicine HVAC Replacement
Psych Institute Data Center

Sale of Historic Properties to MUSC Foundation

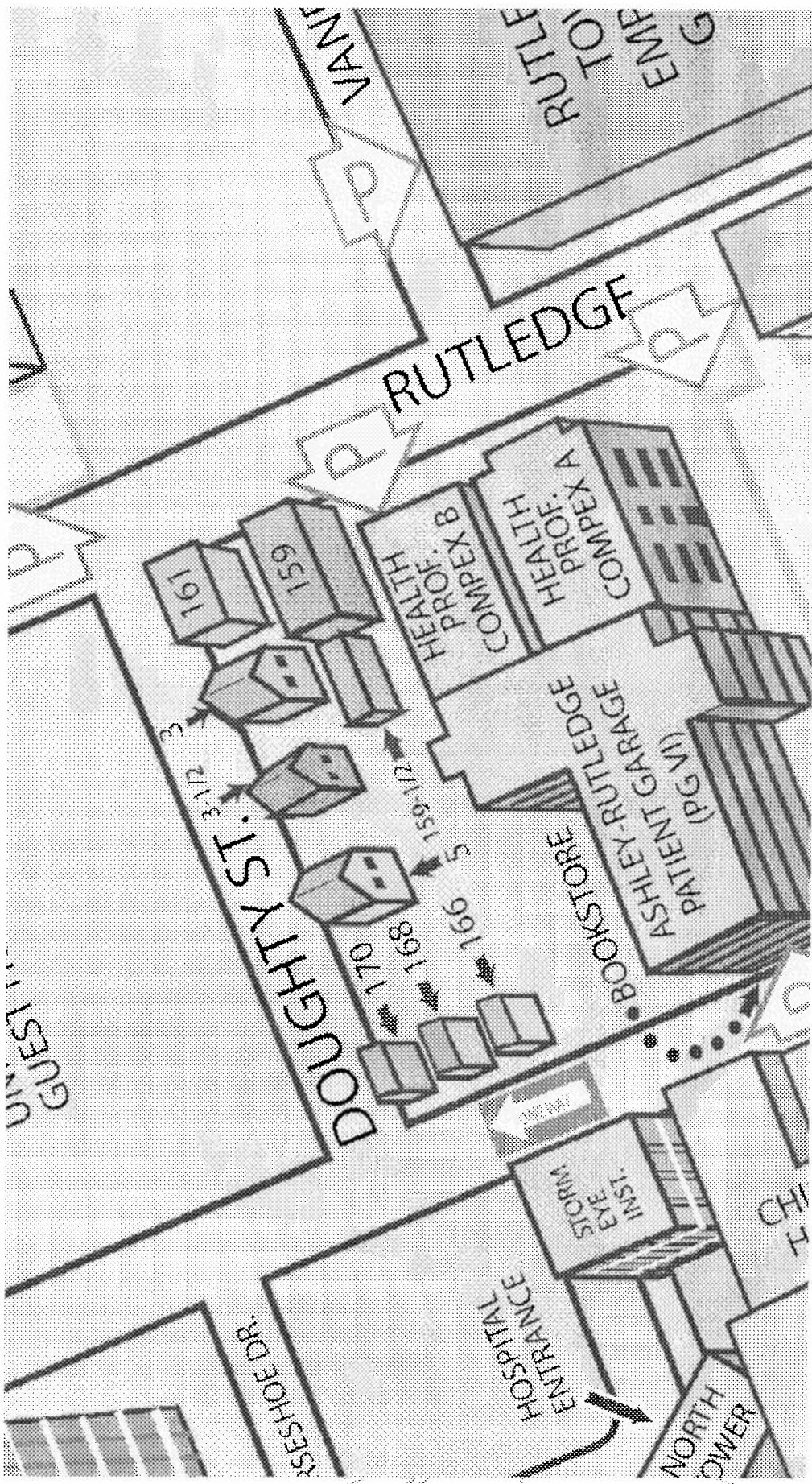
For Information: Five Project Updates

**One New Lease, One New License Agreement
Tab 25 Items**

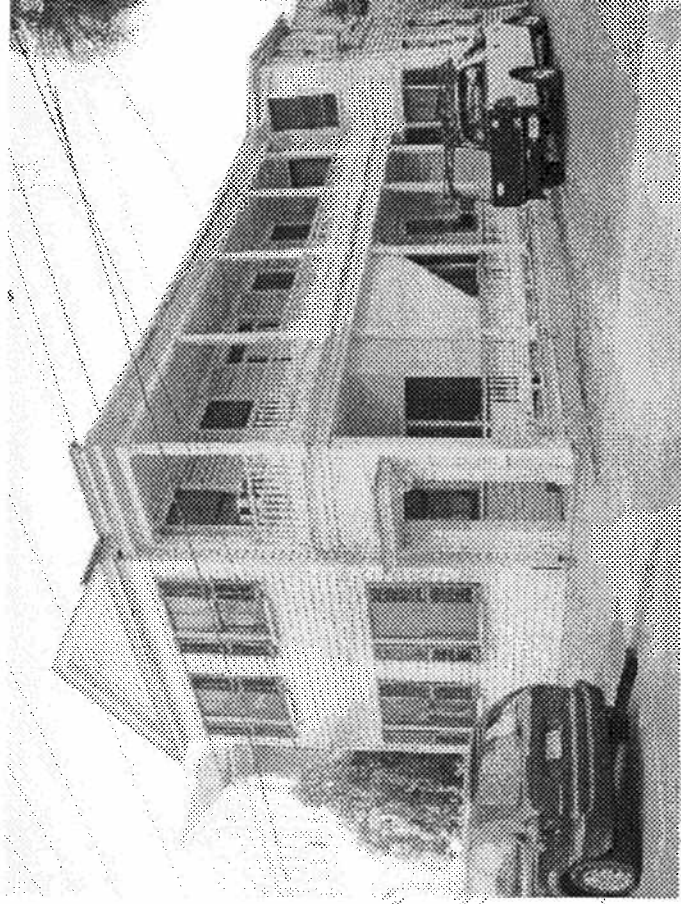


Sale of Historic Properties to MUSC Foundation

166 Ashley Avenue Appraised Value: \$450,000
168 Ashley Avenue Appraised Value: \$695,000
5 Doughty Street Appraised Value: \$685,000
Total Appraised Value: \$1,830,000



166 Ashley Avenue



**Property Description: 1880
Residence, 2017 SqFt Office
Space**

**Occupant: Vacant -
Uninhabitable**

Landlord: MUSC

Appraised Value: \$450,000 Sep 07

**Est. Restoration Cost: \$450,000
(\$223/sqft, Architect Estimate,
Mold Remediation, Interior Upfit,
Porch Replacement, HVAC)**

168 Ashley Avenue



**Property Description: 1860
Residence, 2421 SqFt
Office/Lounge Space**

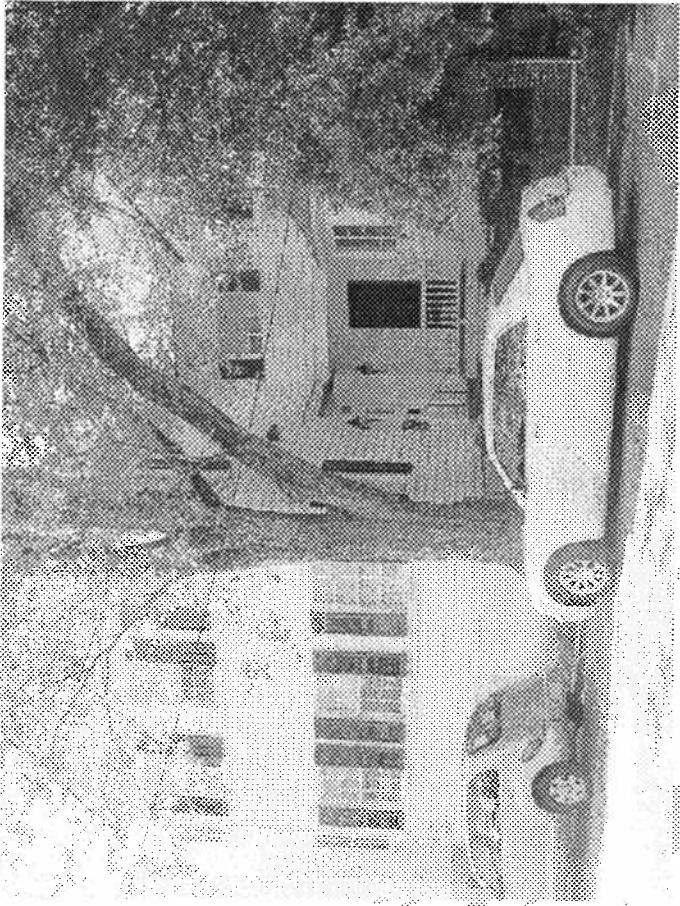
Occupant: COM Student Lounge

Landlord: MUSC

Appraised Value: \$695,000 Sep 07

**Est. Restoration Cost: \$240,000
(\$100/sqft Interior Upfit, Exterior
Paint, Porch Replacement)**

5 Doughty Street



**Property Description: 1845
Residence, 3387 SqFt Office
Space**

Occupant: Risk Management

Landlord: MUSC

Appraised Value: \$685,000 Sep 07

**Est. Restoration Cost: \$95,000
(\$50/sqft Interior Upfit)**