# MINUTES MEDICAL UNIVERSITY HOSPITAL AUTHORITY BOARD OF TRUSTEES MEETING October 21, 2011

The Board of Trustees of the Medical University Hospital Authority convened Friday, October 21, 2011, with the following members present: Thomas L. Stephenson, Esquire, Chairman; Dr. James E. Wiseman, Jr., Vice Chairman; Mr. Melvyn Berlinsky; Mr. William H. Bingham, Sr.; Dr. Cotesworth P. Fishburne, Jr.; Mr. William B. Hewitt; Dr. Harold W. Jablon; Dr. E. Conyers O'Bryan, Jr.; Dr. Thomas C. Rowland, Jr.; The Honorable Robin M. Tallon; Dr. Charles B. Thomas, Jr.; Emeritus: Mr. Allan E. Stalvey. Absent Dr. Stanley C. Baker, Jr.; Dr. Donald R. Johnson II; Mr. Charles W. Schulze

The following administrative officials were present: Dr. Raymond S. Greenberg, President; Dr. Mark Sothmann, Vice President for Academic Affairs and Provost; Dr. Etta Pisano, Vice President for Medical Affairs, and Dean, College of Medicine; Ms. Lisa Montgomery, Vice President for Finance and Administration; Mr. Stuart Smith, Vice President for Clinical Operations and Executive Director, MUHA; Dr. Frank Clark, Vice President for Information Technology and CIO; Mr. Jim Fisher, Vice President for Development.

The following deans were present: Dr. Jack Sanders, College of Dental Medicine; Dr. Etta Pisano, College of Medicine; Dr. Philip Hall, College of Pharmacy; Dr. Gail Stuart, College of Nursing, Dr. Perry Halushka, College of Graduate Studies.

## item 1. Call to Order-Roll Call.

There being a quorum present, Chairman Stephenson called the meeting to order. Ms. Celeste Jordan called the roll.

## Item 2. Secretary to Report Date of Next Meeting.

The date of the next regularly scheduled meeting is Friday, December 9, 2011.

# <u>Item 3.</u> Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of August 12, 2011.

Board Action: It was moved that the Minutes be approved. The motion was seconded, voted on and unanimously carried.

## RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT

**OLD BUSINESS:** None.

**NEW BUSINESS:** 

## Item 4. General Informational Report of the President.

Dr. Greenberg asked Dean Pisano to introduce the speaker. She introduced Dr. Tim Whelan who is an Associate Professor in the Department of Medicine in the Division of Pulmonary and Critical Care. He is the Director of Lung Transplantation for the hospital. He received his MD from SUNY Buffalo in 1995; did his internal medicine residency at University of Colorado and did a fellowship in pulmonary and

critical care at University of Washington. He joined MUSC in March 2010. He is a well respected internally renowned person in his field.

Dr. Whelan said he was recruited to help restart the MUSC transplant program. He provided an overview of what has been happening since his arrival. He reviewed the statistics of various lung diseases which often result in the need for lung transplants as a treatment option. He also reviewed the history of lung transplantation, the progress of transplantation and its positive outcomes. MUSC is a phenomenal place for a transplant program. The pulmonary division at MUSC is clearly a nationally respected division and is a referral center for this region for the lung transplants we are looking for. MUSC is the only transplant center in SC and is already a well-respected, excellent outcomes transplant center. He explained that it is important for the state to have a transplant program for in-state organ allocation and in order not to have to refer people out of state.

He talked about the future timeline of the program. Hopefully, there will be CMS certification by this time next year. Currently, about 40-50% of referrals are turned away because of insurance. The volume of patients will probably double with CMS certification.

Dr. Greenberg thanked Dr. Whelan for his presentation and the work he is doing for the University.

## Item 5. Other Business. None.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS, QUALITY AND FINANCE COMMITTEE. CHAIRMAN: DR. STANLEY C. BAKER, JR.

#### **OLD BUSINESS:**

NEW BUSINESS: In Dr. Baker's absence, Dr. Thomas chaired the committee. In the interest of time, he stated everyone had attended the committee meeting so he asked for only the approval items to be brought forward.

## Item 6. MUSC Medical Center Status Report.

Statement: Mr. Stuart Smith had provided a report to committee.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: Received as information.

Board Action: Received as information.

## Item 7. Medical University Hospital Authority Financial and Statistical Report.

Statement: Ms. Lisa Montgomery had provided a report to committee.

Recommendation of Administration: That the report be received as information.

Minutes - MUHA Board of Trustees Meeting

Page 3

October 21, 2011

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

#### Item 8. Report on Quality and Patient Safety.

<u>Statement:</u> Dr. Pat Cawley provided a report to committee.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

## <u>Ratification of Resolution Authorizing Execution of Final Endorsement Documents for Ashley River Tower.</u>

<u>Statement:</u> Dr. Thomas asked for ratification of the Resolution Authorizing Execution of Final Endorsement Documents for Ashley River Tower.

Recommendation of Administration: That the Resolution be ratified.

Recommendation of Committee: That the Resolution be ratified.

Board Action: A motion was made, seconded and unanimously voted to ratify the Resolution Authorizing Execution of Final Endorsement Documents for Ashley River Tower.

#### Item 10. Legislative Update.

Statement: Mr. Mark Sweatman provided a report to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

#### Item 11. Other Committee Business. None.

## <u>Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges (Consent Item).</u>

<u>Statement:</u> An updated list of appointments, reappointments and delineation of privileges to the medical staff were presented for approval.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges to the medical staff be approved.

Recommendation of Committee: That the appointments, reappointments and delineation of privileges to the medical staff be approve.

Board Action: Dr. Thomas moved that the list of appointments, reappointments and delineation of privileges to the medical staff be approved. The motion was seconded, voted on and unanimously carried.

## Item 13. Medical Executive Committee Minutes (Consent Item).

<u>Statement:</u> Minutes of the Medical Executive Committee for were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: The minutes of the Medical Executive Committee for August 2011 were received as information.

## Item 14. Medical Center Contracts and Agreements (Consent Item).

<u>Statement:</u> Contracts and Agreements which have been signed since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY PHYSICAL FACILITIES COMMITTEE. CHAIRMAN: MR. WILLIAM H. BINGHAM, SR. (Detailed committee minutes are attached to these minutes).

**OLD BUSINESS: None** 

## **NEW BUSINESS:**

## Item 15. Facilities Procurements/Contracts Proposed.

<u>Statement:</u> Mr. Bingham presented the Facilities Procurements/Contracts for approval:

- Leaseout renewal for 28,531 square feet of clinical space at CMH for use by Kindred Healthcare. Total cost of 9 month lease (plus one extended term of 3 months): \$1,413,083.88.
- Architectural Signage IDC selection: Firms selected:
  - SGA Architecture, North Charleston, SC
  - Stanley, Beaman & Sears, Atlanta, GA

October 21, 2011

Recommendation of Administration: That the Procurements/Contract be approved.

Recommendation of Committee: That the procurements be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the procurements/contracts.

## Item 16. Update on Projects.

<u>Statement:</u> Mr. Bingham stated Mr. Dennis Frazier had provided an update on various Authority projects to committee and was received as information.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

## Item 17. Other Committee Business. None.

## Item 18. Facilities Contracts Awarded (Consent Item).

<u>Statement:</u> Facilities Contracts awarded since the last meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY AUDIT COMMITTEE. CHAIRMAN: MR. WILLIAM B. HEWITT. (Detailed committee minutes are attached to these minutes).

**OLD BUSINESS: None** 

### **NEW BUSINESS:**

## Item 19. Report of the Office of Internal Audit.

<u>Statement:</u> Mr. Hewitt stated a report had been received from the Internal Auditor and there were no questions from committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

## Item 20. External Audit RFP FY 2012-2016.

<u>Statement:</u> Ms. Hewitt asked for approval of the External Audit RFP for FY2012-2016.

Recommendation of Administration: That the RFP be approved.

Recommendation of Committee: That the RFP be approved.

Board Action: a motion was made, seconded and unanimously voted to approve the RFP for the External Audit for FY2012-2016.

Item 21. Other Committee Business. None.

## OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

## Item 22. Approval of Consent Agenda.

<u>Statement:</u> Approval of the Medical University Hospital Authority consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: It was moved, seconded and unanimously voted that the consent agenda be approved.

## Item 23. New Business for the Board of Trustees.

## Item 24. Report from the Chairman.

There being no further business, the Hospital Authority meeting was adjourned and the University Board of Trustees meeting was convened.

Respectfully submitted,

Hugh B. Faulkner III

Secretary

/wci

Attachments

# Medical University Hospital Authority Board of Trustees Committee on Hospital Operations, Finance and Quality Committee October 20, 2011 Minutes

#### Attendees:

Dr. Charles B. Thomas (Chair)

Mr. Melvyn Berlinsky

Mr. William H. Bingham, Sr.

Dr. Cotesworth P. Fishburne, Jr.

Mr. William B. Hewitt

Dr. Harold Jablon

Dr. E. Conyers O'Bryan, Jr.

Mr. Charles W. Schulze

Mr. Allan E. Stalvey

Thomas L. Stephenson, Esq.

Hon. Robin M. Tallon

Dr. James E. Wiseman, Jr.

Dr. Raymond Greenberg

Mr. Stuart Smith

Dr. Etta Pisano

Ms. Lisa Montgomery

Dr. Mark Lyles

Dr. Mark Sothmann

Mr. Jim Fisher

Mr. Thomas Anderson

Dr. Patrick Cawley

Di. Fairick Cawley

Dr. Phillip Costello

Dr. Steve Lanier

Mr. Dennis Frazier

Mr. Steve Hargett

Mr. Casey Liddy

Annette Drachman, Esq.

Joseph Good, Esq.

Mr. Mark Sweatman

Ms. Sarah King

The committee was called to order by Dr. Charles Thomas, at 12:41 p.m. on behalf of Dr. Stanley Baker, Chair, who was not present at the October Board meeting.

## Item 6. MUSC Medical Center Status Report

Mr. Smith reported that patient days are up 5.2%; however, discharges/observations cases are flat which indicate an increase in length of stay that can be attributed to the Case Mix Index (CMI). What this means is that we are seeing patients with more complex cases and therefore a longer length of stay. Mr. Smith also reported that last year observations were up and admissions down and this year we are seeing an increase in admissions and a decrease in observations. Mr. Smith asked Dr. Cawley for comment. Dr. Cawley reported this change is due to a utilization review function required by insurance companies. There is a mechanism in place to use physician reviewers for reviewing charts. MUSC is currently using an outside company to review and make determinations on whether patients should be classified as observation cases or inpatient. With good physician reviewers this has turned many observation cases to inpatient. Many hospitals are currently using outside companies. Mr. Smith also commented that Operating Room cases are flat. He stated that this is expected to change pretty significantly due to the appointment of the new chair in Ophthalmology.

Mr. Smith gave an update on the Medical Center's progress with FY12 organizational goals. Mr. Smith reported that last fiscal year we did well in our HCAHPS goal. This year we are using the HCAHPS Composite dimensions score with goal of 7 out of 10 measures at or above the 75<sup>th</sup> percentile. We are currently at 2 of 10. He noted that everyone knows that reimbursements are going to be based on HCAHPS scores so the bar has been raised. We need to remain focused to continue to improve. Mr.

Smith reported that we are seeing good results with the overall Patient Perceptions Goal. Dr. Cawley reported on the Ideal Care goal which is a composite quality goal made up of mortality, readmissions, CLABSI, VAP, CMS Indicators and Culture of Safety. We are meeting goal in the areas of mortality, readmissions and CLABSI. VAP results are currently at 2.31 but should see improvement over the next quarter. Meeting the goal in CMS indicators will be tough as the goal is at almost 100%. Mr. Smith noted that CMS will be reimbursing hospitals at the top quartile or top decile. Mr. Smith reported that we are currently meeting the Hand Hygiene goal with results of 85.9%. Mr. Smith discussed the new finance goal of "Cost per CMI Adjusted Discharge." This benchmark is used around the county and is a good comparison of how we are doing against other AMCs or hospitals. The average cost for FY11 was \$9,252 per discharge case mix adjusted. The goal is over the next two years to decrease by \$1,000 per discharge (\$500 per year). The FY12 goal is \$8,741 and current results are \$9,039. Mr. Smith reported that the Net Income goal is in the green and we are substantially above budget and traditionally this is the norm for the first two months of the fiscal year. September is usually not a good month due to Labor Day and the month having only 30 days; however, October is usually a good month. Mr. Smith reported that we are meeting and exceeding our goals in inpatient and outpatient growth.

Action: Received as information

## Item 7. MUSC Medical Center Financial and Statistical Report

Lisa Montgomery reported on the Medical Center's financial status. Ms. Montgomery reported on that MUHA finished in June 2011 at 31.4 million in cash and we are currently at 38.2 at the end of September. Income statement shows that through the first two months we are ahead of budget by 1.3 million. Net revenue is up 5.2% year over year which give us a margin of 1.3%. Ms. Montgomery also reported that it looks like there will no cuts to the DSH funding this year.

Action: Received as information

## Item 8. Report on Quality and Patient Safety

Dr. Cawley announced that MUSC recently received awards in excellence by HealthGrades in Women's Health, Outstanding Patient Experience, Neurosciences, Stroke Care and Vascular Surgery.

Dr. Cawley gave a presentation on readmissions and the reasons for this focus. MEDPAC did an analysis on readmissions and determined that 75% of readmissions are avoidable resulting in \$12-15 billion in excess costs annually. Part of health care reform is the Hospital Readmissions Reduction Program for FFY 2013 which goes into effect October 1, 2012. This program was designed to reduce Medicare inpatient payments for acute care hospitals with higher than expected readmission rates based on "certain conditions." This currently affects about 7% of the hospitals, which does not include MUSC but could if we don't make improvements. Medicare payments will be penalized 1% the first year and will increase up to 3% over 3 years. In 2012, the "certain conditions" will be heart attacks, heart failure and

pneumonia. Additional conditions proposed for 2015 include COPD, heart failure, bypass surgery, and other conditions. He went on to explain that a survey was conducted by Medicare and it was determined that while readmit rates haven't changed much, there is variability among hospitals ranging anywhere from 13.3% to 23.2%. In South Carolina and other areas close to South Carolina, the range varies between 14.1% in Greenville to 16.2% in Charleston. Dr. Cawley explained the different definitions of readmissions rates including all-cause readmission rates, unplanned, and unplanned and related. Medicare is going to use the all-cause readmission rates. Dr. Cawley emphasized that MUSC will need work on its all-cause readmission rates. Dr. Cawley showed data comparing MUSC to the peer 12 group in the three readmissions categories. He also shared data on MUSC's top ten DRG's and the percentage of those that contribute to 30day readmissions. On average CMS shows a higher rate of readmissions in AMI, PNE and HF due their ability to look at 30 day readmissions within other hospitals. Dr. Cawley reported that over time MUSC has seen an upward trend in 30-day readmissions in Heart Failure and Pneumonia and shared data comparing MUSC to the peer 12 group. Dr. Cawley shared that a report just released states that there is not just one thing to prevent readmissions, but many, including pre-discharge intervention, post-discharge intervention and intervention bridging the transition.

Action: Received as information

# Item 9. Ratification of Resolution Authorizing Execution of Final Endorsement Documents for Ashley River Tower

Annette Drachman, Esq., presented, for ratification, the Resolution authorizing execution of the Final Endorsement Document for Ashley River Tower.

Action: Recommend approval

### Item 10. Legislative Update

Mark Sweatman reported the Budget and Control board has announced no mid-year cuts.

Action: Received as information

#### Item 11. Other Committee Business

#### CONSENT AGENDA

# Item 12. Medical University Hospital Authority Appointments, Reappointments, and Delineation of Privileges

The committee reviewed the request for appointments, reappointments and delineation of privileges. These have been approved by the appropriate hospital committees, and have been recommended by the Medical Executive Committee.

Action: Recommend approval

## Item 13. Medical Executive Committee minutes

The minutes for August 2011 were presented. These were reviewed by the committee.

Action: Received as information

## Item 14. Medical Center Contracts and Agreements.

The committee reviewed the contracts and agreements which have been entered into since the last meeting of the Board.

Action: Received as information

There being no further business, the committee adjourned at 1:18 p.m.

Jane L. Scutt

## Medical University Hospital Authority Physical Facilities Committee October 20, 2011 Minutes

#### Attendees:

Mr. William H. Bingham, Sr., Chair Dr. Phillip Costello Mr. William B. Hewitt, Chair Ms. Annette Drachman Mr. Melvyn Berlinsky Mr. Dennis Frazier Dr. Cotesworth P. Fishburne, Jr. Mr. Jim Fisher Dr. Harold Jablon Mr. Joe Good Dr. E. Conyers O'Bryan, Jr. Mr. Chip Hood Dr. Thomas C. Rowland, Jr. Ms. Sarah King Thomas L. Stephenson, Esquire Mr. Mark Lyles The Honorable Robin M. Tallon Mr. John Malmrose Dr. Charles B. Thomas, Jr. Ms. Lisa Montgomery Dr. James E. Wiseman, Jr. Dr. Etta Pisano Mr. Allan E. Stalvey Mr. Stuart Smith Dr. Raymond S. Greenberg Dr. Mark Sothmann Ms. Susan Barnhart Mr. Mark Sweatman Dr. Pat Cawley Mr. Patrick Wamsley

Mr. Bingham called the meeting to order.

#### REGULAR Items

## <u>Item 15</u> <u>Facilities Procurements/Contracts Proposed.</u>

Mr. Dennis Frazier presented the following for approval:

- Leaseout renewal for 28,531 square feet of clinical space at CMH for use by Kindred Healthcare. Total cost of 9 month lease (plus one extended term of 3 months): \$1,413,083.88.
- Architectural Signage IDC selection: Firms selected:
  - SGA Architecture, North Charleston, SC
  - Stanley, Beaman & Sears, Atlanta, GA

Recommendation of Committee: That the procurements/contracts be approved as presented.

## <u>Item 16</u> <u>Update on Projects.</u>

No report.

Recommendation of Committee: That this report be received as information.

## Item 17 Other Committee Business

## **CONSENT Items for Information:**

## Item 18 Facilities Contracts Awarded

The facilities contracts since the last board meeting were presented for information.

Recommendation of Committee: That this report be received as information.

With no further business, the meeting was adjourned.

Respectfully submitted,

Celeste Jordan

# Medical University Hospital Authority Audit Committee October 20, 2011 Minutes

#### Attendees:

Mr. William B. Hewitt, Chair

Mr. Melvyn Berlinsky

Mr. William H. Bingham, Sr.

Dr. Cotesworth P. Fishburne, Jr.

Dr. Harold Jablon

Dr. E. Conyers O'Bryan, Jr. Dr. Thomas C. Rowland, Jr.

Thomas L. Stephenson, Esquire

The Honorable Robin M. Tallon

Dr. Charles B. Thomas, Jr.

Dr. James E. Wiseman, Jr.

Mr. Allan E. Stalvey

Dr. Raymond S. Greenberg

Ms. Susan Barnhart

Dr. Pat Cawley

Dr. Phillip Costello

Ms. Annette Drachman

Mr. Dennis Frazier

Mr. Jim Fisher

Mr. Joe Good

Mr. Chip Hood

Ms. Sarah King

Mr. Mark Lyles

Ms. Lisa Montgomery

Dr. Etta Pisano

Mr. Stuart Smith

Dr. Mark Sothmann

Mr. Mark Sweatman

Mr. Patrick Wamsley

Mr. Hewitt called the meeting to order.

#### **REGULAR Items**

## Item 19. Report of the Office of Internal Audit.

Ms. Susan Barnhart had provided a written report to the Board. There were no questions regarding the report.

Recommendation of Committee: That the report be received as information.

## <u>Item 20.</u> <u>External Audit RFP FY 2012-2016.</u>

Ms. Susan Barnhart asked for approval of the External Audit RFP for FY2012-2016.

Recommendation of Committee: That the RFP be approved.

## Item 21. Other Committee Business.

Respectfully Submitted,

Celeste Jordan

#### **A RESOLUTION**

AUTHORIZING THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY (THE "AUTHORITY") TO EXECUTE CERTAIN DOCUMENTS AND OTHER NECESSARY ACTIONS RELATING TO THE CONSTRUCTION AND FINANCING OF THE ASHLEY RIVER TOWER

WHEREAS, on June 3, 1999 the South Carolina General Assembly passed legislation now codified as Section 59-123-60, Code of Laws of South Carolina, 1976, as amended, that established the Medical University Hospital Authority (the "Authority") as the governing body of the Medical University of South Carolina Medical Center;

WHEREAS, the Authority undertook the construction, renovation and equipping of existing hospital facilities and the construction, acquisition and equipping of new clinical facilities to consist of approximately 518,000 square feet to serve as the Authority's new clinical facilities now known as Ashley River Tower (the "Project");

WHEREAS, by resolution dated August 8, 2003, the Board of Trustees of the Authority authorized the President and Executive Director of the Authority to undertake the approval process to seek to have the Federal Housing Administration insure bonds necessary to fund the Project pursuant to Section 242 of the National Housing Act;

WHEREAS, by resolution dated May 20, 2004, the Board of Trustees of the Authority authorized the Chairman of the Board to execute in the name of and on behalf of the Authority, a petition to approve the proposed financing by the State Budget and Control Board of South Carolina, pursuant to SC Code Ann. § 44-7-1590;

WHEREAS, such petition to the Budget and Control Board of South Carolina and was approved on or about June 15, 2004;

WHEREAS, the Authority funded the Project through the issuance and sale of its FHA Insured Mortgage Hospital Facilities and Refunding Revenue Bonds, Series 2004 (the "Series 2004 Bonds") as approved by the Budget and Control Board of South Carolina; and

WHEREAS, the Series 2004 Bonds were issued under and secured by a Trust Indenture dated as of December 1, 2004 (the "Indenture"), between the Authority and the Bank of New York as trustee (the "Trustee"); and

WHEREAS, to provide a source of repayment of said bonds, the Authority did execute a Note (the Series 2004 Note), to be dated as of the date of issuance of the Series 2004 Bonds; and

WHEREAS, the Series 2004 Note is secured by a Mortgage (the "Mortgage" as defined in the "Indenture") granting a lien on the Authority's fee simple or leasehold interest in certain real property, and by a Security Agreement (as defined in the Indenture) creating a security interest in certain of the Authority's personal property; and

WHEREAS, the United States Secretary of Housing and Urban Development ("HUD"), acting through the Federal Housing Commissioner ("FHA"), issued its Commitment for Insurance of Advances (the "Commitment"), to insure the advances of funds secured by the Mortgage and the Security Agreement; and

WHEREAS, bonds were issued on or about December 22, 2004 to finance the construction and improvements related to the Project; and

WHEREAS, construction was completed on the Project in 2008 and all requirements have been fulfilled as required by HUD to close the project; and

WHEREAS, pursuant to the Commitment, HUD will require the Authority to enter execute certain other documents for Final Endorsement of the Project, including but not limited to a Rider II to Mortgage Note, a Note and Mortgage Modification Agreement, Amendment to Regulatory Agreement, and Loan Modification Agreement (the "Final Endorsement Documents") to close out the Project allowing full disbursement of funds and payment of all outstanding expenses of the Project; and

WHEREAS, the Board of Trustees of the Authority (the "Board") finds and determines that it is advisable and in the best interest of the Authority to direct and approve the execution of the Final Endorsement Documents and additional related documents as may become necessary, to close out the Project allowing full disbursements of funds and payment of all outstanding expenses of the Project.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY, AS FOLLOWS:

- Section 1. That all actions of the Authority and its officers and Trustees in effectuating Final Endorsement of the Project are hereby approved, ratified and authorized.
- Section 2. That the execution and delivery of all necessary documents for Final Endorsement of the Project, including but not limited to the Final Endorsement Documents, is in all respects approved and confirmed.
- Section 3. That the Chairman, the President, or the Executive Director of the Authority be and they hereby are each individually authorized to do and perform all acts and to execute and deliver for and on behalf of the Authority any and all additional instruments, documents, opinions, certificates, certifications, agreements, assignments or other papers and do and perform all other acts to effectuate Final Endorsement of the Project or as they may deem necessary or appropriate in order to implement and carry out

the intent and purposes of this Resolution and to secure the benefits of financing with the assistance of mortgage insurance under the provisions of Section 242 of the National Housing Act, as amended.

Section 4. That if any section, phrase or provision of this Resolution shall for any reason be declared to be invalid, such declaration shall not affect the validity of the remainder of the sections, phrases or provisions of this Resolution.

Section 5. That this Resolution shall become effective on the date of its adoption.

THIS RESOLUTION WAS ADOPTED BY THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY BY SPECIAL POLL AND SHALL BE DULY RATIFIED AT A MEETING HELD ON OCTOBER 21, 2011 AND IS EFFECTIVE AS OF THE DATE BELOW.

This the day of September, 2011.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY BOARD OF TRUSTEES

Its: Chairman

Its: Secretary

## FACILITIES HOSPITAL AUTHORITY LEASE OUT RENEWAL FOR APPROVAL

### **OCTOBER 21, 2011**

DESCRIPTION OF LEASE: This lease-out renewal is for 28,531 square feet (use of 75 patient beds) of clinical space located at Charleston Memorial Hospital. This space will continue to be used by Specialty Hospital of South Carolina, Inc. (a.k.a. Kindred Healthcare). The per square foot rent rate for this renewal is \$49.53 (rounded). The total monthly income shall be \$117,756.99 resulting in an annual income of \$1,413,083.88. This agreement may be terminated at any time by either party with a 30-day written notice.

NEW LEASE AGREEMENT	This property is owned by the Medical University Hospital Authority.
LANDLORD CONTACT: Stuart Smith, Vice President for Clinical Operations, 792-4000 TENANT NAME AND CONTACT: Specialty Hospital of South Carolina, Inc., Marilyn Weaver, Corporate Administrative Manager of Leased Property, 502-596-7243  SOURCE OF FUNDS: Specialty Hospital of South Carolina, Inc.  LEASE TERMS:  TERM: Nine (9) Months [12/1/2011-8/31/2012]  AMOUNT PER SQUARE FOOT: \$49.53  ANNUALIZED LEASE AMOUNT: \$1,413,083.88  TOTAL AMOUNT OF LEASE: \$1,059,812.91  EXTENDED TERM(S): One (1) term of three (3) months [9/1/2012-12/31/2012]  3 Months \$353,270.97  TOTAL AMOUNT OF EXTENDED TERM: \$353,270.97  TOTAL AMOUNT INCLUDING EXTENDED TERMS: \$1,413,083.88  DPERATING COSTS: FULL SERVICEX_	
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Weaver, Corporate Administrative Manager of Leased Property, 502-596-7243  SOURCE OF FUNDS: Specialty Hospital of South Carolina, Inc.  LEASE TERMS:  TERM: Nine (9) Months [12/1/2011-8/31/2012]  AMOUNT PER SQUARE FOOT: \$49.53  ANNUALIZED LEASE AMOUNT: \$1,413,083.88  TOTAL AMOUNT OF LEASE: \$1,059,812.91  EXTENDED TERM(S): One (1) term of three (3) months [9/1/2012-12/31/2012]  3 Months \$353,270.97  TOTAL AMOUNT OF EXTENDED TERM: \$353,270.97  TOTAL AMOUNT INCLUDING EXTENDED TERMS: \$1,413,083.88  DPERATING COSTS: FULL SERVICE X	LANDLORD CONTACT: Stuart Smith, Vice President for Clinical Operations, 792-4000
TERM: Nine (9) Months [12/1/2011-8/31/2012]  AMOUNT PER SQUARE FOOT: \$49.53  ANNUALIZED LEASE AMOUNT: \$1,413,083.88  TOTAL AMOUNT OF LEASE: \$1,059,812.91  EXTENDED TERM(S): One (1) term of three (3) months [9/1/2012-12/31/2012]  3 Months \$353,270.97  TOTAL AMOUNT OF EXTENDED TERM: \$353,270.97  TOTAL AMOUNT INCLUDING EXTENDED TERMS: \$1,413,083.88  DPERATING COSTS:  FULL SERVICEX_	TENANT NAME AND CONTACT: Specialty Hospital of South Carolina, Inc., Marilyn Weaver, Corporate Administrative Manager of Leased Property, 502-596-7243
TERM: Nine (9) Months [12/1/2011-8/31/2012]  AMOUNT PER SQUARE FOOT: \$49.53  ANNUALIZED LEASE AMOUNT: \$1,413,083.88  TOTAL AMOUNT OF LEASE: \$1,059,812.91  EXTENDED TERM(S): One (1) term of three (3) months [9/1/2012-12/31/2012]  3 Months \$353,270.97  TOTAL AMOUNT OF EXTENDED TERM: \$353,270.97  TOTAL AMOUNT INCLUDING EXTENDED TERMS: \$1,413,083.88  DPERATING COSTS:  FULL SERVICE X	SOURCE OF FUNDS: Specialty Hospital of South Carolina, Inc.
AMOUNT PER SQUARE FOOT: \$49.53 ANNUALIZED LEASE AMOUNT: \$1,413,083.88 TOTAL AMOUNT OF LEASE: \$1,059,812.91  EXTENDED TERM(S): One (1) term of three (3) months [9/1/2012-12/31/2012] 3 Months \$353,270.97  TOTAL AMOUNT OF EXTENDED TERM: \$353,270.97  TOTAL AMOUNT INCLUDING EXTENDED TERMS: \$1,413,083.88  OPERATING COSTS: FULL SERVICE X	LEASE TERMS:
TOTAL AMOUNT OF EXTENDED TERM: \$353,270.97  FOTAL AMOUNT INCLUDING EXTENDED TERMS: \$1,413,083.88  OPERATING COSTS:  FULL SERVICE X	AMOUNT PER SQUARE FOOT: \$49.53 ANNUALIZED LEASE AMOUNT: \$1,413,083.88
TOTAL AMOUNT INCLUDING EXTENDED TERMS: \$1,413,083.88  OPERATING COSTS:  FULL SERVICEX	EXTENDED TERM(S): One (1) term of three (3) months [9/1/2012-12/31/2012] 3 Months \$353,270.97
OPERATING COSTS:  FULL SERVICE X	TOTAL AMOUNT OF EXTENDED TERM: \$353,270.97
FULL SERVICE X	TOTAL AMOUNT INCLUDING EXTENDED TERMS: \$1,413,083.88
	FULL SERVICE X

### Board of Trustees Credentialing Subcommittee - July 2011

The Medical Executive Committee reviewed the following applicants on July 20, 2011 and recommends approval by the Board of Trustees Credentialing Subcommittee effective July 28, 2011

### Medical Staff Initial Appointment and Privileges

Charles M Andrews M.D.	Medicine	Initial
Ralph John Barker M.D. Ph.D.	Surgery	Initial
Michael L. Bernard M.D. Ph.D.	Medicine	Initial
Jennifer Ann-Nicole Bhavsar M.D.	Family Medicine	Initial
William Walter Brabham M.D.	Medicine	Initial
Christine Anne Carter-Kent M.D.	Pediatrics	Initial
Lauren Leah Clanton M.D.	Medicine	Initial
Woodrow Jenkins Coker III M.D.	Medicine	Initial
Benjamin Charles Kramer M.D.	Ophthalmology	Initial
Katherine Ann Lewis M.D.	Medicine	Initial
Barry Thomas Malin M.D.	Otolaryngology	Initial
Dale Eugene Marko M.D.	Psychiatry	Initial
Darren Sidney M.D.	Medicine	Initial
Nancy Sun M.D.	Ophthalmology	Initial
Jacob Townsend M.D.	Medicine	Initial

### **Medical Staff Reappointment and Privileges**

Active

Jill C. Aiken M.D.	Pediatrics	Affiliate - Refer & Follow
David Robert Beckert M.D.	Psychiatry	Active
Walter A. Brzezinski M.D.	Medicine	Active
Milos N. Budisavljevic M.D.	Medicine	Active
Jeffrey S. Cluver M.D.	Psychiatry	Affiliate
Luciano Jose Costa M.D. Ph.D.	Medicine	Active
Bruce Alan Crookes M.D.	Surgery	Active
Grayce P. Davis M.D.	Anesthesiology	Active
Kevin ONeill Delaney M.D.	Surgery	Active
Angela Dempsey-Fanning M.D.	Obstetrics & Gynecology	Active
Mitchell L. Devlin D.O.	Medicine	Affiliate
Anne-Marie Joye Fields M.D.	Medicine	Follow
Alvaro Augusto Giraldo M.D.	Psychiatry	Active
Whitney Aline Graybill M.D.	Obstetrics & Gynecology	Active
John D. Gross M.D.	Ophthalmology	Affiliate - Refer & Follow
Barry L. Hainer M.D.	Family Medicine	Active
Angelle Simon Harper M.D.	Radiology	Active
James Andrew Huchingson M.D.	Psychiatry	Active
Sherron M. Jackson M.D.	Pediatrics	Active
Oluwatosin Jaiyeoba M.D.	Services	Active
Yubin Kang M.D.	Medicine	Active
Minoo Naozer Kavarana M.D.	Surgery	Active
J. Michael Kilby M.D.	Medicine	Active
Joe William Krayer D.D.S. M.S.	Oral & Maxillofacial Surgery	Affiliate - Refer & Follow
Seth Paul Kupferman M.D.	Orthopaedic Surgery	Affiliate - Refer & Follow

Sarat Kuppachi M.B.B.S M.D. Medicine

Christos Lazaridis M.D.NeurosciencesActiveZíhai Li M.D. Ph.D.MedicineActiveCara Blythe Litvin M.D. M.S.MedicineActive

Robert B.W. Lowery M.D. Orthopaedic Surgery Affiliate - Refer & Follow

Kelley Suzanne Lybrand D.D.S. Oral & Maxillofacial Surgery Active Camelia Marculescu M.D. M.S.C.R Active Medicine Keith Douglas Merrill M.D. Orthopaedic Surgery Active Etta Driscoll Pisano M.D. Radiology Active Jonathan Scott Ralston M.D. M.S. Pathology & Lab. Med. Active John Henry Reed M.D. M.P.H **Pediatrics** Active Stuart Andrew Smalheiser M.D. Medicine Active Daniel Howard Steinberg M.D. Medicine Active Christian John Streck Jr. M.D. Surgery Active Maria Rudisill Streck M.D. **Pediatrics** Affiliate CFC Melanie B. Thomas M.D. Medicine Active Thomas Mark Todoran M.D. M.S. Medicine Active Brvan K Tolliver M.D. Ph.D. Psychiatry Active John M. Toole M.D. Active Surgery W. Benjamin Wince M.D. Medicine Active

#### Medical Staff Reappointment and Change in Privileges

W. Blake Haren M.D. Psychiatry Active Switching to MED Refer and Follow Maria Margaret LoTempio M.D. Surgery Affiliate Switching to Refer and Follow Robert Scott Lake M.D. Medicine Affiliate Switching to Refer and Follow

#### Medical Staff Change in Privileges

Ryan Butts M.D. Pediatrics Active Add: Pediatric Cardiology Privileges
Andrew Goodwin M.D. Active Provisional Add: Tele-Critical Care Privileges

#### **Professional Staff Reappointment and Privileges**

Vicki Emmerling Allen P.A.C. Medicine Allied Health Alyssa Sarah Cogdill P.N.P. Neurosciences Allied Health Michael David Criswell O.D. Ophthalmology Allied Health - R&F Tracey Gordon R.N. P.N.P. **Pediatrics** Allied Health Frederica Hughes-Joyner P.N.P. **Pediatrics** Allied Health Muriel Labonte R.N. A.P.R.N. Medicine Allied Health Julie Mansfield P.A.C. Surgery Allied Health Adrian Novit Ph.D. Psychiatry Allied Health Kelly Singleton O.D. M.S. Ophthalmology Allied Health Joshua P Smith Ph.D. Psychiatry Allied Health Lauren Sydnor Springs P.A.C. Surgery Allied Health Lewis Randolph Waid Ph.D. Allied Health - R&F Psychiatry

#### **Professional Staff Change in Privileges**

Elisabeth Kryway P.A.C. Psychiatry Allied Health Add: FAM MED Scope of Practice

## **Board of Trustees Credentialing Subcommittee**

The Medical Executive Committee reviewed the following applicants on August 17, 2011 and recommends approval by the Board of Trustees Credentialing Subcommittee effective August 28, 2011

Michael Bret Anderson M.D.	Radiology	Initial
Emily A Darr M.D.	Orthopaedic Surgery	Initial
Ahmed M. El-Zawahry M.D.	Urology	Initial
Nitin Garg M.B.B.S	Surgery	Initial
Jeffrey Keith Harris M.D.	Pediatrics	Initial
Mark A. Lockett M.D.	Surgery	Initial
Anbukarasi Maran M.B.B.S	Medicine	Initial
Pinckney Johnstone Maxwell IV M.D.	Surgery	Initial
Beje Sam Thomas M.D.	Medicine	Initial
Robert Wells Warren M.D.	Pediatrics	Initial

## Medical Staff Reappointment and Privileges

Kenneth D. Chavin M.D.	Surgery	Active
David M. Countryman M.D.	Surgery	Affiliate
Larry Field Jr. M.D.	Anesthesiology	Active
Cory M Furse M.D.	Anesthesiology	Active
David Gregg IV M.D.	Medicine	Active
Timothy Hartzog M.D.	Pediatrics	Active
Ekrem Kutluay M.D.*	Neurosciences	Active
Jan Andrew Kylstra M.D.	Ophthalmology	Active
Mary Pasquini Leathers D.D.S.	OralMax	Active
Kimberly Gronsman Lee M.D.	Pediatrics	Active

Kristi McCauley Lentsch M.D. Medicine Affiliate CFC - R&F

Gabriel U. Martz M.D. Neurosciences Active Rebecca McPherson M.D. **Pediatrics** Active Robert Baer Miller M.D. Medicine Active Mohhamed Louay Omran M.D. Medicine Active Jennifer Peura M.D. Medicine Active Laura L. Roberts M.D. Anesthesiology Active Angela Maria Savatiel M.D. ObGyn Active George Simon M.D. Medicine Active Mimi Sohn M.D. Neurosciences Active Scott H. Stewart M.D. Psychiatry Active Shaoli Sun M.D. Pathology & Lab. Med. Active Shane Woolf M.D. Orthopaedic Surgery Active

## Medical Staff Reappointment and Change in Privileges

Denise Mary Mulvihill M.D. Radiology Active Addition: Teleradiology Privileges

#### Medical Staff Change in Privileges

Dag Shapshak M.D.	Medicine	Active	Addition: Limited Emergency Ultrasound
Antine E. Stenbit M.D. Ph.D.	Medicine	Active	Addition: Telemedicine for Critical Care
Simon Watson M.D.	Medicine	Active	Addition: Limited Emergency Ultrasound

#### **Professional Staff Initial Appointment and Privileges**

Lee Allen Erbe F.N.P. Medicine Initial Sarah B. Hales M.S.W. Psychiatry Initial Brittaine Mechelle Hinkson P.A.C. Neurosciences Initial Jennifer M. Jones C.R.N.A. Anesthesiology Initial Sameer Tipnis Ph.D. Radiology Initial Nancy Johnson Warren Ph.D. Psychiatry Initial

#### **Professional Staff Reappointment and Privileges**

Cynthia Allen F.N.P. Ph.D.

Connie S. Canaday A.P.R.N. F.N.P.

Sarah Ann Kimble P.A.C.

Timothy McAdams C.R.N.A.

James William Richardson C.R.N.A.

Shelley Richardson C.R.N.A.

Caroline Patricia Scruggs C.N.M.

Family Medicine

Anesthesiology

Anesthesiology

Family Medicine

Kelly Taylor P.A.C.
Daniel James Venancio P.A.C.
Adrianne English West C.R.N.A.
Meredith Wince A.N.P.

Debra Lynn Baio P.A.C. Elizabeth Anne Brand C.N.M.

Family Medicine	Allied Health
Medicine	Allied Health
Medicine	Allied Health
Anesthesiology	Allied Health
Anesthesiology	Allied Health
Anesthesiology	Allied Health
Family Medicine	Allied Health

Medicine Provisional Allied Health
Medicine Allied Health

Anesthesiology Allied Health
Medicine Allied Health

#### **Professional Staff Change in Privileges**

Orthopaedic Surgery Allied Health Switching to Dept. of Orthopedic Surgery
ObGyn Allied Health Addition: Limited ObGyn Ultrasound

<sup>\*</sup>Not board eligible/certified