



# **AGENDA**

**(REGULAR AND CONSENT)**

**HOSPITAL AUTHORITY BOARD OF TRUSTEES  
AND  
UNIVERSITY BOARD OF TRUSTEES**

**APRIL 7, 2006**

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**

**REGULAR AGENDA**

Board of Trustees Meeting

Friday, April 13, 2012

**9:00 a.m.**

101 Colcock Hall

**Members of the Board of Trustees**

Thomas L. Stephenson, Esquire, Chairman  
Dr. James E. Wiseman, Jr., V-Chairman  
Dr. Stanley C. Baker, Jr.  
Mr. William H. Bingham, Sr.  
Dr. Cotesworth P. Fishburne, Jr.  
Mr. William B. Hewitt

Dr. Harold W. Jablon  
Dr. Donald R. Johnson II  
Dr. E. Conyers O'Bryan, Jr.  
Dr. Thomas C. Rowland, Jr.  
Mr. Charles W. Schulze  
The Honorable Robin M. Tallon  
Dr. Charles B. Thomas, Jr.

**Trustees Emeriti**

Mrs. Margaret M. Addison  
Dr. Charles B. Hanna  
The Honorable Robert C. Lake, Jr.  
Mrs. Claudia W. Peeples  
Mr. Allan E. Stalvey

Item 1.     Call to Order-Roll Call.

Item 2.     Secretary to Report Date of Next Meeting.

Regular Meeting: Thursday, May 17, 2012.

Item 3.     Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of February 12, 2012.

Board Action:

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 4.     General Informational Report of the President.

Statement: Dr. Greenberg will present a general report.

Recommendation of Administration: That this report be received as information.

Board Action:

Item 5. Other Business.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS, QUALITY and FINANCE COMMITTEE. CHAIRMAN: DR. STANLEY C. BAKER, JR.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 6. Medical University Hospital Authority Status Report.

Statement: Mr. Stuart Smith will report on the status of the Medical Center.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 7. Medical University Hospital Authority Financial and Statistical Report.

Statement: Ms. Lisa Montgomery will present the financial and statistical report for MUHA.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 8. Major Purchase.

Statement: Dr. Frank Clark will present a major purchase for approval.

Recommendation of Administration: That the major purchase be approved.

Recommendation of Committee:

Board Action:

Item 9. Report on Quality and Patient Safety.

Statement: Dr. Pat Cawley will present the report on Quality and Patient Safety.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee:

Board Action:

Item 10. Report of VP for Medical Affairs and Dean, College of Medicine.

Statement: Dean Etta Pisano will present a general report.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee:

Board Action:

Item 11. Report on Outreach Activity and MUSC Physicians.

Statement: Dr. Philip Costello will present an update on UMA outreach activities.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee:

Board Action:

Item 12. Legislative Update.

Statement: Mr. Faulkner/Mr. Sweatman will present an update on legislative issues.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 13. Other Committee Business.

**CONSENT ITEM FOR APPROVAL:**

Item 14. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges.

Item 15. Resolution to Refinance HUD Bonds.

Item 16. Resolution to Finance Construction of Sabin Street Energy Plant and Infrastructure Relocation with Jobs-Economic Development Authority (JEDA) Bonds.

**CONSENT ITEMS FOR INFORMATION:**

Item 17. Medical Executive Committee Minutes.

Item 18. Contracts and Agreements.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY PHYSICAL FACILITIES COMMITTEE.  
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 19. Facilities Procurements/Contracts Proposed.

Statement: Mr. Dennis Frazier will present procurements/contracts for approval.

Recommendation of Administration: That the procurements/contracts be approved.

Recommendation of Committee:

Board Action:

Item 20. Update on Projects.

Statement: Mr. Dennis Frazier will present an update on Medical University Hospital Authority projects.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 21. Other Committee Business.

**CONSENT ITEMS FOR INFORMATION:**

Item 22. Facilities Contracts Awarded.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY AUDIT COMMITTEE. CHAIRMAN: MR. WILLIAM B. HEWITT.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 23. Compliance Update – Federal Recovery Audits.

Statement: Ms. Reece Smith from MUHA and Ms. Julie Acker from UMA will present information on the status of the ongoing federal recovery audits.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee:

Board Action:

Item 24. Report of the Office of Internal Audit.

Statement: Ms. Susan Barnhart will report on the activities of the Office of Internal Audit.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 25. Other Committee Business.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES:**

Item 26. Approval of Consent Agenda.

Statement: Approval of the Consent Agenda is requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action:

Item 27. New Business for the Board of Trustees.

Item 28. Report from the Chairman.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**(A Component Unit of MUSC)**  
**Interim Financial Statements**  
**February 29, 2012 and 2011**

<b>Balance Sheets</b>	<b>1</b>
<b>Statements of Revenues, Expenses and Changes in Net Assets</b>	<b>2</b>
<b>SRECNA - Comparative Variance Analysis</b>	<b>3</b>
<b>Schedules of Functional Expenses</b>	<b>4</b>
<b>Schedule of Revenues and Expenses - Actual versus Budget</b>	<b>5</b>
<b>Schedule of Functional Expenses - Actual versus Budget</b>	<b>6</b>
<b>Notes to the Interim Financial Statements</b>	<b>7</b>

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
Balance Sheets  
February 29, 2012 and FYE June 30, 2011

<b>Assets and Deferred Outflows</b>	<b>At 2/29/2012</b>	<b>FYE 06/30/2011</b>
Current Assets:		
Cash and Cash Equivalents	\$ 37,758,237	\$ 31,371,340
Held by Trustees Under Indenture Agreements - Required for Current Liabilities	-	3,392,573
Patient Accounts Receivable, Net of Allowance for Uncollectible Accounts of \$48,480,578 and \$50,244,386	163,138,517	155,229,037
Due from Related Parties	3,787,313	10,655,424
Due from Third-Party Payors	15,599,088	13,249,000
Other Current Assets	53,203,071	41,713,487
<b>Total Current Assets</b>	<b>273,486,226</b>	<b>255,610,861</b>
Investments Held by Trustees Under Indenture Agreements	76,555,417	93,849,086
Capital Assets, Net	503,346,164	525,250,005
Deferred Borrowing Costs	15,144,351	15,969,788
<b>Total Assets</b>	<b>\$ 868,532,158</b>	<b>\$ 890,679,740</b>
Deferred Outflows	\$ 3,698,962	\$ 2,560,837
<b>Total Assets and Deferred Outflows</b>	<b>\$ 872,231,120</b>	<b>\$ 893,240,577</b>
 <b>Liabilities and Net Assets</b>		
Current Liabilities:		
Current Installments of Long-Term Debt	\$ 11,365,000	\$ 10,850,000
Current Installments of Notes Payable	13,964,749	13,777,008
Accounts Payable	34,097,041	39,922,813
Accrued Payroll, Withholdings and Benefits	56,349,396	47,747,776
Other Accrued Expenses	3,858,633	16,202,404
<b>Total Current Liabilities</b>	<b>119,634,819</b>	<b>128,500,001</b>
Long-Term Debt	411,558,839	430,395,154
Derivative Instruments	3,698,962	2,560,837
Notes Payable	4,197,726	11,575,669
<b>Total Liabilities</b>	<b>539,090,346</b>	<b>573,031,661</b>
Net Assets:		
Invested in Capital Assets, Net of Related Debt	77,407,589	78,732,089
Restricted Under Indenture Agreements	76,551,908	92,971,834
UnRestricted	179,181,277	148,504,993
<b>Total Net Assets</b>	<b>333,140,774</b>	<b>320,208,916</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 872,231,120</b>	<b>\$ 893,240,577</b>



**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
Statements of Revenues, Expenses and Changes in Net Assets  
For the 8 Month Periods Ending February 29, 2012 and 2011

	<u>2012</u>	<u>2011</u>
Operating Revenue:		
Net Patient Service Revenue	\$ 684,201,506	\$ 667,010,120
Other Revenue	<u>13,495,256</u>	<u>12,439,622</u>
Total Operating Revenue	<u>697,696,762</u>	<u>679,449,742</u>
Operating Expenses:		
Compensation and Employee Benefits	302,087,019	293,870,149
Services and Supplies	330,114,247	318,486,158
Depreciation and Amortization	<u>37,184,369</u>	<u>35,964,841</u>
Total Operating Expenses	<u>669,385,635</u>	<u>648,321,148</u>
Operating Income (Loss)	28,311,127	31,128,594
NonOperating Revenue (Expense):		
Investment Income	1,647,883	1,596,139
Interest Expense	<u>(17,027,152)</u>	<u>(17,703,008)</u>
Total NonOperating Revenue (Expense)	<u>(15,379,269)</u>	<u>(16,106,869)</u>
Change in Net Assets	<u>\$ 12,931,858</u>	<u>\$ 15,021,725</u>

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
SRECNA - Comparative Variance Analysis  
For the 8 Month Periods February 29, 2012 and 2011

	Current Month			Comparative Period			Fiscal Year To Date			Comparative Period		
	Actual	Budget	Variance	Feb 2011	Variance		Actual	Budget	Variance	Jul-Feb FY2011	Variance	
Operating Revenue:												
Net Patient Service Revenue	\$ 83,678,617	\$ 87,142,949	-3.98%	\$ 83,832,821	-0.18%		\$ 684,201,506	\$ 697,143,590	-1.86%	\$ 667,010,120	2.58%	
Other Revenue	<u>4,465,021</u>	<u>1,574,520</u>	<u>183.58%</u>	<u>1,689,767</u>	<u>164.24%</u>		<u>13,495,256</u>	<u>12,596,163</u>	<u>7.14%</u>	<u>12,439,622</u>	<u>8.49%</u>	
Total Operating Revenue	88,143,638	88,717,469	-0.65%	85,522,588	3.06%		697,696,762	709,739,753	-1.70%	679,449,742	2.69%	
Operating Expenses:												
Compensation and Employee Benefits	37,909,320	38,332,017	1.10%	35,972,678	-5.38%		302,087,019	306,656,132	1.49%	293,870,149	-2.80%	
Services and Supplies	43,872,458	41,614,394	-5.43%	41,037,959	-6.91%		330,114,247	332,915,146	0.84%	318,486,158	-3.65%	
Depreciation and Amortization	<u>4,589,336</u>	<u>4,650,239</u>	<u>1.31%</u>	<u>4,533,490</u>	<u>-1.23%</u>		<u>37,184,369</u>	<u>37,201,919</u>	<u>0.05%</u>	<u>35,964,841</u>	<u>-3.39%</u>	
Total Operating Expenses	86,371,114	84,596,650	-2.10%	81,544,127	-5.92%		669,385,635	676,773,197	1.09%	648,321,148	-3.23%	
Operating Income (Loss)	1,772,524	4,120,819	-56.99%	3,978,461	-55.45%		28,311,127	32,966,556	-14.12%	31,128,594	-9.05%	
Operating Margin	2.01%	4.64%		4.65%			4.06%	4.64%		4.58%		
NonOperating Revenue (Expense):												
Investment Income	669,304	180,089	271.65%	748,081	-10.53%		1,647,883	1,440,709	14.38%	1,596,139	3.24%	
Interest Expense	<u>(2,204,483)</u>	<u>(2,145,251)</u>	<u>-2.76%</u>	<u>(2,202,386)</u>	<u>-0.10%</u>		<u>(17,027,152)</u>	<u>(17,162,007)</u>	<u>0.79%</u>	<u>(17,703,008)</u>	<u>3.82%</u>	
Total NonOperating Revenue (Expense)	(1,535,179)	(1,965,162)	21.88%	(1,454,305)	-5.56%		(15,379,269)	(15,721,298)	2.18%	(16,106,869)	4.52%	
Change in Net Assets	\$ 237,345	\$ 2,155,657	-88.99%	\$ 2,524,156	-90.60%		\$ 12,931,858	\$ 17,245,258	-25.01%	\$ 15,021,725	-13.91%	

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
Schedules of Functional Expenses  
For the 8 Month Periods Ending February 29, 2012 and 2011

	<u>2012</u>	<u>2011</u>
<b>Nursing Services:</b>		
Administration and Education	19,026,063	\$ 14,745,621
Medical and Surgical	40,871,169	40,261,606
Pediatrics	9,818,286	9,462,317
Emergency and Trauma Units	15,485,362	15,468,386
Intensive Care Units	36,898,318	35,704,829
Coronary Care Units	2,567,368	2,709,241
Psychiatric	16,099,236	15,049,559
Operating Rooms	24,337,113	24,049,749
Recovery Rooms	3,002,470	2,752,323
Delivery and Labor Rooms	2,875,460	2,905,663
Obstetrics	3,813,830	3,925,746
Total Nursing Services	<u>\$ 174,794,675</u>	<u>\$ 167,035,040</u>
<b>Other Professional Services:</b>		
Laboratories and Laboratory Support	\$ 32,368,177	\$ 31,960,944
Electrocardiology	3,896,726	3,852,115
Radiology	16,749,048	17,650,714
Pharmacy	67,467,957	61,854,191
Heart Catheterization	6,686,947	6,739,211
Central Services and Supply	55,737,912	55,806,800
Anesthesiology	13,795,030	13,403,309
Nuclear Medicine	766,740	875,782
Respiratory Therapy	9,228,488	9,274,932
Physical Medicine	6,378,089	6,287,219
Dialysis	1,493,475	1,508,290
Pathology	2,628,005	2,650,183
Transplant	14,458,185	12,713,802
Other Miscellaneous Services	11,068,199	11,020,803
Medical Records and Quality Assurance	4,444,541	4,087,819
Resident Support	25,708,785	26,040,939
Total Other Professional Services	<u>\$ 272,876,304</u>	<u>\$ 265,727,053</u>
<b>General Services:</b>		
Dietary	\$ 9,964,395	\$ 9,700,944
Plant Ops, Maintenance, Security	38,700,116	40,560,680
Housekeeping	9,921,669	9,573,869
Total General Services	<u>\$ 58,586,180</u>	<u>\$ 59,835,493</u>
<b>Fiscal and Administrative Services:</b>		
Admitting	\$ 4,334,832	\$ 4,022,451
Administration	36,709,424	34,563,087
Shared Services	7,883,245	6,887,666
MUSC Support	2,976,393	4,948,548
Accounting	3,973,792	5,014,724
Hospital Patient Accounting	6,702,994	6,455,942
Marketing	4,067,683	4,415,760
Human Resources	1,624,513	1,573,419
Communications	1,271,391	1,252,851
Computer Services	23,031,454	18,878,473
Total Fiscal and Administrative Services	<u>\$ 92,575,721</u>	<u>\$ 88,012,921</u>
<b>Ambulatory Care:</b>		
Ambulatory Care	<u>\$ 33,368,386</u>	<u>\$ 31,745,800</u>
Total Ambulatory Care	<u>\$ 33,368,386</u>	<u>\$ 31,745,800</u>
<b>Other:</b>		
Depreciation	\$ 37,184,369	\$ 35,964,841
Interest	17,027,152	17,703,008
Total Other	<u>\$ 54,211,521</u>	<u>\$ 53,667,849</u>
<b>Total Expenses</b>	<u>\$ 686,412,787</u>	<u>\$ 666,024,156</u>

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
Schedule of Revenues and Expenses - Actual versus Budget  
For the 8 Month Period Ending February 29, 2012

	Approved Budget	Year To Date		Variance Favorable/ Unfavorable	
		Budget	Actual		
<b>Patient Service Revenue:</b>					
Inpatient	\$ 1,588,247,172	\$ 1,058,831,448	\$ 1,048,606,377	\$ 10,225,071	U
Outpatient	1,077,915,031	718,610,021	718,033,558	576,463	U
Gross Patient Service Revenue	2,666,162,203	1,777,441,469	1,766,639,935	10,801,534	U
Less: Charity Care	(99,253,487)	(66,168,991)	(89,058,769)	22,889,778	U
Total Patient Service Revenue	2,566,908,716	1,711,272,478	1,677,581,166	33,691,312	U
<b>Additions (Deductions) To/From Patient Service Revenue:</b>					
Contractual and Administrative Adjustments	(1,463,138,728)	(975,425,819)	(968,301,905)	7,123,914	F
Bad Debt	(95,517,515)	(63,678,343)	(50,053,029)	13,625,314	F
Payment from DHHS	18,628,621	12,419,081	12,419,081	-	F
Disproportionate Share	18,834,290	12,556,193	12,556,193	-	F
Net Additions (Deductions) To/From Patient Service Revenue	(1,521,193,332)	(1,014,128,888)	(993,379,660)	20,749,228	F
Net Patient Service Revenue	1,045,715,384	697,143,590	684,201,506	12,942,084	U
<b>Other Operating Revenue:</b>					
Other and IIT Transfers	18,894,244	12,596,163	13,495,256	899,093	F
Total Other Operating Revenue	18,894,244	12,596,163	13,495,256	899,093	F
Total Operating Revenue	\$ 1,064,609,628	\$ 709,739,753	\$ 697,696,762	\$ 12,042,991	U
<b>Operating Expenses:</b>					
Nursing Services	\$ 260,381,867	\$ 173,587,911	\$ 174,794,675	\$ 1,206,764	U
Other Professional Services	410,764,445	273,842,962	272,876,304	966,658	F
General Services	91,758,397	61,172,264	58,586,180	2,586,084	F
Fiscal and Administrative Services	144,674,189	96,449,458	92,575,721	3,873,737	F
Ambulatory Care	51,778,024	34,518,683	33,368,386	1,150,297	F
Other Expenses	55,802,879	37,201,919	37,184,369	17,550	F
Total Operating Expenses	1,015,159,801	676,773,197	669,385,635	7,387,562	F
<b>Income (Loss) from Operations</b>	49,449,827	32,966,556	28,311,127	4,655,429	U
<b>NonOperating Revenue (Expense):</b>					
Interest and Investments	(23,581,946)	(15,721,298)	(15,379,269)	342,029	F
Total NonOperating Revenue (Expense)	(23,581,946)	(15,721,298)	(15,379,269)	342,029	F
<b>Change in Net Assets</b>	\$ 25,867,881	\$ 17,245,258	\$ 12,931,858	\$ 4,313,400	U

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
Schedule of Functional Expenses - Actual versus Budget  
For the 8 Month Period Ending February 29, 2012

	Approved Budget	Year To Date Budget	Actual	Variance Favorable/ Unfavorable
<b>Nursing Services:</b>				
Administration and Education	\$ 24,606,771	\$ 16,404,514	\$ 19,026,063	\$ 2,621,549 U
Medical and Surgical	60,843,059	40,562,039	40,871,169	309,130 U
Pediatrics	15,240,309	10,160,206	9,818,286	341,920 F
Emergency and Trauma Units	24,307,633	16,205,089	15,485,362	719,727 F
Intensive Care Units	55,341,422	36,894,281	36,898,318	4,037 U
Coronary Care Units	4,408,491	2,938,994	2,567,368	371,626 F
Psychiatric	23,069,882	15,379,921	16,099,236	719,315 U
Operating Rooms	38,067,249	25,378,166	24,337,113	1,041,053 F
Recovery Rooms	4,544,174	3,029,449	3,002,470	26,979 F
Delivery and Labor Rooms	4,334,284	2,889,523	2,875,460	14,063 F
Obstetrics	5,618,593	3,745,729	3,813,830	68,101 U
Total Nursing Services	<u>\$ 260,381,867</u>	<u>\$ 173,587,911</u>	<u>\$ 174,794,675</u>	<u>\$ 1,206,764 U</u>
<b>Other Professional Services:</b>				
Laboratories and Laboratory Support	\$ 48,987,671	\$ 32,658,447	\$ 32,368,177	\$ 290,270 F
Electrocardiology	6,036,169	4,024,113	3,896,726	127,387 F
Radiology	25,950,020	17,300,013	16,749,048	550,965 F
Pharmacy	97,509,548	65,006,365	67,467,957	2,461,592 U
Heart Catheterization	10,167,213	6,778,142	6,686,947	91,195 F
Central Services and Supply	80,475,387	53,650,258	55,737,912	2,087,654 U
Anesthesiology	21,874,435	14,582,957	13,795,030	787,927 F
Nuclear Medicine	1,243,680	829,120	766,740	62,380 F
Respiratory Therapy	13,935,227	9,290,151	9,228,488	61,663 F
Physical Medicine	10,390,118	6,926,745	6,378,089	548,656 F
Dialysis	2,605,421	1,736,947	1,493,475	243,472 F
Pathology	4,021,376	2,680,917	2,628,005	52,912 F
Transplant	22,280,473	14,853,649	14,458,185	395,464 F
Other Miscellaneous Services	16,862,349	11,241,566	11,068,199	173,367 F
Medical Records and Quality Assurance	6,515,729	4,343,819	4,444,541	100,722 U
Resident Support	41,909,629	27,939,753	25,708,785	2,230,968 F
Total Other Professional Services	<u>\$ 410,764,445</u>	<u>\$ 273,842,962</u>	<u>\$ 272,876,304</u>	<u>\$ 966,658 F</u>
<b>General services:</b>				
Dietary	\$ 15,277,566	\$ 10,185,044	\$ 9,964,395	\$ 220,649 F
Plant Ops, Maintenance, Security	60,031,457	40,020,971	38,700,116	1,320,855 F
Housekeeping	16,449,374	10,966,249	9,921,669	1,044,580 F
Total General Services	<u>\$ 91,758,397</u>	<u>\$ 61,172,264</u>	<u>\$ 58,586,180</u>	<u>\$ 2,586,084 F</u>
<b>Fiscal and Administrative Services:</b>				
Admitting	\$ 6,602,291	\$ 4,401,527	\$ 4,334,832	\$ 66,695 F
Administration	53,262,107	35,508,071	36,709,424	1,201,353 U
Shared Services	11,283,434	7,522,289	7,883,245	360,956 U
MUSC Support	10,916,120	7,277,413	2,976,393	4,301,020 F
Accounting	8,430,938	5,620,625	3,973,792	1,646,833 F
Hospital Patient Accounting	10,686,780	7,124,520	6,702,994	421,526 F
Marketing	8,051,314	5,367,543	4,067,683	1,299,860 F
Human Resources	2,829,884	1,886,589	1,624,513	262,076 F
Communications	1,948,416	1,298,944	1,271,391	27,553 F
Computer Services	30,662,905	20,441,937	23,031,454	2,589,517 U
Total Fiscal and Administrative Services	<u>\$ 144,674,189</u>	<u>\$ 96,449,458</u>	<u>\$ 92,575,721</u>	<u>\$ 3,873,737 F</u>
<b>Ambulatory Care:</b>				
Ambulatory Care	<u>\$ 51,778,024</u>	<u>\$ 34,518,683</u>	<u>\$ 33,368,386</u>	<u>\$ 1,150,297 F</u>
Total Ambulatory Care	<u>\$ 51,778,024</u>	<u>\$ 34,518,683</u>	<u>\$ 33,368,386</u>	<u>\$ 1,150,297 F</u>
<b>Other:</b>				
Depreciation	\$ 55,802,879	\$ 37,201,919	\$ 37,184,369	\$ 17,550 F
Interest	25,743,010	17,162,007	17,027,152	134,855 F
Total Other	<u>\$ 81,545,889</u>	<u>\$ 54,363,926</u>	<u>\$ 54,211,521</u>	<u>\$ 152,405 F</u>
<b>Total Expenses</b>	<u><b>\$ 1,040,902,811</b></u>	<u><b>\$ 693,935,204</b></u>	<u><b>\$ 686,412,787</b></u>	<u><b>\$ 7,522,417 F</b></u>

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**Notes to the Interim Financial Statements**

Balance Sheet: At 02/29/2012 and for the Year ended 6/30/2011

**Assets:**

Cash and cash equivalents increased \$6.4 million from June 30<sup>th</sup>, 2011. Our cash position has been negatively impacted over the last three months by the required conversion to the 5010 electronic billing form in preparation for converting to ICD-10 coding methodology. The claims clearing houses weren't ready to receive the 5010 forms even though hospitals were required to use them. The impact was felt across the country. The impact to MUHA was approximately \$15 million in lower collections. Catch up in collections should be seen beginning in March. To offset the slow down in cash, days in accounts payable have been increased.

Net patient accounts receivable increased by 5% from June 30, 2011. The increase is due to the 5010 issue mentioned previously and to increased patient activity. The case mix index (an indication of patient acuity) is down (1.7329 versus 1.7566) when compared to the prior year average. February's case mix increased to 1.72 from January's 1.65. CMI for the month of February, FY '11 was 1.78. Year to date collections are running 97.93% of net patient revenue, compared to the 98.42% collection rate for all of last fiscal year.

Other Current Assets increased by \$11.5 million from 6/30/11 driven mainly by increases in prepaid maintenance contracts, Medicaid GME receivable, and payroll related insurance. Annual maintenance agreements are normally paid in December for the subsequent calendar year.

**Liabilities:**

As of February, 2012 Current Installments of Long-Term Debt include \$9.775 million HUD related debt and \$1.6 million for debt related to the Central Energy Plant. Current Installments of Notes Payable relate to the GE Capital note for the McKesson APOC (clinical documentation) System and the Bank of America capital loan program for ART equipment.

The decrease in other accrued expenses is driven by the final payment of Ashley River Tower retainage to the general contractor, the February payment of accrued interest on HUD related debt, and settlement of prior year Medicaid cost report.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**Notes to the Interim Financial Statements**

Statement of Revenues, Expenses and Changes in Net Assets: For the eight months ended 02/29/2012 and 2011

**Operating Revenues:**

Net patient revenue is up 2.6% from the same period last year. Inpatient census is up 3.7% compared to last February – while length of stay is down slightly. E R visits are up 1.1%; inpatient surgeries are flat year over year. Transplant cases are up 12% year over year. MRI procedures are up 4.1% while CT procedures are up 6%. Outpatient visits are up 1%. Case mix index (indicator of patient acuity) decreased from 1.751 to 1.733 when compared to February of last year.

The average length of stay for all patients through February, 2012 is 6.14 days compared to 6.18 days for the same period last year. The Medicare average length of stay this year is down 2% compared to last year.

On a volume adjusted basis (adjusted discharges) net patient revenue is down 2.63% at \$17,260 per case. This is a result of an increase year over year in the ratio of medicine cases to surgical cases.

**Operating Expenses:**

When compared to the same period last fiscal year salaries and benefits increased \$8.2 million (2.8%). The increase is driven mainly by the annual merit increase.

Services and supplies are up \$11.6 million (3.65%). Major drivers of this increase are:

Organ procurement costs, gap contracts, minor equipment purchases, facility renovations and repairs, and pharmaceutical supplies.

On a volume adjusted basis, supply costs are down 0.29% from last year.

Depreciation and Amortization costs are up 3.4% year over year reflecting depreciation catch up from FY '11.

**Non Operating Expense**

Interest expense is down \$0.68 million (3.8%) based on lower long-term debt balances.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**Notes to the Interim Financial Statements**

**Budget Comparison:**

As of February, 2012 MUHA's net income is \$4.3 million behind budget. Under governmental accounting standards (GASB 34) MUHA is required to include interest expense under non-operating expenses. This method results in an actual year to date operating margin of 4.06% compared to the budget of 4.64%. The majority of hospitals operate under financial accounting standards (FASB) that include both bad debt and interest expense in operating expenses. Using this method, our operating margin is 1.5%. For the month of February, net income was under budget by \$1.9 million with a GASB method operating margin of 2.01%.

Net patient service revenues are below budget by 1.86%. While year to date inpatient census is equal to budget, the mix of patients and acuity is driving lower net revenues. Medicare and Medicaid cases have increased, but acuity levels (case mix) have declined resulting in lower net revenues.

While operating expenses are 1.09% below budget, MUHA has purchased approximately \$1 million in minor IT and other equipment over the February YTD budget. Included in operating expenses is a write off of abandoned IT projects of \$297,000. The patient mix and minor equipment purchases create a challenge to meeting the FY '12 budgeted net income.

**Unusual and non-recurring items impacting current month earnings:**

Implementation of GASB 53 – accounting and financial reporting for derivative instruments occurred in fiscal 2010. While this does not have an immediate impact on the income statement, the negative value of the interest rate hedge associated with the central energy plant financing is reflected on the balance sheet in the asset section as a deferred outflow and in the long-term debt section titled “Derivative Instruments”. The negative balance of \$3.7 million at 02/29/12 has increased \$1.1 million from 6/30/11.



**FACILITIES  
HOSPITAL AUTHORITY  
NEW LEASE  
FOR APPROVAL**

**APRIL 13, 2012**

DESCRIPTION OF LEASE: This lease agreement is for 4,840 square feet of office space located on the 1st floor of the Hamlin Road Medical Offices, Hwy 17N & Hamlin Road, Mount Pleasant. The purpose of this lease is to provide space for the Children's Hospital, After Hours Care in Mount Pleasant. The cost per square foot for this lease is \$29.00. The monthly rental rate will be \$11,696.67 (rounded), resulting in an annual rent amount of \$140,360.00. Rent shall increase annually 2%.

Estimated renovation cost should not exceed \$400K with the Landlord contributing \$169,400.00. MUHA shall fund the remaining renovation amount separate from the lease agreement.

NEW LEASE AGREEMENT   X    
RENEWAL LEASE AGREEMENT       

LANDLORD: Hamlin Road Medical Offices, LLC

LANDLORD CONTACT: Franklin Adams, Adams Development Co., 532-5128

TENANT NAME AND CONTACT: John Sanders, Children's Hospital, FACHE Administrator, 792-6935

SOURCE OF FUNDS: Hospital General Operating Funds

**LEASE TERMS:**

TERM: Seven (7) years [8/1/2012-7/31/2019]

AMOUNT PER SQUARE FOOT: \$29.00

**ANNUALIZED LEASE AMOUNT:**

Year 1	\$140,360.00
Year 2	\$143,167.20
Year 3	\$146,022.80
Year 4	\$148,926.80
Year 5	\$151,927.60
Year 6	\$154,976.80
Year 7	\$158,074.40

TOTAL AMOUNT OF LEASE: \$1,043,455.60

EXTENDED TERM(S): Two (2) terms, five (5) years [8/1/2019-7/31/2029]

Year 8	\$161,220.40	Year 13	\$178,015.20
Year 9	\$164,463.20	Year 14	\$181,596.80
Year 10	\$167,754.40	Year 15	\$185,226.80
Year 11	\$171,094.00	Year 16	\$188,953.60
Year 12	\$174,530.40	Year 17	\$192,728.80

TOTAL AMOUNT OF EXTENDED TERM(S): \$1,765,583.60

TOTAL AMOUNT INCLUDING EXTENDED TERM(S): \$2,809,039.20

**OPERATING COSTS:**

FULL SERVICE       

NET   X   (utilities, maintenance, housekeeping)

**FACILITIES  
HOSPITAL AUTHORITY  
NEW LEASE  
FOR APPROVAL**

**APRIL 13, 2012**

DESCRIPTION OF LEASE: This lease agreement is for 2,319 square feet of office space located at 52 Courtenay Drive. The purpose of this lease is to provide space for Transplant Services. The cost per square foot for this lease is \$18.11. The monthly rental rate will be \$3,500.00, resulting in an annual rent amount of \$42,000.00. Rent shall increase annually 3%.

Estimated renovation costs not to exceed \$75,000 and shall be paid separate from the lease agreement.

NEW LEASE AGREEMENT   X    
RENEWAL LEASE AGREEMENT       

LANDLORD: Dr. Howard Snyder

LANDLORD CONTACT: Kit Regnery, Carolina Commercial LLC, 508-6060

TENANT NAME AND CONTACT: John Gutowski, Transplant Services, Business Manager,  
792-8947

SOURCE OF FUNDS: Hospital General Operating Funds

LEASE TERMS:

TERM: Five (5) years [6/1/2012-5/31/2017]

AMOUNT PER SQUARE FOOT: \$18.11

ANNUALIZED LEASE AMOUNT:

Year 1 \$42,000.00

Year 2 \$43,260.80

Year 3 \$44,557.80

Year 4 \$45,894.53

Year 5 \$47,271.37

TOTAL AMOUNT OF LEASE: \$222,983.70

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE       

NET   X   (utilities, maintenance, housekeeping)

**FACILITIES  
HOSPITAL AUTHORITY  
LEASE RENEWAL  
FOR APPROVAL**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 13,769 square feet of office space located at 17 Ehrhardt Street. The purpose of this lease renewal is to continue to provide office space for Hospital Facilities. The cost per square foot for this renewal is \$5.00 (rounded). The monthly rental rate will be \$5,733.00, resulting in an annual rent of \$68,796.00

This property is owned by the Medical University of South Carolina Foundation and leased in its entirety to Medical University of South Carolina Hospital Authority, which further subleases a portion to Amedisys Home Health Inc. and a portion to the Medical University of South Carolina for the Provost Office.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: Medical University of South Carolina Foundation

LANDLORD CONTACT: Tom Anderson, Chief Executive Officer, 792-2677

TENANT NAME AND CONTACT: Dennis Frazier, Hospital Facilities, Administrator, 792-7727

SOURCE OF FUNDS: Hospital General Operating Funds

LEASE TERMS:

TERM: Five (5) years [7/1/2012-6/30/2017]  
COST PER SQUARE FOOT: \$5.00  
ANNUALIZED LEASE COST: \$68,796.00  
TOTAL COST OF RENEWAL: \$343,980.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:  
FULL SERVICE \_\_\_\_\_  
NET   X

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**

**CONSENT AGENDA**

Board of Trustees Meeting  
Friday, April 13, 2012  
101 Colcock Hall

**Members of the Board of Trustees**

Thomas L. Stephenson, Esquire, Chairman  
Dr. James E. Wiseman, Jr., V-Chairman  
Dr. Stanley C. Baker, Jr.  
Mr. William H. Bingham, Sr.  
Dr. Cotesworth P. Fishburne, Jr.  
Mr. William B. Hewitt

Dr. Harold W. Jablon  
Dr. Donald R. Johnson II  
Dr. E. Conyers O'Bryan, Jr.  
Dr. Thomas C. Rowland, Jr.  
Mr. Charles W. Schulze  
The Honorable Robin M. Tallon  
Dr. Charles B. Thomas, Jr.

**Trustees Emeriti**

Mrs. Margaret M. Addison  
Dr. Charles B. Hanna  
The Honorable Robert C. Lake, Jr.  
Mrs. Claudia W. Peeples  
Mr. Allan E. Stalvey

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS,  
QUALITY and FINANCE COMMITTEE  
CHAIRMAN: DR. STANLEY C. BAKER, JR.**

**(APPROVAL ITEMS)**

**Item 14. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges.**

Statement: Approval will be sought for the appointments, reappointments and delineation of privileges of the Medical and Allied Health Staff.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges be approved.

Recommendation of Committee:

Board Action:

Item 15. Resolution to Refinance HUD Bonds.

Statement: Ms. Annette Drachman will present for approval the resolution authorizing the refinance of HUD Bonds.

Recommendation of Administration: That the resolution be approved.

Recommendation of Committee:

Board Action:

Item 16. Resolution to Finance Construction of Sabin Street Energy Plant and Infrastructure Relocation with Jobs-Economic Development Authority (JEDA) Bonds.

Statement: Ms. Annette Drachman will present a resolution to finance construction of Sabin Street energy plant and infrastructure relocation with JEDA Bonds.

Recommendation of Administration: That the resolution be approved.

Recommendation of Committee:

Board Action

**(INFORMATIONAL ITEMS)**

Item 17. Medical Executive Committee Minutes.

Statement: The minutes of the Medical Executive Committee will be presented.

Recommendation of Administration: That the minutes be received as information.

Recommendation of Committee:

Board Action:

Item 18. Medical Center Contracts and Agreements.

Statement: The contracts and agreements signed since the last board meeting will be presented for information.

Recommendation of Administration: That the contracts and agreements be received as information.

Recommendation of Committee:

Board Action:

**PHYSICAL FACILITIES COMMITTEE  
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

**(INFORMATIONAL ITEMS)**

Item 22. Facilities Contracts Awarded.

Statement: Facilities Contracts awarded will be presented to the Board of Trustees.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

## Board of Trustees Credentialing Subcommittee - January 2012

The Medical Executive Committee reviewed the following applicants on January 18, 2012 and recommends approval by the Board of Trustees Credentialing Subcommittee effective January 28, 2012

### Medical Staff Initial Appointment and Privileges

Alexei O. DeCastro M.D.	Active Provisional	Family Medicine
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### Medical Staff Reappointment and Privileges

William T. Basco M.D. M.S.C.R.	Active	Pediatrics
Kathy Siegfried Bolus M.D.	Affiliate CFC - R&F	Medicine
Pamela L. Charity M.D.	Active	Medicine
Nestor Felix Esnaola M.D. M.P.H	Active	Surgery
Joe Gaddy Jr. M.D.	Active	Medicine
Charlene M. Grice M.D.	Active	Ophthalmology
David M. Habib M.D.	Active	Pediatrics
Donald S. Kilpatrick M.D.	Active	Anesthesiology
Richard M. Kline Jr. M.D.	Affiliate	Surgery
Angela C. LaRosa M.D. M.S.C.R	Active	Pediatrics
Lawrence Wade Manaker M.D.	Active	Medicine
David T. Marshall M.D. M.S.	Active	Radiation Oncology
E. Douglas Norcross M.D.	Active	Surgery
Matthew Nutaitis M.D.	Active	Ophthalmology
Seung-Jun O M.D.	Affiliate	Surgery
G. Shashidhar Pai M.D.	Active	Pediatrics
Nicholas James Pastis Jr. M.D.	Active	Medicine
Celeste H. Patrick M.D.	Active	Pediatrics
Thomas G. Quattlebaum M.D.	Affiliate	Pediatrics
Barton Lewis Sachs M.D. M.B.A.	Active	Orthopaedic Surgery
Elizabeth D. Sharpe M.D.	Affiliate	Ophthalmology
Michelle M. Shepard M.D.	Active	Medicine
Richard M. Silver M.D.	Active	Medicine
William Michael Southgate M.D.	Active	Pediatrics
John B. Sperry Jr. M.D.	Affiliate	Pediatrics
Robert K. Stuart M.D.	Active	Medicine
Rachel L. Sturdivant M.D.	Active	Medicine
Andrea P. Summer M.D.	Active	Pediatrics
Marian H. Taylor M.D.	Active	Medicine
Melanie B. Thomas M.D.	Active	Medicine
C. Murry Thompson Jr. M.D.	Affiliate - Refer & Follow	Pediatrics
Reuben R. Tipton III M.D.	Affiliate - Refer & Follow	Ophthalmology
Victor J. Weinstein M.D.	Affiliate	Obstetrics & Gynecology
John Marcus Wharton M.D.	Active	Medicine
Thomas A. Whitaker M.D.	Affiliate - Refer & Follow	Ophthalmology
Peter L. Zwerner M.D.	Active	Medicine

### Medical Staff Reappointment and Change in Privileges

Alexander R. Kent M.D.	Affiliate	Ophthalmology	Switching to Refer & Follow
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### Medical Staff Change in Privileges

Charles M Andrews M.D.	Active Provisional	Medicine	Add: Telemedicine for Stroke
Rebecca G. Baird M.D.	Affiliate	Obstetrics & Gynecology	Switching to Refer & Follow
Lauren F. Hamilton M.D.	Affiliate	Obstetrics & Gynecology	Switching to Refer & Follow

### Professional Staff Initial Appointment and Privileges

Christopher J. Devine C.R.N.A.	Provisional Allied Health	Anesthesiology
Sarah E. Enoch C.R.N.A.	Provisional Allied Health	Anesthesiology
Katherine Y. Lucas, NNP	Provisional Allied Health	Pediatrics
Rhonda Parker A.P.R.N. M.S.N.	Provisional Allied Health	Family Medicine
Ashley Phillips F.N.P.	Provisional Allied Health	Medicine

### Professional Staff Reappointment and Privileges

Mary Kay Colliton N.N.P. MSN	Allied Health	Pediatrics
Amy Duppsstadt-DeLambo A.C.N.P	Provisional Allied Health	Neurosciences
Debra L. Feller C.R.N.A.	Allied Health	Anesthesiology
Cecilia A. Franko C.R.N.A.	Allied Health	Anesthesiology
Suellen Hawkins M.S.W.	Provisional Allied Health	Medicine
Christopher A Keto C.R.N.A. M.B.B.S	Allied Health	Anesthesiology
Margaret S Kittredge C.R.N.A.	Allied Health	Anesthesiology
Kathleen E. Law F.N.P. MSN	Allied Health	Medicine
Faye L. LeBoeuf C.N.M. MSN	Allied Health	Obstetrics & Gynecology
Amy Leatherman C.R.N.A.	Provisional Allied Health	Anesthesiology
Frances Lynn McInerny C.R.N.A.	Allied Health	Anesthesiology
Alice F. Michaux C.R.N.A.	Allied Health	Anesthesiology
Theresa Lynn Morgan C.R.N.A.	Allied Health	Anesthesiology
Jennifer Page A.N.P. MSN	Allied Health	Otolaryngology
Margaret McClain Ramsden A.N.P.	Allied Health	Surgery
Phillip Robert Ridgley C.R.N.A.	Allied Health	Anesthesiology
Wendy C Ritter C.R.N.A.	Allied Health	Anesthesiology
Laurrie D. Rump F.N.P.	Allied Health	Surgery
Douglas P. Schutz P.A.C. B.Sc.	Allied Health	Medicine
Sharon B. Schwarz A.P.R.N.	Allied Health	Pediatrics
Nancee S. Sneed A.P.R.N. Ph.D.	Allied Health	Medicine
Cheryl Solesbee M.S.W. M.Ed.	Provisional Allied Health	Psychiatry
Samuel Tripp C.R.N.A.	Provisional Allied Health	Anesthesiology
Laura A Uebelhoer C.R.N.A.	Allied Health	Anesthesiology
Regan Rouse Weston C.R.N.A.	Allied Health	Anesthesiology
Tina D. Willett C.R.N.A.	Allied Health	Anesthesiology



## Board of Trustees Credentialing Subcommittee - February 2012

**The Medical Executive Committee reviewed the following applicants on February 15, 2012 and recommends approval by the Board of Trustees Credentialing Subcommittee effective February 28, 2012**

### Medical Staff Initial Appointment and Privileges

C. Martin Bunke M.D.	Medicine	Active Provisional
Carrie Elizabeth Busch M.D.	Pediatrics	Active Provisional
Amanda Blair Price M.D.	Pediatrics	Active Provisional

### Medical Staff Reappointment and Privileges

David Cole MD	Surgery	Active
Leonie Gordon MD	Radiology	Active
Perry Halushka MD PhD	Medicine	Active
Mark Hamner MD	Psychiatry	Affiliate
Kathie Hermayer MD	Medicine	Active
Anne LeClercq MD	Dermatology	Active
Francis X. McGowan Jr. MD	Anesthesiology	Active Provisional
Stephanie Montgomery-Idema MD	Surgery	Active
John Schnorr MD	OB/GYN	Affiliate
Uwe Schoepf MD	Radiology	Active
Neeta Somaiah MD	Medicine	Active Provisional
Charles Wallace Sr. MD	Anesthesiology	Active

### Medical Staff Reappointment and Change in Privileges

Aljoeson Walker MD	Neurosciences	Addition - Botox injections
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### Medical Staff Change in Privileges

Marta Hampton MD	Dermatology	Switching to Refer and Follow
Edward Morrison MD	Surgery	Switching to Refer and Follow
Mark Netherton MD	Anesthesiology	Switching to Refer and Follow
Mohamed Omran MD	Medicine	Addition of ERCP and EUS
Nicholas Pietris MD	Pediatrics	Addition of Pediatric Cardiology privileges
Eleanor Sahn	Dermatology	Switching to Refer and Follow
David Vroman MD	Ophthalmology	Switching to Refer and Follow

### Professional Staff Initial Appointment and Privileges

Gloria Barnette PAC	Interdisciplinary Hospital Staff	Provisional Allied Health
Christina Celmer MSW	Psychiatry	Provisional Allied Health
Rebecca Daffron MSW	Psychiatry	Provisional Allied Health
Mary Deas MSW	Psychiatry	Provisional Allied Health
Karen Garn PA	Nephrology	Provisional Allied Health
Jennifer Koonce, ACNP	Radiology	Provisional Allied Health
Lynn Morton-Epps MSW	Psychiatry	Provisional Allied Health
Bridgette Pidel PA	Medicine	Provisional Allied Health
Anna Roberts MSW	Psychiatry	Provisional Allied Health
Peter Shelton PAC	Orthopaedic Surgery	Provisional Allied Health
Cameron Williams MSW	Psychiatry	Provisional Allied Health

**Professional Staff Reappointment and Privileges**

Diana Axiotis PAC	Surgery	Allied Health
Sudie Back Ph.D.	Psychiatry	Allied Health
Jean Day CRNA	Anesthesiology	Allied Health
Amy Painter FNP	Pediatrics	Provisional Allied Health
Brian Reed MSW	Psychiatry	Provisional Allied Health
Cynthia Swenson Ph.D.	Psychiatry	Allied Health
Elena Tuerk Ph.D.	Psychiatry	Provisional Allied Health
Mark Wagner Ph.D.	Neurosciences	Allied Health

**Professional Staff Change in Privileges**

Eileen Palmer ANP	Interdisciplinary Hospital Staff	Changing departments
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**Board of Trustees Credentialing Subcommittee - March 2012**  
**The Medical Executive Committee reviewed the following applicants on March 21, 2012,**  
**and recommends approval by the Board of Trustees Credentialing Subcommittee**

**Medical Staff Initial Appointment and Privileges**

Geoffrey Edwin Hayden M.D.	Medicine	Active Provisional
Sherief Khalil M.D.	Medicine	Active Provisional
David J. Walsh M.D.	Neurosciences	Active Provisional
George O. Waring IV M.D.	Ophthalmology	Active Provisional
Kristin Rebecca Wise M.D.	Medicine	Active Provisional

**Medical Staff Reappointment and Privileges**

Anand Achanti M.D.	Medicine	Active Provisional
Anne Lintzenich Andrews M.D.	Pediatrics	Active
David L. Bachman M.D.	Neurosciences	Active
Theresa Margaret Cuoco M.D.	Medicine	Active
Mary Margaret Dugan M.D.	Pediatrics	Active
Alan Finley M.D.	Anesthesiology	Active
Prat Itharat M.D.	Ophthalmology	Affiliate
Donald R. Johnson II M.D.	Orthopaedic Surgery	Affiliate - Refer & Follow
Evgenia Kagan M.D.	Medicine	Active Provisional
Paula J. Keslar M.D. B.S.	Radiology	Active
Russell D. Kitch M.D.	Otolaryngology	Affiliate
Brian Leach M.D.	Dermatology	Active
Kirk Allen Meekins M.D.	Psychiatry	Active
William W Merrill M.D.	Medicine	Active
Fletcher Thompson Penney M.D.	Medicine	Active
Howard V. Peskin D.D.S. M.S.D.	Oral & Maxillofacial Surgery	Affiliate - Refer & Follow
John Vaden Quinn M.D.	Pediatrics	Affiliate - Refer & Follow
Darlene O. Rawls M.D.	Medicine	Affiliate - Refer & Follow
Peter John Salerno Sr. M.D. B.S.	Pediatrics	Affiliate - Refer & Follow
Michael John Slowey M.D.	Obstetrics & Gynecology Services	Active
Catherine Dawson Tobin M.D.	Anesthesiology	Active
Michael E. Ullian A.B. M.D.	Medicine	Active
Adrian B. Van Bakel M.D. Ph.D.	Medicine	Active

**Medical Staff Reappointment and Change in Privileges**

Eric W Nelson D.O.	Anesthesiology	Active
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**Professional Staff Initial Appointment and Privileges**

Jesica Cleveland Archie M.S.N. P.N.P.	Orthopaedic Surgery	Provisional Allied Health
Natalia Davila M.S.N. P.N.P.	Pediatrics	Provisional Allied Health
Martha Jane Krauss C.N.M.	Obstetrics & Gynecology Services	Provisional Allied Health
Aiken McDowell McNair P.A.C.	Medicine	Provisional Allied Health

### **Professional Staff Reappointment and Privileges**

Robin Buchanan C.R.N.A. ADN	Anesthesiology	Allied Health
Susan Cox Craven C.R.N.A.	Anesthesiology	Allied Health
Amy H. King C.N.S.	Orthopaedic Surgery	Allied Health
Karen B. Menendez F.N.P. MSN	Interdisciplinary Hospital Staff	Allied Health
Laura Lee Milligan F.N.P. MSN	Medicine	Allied Health
Jennifer Peltier B.S.	Orthopaedic Surgery	Provisional Allied Health - Refer & Follow

### **Professional Staff Change in Privileges**

Joyce S Veitch F.N.P. R.N.	Anesthesiology	Allied Health
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## **RESOLUTION**

### **MEDICAL UNIVERSITY HOSPITAL AUTHORITY**

#### **BOARD OF TRUSTEES**

WHEREAS, on December 22, 2004, Medical University Hospital Authority (the "Medical Center") borrowed \$401,158,000 (the "2004 Loan") in order to fund a construction project at the Medical Center's campus in Charleston and refinance certain outstanding indebtedness; and

WHEREAS, the 2004 Loan was insured pursuant to Section 242 of the National Housing Act, as amended, as part of the Federal Housing Administration program of Mortgage Insurance for Hospitals and identified as FHA Project No. 054-13003 (the "2004 Project"); and

WHEREAS, in connection with the 2004 Loan, the Medical Center executed and delivered, among other things, (a) a Mortgage Note dated December 21, 2004 in the principal amount of \$401,158,000, (b) a Mortgage dated December 21, 2004 covering certain parcels of property and Medical Center facilities, (c) a Regulatory Agreement dated December 21, 2004 between the Medical Center and the Secretary of Housing and Urban Development and (d) various other security agreements, instruments and other documents; and

WHEREAS, the 2004 Loan was funded from a portion of the \$422,060,000 Medical University Hospital Authority (An Agency of the State of South Carolina) FHA-Insured Mortgage Revenue Bonds, Series 2004 (the "2004 Bonds"); and

WHEREAS, the Board of Trustees has considered various information with respect to a refinancing of the 2004 Loan and the refunding of the 2004 Bonds and has determined that it is appropriate and desirable to grant authorization and approval, and consenting to the execution of the agreements described and contemplated herein, and that authorization be given to Authorized Representatives (defined below) of the Medical Center to implement such transaction.

NOW, THEREFORE, BE IT

RESOLVED, that the Medical Center shall undertake a refinancing of the 2004 Loan with a loan (the "2012 Loan") insured pursuant to Section 242 of the National Housing Act, as amended, as part of the Federal Housing Administration program of Mortgage Insurance for Hospitals that will be secured by the Mortgage on the 2004 Project and it is hereby authorized and approved and all actions heretofore taken by the Medical Center in furtherance of the refinancing of the 2012 Loan be and they are hereby ratified and confirmed; and be it further

RESOLVED, that the Medical Center approves the issuance of taxable bonds by the Medical Center ("2012 Securities"), which bonds, will be collateralized the issuance of one or more fully modified mortgage backed securities by an entity that is both an FHA approved lender and GNMA approved issuer ("GNMA Issuer") with respect of such loan (the "GNMA Securities") guaranteed as to timely payment of principal and interest by the Government National Mortgage

Association ("GNMA"), the GNMA Securities and other funds held for the benefit of bondholders in an aggregate amount not to exceed \$380,000,000 the proceeds of which will, among other things, fund the 2012 Loan and certain costs associated with issuing the 2012 Securities; and be it further

RESOLVED, that the Medical Center shall borrow a principal sum not to exceed \$380,000,000 from the GNMA Issuer, a portion of which shall be used to refund the 2004 Bonds; and be it further

RESOLVED, that in connection with the issuance and sale of the 2012 Securities, the Medical Center approves the distribution of a Preliminary Official Statement and Official Statement or such other disclosure documentation relating to the Medical Center, the 2012 Loan, estimated sources and uses of funds, financial statements of the Medical Center and other information pertaining to the Medical Center and the 2004 Project or other documentation as may be requested by the GNMA Issuer, and/or Merrill Lynch, Pierce, Fenner & Smith Incorporated, the Underwriter of the 2012 Securities; and be it further

RESOLVED, that in connection with the issuance of the 2012 Securities and the making of the 2012 Loan, the Medical Center is authorized to execute, deliver and approve, as required, agreements, documents, instruments and papers, including, but not limited to one or more: bond purchase or placement agreement; letter of representation; continuing disclosure agreement; 15c2-12 certification; servicing agreement; resolution and series resolution approving the 2012 Securities; tax compliance agreement; approving GNMA Issuer and a bond trustee (all of the foregoing agreements, instruments and papers are hereinafter collectively referred to as the "Documents"); and be it further

RESOLVED, that the Medical Center be and hereby is authorized to execute and deliver such amendments, supplements, modifications, replacements, subordinations or terminations (collectively the "Amendments") to presently outstanding mortgage notes, mortgages, loan agreements, security agreements and other agreements between the Medical Center and The Bank of New York Mellon, the Medical Center and FHA as may be necessary or desirable in connection with the transactions contemplated by the Documents, the 2004 Loan, the 2012 Loan and/or the 2012 Securities; and be it further

RESOLVED, that the Medical Center be and hereby is authorized to accept a commitment letter, an amendment to a commitment letter or other approval letter from the Federal Housing Commissioner or his designee with respect to the 2012 Loan, including the acceptance of new or revised covenants, and that the Medical Center is hereby authorized to do all further acts and execute such documents as may be appropriate in connection with the refinancing of the 2004 Loan by the 2012 Loan and the issuance and sale of the 2012 Securities; and be it further

RESOLVED, that the Medical Center be and it hereby is authorized to accept one or more commitment letters, open bank accounts, pledge bank accounts, enter into account control agreements and provide additional collateral and execute and deliver such documents, instruments and papers as are necessary to cause any entity acceptable to the Medical Center to:

(a) cause the GNMA issuer to issue the GNMA Securities; and/or (b) a surety Bond (the "Surety Bond") with respect to certain principal and interest on the 2012 Securities; and/or (c) letter(s) of credit ("Letters of Credit") in connection with the 2012 Loan and the 2012 Securities in such forms as shall be approved by the Medical Center; and be it further

RESOLVED, that the Medical Center be and it hereby is authorized to open bank accounts and provide necessary collateral for the GNMA Securities, Surety Bond and/or the Letters of Credit, and be it further

RESOLVED, that an Authorized Representative (defined below) of the Medical Center is authorized to execute one or more Previous Participation Certification ("HUD 2530") on behalf of the Medical Center and all of the principals of the Medical Center with the same previous participation experience, and to certify as to the previous participation experience of the Medical Center and such principals to the extent not previously certified, if required by HUD.

RESOLVED, that the Medical Center be and it hereby is authorized to proceed with and take all necessary and appropriate actions in connection with the refinancing of the 2004 Loan, and be it further

RESOLVED, that the President, VP of Clinical Affairs and Executive Director and Administrator, Finance and Support Services (each, an "Authorized Representative") be and each of them hereby is authorized to execute on behalf of the Medical Center and to deliver any and all instruments, certificates, reports and documents and to do any and all such other acts as they or any of them may deem necessary or desirable in order to carry out the purposes and intent of all of the foregoing resolutions, such execution to constitute conclusive evidence of the Board's and such officer's or officers' approval of the same.

Adopted: April \_\_, 2012

## A RESOLUTION

**DECLARING THE INTENTION OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY TO ENTER INTO A GROUND LEASE AND CONCESSION AGREEMENT WITH A SINGLE MEMBER LIMITED LIABILITY COMPANY WHOSE SOLE MEMBER IS PROVIDENT RESOURCES GROUP, A GEORGIA NONPROFIT CORPORATION, FOR THE PURPOSE OF CONSTRUCTING AND THE EQUIPPING OF FACILITIES FOR THE PROVISION OF CERTAIN ELECTRICAL AND OTHER SERVICES TO THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY AND AUTHORIZING THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY TO SEEK ANY REQUIRED APPROVALS FOR SUCH GROUND LEASE AND CONCESSION AGREEMENT AS MAY BE DEEMED NECESSARY, AND TO PERFORM ALL RELATED ACTS NECESSARY TO CONSTRUCT AND EQUIP SUCH FACILITY.**

WHEREAS, on June 3, 1999 the South Carolina General Assembly passed legislation now codified as Section 59-123-60, Code of Laws of South Carolina, 1976, as amended, that established the Medical University Hospital Authority ("**MUHA**") as the governing body of the Medical University of South Carolina Medical Center;

WHEREAS, MUHA intends to undertake the acquisition, construction, relocation, furnishing and equipping of facilities for the provision of conventional electrical service, emergency electrical service, HVAC, life safety systems, and medical service support (the "**Project**") for the original Medical University Hospital and the Children's Hospital which Project is to be owned by a single member limited liability company (the "**Company**") whose sole member is Provident Resources Group, a Georgia nonprofit corporation, is to be located on a parcel of land on Sabin Street leased to the Company by the Medical University Hospital Authority ("**MUHA**"), and is to be operated by MUHA;

WHEREAS, the Board has now determined it is in the best interest of the Medical University Hospital Authority for the Project to be financed through the issuance by the South Carolina Jobs – Economic Development Authority of economic development revenue bonds in an amount not exceeding \$ \_\_\_\_\_ for the benefit of the Company;

WHEREAS, to facilitate that financing, MUHA intends to lease certain pieces of real property conveyed to MUHA to the Company for the purpose of constructing and operating appropriate infrastructure to provide electrical and other services to the Medical University Hospital and the Children's Hospital;

WHEREAS, in support of the Project, MUHA intends to enter into such other agreements necessary for the construction and operation of the Project;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY IN MEETING DULY ASSEMBLED:

Section 1. It is hereby declared that the facts set forth in the preamble to this Resolution are in all respects true and correct.

Section 2. It is hereby declared that the proposed financing, through the issuance by the South Carolina Jobs – Economic Development Authority of economic development revenue bonds in an amount not exceeding \$ \_\_\_\_\_ for the benefit of a single member limited liability company (the "**Company**") whose sole member is Provident Resources Group, a Georgia nonprofit corporation, of the



acquisition, construction, relocation, furnishing, and equipping of facilities for the provision of conventional electrical service, emergency electrical service, HVAC, life safety systems, and medical service support (the "**Project**") for the original Medical University Hospital and the Children's Hospital which Project is to be owned by the Company, is to be located on a parcel of land on Sabin Street leased to the Company by the Medical University Hospital Authority ("**MUHA**"), and is to be operated by MUHA be and the same is hereby ratified and approved in all respects;

Section 2. It is hereby declared that MUHA is authorized to execute, deliver, and fully perform its obligations under a Ground Lease (the "**Ground Lease**") between MUHA, as ground lessor, and the Company, as ground lessee, the Ground Lease being in the form attached to the minutes incorporating this resolution with such changes as the President or Executive Director of MUHA may approve, the execution and delivery thereof being conclusive of such approval;

Section 3. It is hereby declared that MUHA is authorized to execute, deliver, and fully perform its obligations under a Concession and Facilities Operating Agreement (the "**Concession Agreement**") between the Company, as grantor, MUHA, as grantee, the Concession Agreement being in the form attached to the minutes incorporating this resolution with such changes as the President or Executive Director may approve, the execution and delivery thereof being conclusive of such approval;

Section 4. The President or the Executive Director of MUHA are authorized to seek such approvals as may be required as they may deem necessary, the execution and delivery thereof being conclusive of such determination;

Section 5. The President and the Executive Director of MUHA are hereby authorized to negotiate, execute and deliver such other agreements, instruments, certificates, and documents relating to the foregoing as he deems necessary or advisable, the execution and delivery thereof being conclusive of such determination;

Section 6. The President and Executive Director are authorized to take any and all such further action as they deem necessary or advisable to carry out the purpose and intent of the foregoing resolutions.

Section 7. This resolution shall take effect and be in full force from and after its passage and approval.

Adopted: April 13, 2012.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY  
BOARD OF TRUSTEES

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By:  
Its: Chairman

## A RESOLUTION

**DECLARING THE INTENTION OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY TO ENTER INTO A GROUND LEASE AND CONCESSION AGREEMENT WITH A SINGLE MEMBER LIMITED LIABILITY COMPANY WHOSE SOLE MEMBER IS PROVIDENT RESOURCES GROUP, A GEORGIA NONPROFIT CORPORATION, FOR THE PURPOSE OF THE ACQUISITION, CONSTRUCTING AND EQUIPPING OF THE APPROXIMATELY 72,000 SQUARE FOOT CENTRAL ENERGY PLANT FOR THE PURPOSE OF PROVIDING CHILLED WATER SERVICE AND STEAM SERVICE FOR USE AT THE ASHLEY RIVER TOWER AND AUTHORIZING THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY TO SEEK ANY REQUIRED APPROVALS FOR SUCH GROUND LEASE AND CONCESSION AGREEMENT AS MAY BE DEEMED NECESSARY, AND TO PERFORM ALL RELATED ACTS NECESSARY TO ACQUIRE, CONSTRUCT, AND EQUIP SUCH FACILITY.**

WHEREAS, on June 3, 1999 the South Carolina General Assembly passed legislation now codified as Section 59-123-60, Code of Laws of South Carolina, 1976, as amended, that established the Medical University Hospital Authority ("**MUHA**") as the governing body of the Medical University of South Carolina Medical Center;

WHEREAS, in 2004 MUHA undertook to construct an approximately 72,000 square foot central energy plant to provide chilled water and steam to the Ashley River Tower, the first phase of the MUHA Hospital Replacement Project;

WHEREAS, such construction was financed through the issuance by the South Carolina Jobs – Economic Development Authority of economic development revenue bonds in the amount of \$61,000,000 to the MUFC Central Energy Plant, a subsidiary of the Medical University Facilities Corporation;

WHEREAS, MUHA intends to undertake the acquisition, construction, relocation, furnishing and equipping of the approximately 72,000 square foot central energy plant (the "**Project**") used for the purpose of providing chilled water service and steam service for use at the Ashley River Tower which Project is to be owned by the Company, is located on a parcel of land on Bee Street to be leased to a single member limited liability company (the "**Company**") whose sole member is Provident Resources Group, a Georgia nonprofit corporation by the Medical University Hospital Authority ("**MUHA**"), and is to be operated by MUHA;

WHEREAS, the Board has now determined it is in the best interest of the Medical University Hospital Authority for the Project to be financed through the issuance by the South Carolina Jobs – Economic Development Authority of economic development revenue bonds in an amount not exceeding \$ \_\_\_\_\_ for the benefit of the Company;

WHEREAS, to facilitate that financing, MUHA intends to lease certain pieces of real property to the Company for the purpose of acquiring, constructing, equipping, and operating appropriate infrastructure to provide chilled water service and steam service to MUHA at the Ashley River Tower;

WHEREAS, in support of the Project, MUHA intends to enter into such other agreements necessary for the construction and operation of the Project;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY IN MEETING DULY ASSEMBLED:

Section 1. It is hereby declared that the facts set forth in the preamble to this Resolution are in all respects true and correct.

Section 2. It is hereby declared that the proposed refinancing, through the issuance by the South Carolina Jobs – Economic Development Authority of economic development revenue bonds in an amount not exceeding \$ \_\_\_\_\_ for the benefit of a single member limited liability company (the “**Company**”) whose sole member is Provident Resources Group, a Georgia nonprofit corporation, of the acquisition, construction, and equipping of the approximately 72,000-square foot central energy plant (the “**Project**”) used for the purpose of providing chilled water service and steam service for use at the Ashley River Tower which Project is to be owned by the Company, is located on a parcel of land on Bee Street to be leased to the Company by the Medical University Hospital Authority (“**MUHA**”), and is to be operated by MUHA be and the same is hereby ratified and approved in all respects;

Section 2. It is hereby declared that that MUHA is authorized to execute, deliver, and fully perform its obligations under a Ground Lease (the “**Ground Lease**”) between MUHA, as ground lessor, and the Company, as ground lessee, the Ground Lease being in the form attached to the minutes incorporating this resolution with such changes as the President or Executive Director of MUHA may approve, the execution and delivery thereof being conclusive of such approval;

Section 3. It is hereby declared that MUHA is authorized to execute, deliver, and fully perform its obligations under a Concession and Facilities Operating Agreement (the “**Concession Agreement**”) between the Company, as grantor, MUHA, as grantee, the Concession Agreement being in the form attached to the minutes incorporating this resolution with such changes as the President or Executive Director may approve, the execution and delivery thereof being conclusive of such approval;

Section 4. The President or the Executive Director of MUHA are authorized to seek such approvals as may be required as they may deem necessary, the execution and delivery thereof being conclusive of such determination;

Section 5. The President and the Executive Director of MUHA are hereby authorized to negotiate, execute and deliver such other agreements, instruments, certificates, and documents relating to the foregoing as he deems necessary or advisable, the execution and delivery thereof being conclusive of such determination;

Section 6. The President and Executive Director are authorized to take any and all such further action as they deem necessary or advisable to carry out the purpose and intent of the foregoing resolutions.

Section 7. This resolution shall take effect and be in full force from and after its passage and approval.

Adopted: April 13, 2012.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY  
BOARD OF TRUSTEES

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By:  
Its: Chairman

<b>Medical Executive Committee</b> <b>Presiding:</b> Dr. Clarke <b>Date:</b> January 18, 2012 <b>Meeting Place:</b> 628 CSB <b>Recording:</b> Angie Baldwin		<b>Meeting Time:</b> 7:30 <b>Adjournment:</b> 8:25 <b>Members present:</b> Dr. Cawley; Dr. Clark; Dr. Warren; Dr. Gray; Dr. Cole; Dr. Lage; Dr. Reeves; Lisa Kindy; Dave Neff; Dr. Cahill (for Dr. Ryan); Chris Rees; Dr. McLeod-Bryant; Dr. Elliott; Dr. Basco; Dr. Vandergrift; Carol Younker; Dr. Scheurer; Dr. Hoffman; Dr. Sachs; Dr. Fakhry; Heather Kokko; Dr. Glazier; Dr. Gillespie; Dr. Zwerner; Dr. Feussner; Dr. Harvey; Dr. Boylan; Dr. Luff; Dr. Patel; Dr. del Priore Members excused: Dr. Van Dorsten; Stuart Smith; Marilyn Schaffner Guests: Janet Byrne; Carole Small-Russell; Lauren Murphy		
<b>Agenda/Topic</b>	<b>Debate &amp; Discussion</b>	<b>Conclusions</b>	<b>Recommendations/ Follow-Up What/When/Who</b>	
Wins				
Executive Session				
Review of Minutes	Chris Rees provided a SPD update. Working with BMGI consultants. MEC minutes were reviewed.	<b>Minutes of the December 21, 2011 meeting of the MEC were approved.</b>		
Credentials Committee	Dr. Gray reported on staff changes: New Medical Staff Initial Appointment and Privileges: 1 Medical Staff Reappointment and Privileges: 36 Medical Staff Reappointment and Change in Privileges: 1 Medical Staff Change in Privileges: 3 Professional Staff Initial Appointment and Privileges: 5 Professional Staff Reappointment and Privileges: 26	<b>The Medical Executive Committee recommends the appointments, reappointments, and delineation of clinical privileges to the Board of Trustees for approval.</b>		
Data reports	Reports reviewed.	Accepted as information.		
Subcommittee Minute Review	Subcommittee reports were reviewed: Credentials Committee Graduate Medical Education Committee Pharmacy and Therapeutics Committee Perioperative Oversight Committee Health Information Management Committee Sedation Committee	Approved as reviewed.  Sedation Committee was asked to provide a definition for a clinical associated event. Definition is an adverse event that a physician (or a licensed independent practitioner) could or should have prevented or that the physician (or LIP) through acts of omission or commission, directly or indirectly caused. This will be added to the sedation policy.	Consideration to move documents on line to save paper.	
Policies (Consent)	C120 Gene Transfer/Gene Therapy C155 Handling and Disposal of Hazardous and Non-Hazardous Pharmaceuticals C168 Medication Administration and Automated Dispensing Machine	Approved.		

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GME Report	Dr. Clark stated there was nothing new to report on GME.	Accepted as information.	
eCareNet Update	Dr. Warren stated EPIC going well. 60 day pre go live review yesterday for the pilot clinics with go live date of March 22 <sup>nd</sup> . The trainer the trainer training of 70 people began last week with 5 weeks of training. Training positions of staff begins early February as well as opportunity for abstraction.	Accepted as information.	
Hand Hygiene Audits	Chris Rees presented the December hand hygiene compliance. Continue to see good progress of overall hand washing. Blended overall rate is 88%. Service lines have areas of opportunity but overall showing some improvement.	Accepted as information.	
Sentinel Event Annual Report	Chris presented the sentinel event review for calendar year 2011 which is required each year by Joint Commission. A sentinel event is an unexpected occurrence involving any of following: death, serious physical, psychological injury or the risk thereof. Sentinel event vs serious event explained. Root cause analysis is considered the most useful patient safety activity. It involves the caregiver at onset, is facilitated by experienced RCA investigator, full action plan completed in <45 days and action plans and results are sent direct to senior leadership. 40 cases have come through Administrative Review Group (ARG) for determination of sentinel status which is a 31% increase from last year with 19 deemed sentinel. Have seen an increase in quality monitoring report which reviews serious events. Important questions that have to be answered are: <ol style="list-style-type: none"> <li>1. Any sentinel events related to staffing? NO</li> <li>2. Did we notify patients/families? YES</li> </ol> Most frequent issues for sentinel events are retained items, chemotherapy errors and process issues. Frequent issue for serious events is coordination of care. Improvements from 2010 are improvement in women's services and decreased failure to rescue events. Action taken to improve patient safety is standardization of practice. Opportunities include OR retained items, sterile processing, chemotherapy administration, and improving timeliness of action plan implantation.	Accepted as information.	
Readmission Task Force	Dr. Cawley discussed the readmission task force. Federal government will begin to monitor and take away reimbursements. Major tactics for next year are CHF, pancreatitis, sickle cell plans, enhance discharge, individual service line plants, Medicare Payment Advisory Commission estimates approximately 75% of re-hospitalization may be avoided. Hospital readmissions reduction program and FFY 2013 designed to reduce Medicare inpatient payments for acute care hospitals with higher than expected risk adjusted readmission rates related to certain conditions. This affects approximately 7% of hospitals and Medicare payment reductions under this program will be capped at 1% in FFY 2013. In 2012 this applies to acute myocardial infarction, CHF and pneumonia. 2015 proposed to include chronic obstructive pulmonary disease, coronary artery bypass graft, percutaneous transluminal coronary angioplasty and other vascular conditions. Readmission study showed readmit hasn't changed since late 70s and there is a wide variability suggests fixable solutions. SC readmission rates discussed. The readmission definition for CMS is readmitting back to any hospital; UHC back to MUSC and MUSC system to back to	Accepted as information.	

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	MUSC. Pros to using UHC will break down to planned vs. unplanned; related vs. unrelated; timelier than CMS; and allows for comparisons to other AMCs. Our top DRGs were discussed. How to predict readmissions broken down to hospital characteristics, clinical conditions and patient characteristics. Pre-discharge intervention, post discharge intervention and intervention bridging the transition helps prevent readmissions. Next steps are structural changes to case management/social work, recharter Bed Flow Committee into Bed Flow and Readmission Committee and sub tactics leadership.		
CA-UTI Foley Removal Protocol	Dr. Danielle Scheurer presented the nurse driven early catheter discontinuation protocol. Protocol will not be part of the medical record. Trial on 8E showed before protocol there were a 130 pre interventions after trial number was down to 84. The protocol encourages the removal of foley catheters for all appropriate patients. Removing the foley does not require a physician order, if there are no justifications for the foley. The nurse will review the patient's chart and if there is any doubt or concern as to whether the foley should be removed or not, the nurse should consult the physician team. Protocol will go to EROC in February and then rollout.	Approved.	
Pressure Ulcer Nurse Initiated Order Set	Dr. Scheurer presented stage 1-2 and DTI pressure ulcer and stage 3-4 and unstageable pressure ulcer prevention / treatment orders. Intended to improve treatment of stage 3-4 pressure ulcers as well as physician documentation. Stage 3-4 ulcers are considered a HAC which is quality issue, public reporting issue and financial issue. Average 3-10 per month with 1/2 not occurring here. Group working on this issue with Drs. Scheurer and Bart Sachs as co-champions on project. Stage based treatment protocol created which is initiated by a nurse who will put an order set in to be cosigned by the physician which will serve as documentation.	Approved.	
Standing Orders for ICU Physical Therapy	Dr. Alice Boylan presented the guidelines for critical care mobility protocol. The purpose of the critical care mobility protocol is to improve functional outcomes, decrease duration of ventilation days, decrease ICU acquired weakness and delirium, decrease hospital stay and cost of care and increase patient, family and staff satisfaction. The RN can initiate the protocol without a MID order. MICU pilot. Education needed at bedside. If patient is following commands and hemodynamically stable the RN requests PT consult, if not nursing staff initiates critical care mobility protocol.	Approved.	
Ambulatory Workflow	Dave Neff provided an update on five pilot clinics for ambulatory workflow project. Working with quality department to identify best practices which will be reviewed with leadership. Three phases of project reviewed. Service line leaders will be responsible for driving process. Critical for service line leaders work with department chairpersons. One model will be rolled out which may require some modification for individual areas. Website set up with tool kit. The next meeting of the Medical Executive Committee will be Wednesday, February 15, 2012 at 7:30am in 628CSB.	Accepted as information.	
Adjourned 8:25			

Brenda Hoffman, MD, Secretary of the Medical Staff

<b>Medical Executive Committee</b> <b>Presiding:</b> Dr. Clarke <b>Date:</b> February 15, 2012 <b>Meeting Place:</b> 628 CSB <b>Recording:</b> Angie Baldwin		<b>Meeting Time:</b> 7:30 <b>Adjournment:</b> 8:30 <b>Members present:</b> Dr. Clark; Dr. Warren; Dr. Gray; Dr. Lage; Dr. Reeves; Lisa Kindy; Dave Neff; Dr. Ryan; Chris Rees; Dr. McLeod-Bryant; Dr. Elliott; Dr. Basco; Dr. Vandergrift; Carol Younker; Dr. Scheurer; Dr. Hoffman; Dr. Sachs; Dr. Fakhry; Heather Kokko; Dr. Gillespie; Dr. Zverner; Dr. Harvey; Dr. Boylan; Dr. Luff; Dr. Patel; Dr. Feussner; S Scarbrough; M Schaffner; Dr. Esnaola; S Smith <b>Members excused:</b> Dr. del Priore; Dr. Glazier; Dr. Jauch <b>Guests:</b> M Thompson; Dr. M Scheurer; Dr. Cawley	
<b>Agenda/Topic</b>	<b>Debate &amp; Discussion</b>	<b>Conclusions</b>	<b>Recommendations/ Follow-Up What/When/Who</b>
Wins			
Executive Session	Sheila Scarbrough presented three new events and one update.		
Review of Minutes	Dr. Sachs provided a SPD update. MEC minutes were reviewed.	Minutes of the January 18, 2012 meeting of the MEC were approved.	
Credentials Committee	Dr. Gray reported on staff changes: New Medical Staff Initial Appointment and Privileges: 3 Medical Staff Reappointment and Privileges: 12 Medical Staff Reappointment and Change in Privileges: 1 Medical Staff Change in Privileges: 7 Professional Staff Initial Appointment and Privileges: 11 Professional Staff Reappointment and Privileges: 8 Professional Staff Change in Privileges: 1  Reappointment of Dr. Aljoeson Walker, non-board certified, supported by Drs. Edwards and Patel.  Reappointment of Dr. U. Joseph Schoepf, non-board certified, supported by Dr. Costello.	The Medical Executive Committee recommends the appointments, reappointments, and delineation of clinical privileges to the Board of Trustees for approval.	
Data reports	Reports reviewed.	Accepted as information.	
Subcommittee Minute Review	Subcommittee reports were reviewed: Bed Flow Team Credentials Committee Graduate Medical Education Committee Perinatal Quality Committee Pharmacy and Therapeutics Committee Hospital Operations Committee Sedation Committee Peer Review Committee Health Information Management Committee Communication Task Force	Approved as reviewed.	

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Policies (Consent)	Emergency Management Committee C44 – Moderate Sedation C151 – Push Medication C073 – Storage, Handling and Documentation of Human Tissue C128 – Animal Research	Approved.	
Letter of Support (Consent)	Support for State Designation for Level 1 Pediatric Trauma Center presented by Dr. Ryan.	Endorsed.	
GME Report	Dr. Clark stated there is a five year strategic planning retreat being planned - mostly likely will be in August or September.	Accepted as information.	
Hospital Update	Stuart Smith discussed the FY 2012 Organizational Goals. One to five scale used. Meeting goal of hand hygiene compliance. Increase inpatient and outpatient visits have improved. HCAPHS score has improved. Ideal Care score is 3.1. More improvement is needed to be a top 25 hospital.	Accepted as information.	
eCareNet Update	Dr. Warren	Accepted as information.	
Quarterly Magnet Update	<p>Marilyn Schaffner provided a quarterly magnet update. There are 14 forces of magnetism into five models components:</p> <ul style="list-style-type: none"> <li>○ Transformational leadership</li> <li>○ Structural empowerment</li> <li>○ Exemplary professional practice</li> <li>○ New knowledge, innovations and improvements</li> <li>○ Empirical outcomes</li> </ul> <p>Nursing Magnet structure. Principles are the foundations which are director care nurses, unit magnet champs, working groups, steering committee and advisory committee.</p> <ul style="list-style-type: none"> <li>○ Magnet designation kick off was January 18<sup>th</sup></li> <li>○ Tactic for MUSC Health Strategic Plan Driving Strategy F. Build human and financial capital to fuel growth</li> <li>○ Tactic leaders: Dr. Terry Day and Marilyn Schaffner</li> <li>○ Tactic facilitator: Andrea Coyle</li> <li>○ Magnet working groups – developing actions plans based on opportunities identified by internal and external gap analysis</li> </ul> <p>Next Steps</p> <ul style="list-style-type: none"> <li>○ Based data collection and analysis goals will be established down to each unit/are level</li> <li>○ Timeline for submission to be determined once baseline data is established and goals are set (June 2014 goal date).</li> </ul>	Accepted as information.	
EPIC Update	<p>Dr. Warren stated there are 36 days from our first go live. Project going well but there are challenges. Greatest anxiety is about micro-workflow. Train, train, train, early, early, early.</p> <p>Re-evaluating eCareNet so it has oversight over all of all health information technology (HIT) tactics in MUSC Health Strategic Plan.</p> <p>Would like to make a proposal to board of trustees in April to endorse enterprise licensing for EPIC. Cost yet to be determined.</p>	Endorsed by MEC.	

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Critical Care Standards	<p>Dr. Boylan presented proposed standards for adult and pediatric patients.</p> <p><u>Proposed standard for adult</u></p> <p>All adult patients admitted to a Critical Care unit or held as a Critical Care boarder in the ED, PACU or other virtual location require formal consultation by an Intensivist from the Medicine, Neurologic, Anesthesia, Cardio-Thoracic, or Surgical Critical Care Services. Exceptions to the standard are non-ventilated patients of the Cardiology, and Vascular Surgery Services.</p> <p><u>Proposed Standard for Pediatric Critical Care Coverage:</u></p> <p>All patients admitted to any of the Neonatal Intensive Care Units (8<sup>th</sup> floor, 5<sup>th</sup> floor) will have a Neonatologist as the attending (primary) physician.</p> <p>All pediatric patients admitted to the Pediatric Intensive Care Unit will be under the direct care of the Pediatric Critical Care Medicine (PCCM) service or the Pediatric Cardiac Intensivist service with the exception of trauma patients who may be admitted to the Pediatric Surgery service with mandatory consultation from PCCM. This attending coverage will also apply to all patients held as Critical Care boarders in the ED, PACU or other location.</p> <p>All patients admitted to the Pediatric Cardiac Intensive Care unit will have a Pediatric Cardiac Intensivist as the attending physician, except for "overflow" PICU patients, who will be covered by the PCCM service.</p> <p>Proposed FY 11-12 Metrics to assess effectiveness of the CC Steering Committee:</p> <ol style="list-style-type: none"> <li>1. Adherence to policy</li> <li>2. Decrease in vent days</li> <li>3. ICU RN satisfaction with regard to physician coverage</li> <li>4. Internal referral physician satisfaction</li> </ol>	Approved.	
Ambulatory Medical Record Policy	Dr. Mark Scheurer presented the EPIC ambulatory documentation requirements. Endorsed by HIMC.	Approved.	
NSQIP "Relaunch"	Dr. Esnaola presented ACS NSQIP Re-Launch and POD. ACS NSQIP is data-driven, risk-adjusted, outcomes-based surgical quality improvement plant. Benefits include identifying quality improvement targets, improving patient care and outcomes and decreasing institutional healthcare costs. Participating hospital nationwide reviewed half being academic. Quality improvement process and data collection reviewed. ACS NSQIP at MUSC target is general surgery, urology and plastic surgery. Data available to hospitals are real-time benchmarking, semiannual reports and public reporting. Postoperative occurrences database (POD) initially designed by/for dept of surgery, internal reporting and goals which improves accuracy, allow management of complications in "real time" and empower surgeons/dept with timely and validated outcomes data.	Accepted as information.	
C149 Medical Emergency Team	Sheila Scarbrough presented policy 149. Only change is allowance for family to directly activate team. PACU will be added based on Dr. Harvey's suggestion.	Approved with changes.	
C056 Verbal Orders Policy	Dr. Sachs presented C56. Request to add certified medical assistants and certified ophthalmic personnel that they may accept a verbal or telephone order	Approved.	

\*\*\*CONFIDENTIAL: SC STATUTE S40-71-10 & 40-71-20 protect this document from  
 "...discovery, subpoena, or introduction into evidence in any civil action..."\*\*\*

A31 Visitation Policy	within the scope of their practice. Maggie Thompson presented A31. Key changes are definition of changes for family and visitors. Add PACU to areas that may have different guidelines. MUSC family presence and visitation guidelines and rights and responsibilities are being reviewed. A70 (visitors – pediatric policy and procedure) and A21 (visiting – psychiatry clinical services) policies have links in A31.	Approved with changes.	
Medication Discrepancies	Dr. Danielle Scheurer update on medication discrepancies at discharge. Towards end of summer 2011 process changed. Went from a 78% discrepancy rate to a 22% after process change. Issues identified are med rec and DC summaries not completed at the same time by the same person and med rec completed on paper; may be unavailable at the time DC summary dictation. Potential solutions – reduce discharge work and McKesson med rec module roll out in the spring. Unresolved issue is med rec in McKesson will not interface with EPIC. Return in two or three months with update.	Accepted as information.	
Adjourned 8:30am	The next meeting of the Medical Executive Committee will be Wednesday, March 21, 2012 at 7:30am in 628CSB.		

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Brenda Hoffman, MD, Secretary of the Medical Staff

**AGREEMENTS ENTERED INTO BY THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY  
SINCE THE FEBRUARY 2012 MEETING OF THE BOARD OF TRUSTEES**

**Hospital Services** - Any contract involving the exchange of Hospital services either for money or other services.

SCDHEC – for the provision of in and outpatient services for patients in the Division of Family Planning

**Managed Care** - The Medical Center has entered a Managed Care Agreement with the following:

Select Health  
Medical Mutual of Omaha  
Companion Benefit Alternatives, Inc.  
Aetna  
Global Excel  
Humana  
BCBS Employee Insurance Program

**Transplant Agreements** - For the institution(s) listed below, the Medical Center Transplant Unit agrees to provide tissue typing and transplantation to those patients who are medically suitable and to follow those patients in the transplant clinic at MUSC.

**Transfer Agreements** - MUHA agrees to accept the admission of individuals requiring specialized care and meet certain criteria from the following facilities:

Bishop Gadsden

**Affiliation Agreements –**

South University  
Eastern Virginia Medical Center  
University of North Carolina – Chapel Hill  
University of Cincinnati

**Shared Services Agreements –**

**FACILITIES  
HOSPITAL AUTHORITY  
LEASE RENEWAL  
FOR INFORMATION**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 1,289 square feet of space located at 51 Bee Street. The purpose of this lease renewal is to continue to provide space for Hospital Psychiatry, Employee Assistance Program (EAP). The cost per square foot for this renewal is \$12.31 (rounded). The monthly rental rate will be \$1,322.00, resulting in an annual rent amount of \$15,864.00.

This property is owned by the Medical University of South Carolina Foundation.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: Medical University of South Carolina Foundation

LANDLORD CONTACT: Tom Anderson, Chief Executive Officer, 792-2677

TENANT NAME AND CONTACT: Hospital Psychiatry, Mike McGinnis, Vice Chair for Psychiatry Finance and Administration, 792-7295

SOURCE OF FUNDS: Hospital General Operating Funds

LEASE TERMS:

TERM: Five (5) years [7/1/2012-6/30/2017]  
AMOUNT PER SQUARE FOOT: \$12.31  
ANNUALIZED LEASE AMOUNT: \$15,864.00  
TOTAL AMOUNT OF LEASE: \$79,320.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:  
FULL SERVICE \_\_\_\_\_  
NET   X

**FACILITIES  
HOSPITAL AUTHORITY  
LEASE RENEWAL  
FOR INFORMATION**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 3,163 square feet of clinical office space located on the 1st floor of 1280 Johnnie Dodds Boulevard in Mount Pleasant. This lease renewal will continue to provide space for Hospital Laboratory Services, Pharmacy Services, Therapeutic Services (Speech Therapy) and Women's Services. The per square foot rent rate for this lease is \$30.70 (rounded). The monthly rent shall be \$8,092.67 (rounded) resulting in an annual rent of \$97,112.00.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: East Cooper Medical Arts Center, LLC

LANDLORD CONTACT: Bill Brabham, Property Manager, 760-2151

TENANT NAME AND CONTACT:

Laboratory Services, Stacia Lancaster, Business Manager, 792-2614

Pharmacy Services, Kelly Crowley, Interim Manager, 792-1009

Therapeutic Services, Sally Potts, Director, 792-3246

Women's Services, Erica Ellington, Research Program Manager, 792-0299

SOURCE OF FUNDS: Hospital General Operating Funds

LEASE TERMS:

TERM: One (1) Year [7/1/2012-6/30/2013]

AMOUNT PER SQUARE FOOT: \$30.70

ANNUALIZED LEASE AMOUNT: \$97,112.00

TOTAL AMOUNT OF LEASE: \$97,112.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE   X  

NET \_\_\_\_\_

**FACILITIES  
HOSPITAL AUTHORITY  
LEASE RENEWAL  
FOR INFORMATION**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 6,522 square feet of clinical space located on the first floor of the Ashley/Rutledge Avenue Parking Garage. This lease renewal will continue to provide clinical space for Physical Therapy and Occupational Therapy Services. The per square foot rate for this lease is \$13.50. The monthly rental rate will be \$7,337.25, resulting in an annual lease amount of \$88,047.00.

This property is owned by the CHS Development Company and leased in its entirety to the Medical University of South Carolina; which subleases 6,522 square feet to the Medical University Hospital Authority.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: CHS Development Company

LANDLORD CONTACT: Rachel Jones, Leasing Manager, 792-5996

TENANT NAME AND CONTACT: Therapeutic Services, Sally Potts, Director, 792-4821

SOURCE OF FUNDS: Hospital General Operating Funds

LEASE TERMS:

RENEWAL TERM: One (1) year [7/1/2012-6/30/2013]  
AMOUNT PER SQUARE FOOT: \$13.50  
ANNUALIZED LEASE COST: \$88,047.00  
TOTAL COST OF RENEWAL TERM: \$88,047.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE \_\_\_\_\_  
NET   X

**FACILITIES  
HOSPITAL AUTHORITY  
LEASE RENEWAL  
FOR INFORMATION**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 3,502 square feet of clinical space located at 650 Ellis Oak Avenue on James Island. This lease renewal will continue to provide clinical space for Physical Therapy and Occupational Therapy Services. The per square foot rate for this lease is \$22.00. The monthly rental rate will be \$6,420.33 (rounded), resulting in an annual rent amount of \$77,044.00

University Medical Associates of the Medical University of South Carolina holds the master lease for this property of which 3,502 square feet is subleased to the Medical University Hospital Authority.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: University Medical Associates

LANDLORD CONTACT: Marty Phillips, Financial Analyst, 852-3109

TENANT NAME AND CONTACT: Therapeutic Services, Sally Potts, Director, 792-4821

SOURCE OF FUNDS: Hospital General Operating Funds

LEASE TERMS:

RENEWAL TERM: One (1) year  
AMOUNT PER SQUARE FOOT: \$22.00  
ANNUALIZED LEASE COST: \$77,044.00  
TOTAL COST OF RENEWAL TERM: \$77,044.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:  
FULL SERVICE \_\_\_\_\_  
NET   X

**FACILITIES  
HOSPITAL AUTHORITY  
LEASE AMENDMENT  
FOR INFORMATION**

**APRIL 13, 2012**

DESCRIPTION OF LEASE EXTENSION: This lease is for 3,300 square feet of office space located at 1253 Savannah Highway in West Ashley. The purpose of this lease amendment is to extend the existing lease agreement to provide permanent space for the medical record coding employees associated with the Coding and Incomplete Records Department. It is necessary for this group to relocate from the University Hospital due to inadequate space accommodations. The per square foot rate for this lease is \$20.30. The monthly rental rate will be \$5,582.50, resulting in an annual rent amount of \$66,990.00 for the first year. Base rent will increase annually 3%.

Included in the annual rent amount are renovation costs in the amount of \$8,319.00 that are amortized throughout the two year lease extension.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: Brilliant-Estes Associates

LANDLORD CONTACT: John Hassell, 224-1239

TENANT NAME AND CONTACT: Susan Pletcher, HIS Director, 792-8136

SOURCE OF FUNDS: Hospital General Operating Funds

**LEASE TERMS:**

TERM: Two (2) years [12/1/2015-11/30/2017]

COST PER SQUARE FOOT: \$20.30

ANNUALIZED LEASE AMOUNT:

Year 1 \$66,990.00

Year 2 \$68,937.00

TOTAL AMOUNT OF LEASE: \$135,927.00

EXTENDED TERM(S): To be negotiated

**OPERATING COSTS:**

FULL SERVICE \_\_\_\_\_

NET   X   (taxes and insurance are included)



**MEDICAL UNIVERSITY OF SOUTH CAROLINA**

**REGULAR AGENDA**

Board of Trustees Meeting  
Friday, April 13, 2012  
101 Colcock Hall

**Members of the Board of Trustees**

Thomas L. Stephenson, Esquire, Chairman  
Dr. James E. Wiseman, Jr., V-Chairman  
Dr. Stanley C. Baker, Jr.  
Mr. William H. Bingham, Sr.  
Dr. Cotesworth P. Fishburne, Jr.  
Mr. William B. Hewitt

Dr. Harold W. Jablon  
Dr. Donald R. Johnson II  
Dr. E. Conyers O'Bryan, Jr.  
Mr. Charles W. Schulze  
The Honorable Robin M. Tallon  
Dr. Thomas C. Rowland, Jr.  
Dr. Charles B. Thomas, Jr.

**Trustees Emeriti**

Mrs. Margaret M. Addison  
Dr. Charles B. Hanna  
The Honorable Robert C. Lake, Jr.  
Mrs. Claudia W. Peebles  
Mr. Allan E. Stalvey

Item 1.     Call to Order-Roll Call.

Item 2.     Secretary to Report Date of Next Meeting.

Regular Meeting: Thursday, May 17, 2012.

Item 3.     Approval of Minutes of the Regular Meeting of the Medical University of South Carolina Board of Trustees of February 12, 2012.

Board Action:

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 4.     General Informational Report of the President.

Statement: Dr. Greenberg will present a general report.

Recommendation of Administration: That this report be received as information.

Board Action:

Item 5. Appointment of Annette R. Drachman, Esq.

Statement: Dr. Greenberg will present, for approval, the appointment of Annette R. Drachman, Esq. to the position of General Counsel Designee effective April 13, 2012 to become the General Counsel effective July 1, 2012.

Recommendation of Administration: That the appointment be approved.

Board Action:

Item 6. Appointment of Lisa P. Montgomery, MHA.

Statement: Dr. Greenberg will present, for information, the promotion of Lisa P. Montgomery to Executive Vice President for Finance and Operations effective April 13, 2012.

Recommendation of Administration: That the promotion be received as information.

Board Action:

Item 7. Other Business.

**RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE. CHAIRMAN: DR. COTESWORTH P. FISHBURNE, JR.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 8. General Report of the Associate Provost for Research.

Statement: Dr. Steve Lanier will report on research activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 9. General Report of the Vice President for Development.

Statement: Mr. Jim Fisher will provide a general report on institutional advancement activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 10. General Report of the CEO of the MUSC Foundation.

Statement: Mr. Tom Anderson will provide a general report on the MUSC Foundation's activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 11. General Report of the Executive Director of the MUSC Foundation for Research Development.

Statement: Mr. Chip Hood will provide a general report on the MUSC Foundation for Research Development's activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 12. Other Committee Business.

**EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE. CHAIRMAN: Dr. E. CONYERS O'BRYAN**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 13. General Report of the Vice President for Academic Affairs and Provost.

Statement: A general report will be given by Dr. Mark Sothmann.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 14. Proposed Change in Academic Charges and Fees.

Statement: At the request of the Deans of the Colleges of Dental Medicine, Graduate Studies, Health Professions, Medicine, Nursing and the South Carolina College of Pharmacy, administration presents for approval proposed changes in academic charges and fees, effective Fall Semester 2012.

Recommendation of Administration: That the Academic Charges and Fees be approved.

Recommendation of Committee:

Board Action:

Item 15. Other Committee Business.

**CONSENT AGENDA ITEMS FOR APPROVAL:**

Item 16. Department Name Change.

Item 17. Tenure Recommendation.

Item 18. Faculty Appointments.

Item 19. Faculty Promotions.

**CONSENT AGENDA ITEMS FOR INFORMATION:**

Item 20. Post Tenure Review Approvals.

**FINANCE AND ADMINISTRATION COMMITTEE. CHAIRMAN: MR. CHARLES W. SCHULZE**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 21. Financial Status Report of the Medical University of South Carolina.

Statement: Mr. Patrick Wamsley will report on the financial status of the Medical University of South Carolina.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 22. Financial Status Report of University Medical Associates.

Statement: A report on the financial status of University Medical Associates will be presented by Ms. Gina Ramsey.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 23. Financial Status Report of the MUSC Foundation for Research Development.

Statement: Ms. Michelle Garbiras will report on the financial status of the MUSC Foundation for Research Development.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 24. Other Committee Business.

**UNIVERSITY PHYSICAL FACILITIES COMMITTEE. CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 25. Facilities Procurements/Contracts Proposed.

Statement: Mr. John Malmrose will present facilities procurements/contracts for approval.

Recommendation of Administration: That the procurements/contracts be approved.

Recommendation of Committee:

Board Action:

Item 26. Update on Projects.

Statement: Mr. John Malmrose will present an update on Medical University of South Carolina facilities projects.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 27. Other Committee Business.

**CONSENT AGENDA ITEMS FOR INFORMATION:**

Item 28. Facilities Contracts Awarded.

**MEDICAL UNIVERSITY OF SOUTH CAROLINA AUDIT COMMITTEE, CHAIRMAN: Mr. WILLIAM B. HEWITT.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 29. Report of the Office of Internal Audit.

Statement: Ms. Susan Barnhart will report on the activities of the Office of Internal Audit.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee:

Board Action

Item 30. Other Committee Business.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES:**

Item 31. Approval of Consent Agenda.

Statement: Approval of the Consent Agenda is requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action:

Item 32. New Business for the Board of Trustees.

Item 33. Report from the Chairman.

**Board of Trustees  
Medical University of South Carolina  
Research and Institutional Advancement Committee  
Office of Development  
April 13, 2012**

Through March 20, 2012, we received \$41,066,436 in new gifts and pledges. This places us at about 78% of last year's pace. We remain encouraged by the number of leadership gifts that have been verbally committed and are expected to close within the next few months.

The following highlights reflect key accomplishments that have occurred since the February meeting of the Board of Trustees:

**COLLEGE OF DENTAL MEDICINE**

- Carter and Katy Brown have committed a \$1,000,000 gift through their estate to name the Carter and Katy Brown Advanced Education in General Dentistry Clinic. The Board of Trustees are cordially invited to attend the reception for the dedication of the clinic on Friday, April 13<sup>th</sup>, 2012, from 4:00 p.m. - 6:00 p.m.

**STORM EYE INSTITUTE**

- Horst Winkler has pledged \$750,000 to support the Neuro-ophthalmology Endowed Chair.

**CHILDREN'S HOSPITAL**

- The Children's Hospital received documentation of a planned gift of \$850,000 from Dr. and Mrs. Avery Seifert. They reside in Idaho and have a daughter who attended MUSC College of Medicine on full scholarship.
- On February 13<sup>th</sup>, Darius Rucker performed his Big Band Concert, which successfully raised \$260,000 for the Children's Hospital.
- On January 26<sup>th</sup> through January 28<sup>th</sup> the "Cares for Kids Radiothon" broadcast on Clear Channel's WEZL and Y102.5 stations raised over \$120,000 for the Children's Hospital.
- The Sixth Annual Dance Marathon held on February 25<sup>th</sup> raised \$36,000 for the Children's Hospital. Over the past six years, this event has raised \$298,000.

## **HOLLINGS CANCER CENTER**

- Dr. Carolyn Reed pledged \$500,000 to create the Carolyn E. Reed M.D. Distinguished Endowed Chair in Thoracic Surgical Oncology and challenged the Hollings Cancer Center to raise matching funds totaling \$500,000.
- The Hollings Cancer Center received a \$65,115 charitable gift annuity from the estate of William B. Momier.
- BMW Manufacturing Company made a \$50,000 gift in support of the BMW Distinguished Endowed Chair in Cancer Research housed within the SmartState Center of Economic Excellence Program.
- The Hollings Cancer Center Advisory Board made a pledge of \$28,500 in support of novel clinical trials during their recent meeting.
- Charleston Ride for Hope raised \$17,000 in support of Patient Support Services at Hollings Cancer Center.
- The Fourth Annual Gourmet & Grapes Weekend to benefit Hollings Cancer Center will be held May 4-6 at The Sanctuary at Kiawah Island Golf Resort.

### **Hollings Cancer Center Recent Recruitments**

- Chanita Hughes-Halbert, PhD, one of the country's leading researchers in health disparities research, has been named to the AT&T Distinguished Endowed Chair in Cancer Equity in Hollings Cancer Center and the SmartState Center of Economic Excellence Endowed Chair in Cancer Disparities.
- Stephen P. Ethier, PhD, a noted researcher in breast cancer biology and cancer genomics, has been appointed to the Countess Alicia Spaulding-Paolozzi Distinguished Endowed Chair in Breast Cancer Diagnosis, Treatment and Research and will co-lead the Hollings Cancer Center's Cancer Genetics and Molecular Regulation Program.

## **COLLEGE OF PHARMACY**

- Heather Sharpe (Class of 2000) has generously made a verbal commitment of \$100,000 toward the Building the Future of Pharmacy Campaign. This commitment was received following the recent reception in Pawley's Island, at the home of Christy Whitlock Cooper '90 and her husband, David, to kickoff the Charles F. Cooper '65 Challenge.



- Captain Chris Dykes, Building Leadership Committee member and class of 2010, has taken the lead on the Armed Forces Pharmacists Tribute. This is a Building Leadership Committee initiative to raise \$25,000 to name an area in the new building in honor of pharmacists serving in the Armed Forces.

### **COLLEGE OF MEDICINE**

- Select Health of South Carolina has pledged \$80,000 to the Peter Van Dorsten Endowed Chair in Obstetrics and Gynecology.
- Dr. Jane Vance Gwinn of Greenville, South Carolina, committed a generous gift of \$750,000 through her estate to establish a Medical Scholarship Fund in the College of Medicine.
- Gary Donner and Irene Miller contributed \$10,000 to the William Creasman Endowed Chair in Gynecological Oncology. Former resident Dr. Samir Abu-Ghazaleh additionally contributed \$10,000 to the Creasman Chair.
- Elizabeth McCullough, MUSC Foundation board member, and her husband, Ralph, contributed \$10,000 to an endowed chair fund in urology, which they previously established in their names.

### **COLLEGE OF NURSING**

- \$60,000 was contributed by the MUHA for two MUSC Medical Center Scholarships to support nursing students in the accelerated BSN Program.

### **HEART AND VASCULAR HOSPITAL**

- John and Jill Chalsty made a gift of \$25,000 to the Center of Economic Excellence in Cardiovascular Disease.
- A campaign is underway to raise funds to support our cardiac disease prevention program. Larry and Anne Richter hosted a reception in Mt. Pleasant to introduce our physicians to 30 guests. Brantley Harvey hosted a similar reception in Beaufort. The result is an increase in patient volume and financial support for our outreach programs.

### **DEPARTMENT OF SURGERY**

- Tom Cameron has pledged a leadership gift to the Department of Surgery, earmarked for the Fred Crawford Endowed Chair in Cardiothoracic Surgery.

- The Surgical Simulation Leadership Fund was established with a gift from Dr. Jon A. van Heerden, Associate Vice Chair of Education for the Department of Surgery and Professor of Surgery Emeritus, Mayo Clinic. A reception in his honor will be held at the 41<sup>st</sup> Postgraduate Course in Surgery on April 19 with the goal of building additional support for the fund.

### **BOARD OF VISITORS**

- The MUSC Board of Visitors meeting Agenda includes the following presentations and tours:
  - Dr. Lisa Saladin, Dr. Jim Krause
    - Rehabilitation Research
  - Dr. John Ikonomidis
    - Cardiothoracic Surgery
  - Dr. Prabhakar Baliga
    - Transplant Surgery
  - Dr. David Habib
    - Children's Hospital
  - Tour of the MUSC Children's Hospital
    - Pediatric Cardiology ICU
    - Neonatal ICU
    - Pediatric ICU
- The Board of Trustees are invited to join the MUSC Board of Visitors for lunch at 12:00 p.m. in the Solomon Conference Room on the first floor of the Gazes Cardiac Research Institute.

**Board of Trustees  
Medical University of South Carolina  
Research and Institutional Advancement Committee  
Office of Alumni Affairs  
April 13, 2012**

Jeannie Grooms, Executive Director of Alumni Affairs, is retiring, effective April 15, 2012. Becky Dornisch, an advancement team member for over twenty years and currently our Director of Annual Giving, has been appointed as the Interim Director.

The following highlights reflect a few key alumni advancement accomplishments that have occurred since the February meeting of the Board of Trustees:

**COLLEGE OF MEDICINE**

- The College of Medicine Charity Ball, sponsored by the Medical Student Alumni Council, was held at Memminger Auditorium on February 18, 2011, with a silent auction to benefit several local charities: Crisis Ministries, American Lung Association, Camp Happy Days, Florence Crittenton Programs of South Carolina, Our Lady of Mercy Community Outreach, Rein and Shine, The ARK, Alzheimer's Family Support Service, CARES Clinic, Crisis Ministries Wednesday Night Clinic and FIGHT for SIGHT. Proceeds in excess of \$20,000 were raised and contributed to these charitable organizations.

- Homecoming 2012 is being planned for April 20 - 21, 2012. A Society of 1824 reception will be held in conjunction with other homecoming activities.

- Recipients for the Distinguished Alumnus Awards have been chosen: Drs. S. Wright Caughman ('79), of Atlanta, and J. J. Britton ('62), of Sumter. These awards will be presented at the awards luncheon during the College of Medicine Homecoming event on April 21, 2012.

**COLLEGE OF NURSING**

- In an effort to re-engage alumni from the College of Nursing, their homecoming weekend format is being restructured in an effort to increase participation. In lieu of the 2012 homecoming weekend, the alumni board plans to host area receptions, with well-known

speakers, in regions across the state. In conjunction with AHEC, continuing education programs will be offered at a reduced rate to alumni. The homecoming weekend will be revived in 2013.

### **COLLEGE OF HEALTH PROFESSIONS**

- The newly-formed College of Health Professions Student Alumni Council has elected officers and is planning several seminars of interest for existing students. This will be tied to a newly formed speaker's bureau, a by-product of the College's Advisory Board.
- The Anesthesia for Nurses Program is celebrating its 25<sup>th</sup> anniversary in 2012. During the annual meeting in Charleston, a reception for MUSC alumni will be held on May 5<sup>th</sup>, hosted by the Alumni Association, at the DoubleTree Hotel.

### **JAMES B. EDWARDS COLLEGE OF DENTAL MEDICINE**

- A very successful homecoming weekend was held in February with over 300 in attendance. Over \$79,000 was raised during the reunion and over \$400,000 received since the last reunion in 2010.
- Alumni award recipients have been selected: Dr. James A. Rivers for the Alumni Award of Honor and Drs. Larry J. Ferguson and Robert B. O'Neal, as Distinguished Alumni. These awards will be presented at the awards luncheon during the South Carolina Dental Association Conference on May 4, 2012, in Myrtle Beach.
- The Office of Alumni Affairs will sponsor the dental awards luncheon and a reception for new dental alumni during the SCDA meeting.
- Dr. Jeffrey Bayme was inaugurated as the President of the Dental Alumni Board during the alumni meeting held on February 24, 2012, and Dr. Deborah Broyles was presented with a gift certificate and plaque in appreciation of her two-year service as President.

### **GOLDEN GRADS**

- Golden Grads' classes are planning for their homecoming during the week of Commencement, May 17-19, 2012. In addition to global events planned with Golden Grads, individual parties are being planned on Wednesday evening, prior to commencement activities.

- Representatives from the Office of Planned Giving have been invited to participate in Golden Grads events as well as development officers and deans from respective colleges.

### **NEW ALUMNI PROGRAMMING**

- The staff of the Office of Alumni Affairs continues training on the Events Module of Raiser's Edge which will provide statistical and analytical information needed for future programming.
- The MUSC specialty license plate has been approved by the SC Department of Transportation and plates are currently on sale for \$70. A portion of the fee (\$40) will be returned to the Office of Alumni Affairs for student scholarships.
- An online alumni directory, password protected, is being designed by the Director of Communications and the Executive Director of Alumni Affairs.
- An opportunity for alumni networking, labeled as a "job board" to be sponsored by the Office of Alumni Affairs, will offer to all alumni an opportunity to network, in addition to recently graduating students.

**MUSC Board of Visitors Meeting**  
**Friday, April 13, 2012**  
**Gazes/Thurmond Building**  
**Solomon Conference Room, 1<sup>st</sup> Floor**

- |                            |   |
|----------------------------|---|
| <b>8:15 A.M.</b>           | <b>Coffee &amp; pastries will be available</b>  |
| <b>8:30 – 8:40 A.M.</b>    | <i>Welcome</i><br><b>Mr. Jim Fisher</b><br><b>Vice President for Development and Alumni Affairs</b>   |
| <b>8:40 – 9:15 A.M.</b>    | <i>Rehabilitation Research</i><br><b>Dr. Lisa Saladin</b><br><b>Dean, College of Health Professions</b><br><br><b>Dr. Jim Krause</b><br><b>Associate Dean for Research, College of Health Professions</b> |
| <b>9:15 – 9:30 A.M.</b>    | <i>Break</i>  |
| <b>9:30 – 10:00 A.M.</b>   | <i>Update on Cardiothoracic Surgery Programs</i><br><b>Dr. John Ikonomidis</b><br><b>Chief, Division of Cardiothoracic Surgery</b>  |
| <b>10:00 – 10:30 A.M.</b>  | <i>Update on Transplant Surgery</i><br><b>Dr. Prabhakar Baliga</b><br><b>Director, Division of Transplant Surgery</b>   |
| <b>10:30 – 11:00 A.M.</b>  | <i>Overview of the MUSC Children's Hospital</i><br><b>Dr. David Habib</b><br><b>Professor of Pediatrics</b>   |
| <b>11:00 – 11:15 A.M.</b>  | <b>Bus to Children's Hospital</b>   |
| <b>11:15 – 12:00 P.M.</b>  | <i>Tour of Children's Hospital: Pediatric Cardiology ICU,<br/>Neonatal ICU, Pediatric ICU</i>   |
| <b>12:00 P.M.</b>          | <b>Group will return to the Solomon Conference Room in the<br/>Gazes/Thurmond Building for a Buffet Lunch</b><br><i>No program during lunch</i>   |
| <b>Adjourn after lunch</b> |   |

**Medical University of South Carolina**  
**Current (FY12) & Proposed Changes (FY13) Schedule of Fees**  
**(IN DOLLARS)**

	<u>CURRENT</u> <u>(FY12)</u>	<u>PROPOSED</u> <u>(FY13)</u>	<u>\$ Change</u>	<u>% Change</u>
<b>COLLEGE OF DENTAL MEDICINE</b>				
Student Instrument Fee				
First through Fourth Year Students	\$ 4,400	\$ 4,500	\$ 100	2.3%
Clinical & Lab Support Fee (per year)	7,500	7,700	200	2.7%
Dental Informatics Fee (annual)	6,000	6,200	200	3.3%
<b>COLLEGE OF HEALTH PROFESSIONS(all per semester)</b>				
Executive MHA Program Fee (part time)	375	475	100	26.7%
Doctorate in Health and Rehabilitation Science (part time) - New	-	250	250	100.0%
<b>COLLEGE OF MEDICINE</b>				
Student Disability Insurance (annual)				
First and Second Year Students	68	82	14	20.6%
Third and Fourth Year Students	81	82	1	1.2%
Examination and Technical Support Fee (annual)				
Second Year Students	260	200	(60)	-23.1%
Third Year Students	355	405	50	14.1%
Fourth Year Students	125	100	(25)	-20.0%
Radiation Safety Badge Fee (Third and Fourth Year Students, annual) - New	-	18	18	100.0%
Physical Diagnosis Fee (First Year Students, annual)	675	700	25	3.7%
Composite Fee (Fourth Year Students, annual) - New	-	34	34	100.0%

**Medical University of South Carolina**  
**Current (FY12) and Proposed (FY13) Schedule of Academic Charges**  
**College of Dental Medicine**

	CURRENT ACADEMIC CHARGE		PROPOSED ACADEMIC CHARGE		% Increase	
	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State
<b>Dental Medicine</b>						
Semester	\$ 14,629	\$ 25,576	\$ 15,360	\$ 26,855	5%	5%
Summer	11,194	19,893	11,754	20,888	5%	5%
<b>Dental Scientist Training Program (DSTP) - New</b>						
Semester	\$ -	\$ -	\$ 15,360	\$ 26,855	100%	100%
Summer	-	-	11,754	20,888	100%	100%
<b>Full-Time (Each Term) Master of Science in Dentistry</b>						
Semester	\$ 1,392	\$ 1,392	\$ 1,392	\$ 1,392	0%	0%
Summer	1,280	1,280	1,280	1,280	0%	0%



**Medical University of South Carolina**  
**Current (FY12) and Proposed (FY13) Schedule of Academic Charges**  
**College of Medicine**

	CURRENT ACADEMIC CHARGE		PROPOSED ACADEMIC CHARGE		% Increase	
	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State
<b>Full-Time (Each Term)</b>						
Semester	\$ 16,694	\$ 29,926	\$ 16,694	\$ 29,926	0%	0%
Third Year	20,815	34,473	20,815	34,473	0%	0%

**Medical University of South Carolina**  
**Current (FY12) and Proposed (FY13) Schedule of Academic Charges**  
**College of Graduate Studies**

	CURRENT ACADEMIC CHARGE		PROPOSED ACADEMIC CHARGE		% Increase	
	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State
<b>Full-Time (Each Term)</b>						
<i>Master in Biomedical Sciences</i>						
Semester	\$ 6,426	\$ 10,028	\$ 6,490	\$ 10,128	1%	1%
Summer	5,168	7,894	5,220	7,973	1%	1%
<i>Ph.D. Program</i>						
Semester	\$ 6,410	\$ 9,495	\$ 6,474	\$ 9,590	1%	1%
Summer	5,252	7,527	5,305	7,602	1%	1%
<i>Ph.D. Program - Dental Scientist Training Program (DSTP) - New</i>						
Semester	\$ -	\$ -	\$ 6,474	\$ 9,590	100%	100%
Summer	-	-	5,305	7,602	100%	100%
<i>Certificate Programs - New</i>						
Semester	\$ -	\$ -	\$ 6,490	\$ 10,128	100%	100%
Summer	-	-	5,220	7,973	100%	100%
<b>Part-Time (Per Semester Hour)</b>						
<i>Master in Biomedical Studies</i>						
Semester	\$ 541	\$ 830	\$ 546	\$ 838	1%	1%
Summer	541	830	546	838	1%	1%
<i>Ph. D. Program</i>						
Semester	\$ 572	\$ 873	\$ 578	\$ 882	1%	1%
Summer	572	873	578	882	1%	1%
<i>Certificate Programs - New</i>						
Semester	\$ -	\$ -	\$ 546	\$ 838	100%	100%
Summer	-	-	546	838	100%	100%

**Medical University of South Carolina**  
**Current (FY12) and Proposed (FY13) Schedule of Academic Charges**  
**College of Health Professions**

	CURRENT ACADEMIC CHARGE				PROPOSED ACADEMIC CHARGE			% Change In-State	% Change Out-of-State	% Change Out-of-State w/scholarship
	In-State	Out-of-State	Out-of-State w/Scholarship	In-State	Out-of-State	Out-of-State w/Scholarship				
Full-Time (Each Term)										
Graduate										
Semester	\$ 7,497	\$ 10,805	N/A	\$ 7,647	\$ 10,955	N/A	2%	1%	N/A	
Summer	7,497	10,805	N/A	7,647	10,955	N/A	2%	1%	N/A	
Cardiovascular Perfusion										
Semester	\$ 7,017	\$ 10,805	N/A	\$ 7,167	\$ 10,955	N/A	2%	1%	N/A	
Summer	7,017	10,805	N/A	7,167	10,955	N/A	2%	1%	N/A	
Anesthesia for Nurses										
Semester	\$ 7,497	\$ 10,805	\$ 7,797	\$ 7,647	\$ 10,955	N/A	2%	1%	N/A	
Summer	7,497	10,805	7,797	7,647	10,955	N/A	2%	1%	N/A	
Masters in Healthcare Administration (Executive)										
Semester	\$ 7,497	\$ 8,118	N/A	\$ 7,647	\$ 8,268	N/A	2%	2%	N/A	
Summer	7,497	8,118	N/A	7,647	8,268	N/A	2%	2%	N/A	
Masters in Healthcare Administration (Residential)										
Semester	\$ 7,497	\$ 10,805	N/A	\$ 7,647	\$ 10,955	N/A	2%	1%	N/A	
Summer	7,497	10,805	N/A	7,647	10,955	N/A	2%	1%	N/A	
Occupational Therapy										
Semester	\$ 7,497	\$ 10,805	N/A	\$ 7,847	\$ 11,155	N/A	5%	3%	N/A	
Summer	7,497	10,805	N/A	7,847	11,155	N/A	5%	3%	N/A	
Physician Assistant										
Semester	\$ 7,497	\$ 10,805	N/A	\$ 7,647	\$ 10,955	N/A	2%	1%	N/A	
Summer	7,497	10,805	N/A	7,647	10,955	N/A	2%	1%	N/A	
Doctorate in Health Administration										
Annual Tuition	\$ 27,711	\$ 27,711	N/A	\$ 29,097	\$ 29,097	N/A	5%	5%	N/A	
Doctorate in Health Administration - Interprofessional										
Annual Tuition	\$ 15,750	\$ 15,750	N/A	\$ 16,538	\$ 16,538	N/A	5%	5%	N/A	
Doctorate in Health Administration - Information Systems										
Annual Tuition	\$ 15,750	\$ 15,750	N/A	\$ 16,538	\$ 16,538	N/A	5%	5%	N/A	
Doctorate in Health and Rehabilitation Science										
Semester	\$ 5,887	\$ 6,245	N/A	\$ 6,037	\$ 6,395	N/A	3%	2%	N/A	
Summer	5,887	6,245	N/A	6,037	6,395	N/A	3%	2%	N/A	
Doctorate in Physical Therapy										
Semester	\$ 7,497	\$ 10,805	\$ 7,797	\$ 7,847	\$ 11,155	N/A	5%	3%	N/A	
Summer	7,497	10,805	7,797	7,847	11,155	N/A	5%	3%	N/A	
Part-Time (Per Semester Hour)										
Graduate										
Semester	\$ 870	\$ 1,446	N/A	\$ 870	\$ 1,446	N/A	0%	0%	N/A	
Summer	870	1,446	N/A	870	1,446	N/A	0%	0%	N/A	
Masters in Healthcare Administration (Executive)										
Semester	\$ 775	\$ 838	N/A	\$ 775	\$ 838	N/A	0%	0%	N/A	
Summer	775	838	N/A	775	838	N/A	0%	0%	N/A	
Masters in Healthcare Administration (Residential)										
Semester	\$ 870	\$ 1,446	N/A	\$ 870	\$ 1,446	N/A	0%	0%	N/A	
Summer	870	1,446	N/A	870	1,446	N/A	0%	0%	N/A	
Doctorate in Health and Rehabilitation Science - New										
Semester	\$ -	\$ -	N/A	\$ 870	\$ 1,446	N/A	100%	100%	N/A	
Summer	-	-	N/A	870	1,446	N/A	100%	100%	N/A	
Physician Assistant										
Semester	\$ 870	\$ 1,446	N/A	\$ 870	\$ 1,446	N/A	0%	0%	N/A	
Summer	870	1,446	N/A	870	1,446	N/A	0%	0%	N/A	

**Medical University of South Carolina**  
**Current (FY12) and Proposed (FY13) Schedule of Academic Charges**  
**College of Nursing**

	CURRENT ACADEMIC CHARGE		PROPOSED ACADEMIC CHARGE		% Increase	
	In-State	Out-of-State	In-State	Out-of-State	In-State	Out-of-State
<b>Full-Time (Each Term)</b>						
<i><b>Undergraduate</b></i>						
Semester	\$ 7,009	\$ 11,912	\$ 7,149	\$ 12,150	2%	2%
Summer	7,009	11,912	7,149	12,150	2%	2%
<i><b>Graduate and Ph.D.</b></i>						
Semester	\$ 7,725	\$ 9,553	\$ 7,725	\$ 9,553	0%	0%
Summer	7,725	9,553	7,725	9,553	0%	0%
<b>Part-Time (Per Semester Hour)</b>						
<i><b>Undergraduate</b></i>						
Semester	\$ 634	\$ 1,102	\$ 647	\$ 1,124	2%	2%
Summer	634	1,102	647	1,124	2%	2%
<i><b>Graduate and Ph.D.</b></i>						
Semester	\$ 795	\$ 985	\$ 795	\$ 985	0%	0%
Summer	795	985	795	985	0%	0%

**Medical University of South Carolina**  
**Current (FY12) and Proposed (FY13) Schedule of Academic Charges**  
**South Carolina College of Pharmacy - MUSC Campus**

	CURRENT ACADEMIC CHARGE			PROPOSED ACADEMIC CHARGE			% Increase		
	In-State	Out-of-State	Out-of-State with Scholarship	In-State	Out-of-State	Out-of-State with Scholarship	In-State	Out-of-State	Out-of-State with Scholarship
<b>Full-Time (Each Term)*</b>									
Semester	\$ 9,497	\$ 14,225	\$ 12,053	\$ 9,781	\$ 14,652	\$ 12,415	3%	3%	3%
Summer	2,800	4,100	3,500	2,884	4,223	3,605	3%	3%	3%
<b>Part-Time (Per Credit Hour)</b>									
Semester	\$ 791	\$ 1,185	\$ 1,004	\$ 815	\$ 1,221	\$ 1,035	3%	3%	3%
Summer	791	1,185	1,004	815	1,221	1,035	3%	3%	3%
*Includes program fee of \$1900 for the current charge and \$2200 for the proposed charge									

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA  
FINANCIAL REPORTS**

**TABLE OF CONTENTS**

**For the Eight (8) Month Period Ended February 29, 2012**

	<u>Page</u>
Statement of Net Assets	1
Statement of Revenues, Expenses and Changes in Net Assets	2
University Budgeted Funds Comparison to Budget	3
Direct Expenditures on Federal Grants and Contracts (By Responsibility Center)	4
Notes to the Financial Statements	5 - 6
Summary of Current Debt Obligations and Analysis of Available Bonded Debt Capacity	7
Notes to Summary of Current Debt Obligations and Analysis of Available Bonded Debt Capacity	8

The Medical University of South Carolina and Affiliated Organizations  
Statement of Net Assets  
As of February 29, 2012

	University	Area Health Education Consortium	Hospital Authority	MUSC Physicians (UMA)	Facilities Corporation	CHS Development Company	Foundation for Research Development
<b>Assets &amp; Deferred Outflows</b>							
Cash and Cash Equivalents	\$ 136,114,508	\$ 978,746	\$ 37,758,237	\$ 70,545,997	\$ -	\$ -	\$ 1,501,946
Cash and Cash Equivalents - Restricted	32,935,822	-	76,555,417	-	1,369,589	1,431,477	-
State Appropriation Receivable	15,122,374	6,900,821	-	-	-	-	-
Patient Receivable, net	-	-	163,138,517	33,547,680	-	-	-
Third Party Payor Receivable	-	-	15,599,088	-	-	-	-
Student Tuition and Fees Receivable	705,708	-	-	-	-	-	-
Student Loan Receivable	14,749,362	-	-	-	-	-	-
Grants and Contracts Receivable	62,768,527	54,001	-	-	-	-	-
Capital Improvement Bond Proceeds Receivable	712,756	-	-	-	-	-	423,002
Capital Lease Receivable	-	-	-	-	-	-	-
Other Receivables	1,070,371	-	15,854,852	-	7,821,914	18,601,032	-
Inventories	-	-	18,445,858	-	7,566	-	2,185
Investments	-	-	-	89,230,480	-	-	-
Prepaid Items	13,076,509	-	18,902,361	8,720,389	739,946	2,991,181	292,652
Capital Assets, net of Accumulated Depreciation	587,878,960	-	503,346,164	62,148,486	-	1,854,665	40,107
Due from Hospital Authority	-	-	-	7,130,002	-	-	3,285
Due from Other Funds	75,798,984	-	11,022,410	1,546,061	-	-	-
Bond Issue Costs	791,354	-	15,144,351	562,306	112,940	720,129	-
Derivative Instruments Fair Value / Deferred Outflows	-	-	3,698,962	3,656,922	161,857	-	-
Other Assets	-	-	-	5,037,716	-	-	-
<b>Total Assets &amp; Deferred Outflows</b>	<b>\$ 941,725,235</b>	<b>\$ 7,933,568</b>	<b>\$ 879,466,217</b>	<b>\$ 282,126,039</b>	<b>\$ 10,213,812</b>	<b>\$ 25,598,484</b>	<b>\$ 2,263,177</b>
<b>Liabilities &amp; Deferred Inflows</b>							
Accounts Payable	\$ 12,400,193	\$ -	\$ 34,097,041	\$ -	\$ -	\$ -	\$ 1,125,842
Accrued Payroll and Other Payroll Liabilities	6,419,207	-	30,719,110	7,451,456	-	-	-
Accrued Compensated Absences	26,837,139	161,749	25,630,286	3,218,285	-	-	-
Deferred Revenue	53,955,414	2,828,379	-	-	12,653	-	-
Retainages Payable	2,716,933	-	-	-	-	-	-
Long-Term Debt	194,708,442	-	441,086,314	67,136,591	8,501,000	24,553,178	-
Interest Payable	1,936,684	-	-	-	179,767	189,233	-
Deposits Held for Others	3,796,005	164,348	-	-	-	-	-
Due to Hospital Authority	11,022,410	-	-	1,132,664	-	-	-
Due to Other Funds	1,266,718	-	7,235,097	-	-	-	-
Federal Loan Program Liability	13,849,698	-	-	-	-	-	-
Derivative Instruments Fair Value / Deferred Inflows	-	-	3,698,962	1,960,922	-	-	-
Other Liabilities	22,148,894	4,892	3,858,633	7,217,498	-	-	178,718
<b>Total Liabilities &amp; Deferred Inflows</b>	<b>\$ 351,057,737</b>	<b>\$ 3,159,368</b>	<b>\$ 546,325,443</b>	<b>\$ 88,117,416</b>	<b>\$ 8,855,277</b>	<b>\$ 24,742,411</b>	<b>\$ 1,304,560</b>
<b>Net Assets</b>	<b>\$ 590,667,498</b>	<b>\$ 4,774,200</b>	<b>\$ 333,140,774</b>	<b>\$ 194,008,623</b>	<b>\$ 1,358,535</b>	<b>\$ 856,073</b>	<b>\$ 958,617</b>
<b>Total Liabilities &amp; Deferred Inflows and Net Assets</b>	<b>\$ 941,725,235</b>	<b>\$ 7,933,568</b>	<b>\$ 879,466,217</b>	<b>\$ 282,126,039</b>	<b>\$ 10,213,812</b>	<b>\$ 25,598,484</b>	<b>\$ 2,263,177</b>

The Medical University of South Carolina and Affiliated Organizations  
Statement of Revenues, Expenses and Changes in Net Assets  
For the Eight (8) Month Period Ending February 29, 2012

	University	Area Health Education Consortium	Hospital Authority	MUSC Physicians (UMA)	Facilities Corporation	CHS Development Company	Foundation for Research Development
<b>Operating Revenues</b>							
Student Tuition and Fees	\$ 55,410,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Grants and Contracts	95,494,268	329,010	-	-	-	-	-
State Grants and Contracts	4,144,132	300,967	-	-	-	-	700,000
Local Government Grants and Contracts	7,400	-	-	-	-	-	-
Nongovernmental Grants and Contracts	16,487,018	250,000	-	-	-	-	511,793
Sales and Services to Hospital Authority	57,533,306	-	-	-	-	-	-
Sales and Services of Educational and Other Activities	40,337,744	7,033	-	-	-	-	31,250
Patient Services, net	-	-	684,201,506	176,935,771	-	-	-
Ambulatory Care and Primary Care Support	-	-	-	5,463,499	-	-	-
Sales and Services of Auxiliary Enterprises	7,757,704	-	-	-	428,417	623,247	-
Interest Income	10,297,653	566,998	13,495,256	5,888,885	-	-	2,027,437
Other Operating Revenues	-	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>287,469,553</b>	<b>1,454,008</b>	<b>697,696,762</b>	<b>188,288,155</b>	<b>428,417</b>	<b>623,247</b>	<b>3,270,480</b>
<b>Operating Expenses</b>							
Compensation and Employee Benefits	212,836,965	1,475,537	302,087,019	-	-	-	460,552
Services and Supplies	119,905,506	3,483,951	330,114,247	-	850	-	2,226,181
Utilities	9,520,043	-	-	-	-	-	-
Scholarships and Fellowships	9,400,602	-	-	-	-	-	-
Refunds to Grantees	346,111	-	-	-	-	-	-
Interest Expense	-	-	-	-	373,100	787,508	-
Depreciation and Amortization	23,512,165	-	37,184,369	1,880,682	42,602	144,704	2,778
Unclassified Operating Expenses	-	-	-	155,009,321	-	-	-
<b>Total Operating Expenses</b>	<b>375,521,392</b>	<b>4,959,488</b>	<b>669,385,635</b>	<b>156,890,003</b>	<b>416,552</b>	<b>932,212</b>	<b>2,689,511</b>
<b>Operating Income (Loss)</b>	<b>(88,051,839)</b>	<b>(3,505,480)</b>	<b>28,311,127</b>	<b>31,398,152</b>	<b>11,865</b>	<b>(308,965)</b>	<b>580,969</b>
<b>Nonoperating Revenues (Expenses)</b>							
State Appropriations - MUHA	12,587,895	-	-	-	-	-	-
State Appropriations	37,704,185	5,656,757	-	-	-	-	-
Gifts and Grants Received	7,278,456	-	-	-	-	-	-
Gifts Made	-	-	-	(5,545,670)	-	-	-
Investment Income	(3,753,689)	-	1,647,883	(565,507)	-	-	14,745
Interest Expense	(6,080,336)	-	(17,027,152)	(2,869,772)	-	-	-
Gain (Loss) on Disposal of Capital Assets	(221,275)	-	-	6,487	-	-	-
Transfers From (To) Other State Agencies	(77,783)	(4,465)	-	-	-	-	-
Other Nonoperating Revenues (Expenses), net	(29,117)	-	-	2,833,274	-	-	-
<b>Net Nonoperating Revenues (Expenses)</b>	<b>47,408,336</b>	<b>5,652,292</b>	<b>(15,379,269)</b>	<b>(6,141,188)</b>	<b>-</b>	<b>-</b>	<b>14,745</b>
<b>Income (Loss) Before Other Revenues, Expenses, Gains, Losses and Transfers</b>	<b>(40,643,503)</b>	<b>2,146,812</b>	<b>12,931,858</b>	<b>25,256,964</b>	<b>11,865</b>	<b>(308,965)</b>	<b>595,714</b>
Capital Appropriations	9,259,002	-	-	-	-	-	-
Capital Grants and Gifts	4,225,662	-	-	-	-	-	-
Additions to Permanent Endowments	4,686,678	-	-	-	-	-	-
Transfers From (To) MUSC Physicians (UMA)	34,010,893	-	-	(34,010,893)	-	-	-
Transfers From (To) AHEC	(1,593)	1,593	-	-	-	-	-
Transfers From (To) CHS Development	(460,347)	-	-	-	-	460,347	-
Transfers From (To) Facilities Corporation	18,255	-	-	-	(18,255)	-	-
Transfer to Debt Service and Equity Deficits	-	-	-	10,204,548	-	-	-
Expenses Related to DHHS Supplemental Revenue	-	-	-	(5,612,502)	-	-	-
<b>Increase (Decrease) in Net Assets</b>	<b>\$ 11,095,047</b>	<b>\$ 2,148,405</b>	<b>\$ 12,931,858</b>	<b>\$ (4,161,883)</b>	<b>\$ (6,390)</b>	<b>\$ 151,382</b>	<b>\$ 595,714</b>



The Medical University of South Carolina  
 Budgeted Funds Comparison to Budget  
 For the period ending February 29, 2012

	Budget	Prorated Budget (Note)	Actual	Variance	
<b>REVENUES</b>					
<b>State</b>					
State Appropriations	55,680,471	37,120,314	37,704,185	583,871	F
State Appropriations - MUHA	18,628,620	12,419,080	12,587,895	168,815	F
State Grants & Contracts	6,441,243	4,294,162	4,144,132	(150,030)	U
<b>Total State</b>	<b>80,750,334</b>	<b>53,833,556</b>	<b>54,436,212</b>	<b>602,656</b>	<b>F</b>
<b>Federal</b>					
Federal Grants & Contracts	121,690,200	81,126,800	72,734,179	(8,392,621)	U
Federal Grants Indirect Cost Recoveries	36,323,131	24,215,421	22,760,089	(1,455,332)	U
<b>Total Federal</b>	<b>158,013,331</b>	<b>105,342,221</b>	<b>95,494,268</b>	<b>(9,847,953)</b>	<b>U</b>
<b>Other</b>					
Private Grants & Contracts	20,103,852	13,402,568	14,499,934	1,097,366	F
Private Grants Indirect Cost Recoveries	3,168,643	2,112,429	1,994,484	(117,945)	U
MUSC Foundation Gifts and Grants	9,598,213	6,398,809	7,278,456	879,647	F
Tuition and Fees	77,921,611	53,866,072	55,410,328	1,544,256	F
Sales and Services of Educational Departments	57,491,598	38,327,732	40,337,744	2,010,012	F
Sales and Services of Auxiliary Enterprises	11,858,138	7,905,425	7,757,704	(147,721)	U
Interest and Investment Income	118,841	79,227	28,057	(51,170)	U
Endowment Income	971,966	647,977	304,982	(342,995)	U
Miscellaneous	7,994,718	5,329,812	6,614,753	1,284,941	F
Miscellaneous - Residents	4,230,340	2,820,227	3,222,729	402,502	F
Authority Revenue	56,568,402	37,712,268	36,030,395	(1,681,873)	U
Authority Revenue - Residents	38,795,885	25,863,923	26,082,496	218,573	F
Intra-Institutional Transfers	34,175,053	22,783,369	25,906,523	3,123,154	F
<b>Total Other</b>	<b>322,997,260</b>	<b>217,249,838</b>	<b>225,468,585</b>	<b>8,218,747</b>	<b>F</b>
<b>Total Revenues</b>	<b>561,760,925</b>	<b>376,425,615</b>	<b>375,399,065</b>	<b>(1,026,550)</b>	<b>U</b>
<b>EXPENDITURES</b>					
Instruction	116,089,466	77,392,977	77,503,035	(110,058)	U
Instruction - Residents	42,989,578	28,659,719	30,588,030	(1,928,311)	U
Instruction - MUHA	18,628,620	12,419,080	12,587,895	(168,815)	U
Research	180,850,015	120,566,677	116,197,744	4,368,933	F
Public Service	48,360,793	32,240,529	30,831,339	1,409,190	F
Academic Support	38,236,219	25,490,813	25,203,503	287,310	F
Student Services	8,282,026	5,521,351	5,552,453	(31,102)	U
Institutional Support	60,038,163	40,025,442	42,209,788	(2,184,346)	U
Operation & Maintenance of Plant	67,508,746	45,005,831	46,117,876	(1,112,045)	U
Scholarships & Fellowships	2,560,439	1,706,959	1,600,483	106,476	F
Auxiliary Enterprises	11,440,669	7,627,113	7,782,949	(155,836)	U
Indirect Cost Remitted to State	120,000	80,000	77,783	2,217	F
Debt Services	8,488,099	5,658,733	5,658,733	-	F
<b>Total Expenditures</b>	<b>603,592,833</b>	<b>402,395,224</b>	<b>401,911,611</b>	<b>483,613</b>	<b>F</b>
<b>OTHER ADDITIONS (DEDUCTIONS)</b>					
Transfers from (to) Authority	-	-	-	-	F
Transfers from (to) UMA	52,865,587	35,243,725	34,010,893	(1,232,832)	U
Transfers from (to) Facilities Corporation	11,784	7,856	18,255	10,399	F
Transfers from (to) AHEC	(3,700)	(2,467)	(1,593)	874	F
Transfers from (to) CHS Development	(365,000)	(243,333)	(238,531)	4,802	F
Transfers from (to) Loan funds	(10,000)	(6,667)	-	6,667	F
Transfers from (to) Plant Funds	(10,333,263)	(6,888,842)	(7,292,559)	(403,717)	U
Refunds to Grantors	(320,000)	(213,333)	(346,111)	(132,778)	U
Transfers to Endowment Fund	(13,500)	(9,000)	-	9,000	F
<b>Total Other Additions (Deductions)</b>	<b>41,831,908</b>	<b>27,887,939</b>	<b>26,150,354</b>	<b>(1,737,585)</b>	<b>U</b>
<b>NET INCREASE (DECREASE) in Fund Balance</b>	<b>-</b>	<b>1,918,330</b>	<b>(362,192)</b>	<b>(2,280,522)</b>	<b>U</b>

Note: Budgeted tuition is prorated based on semesters; Other budgeted items prorated based on calendar months.

**The Medical University of South Carolina**

Direct Expenditures on Federal Grants and Contracts

(By Responsibility Center)

For the 8 Month Period Ending February 29, 2012

Administration	303,305
Centers of Excellence	4,426,476
College of Dental Medicine	2,252,424
College of Graduate Studies	928,929
College of Health Professions	1,260,814
College of Medicine	59,859,353
College of Nursing	1,871,286
College of Pharmacy	1,323,576
Library	485,379
Office of Sponsored Programs	22,636
	<hr/>
	<b>\$72,734,178</b>
	<hr/>

NOTE: The federal direct expenditures shown above were incurred by the University. The federal grant and contract revenue earned to cover these direct expenditures is \$72,734,178 .

In addition to this federal grant and contract revenue, the University received \$22,760,089 in federal monies to reimburse it for Facilities and Administration (F+A) costs incurred to administer the above federal grants and contracts.

\$22,682,307 of the F+A recoveries received is unrestricted which means the University can use it for any of its operating needs. The remaining \$77,783 represents the F+A recoveries on non-research federal grants and contracts

This amount is required to be remitted to the State.

University direct federal expenditures	\$72,734,178
Facilities and Administration costs	\$22,760,089
Federal operating grants and contracts	<hr/>
	<b>\$95,494,268</b>

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
NOTES TO THE FINANCIAL STATEMENTS  
February 29, 2012

Note 1. *Basis of Presentation*

This financial statement provides summarized information for The Medical University of South Carolina (MUSC) and its affiliated organizations in discrete columns on the same page. The purpose of this financial report is to provide information that will be helpful to those who must make decisions about MUSC.

Note 2. *State Appropriations*

State appropriations revenue is prorated evenly over the twelve month period for which the funds are to be spent.

Note 3. *Cash and Cash Equivalents - Restricted*

Cash and cash equivalents - restricted include bond proceeds, the debt service reserve accounts, and the debt service fund accounts.

Note 4. *Capital Assets, Net of Accumulated Depreciation*

The University's capital assets, net of accumulated depreciation consists of the following:

Construction in progress	\$ 135,322,320
Land/Bldgs/Equipment/Accumulated depreciation	<u>452,556,640</u>
Capital Assets, Net of Accumulated Depreciation	<u>\$ 587,878,960</u>

Note 5. *Construction in Progress*

Construction in progress consists of the following projects and expenditures to date and is included in Capital Assets, Net of Accumulated Depreciation on the Statement of Net Assets.

	Jun 30, 2011 Balance	Fiscal Year 2012 Additions	Feb 29, 2012 Balance
Drug Discovery Building	\$ 50,454,407	\$ 3,448,869	\$ 53,903,276
Bioengineering Building	40,503,577	3,454,358	43,957,935
Energy Performance Contract	16,740,406	30,528	16,770,934
Others less than \$1,000,000	<u>7,645,233</u>	<u>13,044,942</u>	<u>20,690,175</u>
Total construction in progress	<u>\$ 115,343,623</u>	<u>\$ 19,978,697</u>	<u>\$ 135,322,320</u>

Note 6. *Deferred Revenue*

The University's deferred revenue consists of the following:

State appropriations	\$ 20,404,478
Grants and contracts	16,212,629
Student tuition and fees	17,286,307
Other	<u>52,000</u>
Total Deferred Revenue	<u>\$ 53,955,414</u>

THE MEDICAL UNIVERSITY OF SOUTH CAROLINA  
NOTES TO THE FINANCIAL STATEMENTS  
February 29, 2012

Note 7. *Long Term Liabilities*

The University's long term liabilities consist of the following:

Obligations under capital leases	\$ 73,531,075
Higher Education Revenue bond payable	34,785,000
State Institution bonds payable	79,160,000
Energy performance note payable	7,881,844
Energy grant note payable	-
Deferred loss on early retirement of bond	(649,477)
Total Long Term Liabilities	<u>\$ 194,708,442</u>

Note 8. *Comparison to Budget*

The Comparison to Budget statement (page 3) includes only activity in the current funds.  
The Statement of Revenues, Expenses, and Changes in Net Assets (page 2) includes current funds, loan funds, endowment and similar funds, and plant funds.

Net increase (decrease) in fund balance per		
Comparison to Budget statement	\$	(362,192)
Plant funds:		
Capital grants and gifts - Federal	4,154,582	
Capital grants and gifts - State	-	
Capital grants and gifts - private	-	
Capital appropriations	9,259,002	
SFSF appropriations	-	
Donated property & other in-kind donations	71,079	
Interest and investment income	557,614	
Other revenue	222,656	
Expended in current fund-lease principal	3,328,912	
Expended in current fund-capital costs	7,391,209	
Transfers	12,729,477	
Expensed in plant fund-depreciation	(23,512,165)	
Expensed in plant fund-interest expense	(2,567,767)	
Expensed in plant fund-other	(72,377)	
Gain (loss) on disposition of property	(221,275)	11,340,947
Loan funds:		
Other income	-	
Interest and investment income	253,205	
Expenses	(163,559)	
Transfers	-	89,646
Endowment funds:		
New endowments	4,686,678	
Income draws to operating units	(275,046)	
Endowment income (Loss)	(4,384,986)	
Transfers	-	26,646
Other		-
Net increase (decrease) in Net Assets per Statement		
of Revenues, Expenses, and Changes in Net Assets	\$	<u>11,095,047</u>

Medical University of South Carolina  
Summary of Current Debt Obligations and  
Analysis of Available Bonded Debt Capacity

(\$\$ in thousands)

	Original Issue	Authorized Not Issued	Purpose	Outstanding & Authorized as of 29-Feb-2012
<b>State Institution Bonds (SIB)</b>				
SIB 2001C	7,250	-	Renovations of certain COM facilities	\$ 2,995
SIB 2003D	8,000	-	Renovations of Thurmond/Gazes bldg.	3,910
SIB 2003J	12,000	-	Renovations of Thurmond/Gazes bldg. and subpower plant	8,440
2005 Refunding Bond	19,045	-	Advance refunding on SIB2000A	16,865
SI BAN 2009	30,000	-	College of Dental Medicine Building	28,000
SIB 2011	18,950	-	Renovations of Various Buildings	18,950
	<u>\$ 95,245</u>	<u>\$ -</u>		
Current Bonded Debt Authorized and Issued				79,160
Bonded Debt Capacity at June 30, 2011				<u>117,795</u>
<b>Available Bonded Debt Capacity</b>				<u>\$ 38,635</u>
<b>Notes Payable - JEDA</b>				
	<u>\$ 13,500</u>	<u>\$ -</u>	Refund Harborview Certificates of Participation	<u>\$ 3,110</u>
	<u>\$ 32,985</u>	<u>\$ -</u>	Construction of College Health Health Profession facilities	<u>\$ 24,490</u>
<b>Lease Revenue Bonds</b>				
LRB 1995 A & B	<u>\$ 13,201</u>	<u>\$ -</u>	Thurmond Biomedical Center	<u>\$ 5,391</u>
<b>Higher Education Revenue Bonds</b>				
2006	<u>\$ 38,000</u>	<u>\$ -</u>	Construction of Parking Garage	<u>\$ 34,785</u>
<b>Energy Performance Note Payable</b>				
EPNP 11-26-08	<u>\$ 15,387</u>	<u>\$ -</u>	Energy Savings	<u>\$ 7,882</u>

The Medical University of South Carolina  
Notes to Summary of Current Debt Obligations and  
Analysis of Bonded Debt Capacity

1. State Institution Bonds

Capacity is based on the flow of tuition revenues and current interest rates. The University's available bonded debt capacity for State Institution Bonds is approximately \$38,635,000 above current outstanding issues.

2. Notes Payable and Lease Revenue Bonds

As new pledgable revenue streams are developed, capacity may be calculated based on the new stream.

**MUSC Physicians**  
**(A Component Unit of the Medical University of South Carolina)**

**Statement of Revenues, Expenses and Changes in Net Assets**

	<b>For the Eight Months Ending 2/28/11</b>	<b>For the Eight Months Ending 2/29/12</b>
<b>Operating Revenues</b>		
Net clinical service revenue	169,943,099	176,935,771
Other operating revenue	923,194	5,888,884
Ambulatory care support	3,228,544	3,330,166
Primary care support	2,133,333	2,133,333
<b>Total operating revenues</b>	<b>176,228,170</b>	<b>188,288,155</b>
<b>Operating Expenses</b>		
Departmental expenses	129,602,454	131,048,088
Corporate operating expenses	15,132,081	19,827,953
Ambulatory care expenses	2,567,059	2,501,339
New Initiative expenses	3,237,982	3,512,624
<b>Total expenses</b>	<b>150,539,576</b>	<b>156,890,003</b>
<b>Operating Income (Loss)</b>	<b>25,688,593</b>	<b>31,398,152</b>
<b>Nonoperating Revenues (Expenses)</b>	<b>6,688,405</b>	<b>(595,519)</b>
<b>Transfers from (to) Related Entities</b>		
Nonmandatory contributions to the MUSC Foundation	(6,458,091)	(5,545,670)
Nonmandatory transfers to the MUSC	(29,834,905)	(34,010,893)
<b>Change in Net Assets Before Extraordinary Items</b>	<b>(3,915,998)</b>	<b>(8,753,930)</b>
<b>Extraordinary/Special Items</b>	<b>-</b>	<b>-</b>
<b>Transfers to Debt Service and Equity Deficits</b>	<b>16,790,345</b>	<b>10,204,548</b>
<b>Change in Net Assets Before Expenses Related to the DHHS Supplemental Revenue</b>	<b>12,874,347</b>	<b>1,450,619</b>
<b>Expenses Related to the DHHS Supplemental Revenue</b>	<b>(9,234,690)</b>	<b>(5,612,502)</b>
<b>Change in Net Assets</b>	<b>3,639,657</b>	<b>(4,161,883)</b>

**MUSC Foundation for Research Development**  
**Statement of Activities**  
**For the eight months ended February 29, 2012**

	<u>FRD</u>	<u>Program Services</u>	<u>OIP</u>	<u>Total</u>
<b>Revenues</b>				
State grants and contracts	\$625,000	\$0	\$75,000	\$700,000
Corporate contracts and awards	\$0	\$20,000	\$0	\$20,000
Research contracts	-	-	177,592	177,592
Other Contracts	240,179	74,022	-	314,201
Registration and seminar fees	-	31,250	-	31,250
Program contributions	-	27,515	-	27,515
Royalty and license income	1,846,695	-	-	1,846,695
Interest and dividends	8,528	-	-	8,528
Patent expense recovery	87,991	-	-	87,991
Patent expense recovery - CY Deals	65,237	-	-	65,237
Gains/losses on investments	6,217	-	-	6,217
<b>Total Revenues</b>	<b>\$ 2,879,847</b>	<b>\$ 152,787</b>	<b>\$ 252,592</b>	<b>\$ 3,285,225</b>



**MUSC Foundation for Research Development**  
**Statement of Activities**  
**For the eight months ended February 29, 2012**

	<u>FRD</u>	<u>Program Services</u>	<u>OIP</u>	<u>Total</u>
<b>Expenses</b>				
Personnel services	\$354,529	\$0	\$106,023	\$460,552
Freight	315	-	-	315
Printing	601	2,390	-	2,991
Advertising	-	-	8,950	8,950
Other contractual services	397	2,092	2,000	4,489
Data processing	5,813	-	-	5,813
Telephone	5,012	-	1,335	6,347
Professional and other fees	40,034	2,558	-	42,592
Non-employee travel	11,937	96,204	-	108,141
Registration fees	874	-	-	874
Other intellectual property - commercialization	20,497	-	-	20,497
Maintenance contracts	11,262	-	-	11,262
Patent prosecution costs-licensed	163,610	-	-	163,610
Patent prosecution costs - speculative	101,703	-	-	101,703
Attorney fees - other	74	-	-	74
Per diem - animals	-	883	-	883
Office supplies	2,232	52	199	2,483
Med/science/lab supplies	-	1,430	-	1,430
Educational supplies	-	10,391	-	10,391
Postage	2,156	-	-	2,156
Lab animals	-	2,010	-	2,010
Real property rental	17,828	-	-	17,828
License fees	860	-	-	860
Royalty and license income distribution	1,260,229	-	-	1,260,229
Minor equipment	-	239	-	239
Lease payments	7,299	-	-	7,299
Insurance	11,076	-	-	11,076
Fixed charges	2,368	740	-	3,107
Dues and memberships	175	-	-	175
Subscriptions	83	-	-	83
Recruitment costs	310	867	-	1,177
Expenses - studies and conferences	-	15,000	-	15,000
Refreshments and meals - seminars	446	6,304	-	6,750
Special activities	6,251	5,997	235	12,483
Travel	30	-	833	863
Depreciation expense	2,778	-	-	2,778
Subcontract to MUSC	250,659	-	144,246	394,905
Reimbursements to MUSC	-	6,439	-	6,439
<b>Total Expenses</b>	<b><u>\$2,281,437</u></b>	<b><u>\$153,596</u></b>	<b><u>\$263,821</u></b>	<b><u>\$2,698,853</u></b>
<b>Transfers</b>	\$7,890	\$1,454	\$0	\$9,343
<b>BEGINNING NET ASSETS</b>	<b>(\$131,547)</b>	<b>\$628,643</b>	<b>(\$134,194)</b>	<b>\$362,902</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>606,299</b>	<b>644</b>	<b>(11,229)</b>	<b>595,714</b>
<b>ENDING NET ASSETS</b>	<b><u>\$474,752</u></b>	<b><u>\$629,287</u></b>	<b><u>(\$145,423)</u></b>	<b><u>\$958,617</u></b>

**MUSC Foundation for Research Development**  
**Statement of Net Assets**  
**February 29, 2012**

Assets

Cash and Cash Equivalents	\$1,501,946
Interest Receivable	2,185
Accounts Receivable-Billed, net	330,155
Accounts Receivable-Unbilled	92,847
Prepaid Expense	40,107
Investments	292,652
Property and Equipment, net	3,285
Total	<u>\$2,263,177</u>

Total Assets	<u><u>\$2,263,177</u></u>
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Liabilities and Net Assets

Liabilities	
Accounts Payable	\$258,053
Accounts Payable - MUSC	867,789
Due to UMA	57,048
Unearned Revenue and Deposits	121,670
Total Liabilities	<u>\$1,304,560</u>

Net Assets	
Unrestricted	956,844
Temporarily Restricted	1,773
Total Net Assets	<u>958,617</u>

Total Liabilities and Net Assets	<u><u>\$2,263,177</u></u>
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**FACILITIES**  
**ACADEMIC**  
**ESTABLISH PROJECT**  
**FOR APPROVAL**

**April 13, 2012**

PROJECT TITLE: Storm Eye Institute Sanitary Sewer Riser Replacement

PROJECT NUMBER: To Be Determined

TOTAL ESTIMATED BUDGET: \$ 995,000

SOURCE(S) OF FUNDS: Institutional Bonds and Institutional Capital Project Funds

JUSTIFICATION: The Storm Eye Institute is an eight-story 95,356 gross square foot building built in 1975. Clinics occupy three of the floors, with academic offices, research labs, and mechanical shops occupying the remainder of the building. This project calls for the replacement of the existing copper portions of the sanitary sewer risers within the Institute with acid resistant polypropylene piping. The existing copper risers are severely corroded and the pipes are riddled with pin holes from lab waste, and sanitary sewer liquids leaking out. This is a health safety concern, and the pipes must be replaced to prevent further damage to the building.

**FACILITIES**

**ACADEMIC**

**ESTABLISH PROJECT**

**FOR APPROVAL**

**April 13, 2012**

PROJECT TITLE: Psychiatric Institute Elevator Upgrades

PROJECT NUMBER: To Be Determined

TOTAL ESTIMATED BUDGET: \$ 385,000

SOURCE(S) OF FUNDS: Hospital Operating Funds

JUSTIFICATION: The Psychiatric Institute is a five-story 62,299 gross square foot building built in 1976. The 1976 vintage elevator controls and systems for the two elevators that service this building are obsolete and replacement parts are no longer available. This project will replace the controls and systems, upgrade the doors and hoistway equipment (including the motor drive system), and interior car finishes.

**FACILITIES**  
**ACADEMIC**  
**ESTABLISH PROJECT**  
**FOR APPROVAL**

**April 13, 2012**

PROJECT TITLE: Sebring-Aimar House HVAC Replacement

PROJECT NUMBER: To Be Determined

TOTAL ESTIMATED BUDGET: \$ 385,000

SOURCE(S) OF FUNDS: Deferred Maintenance Funds received from the State

JUSTIFICATION: This 5,593 gross square foot house built in 1838 is on the National Register of Historic Places. Through the years, it has suffered significant interior mold and mildew growth and associated deterioration due to insufficient humidity control. The project will include abatement of the mold and mildew, abatement of the loose lead based paint, and replacement of the HVAC system. This work will keep the interior from experiencing further mold and mildew damage. Once this work is completed, the interior and exterior repairs can be addressed when we find a suitable occupant.

Interior repairs are estimated to cost \$610,000 and repairs to the exterior are estimated to cost \$235,000. The interior and exterior repairs will be submitted for approval as a separate project.

**FACILITIES  
ACADEMIC  
LEASE RENEWAL  
FOR APPROVAL**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 2,614 square feet of office space located at 57 Bee Street. The purpose of this lease renewal is to continue to provide space for the MUSC Employee Health Services. The cost per square foot for this renewal is \$13.14 (rounded). The monthly rental rate will be \$2,862.00, resulting in an annual rent amount of \$34,344.00.

This property was gifted to the Medical University of South Carolina Foundation under a Charitable Gift Annuity arrangement. The Annuity payments are funded through the lease agreement between the Foundation and MUSC. The Annuity payments will be paid to the donors as long as either is alive. Upon the donors' death, the lease shall terminate and the building will be gifted to MUSC.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: Medical University of South Carolina Foundation

LANDLORD CONTACT: Tom Anderson, Chief Executive Officer, 792-2677

TENANT NAME AND CONTACT: University Risk Management, Jennifer Taylor, Business Manager, 792-0757

SOURCE OF FUNDS: University General Institution Funds

LEASE TERMS:

TERM: Five (5) years [7/1/2012-6/30/2017]  
AMOUNT PER SQUARE FOOT: \$13.14  
ANNUALIZED LEASE AMOUNT: \$34,344.00  
TOTAL AMOUNT OF LEASE: \$171,720.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE \_\_\_\_\_  
NET   X

**FACILITIES  
ACADEMIC  
LEASE RENEWAL  
FOR APPROVAL**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 7,962 square feet of office space located at 20 Ehrhardt Street. The purpose of this lease renewal is to continue to provide space for Family Medicine and the Office of EEOC. The cost per square foot for this renewal is \$6.57 (rounded). The monthly rental rate will be \$4,359.00, resulting in an annual rent amount of \$52,308.00.

This property is owned by the Medical University of South Carolina Foundation and leased in its entirety to MUSC. Effective August 2012 MUSC shall sublease 1,984 square feet of this space to MUHA for Hospital Transplant offices relocating from Rutledge Tower.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: Medical University of South Carolina Foundation

LANDLORD CONTACT: Tom Anderson, Chief Executive Officer, 792-2677

TENANT NAME AND CONTACT: Family Medicine, Scott Laird, 792-3608  
EEOC, Bart Yancey, 792-8590

SOURCE OF FUNDS: Departmental Operating Funds

LEASE TERMS:

TERM: Five (5) years [7/1/2012-6/30/2017]  
AMOUNT PER SQUARE FOOT: \$6.57  
ANNUALIZED LEASE AMOUNT: \$52,308.00  
TOTAL AMOUNT OF LEASE: \$261,540.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:  
FULL SERVICE \_\_\_\_\_  
NET   X

**FACILITIES  
ACADEMIC  
NEW LEASE  
FOR APPROVAL**

**APRIL 13, 2012**

DESCRIPTION OF LEASE: This lease agreement is for 3,048 square feet of office space located on the 2<sup>nd</sup> floor of the Charleston Center, 5 Charleston Center Drive. Family Medicine faculty is currently located at 261 Calhoun Street and must relocate due to failing mechanical systems in the building. The purpose of this lease is to provide office space for faculty in support of Family Medicine. The cost per square foot for this lease is \$22.78. The monthly rental rate will be \$5,786.12, resulting in an annual rent amount of \$69,433.44. Rent shall increase annually based on the CPI, not to exceed 3%.

Landlord has agreed to fund the estimated renovation costs of \$182,880.00.

NEW LEASE AGREEMENT   X    
RENEWAL LEASE AGREEMENT       

LANDLORD: Charleston County

LANDLORD CONTACT: Kathy Johnstone, Facilities Management, 202-6907

TENANT NAME AND CONTACT: Bob Marriott, College of Medicine, Associate Dean for Administration and Planning, 792-0060

SOURCE OF FUNDS: Clinical Revenues allocated back to MUSC for faculty support

LEASE TERMS:

TERM: Five (5) years [5/1/2012-4/30/2017]

AMOUNT PER SQUARE FOOT: \$22.78

ANNUALIZED LEASE AMOUNT:

Year 1 \$69,433.44

Year 2 \$71,516.44

Year 3 \$73,661.93

Year 4 \$75,871.79

Year 5 \$78,147.94

TOTAL AMOUNT OF LEASE: \$368,631.54

EXTENDED TERM(S): One (1) term, five (5) years [5/1/2017-4/30/2022]

Year 6 \$80,492.38

Year 7 \$82,907.15

Year 8 \$85,394.36

Year 9 \$87,956.19

Year 10 \$90,594.88

TOTAL AMOUNT OF EXTENDED TERM: \$427,344.96

TOTAL AMOUNT INCLUDING EXTENDED TERMS: \$795,976.50

OPERATING COSTS:

FULL SERVICE   X  

NET



**FACILITIES  
ACADEMIC  
LEASE RENEWAL  
FOR APPROVAL**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 5,435 square feet of space located at Rutledge Tower Annex. The purpose of this lease renewal is to continue to provide office and research space for the various departments within the College of Medicine. The per square foot rate for this lease is \$15.69 (rounded). The monthly rental rate will be \$7,107.36 (rounded), resulting in an annual lease amount of \$85,288.34.

This property is owned by the Medical University of South Carolina Foundation, and leased to the University Medical Associates in its entirety. This 5,435 square feet of space is subleased to the Medical University Hospital Authority, which is further subleased to the College of Medicine Dean's Office.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: Medical University Hospital Authority

LANDLORD CONTACT: Dennis Frazier, Hospital Facilities, Administrator, 792-7727

TENANT NAME AND CONTACT: Belle Dubis, College of Medicine, Assistant Dean for Finance and Administration, 792-0267

SOURCE OF FUNDS: College of Medicine Funds

LEASE TERMS:

TERM: Five (5) Years [7/1/2012-6/30/2017]  
COST PER SQUARE FOOT: \$15.69  
ANNUALIZED LEASE COST: \$85,288.34  
TOTAL COST OF RENEWAL TERM: \$426,441.70

EXTENDED TERMS: To be negotiated

OPERATING COSTS:  
FULL SERVICE   X    
NET \_\_\_\_\_

**FACILITIES  
ACADEMIC  
LEASE RENEWAL  
FOR APPROVAL**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for the Fishburne Street Parking Lot ("Hagood Lot") consisting of 794 parking spaces. The purpose of this lease is to continue to provide parking for the Medical University of South Carolina's employees and students. The per space per month rate is \$33.00 and the monthly rental rate for this renewal will be \$26,202.00 (rounded), resulting in an annual cost of \$314,424.00. The rent shall increase 3% annually.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: City of Charleston

LANDLORD CONTACT: Colleen Carducci, Property Manager, 724-7154

TENANT NAME AND CONTACT: Parking Management, Melinda Anderson, Director, 792-3665

SOURCE OF FUNDS: Parking Revenues

LEASE TERMS:

TERM: Three (3) years [6/1/2012-5/31/2015]

ANNUALIZED RENT COST:

YEAR 1 \$314,424.00

YEAR 2 \$323,856.72

YEAR 3 \$333,575.28

TOTAL AMOUNT OF LEASE: \$971,856.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE   X  

NET \_\_\_\_\_

**MEDICAL UNIVERSITY OF SOUTH CAROLINA**

**CONSENT AGENDA**

Board of Trustees Meeting  
Friday, April 13, 2012  
101 Colcock Hall

**Members of the Board of Trustees**

Thomas L. Stephenson, Esquire, Chairman  
Dr. James E. Wiseman, Jr., V-Chairman  
Dr. Stanley C. Baker, Jr.  
Mr. William H. Bingham, Sr.  
Dr. Cotesworth P. Fishburne, Jr.  
Mr. William B. Hewitt

Dr. Harold W. Jablon  
Dr. Donald R. Johnson II  
Dr. E. Conyers O'Bryan, Jr.  
Dr. Thomas C. Rowland, Jr.  
Mr. Charles W. Schulze  
The Honorable Robin M. Tallon  
Dr. Charles B. Thomas, Jr.

**Trustees Emeriti**

Mrs. Margaret M. Addison  
Dr. Charles B. Hanna  
The Honorable Robert C. Lake, Jr.  
Mrs. Claudia W. Peebles  
Mr. Allan E. Stalvey

**EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE  
CHAIRMAN: DR. E. CONYERS O'BRYAN**

**(APPROVAL ITEMS)**

**Item 16. Department Name Change.**

**Statement:** At the request of the Executive Dean of the South Carolina College of Pharmacy, administration presents for approval the following department name change:

From: Department of Pharmaceutical and Biomedical Sciences  
To: Department of Drug Discovery and Biomedical Sciences

**Recommendation of Administration:** That this department name change be approved.

**Recommendation of Committee:**

**Board Action:**

**Item 17. Tenure Recommendations.**

**Statement:** At the request of the Executive Dean of the South Carolina College of Pharmacy, administration presents for approval the following faculty tenure recommendations, effective April 13, 2012:

**Douglas Lee Pittman, Ph.D.**, Department of Pharmaceutical and Biomedical Sciences, USC Campus

**Igor B. Roninson, Ph.D.**, Professor, Department of Pharmaceutical and Biomedical Sciences, USC Campus

Recommendation of Administration: That these recommendations for faculty tenure be approved.

Recommendation of Committee:

Board Action:

Item 18. Faculty Appointments.

Statement: At the request of the Dean of the College of Medicine, administration presents for approval the following faculty appointments:

**Ann Marie Broome, Ph.D., M.B.A.**, as Associate Professor on the Academic Investigator track, in the Department of Radiology and Radiological Science, effective April 1, 2012

**C. Martin Bunke, M.D.**, as Professor, on the Clinician Educator track) in the Department of Medicine, Division of Nephrology, effective February 1, 2012

**Marcelo S. Guimaraes, M.D.**, (dual appointment) as Associate Professor in the Department of Surgery, Division of Vascular Surgery, effective March 1, 2012. Dr. Guimaraes' primary appointment rests in the Department of Radiology and Radiological Science.

**Chanita Hughes-Halbert, Ph.D.**, as Professor with tenure, on the Academic Investigator track, in the Department of Psychiatry and Behavioral Sciences, effective January 1, 2012

**Robert Mallin, M.D.**, as Professor with tenure, on the Clinician Educator track, in the Department of Family Medicine, effective July 1, 2012

**Cathy L. Melvin, Ph.D., M.P.H.**, as Associate Professor on the Academic Investigator track, in the Department of Medicine, Division of Biostatistics and Epidemiology, effective March 1, 2012

**Claudio J. Schonholz, M.D.**, (dual appointment) as Professor in the Department of Surgery, Division of Vascular Surgery, effective March 1, 2012. Dr. Schonholz' primary appointments rests in the Department of Radiology and Radiological Science.

**Michael J. Yost, Ph.D.**, as Associate Professor on the Academic Investigator track, in the Department of Surgery, Division of General Surgery and the Department of Regenerative Medicine and Cell Biology, effective January 30, 2012

Recommendation of Administration: That the faculty appointments be approved.

Recommendation of Committee:

Board Action:

Item 19. Faculty Promotions.

Statement: At the request of the Deans of the colleges of Dental Medicine, Health Professions, and Medicine, administration presents for approval the following faculty promotions, effective July 1, 2012:

College of Dental Medicine

from Associate Professor to Professor

**Luis P. Leite, D.D.S., D.M.D.**, Department of Pediatric Dentistry and Orthodontics

from Assistant Professor to Associate Professor

**S. Theodore McGill, D.M.D.**, Department of Oral Rehabilitation

College of Health Professions

from Assistant Professor to Associate Professor on the Academic Educator non-tenure track

**David O. Sword, D.P.T.**, Department of Health Professions, Division of Physical Therapy

**Debora D. Brown, D.P.T.**, Department of Health Professions, Division of Physical Therapy

from Associate Professor to Professor on the Academic Educator non-tenure track

**Francis Wickham Lee, D.B.A.**, Department of Health Studies

from Associate Professor to Professor on the Academic Educator tenure track

**Holly H. Wise, Ph.D.**, Department of Health Professions, Division of Physical Therapy

**Sandra S. Brotherton, Ph.D.**, Department of Health Professions, Division of Physical Therapy

College of Medicine

from Associate Professor to Professor: Academic Investigator track with Tenure

**Christopher Davies, Ph.D.**, Department of Biochemistry and Molecular Biology

from Associate Professor to Professor: Academic Investigator track without Tenure

**Yan Huang, M.D., Ph.D.**, Department of Medicine, Division of Endocrinology

from Associate Professor to Professor: Academic Clinician track

**Elizabeth Garrett-Mayer, Ph.D.**, Department of Medicine, Division Biostatistics and Epidemiology

**Paul J. Nietert, Ph.D.**, Department of Medicine, Division of Biostatistics and Epidemiology

from Associate Professor to Professor: Clinician Educator track without Tenure

**Milos Budisavljevic, M.D.**, Department of Medicine, Division of Nephrology

**Jane M. Charles, M.D.**, Department of Pediatrics, Division of Developmental-Behavioral Pediatrics

**Aquilla S. Turk, III, D.O.**, Department of Radiology and Radiological Science with a dual appointment in the Department of Neurosciences, Division of Neurological Surgery

**Jack Yang, M.D.**, Department of Pathology and Laboratory Medicine

*from Clinical Associate Professor to Clinical Professor: Modified Clinical track*

**Marta T. Hampton, M.D.**, Department of Dermatology and Dermatologic Surgery

*from Assistant Professor to Associate Professor: Academic Investigator track*

**Carl Atkinson, Ph.D.**, Department of Microbiology and Immunology

*from Assistant Professor to Associate Professor: Academic Investigator/Educator track*

**Laura M. Kasman, Ph.D.**, Department of Microbiology and Immunology

*from Assistant Professor to Associate Professor: Academic Clinician track*

**Stacia M. DeSantis, Ph.D.**, Department of Medicine, Division of Biostatistics and Epidemiology

**Mulugeta G. Gebregziabher, Ph.D.**, Department of Medicine, Division of Biostatistics and Epidemiology

**Christopher H. Parsons, M.D.**, Assistant Professor, Department of Medicine, Division of Infectious Disease, with a joint appointment in the Department of Craniofacial Biology, College of Dental Medicine

**Bryan K. Tolliver, M.D., Ph.D.**, Department of Psychiatry and Behavioral Sciences

**Tanya N. Turan, M.D., M.S.C.R.**, Department of Neurosciences, Division of Neurology

*from Assistant Professor to Associate Professor: Clinician Educator track*

**Keith T. Borg, M.D., Ph.D.**, Department of Medicine, Division of Emergency Medicine with a dual appointment in the Department of Pediatrics, Division of Emergency Medicine

**E. Ramsay Camp, M.D.**, Department of Surgery, Division of General Surgery

**Neal P. Christiansen, M.D.**, Department of Medicine, Division of Hematology/Oncology

**Luciano Costa, M.D., Ph.D.**, Department of Medicine, Division of Hematology/Oncology

**Kimberly S. Davis, M.D.**, Department of Medicine, Division of General Internal Medicine

**Angela N. Hays, M.D.**, Department of Neurosciences, Division of Neurology

**John Terrill Huggins, M.D.**, Department of Medicine, Division of Pulmonary and Critical Care Medicine

**David G. Koch, M.D., M.S.C.R.**, Department of Medicine, Division of Gastroenterology

**Alok Madan, Ph.D., M.S.P.H.**, Department of Psychiatry and Behavioral Sciences

**Camelia Marculescu, M.D., M.S.C.R.**, Department of Medicine, Division of Infectious Disease

**Christopher J. Robinson, M.D.**, Department of Obstetrics and Gynecology

**Danielle B Scheurer, M.D.**, Department of Medicine, Division of General Internal Medicine

*from Assistant Professor to Associate Professor: Clinician Educator track*

**E. Baron Short, M.D., M.S.C.R.**, Department of Psychiatry and Behavioral Sciences with a dual appointment in the Department of Medicine, Division of General Internal Medicine

**Ronald J. Teufel, II, M.D., M.S.C.R.**, Department of Pediatrics, Division of General Pediatrics with a dual appointment in the Department of Medicine, Division of General Internal Medicine

from Research Assistant Professor to Research Associate Professor: Modified Research track

**Tatyana I. Gudz, Ph.D.**, Department of Neurosciences, Division of Neuroscience Research

**Shaun A. Nguyen, M.D.**, Department of Otolaryngology – Head and Neck Surgery

**Wenle Zhao, Ph.D.**, Department of Medicine, Division of Biostatistics & Epidemiology

from Clinical Assistant Professor to Clinical Associate Professor: Modified Clinical track

**Sallie Campbell, M.S.W.**, Department of Psychiatry and Behavioral Sciences

**Elliott E. Levy, M.D.**, Department of Psychiatry and Behavioral Sciences

Library Science and Informatics

from Associate Professor to Professor

**Mary P. Mauldin, Ed.D.**, Department of Library Science and Informatics

from Assistant Professor to Associate Professor

**Erika T. Brown, Ph.D.**, Department of Library Science and Informatics

**Lynn M. Veatch, Ph.D.**, Department of Library Science and Informatics

College of Nursing

from Associate Professor to Professor on the Educator Researcher track

**Teresa J. Kelechi, Ph.D., R.N.**, Department of Nursing

from Assistant Professor to Associate Professor on the Educator Researcher track

**Susan D. Newman, Ph.D., R.N.**, College of Nursing

MUSC AHEC

from Associate Professor to Professor

**S. Lindsey Clarke, M.D.**, Greenwood/Family Medicine

from Assistant Professor to Associate Professor

**Ginger B. Boyle, M.D.**, Spartanburg/Family Medicine

**Lyle L. Pritchard, M.D.**, Greenwood/Pediatrics

Recommendation of Administration: That the faculty promotions be approved.

Recommendation of Committee:

Board Action:

**(INFORMATIONAL ITEM)**

Item 20. Post Tenure Review Approvals.

Statement: At the request of the Dean of the College of Medicine, administration presents as information the following post-tenure review approvals:

**Terrence A. Day, MD**, Professor, Department of Otolaryngology – Head and Neck Surgery

**Robert Mallin, MD**, Professor, Department of Family Medicine

**Harold D. May, PhD**, Professor, Department of Microbiology and Immunology

**William P. Moran, MD, MS**, Professor, Department of Medicine, Division of General Internal Medicine

**Eric R. Powers, MD**, Professor, Department of Medicine, Division of Cardiology

**J. Bayne Selby, MD**, Professor, Department of Radiology and Radiological Science

Recommendation of Administration: That the Post-Tenure Review approvals be received as information.

Recommendation of Committee:

Board Action

**PHYSICAL FACILITIES COMMITTEE  
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

**(INFORMATIONAL ITEM)**

Item 28. Facilities Contracts Awarded.

Statement: Facilities Contracts awarded will be presented to the Board of Trustees.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:





January 23, 2012

Re: Request for name change of department  
From: Department of Pharmaceutical and Biomedical Sciences  
To: Department of Drug Discovery and Biomedical Sciences

Joseph T. DiPiro  
Executive Dean

**USC Campus**

Coker Life Sciences  
Building  
715 Sumter Street  
Columbia SC 29208  
803-777-4151

Mark Sothmann, PhD  
MUSC Provost and Vice President for Academic Affairs

Michael Amiridis, PhD  
USC Provost and Vice President for Academic Affairs

Dear Provosts Sothmann and Amiridis:

By this letter I am requesting approval for a change in the name of one of our departments, from the Department of Pharmaceutical and Biomedical Sciences, to the Department of Drug Discovery and Biomedical Sciences.

The Department initiated the request and voted overwhelmingly in favor of this change. Department members believe the new name would better reflect the core strengths of the Department which is a major part of the MUSC Drug Discovery Center. Drug discovery is also a focus of the translational cancer therapeutics efforts on the USC campus. The new name will enhance recruitment of graduate students, postdoctoral associates, and faculty members.

Before submitting this request, the Department Chair informed the Chairs of the MUSC Department of Pharmacology, and the USC Departments of Chemistry and Biochemistry (College of Arts & Sciences) and the Department of Pharmacology, Physiology, and Neuroscience (School of Medicine). In each case, the departmental authorities indicated support for or no disagreement with the proposed change.

Thank you for your attention to this request.

Sincerely,

Joseph T. DiPiro  
Executive Dean and Professor

**MUSC Campus**

274 Calhoun Street  
MSC141  
Charleston SC 29425-  
1410  
843-792-8450

[www.sccp.sc.edu](http://www.sccp.sc.edu)



SOUTH CAROLINA  
COLLEGE OF  
PHARMACY

February 21, 2012

Joseph T. DiPiro, Pharm.D.  
Executive Dean

Philip D. Hall, Pharm.D.  
Campus Dean

Mark S. Sothmann, PhD  
Vice President for Academic Affairs and Provost  
Medical University of South Carolina  
Colcock Hall

**MUSC Campus**

274 Calhoun Street  
MSC141  
Charleston SC 29425-1410  
843-792-8450

RE: Tenure recommendation for USC-tenured faculty members

Dear Provost Sothmann:

**USC Campus**

Coker Life Sciences Building  
715 Sumter Street  
Columbia SC 29208  
803-777-4151

The Memorandum of Understanding for the South Carolina College of Pharmacy approved by the USC and MUSC Boards of Trustees states:

*When tenure is granted by the employing university the alternate university will grant tenure to the faculty member for the purpose of cross-university participation in appointment, promotion, and tenure proceedings within the academic unit level. Tenure appointment at the alternate university confers no financial obligation, employee rights (including grievance rights) and is contingent on continuing tenure at the employing university. Termination, resignation, or retirement from the employing university would result in the cessation of the tenured appointment (without compensation) at the alternate campus. Tenure must be granted by vote of the individual Boards of Trustees upon the recommendation of the University president.*

[www.sccp.sc.edu](http://www.sccp.sc.edu)

In accordance with this policy, I am requesting that the MUSC President recommend and the MUSC Board of Trustees approve tenure at MUSC for the following faculty members of SCCP on the USC campus. Each person listed is a full-time faculty member of the SCCP, is employed by USC, and is tenured at USC. I have enclosed their CVs.

Thank you for your attention to this letter. Please let me know if you need anything else.

Sincerely,

Joseph T. DiPiro  
Executive Dean and Professor

Medical University of South Carolina  
College of Pharmacy  
ABBREVIATED CURRICULUM VITAE

Name: Pittman Douglas Lee  
Last First Middle

Citizenship and/or Visa USA  
Status: \_\_\_\_\_

Office Address: Coker Life Sciences, 711B (USC) Telephone: 803-777-7715

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Mount Vernon Nazarene University	4	B.A./1986	Biology
Marshall University	2	M.S./1988	Biological Sciences
University of Iowa	6	Ph.D./1996	Biological Sciences/Genetics
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

Graduate Medical Training: (*Chronological*)

	<u>Place</u>	<u>Dates</u>
Internship	_____	_____
	_____	_____

	<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral:		
Jackson Laboratories		1996-1999
	_____	_____

Board Certification: \_\_\_\_\_ Date: \_\_\_\_\_  
Licensure: \_\_\_\_\_ Date: \_\_\_\_\_

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
6	Assistant Professor	Medical University of Ohio	Physiology
0.5	Associate Professor	Medical University of Ohio	Physiology
6	Associate Professor	University of South Carolina	Pharmaceutical Sciences
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

Total Number of Publications in peer-reviewed journals: 23

First Appointment to MUSC: Rank \_\_\_\_\_ Date: \_\_\_\_\_

Medical University of South Carolina  
College of Pharmacy  
ABBREVIATED CURRICULUM VITAE

Name: Roninson Igor B  
Last First Middle

Citizenship and/or Visa Status: U.S. citizen

Office Address: 715 Sumter St, Coker Life Sciences Bldg, Telephone: 803-777-2623  
Room 516A, Columbia, SC 29208

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
<u>Moscow State University, U.S.S.R.</u>	<u>1976-1977</u>	<u>M.S./1977</u>	<u>Virology</u>
<u>Massachusetts Institute of Technology</u>	<u>1979-1982</u>	<u>Ph.D./1982</u>	<u>Biochemistry</u>
<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>	<u> </u>

Graduate Medical Training: (*Chronological*)

<u>Place</u>	<u>Dates</u>
<u>Internship</u>	<u> </u>
<u> </u>	<u> </u>

<u>Place</u>	<u>Dates</u>
<u>Residencies or Postdoctoral:</u>	<u> </u>
<u>Postdoctoral, Department of Biology, Massachusetts Institute of Technology</u>	<u>1982-1984</u>
<u> </u>	<u> </u>

Board Certification:  
Licensure:

Date:    
Date:  

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>1984-1989</u>	<u>Assistant Professor</u>	<u>University of Illinois, Chicago</u>	<u>Department of Genetics</u>
<u>1989-1993</u>	<u>Associate Professor</u>	<u>University of Illinois, Chicago</u>	<u>Department of Genetics</u>
<u>1993-1994</u>	<u>Professor</u>	<u>University of Illinois, Chicago</u>	<u>Department of Genetics</u>
<u>1994-2003</u>	<u>Distinguished University Professor and Head of the Division of Molecular Oncology</u>	<u>University of Illinois,</u>	<u>Department of Molecular Genetics</u>
<u>2004-present</u>	<u>Adjunct Professor</u>	<u>State University of New York at Albany</u>	<u>Department of Biology</u>
<u>2004-present</u>	<u>Research Professor</u>	<u>Rensselaer Polytechnic Institute</u>	<u>Department of Biology</u>

Medical University of South Carolina

College of Pharmacy

ABBREVIATED CURRICULUM VITAE

2005-present

Adjunct Professor of  
Medicine

Albany Medical College

2011-present

Professor

Columbia Dept. of Pharmaceutical  
University of South Carolina and Biomedical Sciences

Total Number of Publications in peer-reviewed journals: 154

First Appointment to MUSC: Rank

Professor

Date: April 1, 2011

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: Ann-Marie Broome, Ph.D., M.B.A.

Date: 1/27/2012

Citizenship and/or Visa Status:

Telephone:

Office Address:

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years Attended</u>	<u>Degree</u>	<u>Field of Study</u>
Columbia College	- 1988	B.A.	Biology, Chemistry
University of South Carolina	- 1994	M.S.	Chemistry, Biochemistry
University of South Carolina Medical School	- 1998	Ph.D.	Biomedical Science
Case Western Reserve University	- 2008	M.B.A.	Health Care Management

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Undergraduate Science Research Fellowship	University of Tennessee, Department of Physiology	1986
Postdoctoral Fellowship, Reproductive Biology	University of South Carolina School of Medicine, Department of Cell Biology and Neuroscience	1998 - 1999
Postdoctoral Fellowship, Developmental Biology Training Program	Case Western Reserve University School of Medicine, Department of Physiology and Biophysics	1999 - 2002

Board Certification:

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2004 - 2005	Instructor	Case Western Reserve University School of Medicine	Physiology and Biophysics
2005 - Present	Assistant Professor	Case Western Reserve University School of Medicine	Biomedical Engineering, Radiology, and Dermatology

First Appointment to MUSC:

Rank: Associate Professor

Date: 2012

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: C. Martin Bunke, M.D.

Date: 12/19/2011

Citizenship and/or Visa Status: United States

Telephone:

Office Address:

Education: (Baccalaureate and above)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree</u>	<u>Field of Study</u>
Indiana University	1970 - 1973	B.A.	
Yale University School of Medicine	1973 - 1977	M.D.	Medicine
Indiana University Medical Center, Indianapolis	1983 - 1983	M.S.	Pharmacology

Graduate Medical Training: (Chronological)

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Intern	Indiana University Hospitals - Indianapolis, IN	06/1977 - 06/1978

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Medical Resident	Indiana University Hospitals - Indianapolis, IN	07/1978 - 07/1980
Nephrology Fellowship	University of Washington Hospitals - Seattle, WA	07/1980 - 07/1981
Nephrology Fellowship	Indiana University Hospitals - Indianapolis, IN	07/1981 - 07/1983
Fellow, Clinical Pharmacology and Hypertension	New York Medical College - Valhalla, NY	07/1983 - 07/1984

Board Certification:

American Board of Internal Medicine	Date: 1980
Subspecialty Boards in Nephrology	Date: 1982

Licensure:

Mississippi Medical License	
Indiana Medical License #01028397	Date: 1978 (active)
Kentucky Medical License #23526	Date: 1984 (active)
Arkansas Medical License #E-0056	Date: 1994 (inactive)
South Carolina Medical License #18880	Date: 1996 (active)
Arizona Medical License #29639	Date: 2001 (active)

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
07/1984 - 07/1989	Assistant Professor	University of Louisville School of Medicine	Medicine, Division of Nephrology
06/1990 - 07/1991	Assistant Professor	University of Louisville School of Medicine	Medicine, Division of Nephrology
07/1991 - 04/1994	Associate Professor	University of Louisville School of Medicine	Medicine, Division of Nephrology
04/1994 - 07/1996	Associate Professor	University of Arkansas for Medical Sciences	Medicine
1996 - 1998	Associate Professor	Medical University of South Carolina	Medicine
1998 - 2009	Clinical Associate Professor	Medical University of South Carolina	Medicine
04/2008 - 12/2009	Professor	University of Mississippi Medical Center	Medicine

First Appointment to MUSC:

Rank: Associate Professor

Date: 1996

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Date: 2/28/2012

Name: Marcelo S. Guimaraes, M.D.

Citizenship and/or Visa Status:

Office Address: 25 Courtenay Dr., MSC 226, Charleston, SC, 29425, USA Telephone: 843-876-5556

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years Attended</u>	<u>Degree</u>	<u>Field of Study</u>
Federal University of Rio Grande do Sul, Brazil	1992 - 1998	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
General Surgery Resident	Hospital de Clinicas, Porto Alegre, Brazil	01/1999 - 12/2000
General and Interventional Radiology Resident	Hospital de Clinicas and Angiorad Group, Recife, Brazil	02/2001 - 01/2003
Interventional Radiology Fellow	Medical University of South Carolina Hospital	07/2003 - 06/2005
Interventional Radiology Visiting Fellowship	Dotter Interventional Institute, Portland, Oregon	12/2005

Board Certification:

Educational Commission for Foreign Medical Graduates Date: 10/2002

Vascular and Interventional Radiology Board Certification, Brazilian College of Radiology and Brazilian Society of Interventional Radiology and Endovascular Surgery Date: 11/2004

Licensure:

South Carolina Academic Medical License Date: 01/2008-present

State of Rio Grande do Sul, Brazil Medical License Date: 1998-2003

South Carolina Limited Medical License Date: 2003-2005

State of Rio Grande do Sul, Brazil Medical License Date: 2005-2007

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
07/2005 - 12/2007	Lecturer	Hospital de Clinicas, UFRGS Medical School, Porto Alegre, Brazil	
2008 - 2011	Assistant Professor	Medical University of South Carolina	Radiology and Radiological Science
2012 - Present	Associate Professor	Medical University of South Carolina	Radiology and Radiological Science

First Appointment to MUSC:

Rank: Assistant Professor

Date: 2008



Medical University of South Carolina  
College of Medicine  
ABBREVIATED CURRICULUM VITAE

Date: December 2011

Name: Hughes-Halbert Chanita   
Last First Middle

Citizenship and/or Visa Status: \_\_\_\_\_

Office Address: \_\_\_\_\_ Telephone: (843)  
Charleston, SC 29425

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
<u>Hampton University</u>	<u>1987-90</u>	<u>BA / 1990</u>	<u>Psychology</u>
<u>Howard University</u>	<u>1992-95</u>	<u>MS / 1995</u>	<u>Psychology</u>
<u>Howard University</u>	<u>1995-97</u>	<u>PhD / 1997</u>	<u>Personality Psychology</u>
_____	_____	_____	_____
_____	_____	_____	_____

Graduate Medical Training: (*Chronological*)

<u>Place</u>	<u>Dates</u>
<u>Internship</u>	
<u>Pre-doctoral Minority Supplement, National Institute of Mental Health,</u>	<u>1995-1997</u>
<u>Georgetown University Medical Center, Washington, DC</u>	_____

<u>Place</u>	<u>Dates</u>
<u>Residencies or Postdoctoral:</u>	
<u>Postdoctoral Minority Supplement in Cancer Prevention and Control,</u>	<u>1997-2000</u>
<u>National Cancer Institute, Georgetown University Medical Center,</u>	_____
<u>Washington, DC</u>	_____
_____	_____
_____	_____

<u>Board Certification:</u>	<u>None</u>	<u>Date:</u>
	_____	<u>Date:</u>
	_____	<u>Date:</u>
	_____	<u>Date:</u>
	_____	<u>Date:</u>
<u>Licensure:</u>	<u>None</u>	<u>Date:</u>
	_____	<u>Date:</u>
	_____	<u>Date:</u>
	_____	<u>Date:</u>

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>1998-99</u>	<u>Assistant Professor</u>	<u>Georgetown University</u>	<u>Molec. &amp; Human Genetics</u>
<u>1999-01</u>	<u>Assistant Professor</u>	<u>Georgetown University</u>	<u>Oncology</u>
<u>2001-07</u>	<u>Assistant Professor</u>	<u>University of Pennsylvania SOM</u>	<u>Psychiatry</u>
<u>2007-pres.</u>	<u>Associate Professor</u>	<u>University of Pennsylvania SOM</u>	<u>Psychiatry</u>
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

First Appointment to MUSC: Rank Professor Date: January 2012

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Robert Mallin, M.D.

Date: 3/14/2012

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years Attended</u>	<u>Degree</u>	<u>Field of Study</u>
SUNY at Farmingdale	1967 - 1969	A.A.S.	Animal Sciences
University of South Carolina	1973 - 1975	B.A.	Anthropology
University of South Carolina Medical School	1977 - 1981	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Internship	Richland Memorial Hospital Internship, Columbia, SC Family Medicine	1981 - 1982

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Resident	Richland Memorial Hospital Residency, Family Medicine Columbia, SC	1982 - 1984
Resident	Duke University Faculty Development Fellowship Workshops	1984 - 1985
Scholar	Harvard University Medical School Physician Educator Harvard Macy Scholar	1998 - 1999

Board Certification:

American Board of Family Medicine	Date: 1984
American Board of Family Medicine	Date: 1998
American Board of Addiction Medicine	Date: 1998
American Board of Family Medicine	Date: 2004
American Board of Addiction Medicine	Date: 2008

Licensure:

South Carolina # 10972	Date: 1982
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Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1983 - 1983	Instructor	School of Medicine, University of South Carolina	Carolina Department of Family Medicine
1984 - 1986	Assistant Professor	School of Medicine, University of SC	Department of Family Medicine
1986 - 2001	Clinical Assistant Professor	University of SC, SOM	Department of Family Medicine
1998 - 2003	Assistant Professor	Medical University of South Carolina	Family Medicine
2003 - 2008	Associate Professor	Medical University of South Carolina	Family Medicine
2004 - 2008	Associate Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
01/2006 - 06/2011	Tenured	Medical University of South Carolina	Family Medicine
2009 - 2011	Professor	Medical University of South Carolina	Family Medicine
2009 - 2011	Professor	Medical University of South Carolina	Graduate Studies
07/2011 - Present	Professor and Chair	University of Antigua, College of Medicine	Department of Clinical Medicine

First Appointment to MUSC:

Rank: Assistant Professor

Date: 1998

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Date: 11/1/2011

Name: Cathy L. Melvin, Ph.D., M.P.H.

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years Attended</u>	<u>Degree</u>	<u>Field of Study</u>
University of North Carolina at Chapel Hill	- 1974	B.A. with Honors	Economics
University of North Carolina at Chapel Hill	- 1976	M.P.H.	Public Health
University of North Carolina at Chapel Hill	- 1985	Ph.D.	Medical and Population Geography

Graduate Medical Training: *(Chronological)*

Board Certification:

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2001 - Present	Research Associate Professor	University of North Carolina at Chapel Hill	Gillings School of Global Public Health Department of Maternal and Child Health

First Appointment to MUSC:

Rank: Associate Professor

Date: 2012

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Claudio Schonholz, M.D.

Date: 2/28/2012

Citizenship and/or Visa Status:

Office Address: 25 Courtenay Dr., MSC 226, Charleston, SC, 29425, USA Telephone: 843-876-5556

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years Attended</u>	<u>Degree</u>	<u>Field of Study</u>
University of Buenos Aires	1976 - 1980	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Resident	Ramos Mejia Hospital, Department of Radiology, Buenos Aires, Argentina.	1981 - 1984
Fellow	Centre Cardiologique du Nord, Department of General and Vascular Radiology, Saint-Denis, Paris, France.	1984 - 1985

Board Certification:

National Academy of Medicine Board Certified in Imaging Diagnosis  
(Radiology), Certification Board of Medicine Professionals.

Date: 08/1996

Licensure:

South Carolina #AL26563

Louisiana L # 13898R

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1988 - 1988	Angiographer	Argentine School of Interventional Cardiologists	
08/2001 - 03/2002	Associate Professor of Radiology	Louisiana State University	
03/2002 - 12/2003	Associate Professor of Neurosurgery	Louisiana State University	
2004 - 2004	Visiting Associate Professor	Medical University of South Carolina	Radiology and Radiological Science
2004 - 2006	Associate Professor	Medical University of South Carolina	Radiology and Radiological Science
2007 - Present	Professor	Medical University of South Carolina	Radiology and Radiological Science

First Appointment to MUSC:

Rank: Visiting Associate Professor

Date: 2004

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Date: 1/19/2012

Name: Michael J. Yost, Ph.D.

Citizenship and/or Visa Status:

Telephone:

Office Address:

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years</u>	<u>Degree</u>	<u>Field of Study</u>
Ohio State University, Columbus	- 1985	B.S.	Chemical Engineering
Ohio University, Athens	- 1990	M.S.	Chemical Engineering
University of South Carolina	- 1999	Ph.D.	Chemical Engineering

Graduate Medical Training: *(Chronological)*

Board Certification:

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
01/2000 - 01/2003	Research Assistant Professor	University of South Carolina School of Medicine	Surgery
02/2009 - Present	Associate Professor	University of South Carolina School of Medicine	Surgery

First Appointment to MUSC: Rank: Associate Professor

Date: 2012

**FACILITIES  
ACADEMIC  
LEASE RENEWAL  
FOR INFORMATION**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 5,404 square feet of space located at 5900 Core Avenue in North Charleston. The purpose of this lease renewal is to continue to provide space for the Department of Psychiatry, Geriatric Research Center. The cost per square foot for this renewal is \$20.98 (rounded). The monthly rental rate will be \$9,450.00, resulting in an annual rent amount of \$113,400.00.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: 5900 Core Avenue, LLC

LANDLORD CONTACT: Jeremy Willits, Property Manager, 856-1540

TENANT NAME AND CONTACT: Psychiatry, Dr. Jacobo Mintzer, Professor, 740-1592

SOURCE OF FUNDS: College of Medicine Dean's Office and Department of Neurosciences  
Indirect Cost Recoveries

LEASE TERMS:

TERM: One (1) year [7/1/2012-6/30/2013]  
AMOUNT PER SQUARE FOOT: \$20.98  
ANNUALIZED LEASE AMOUNT: \$113,400.00  
TOTAL AMOUNT OF LEASE: \$113,400.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE   X    
NET \_\_\_\_\_

**FACILITIES  
ACADEMIC  
LEASE RENEWAL  
FOR INFORMATION**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 3,327 square feet of space located at 45 Bee Street. The purpose of this lease renewal is to continue to provide space for the Department of Internal Audit. The cost per square foot for this renewal is \$5.95 (rounded). The monthly rental rate will be \$1,648.00, resulting in an annual rent amount of \$19,776.00.

This property is owned by the Medical University of South Carolina Foundation and leased in its entirety to MUSC.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: Medical University of South Carolina Foundation

LANDLORD CONTACT: Tom Anderson, Chief Executive Officer, 792-2677

TENANT NAME AND CONTACT: Rachel Jones, Leasing Manager, 792-5996

SOURCE OF FUNDS: University General Institution Funds

LEASE TERMS:

TERM: Five (5) years [7/1/2012-6/30/2017]  
AMOUNT PER SQUARE FOOT: \$5.95  
ANNUALIZED LEASE AMOUNT: \$19,776.00  
TOTAL AMOUNT OF LEASE: \$98,880.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:  
FULL SERVICE \_\_\_\_\_  
NET   X

**FACILITIES  
ACADEMIC  
LEASE RENEWAL  
FOR INFORMATION**

**APRIL 13, 2012**

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 2,242 square feet of space located at 28 Ehrhardt Street. The purpose of this lease renewal is to continue to provide space for the Office of Integrated Planning and Space Management. The cost per square foot for this renewal is \$6.71 (rounded). The monthly rental rate will be \$1,253.00, resulting in an annual rent amount of \$15,036.00.

This property is owned by the Medical University of South Carolina Foundation and leased in its entirety to MUSC.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: Medical University of South Carolina Foundation

LANDLORD CONTACT: Tom Anderson, Chief Executive Officer, 792-2677

TENANT NAME AND CONTACT: Rachel Jones, Leasing Manager, 792-5996

SOURCE OF FUNDS: University General Institution Funds

LEASE TERMS:

TERM: Five (5) years [7/1/2012-6/30/2017]  
AMOUNT PER SQUARE FOOT: \$6.71  
ANNUALIZED LEASE AMOUNT: \$15,036.00  
TOTAL AMOUNT OF LEASE: \$75,180.00

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:  
FULL SERVICE \_\_\_\_\_  
NET   X



**FACILITIES  
ACADEMIC  
LICENSE AGREEMENT RENEWAL  
FOR INFORMATION**

**APRIL 13, 2012**

DESCRIPTION OF LICENSE AGREEMENT RENEWAL: Mr. Heyward H. Coleman's company SimTunes, LLC is a startup company based upon MUSC generated simulation software/curriculum licensed from the MUSC Foundation for Research Development. Mr. Coleman recently relocated from 55 Bee Street to Harborview Office Tower and currently pays for the use of 116 square feet of office space located in room SC705D6. The purpose of this license agreement renewal is to continue to provide space for SimTunes, LLC. The per square foot rate for this license agreement is \$23.72. The monthly amount will be \$229.29 (rounded), resulting in an annual amount of \$2,751.52.

This agreement may be terminated at any time with a thirty-day written notice.

NEW LICENSE AGREEMENT \_\_\_\_\_  
RENEWAL LICENSE AGREEMENT   X  

LICENSOR: Medical University of South Carolina

LICENSOR CONTACT: Rachel Jones, Leasing Manager, 792-5996

LICENSEE: Sim Tunes, LLC

LICENSEE CONTACT: Heyward H. Coleman, Managing Member, 860-6553

SOURCE OF FUNDS: SimTunes, LLC

LICENSE AGREEMENT TERMS:

TERM: One (1) year [11/1/2011-10/31/2012]  
AMOUNT PER SQUARE FOOT: \$23.72  
ANNUALIZED INCOME: \$2,751.52  
TOTAL INCOME OF RENEWAL TERM: \$2,751.52

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE   X    
NET \_\_\_\_\_

**MEDICAL UNIVERSITY OF SOUTH CAROLINA  
PROFESSIONAL SERVICES  
FOR REPORTING  
APRIL 13, 2012**

***MUSC Indefinite Delivery Releases***

**S&ME, Inc.** \$6,748.00

Provide asbestos air monitoring services in support of Clinical Science Building 3rd Floor Neurology Phase II Renovations project.

**S&ME, Inc.** \$400.00

Provide asbestos bulk sample analysis in support of the Institute of Psychiatry Data Center Uninterruptible Power System project.

**GEL Engineering** \$5,355.00

Provide pre-renovation asbestos and lead-based paint assessment in support of Clinical Science Building 9th Floor Renovation project.

**S&ME, Inc.** \$7,969.00

Provide limited asbestos assessment in support of the Walton Research Building 2, 3, 6 and 7 Floors Renovation project.

**Walker, Carl, Inc.** \$32,000.00

Provide structural engineering services to replace the existing vehicular and pedestrian railing systems throughout the deck of the Harborview Office Tower Parking Garage at the request of Parking Management.

**Keeshen, Michael & Associates** \$23,150.00

Provide bid documentation for the Basic Science Building Craniofacial Biology Office Renovation project.

**Schmitt Walker Architects Ltd., LLC** \$5,700.00

Provide architectural services to prepare a feasibility study for the design of a 2nd floor Student Lounge in the James W. Colbert Education Center at request of the customer.

**MECA, Inc.** \$21,000.00

Provide engineering study to determine feasibility of installing a Simens AXIO C-Arm and a Siemens 1.5 Tesla MR Scanner on the 6th and 8th floors of the Thurmond Gages Building at request of the customer.

***MUSC 230s***

**ADC Engineering, Inc.** \$6,340.00

Provide civil engineering, survey and structural engineering services in support of the Clinical Science Building Ramp Structural Repairs project.

**Aiken Cost Consultants**

\$1,200.00

Provide cost estimating services for the feasibility study of College of Pharmacy Building at request of customer.

**Glick/Boehm & Associates, Inc.**

\$17,500.00

Provide architectural and engineering services in support of the Wellness Center Locker Rooms Renovations project.

**Trident Environmental Services**

\$1,500.00

Provide comprehensive asbestos inspection services at 20 Ehrhardt Street at request of Engineering and Facilities.

**Other Contracts**

**Stanley Beaman & Sears**

Provide architectural services on an as-needed basis throughout the campus. The fees for this contract shall not exceed \$50,000.00. Total fees paid for this type of contract over a twenty-four month period cannot exceed \$150,000.00.

**Walker, Carl, Inc.**

Provide structural engineering services on an as-needed basis throughout the campus. The fees for this contract shall not exceed \$50,000.00. Total fees paid for this type of contract over a twenty-four month period cannot exceed \$150,000.00.

**MEDICAL UNIVERSITY OF SOUTH CAROLINA  
CONSTRUCTION CONTRACTS  
APRIL 13, 2012**

***MUSC Indefinite Delivery Releases***

<b>Bonitz Contracting &amp; Flooring Group</b>	\$4,191.55
Remove carpet and install 256 square feet rubber tile on Lecture Hall ramps in support of the Bioengineering Building project.	
<b>Abate &amp; Insulate, LLC</b>	\$9,057.00
Remove asbestos-containing ceiling material in support of the 3rd Floor Clinical Science Building Neurology Phase II project.	
<b>Abate &amp; Insulate, LLC</b>	\$4,304.00
Remove asbestos-containing ceiling material in support of the Clinical Science Building Suite 601 Renovation project.	
<b>Chastain Construction, Inc.</b>	\$69,503.60
Provide and install modular wall systems in support of the Hollings Cancer Center Pharmacy Resource Center project.	
<b>Bonitz Contracting &amp; Flooring Group</b>	\$1,243.65
Provide 28 square yards of carpet and 120 linear feet of cove base at 55 Bee Street at the request of the customer.	
<b>Bonitz Contracting &amp; Flooring Group</b>	\$2,330.93
Install 59 square yards of carpet and 148 linear feet of cove base in Rooms AB102, 113, 114 and 119, 55 Bee Street, at the request of the customer.	
<b>Abate &amp; Insulate, LLC</b>	\$792.00
Remove and dispose of asbestos-containing floor tile and mastic in Room BS439B at request of Occupational Safety.	
<b>Bonitz Contracting &amp; Flooring Group</b>	\$520.29
Remove and install 234 square feet of carpet and 120 linear feet cove base in Room BS439B Basic Science Building at the request of the customer.	
<b>Bonitz Contracting &amp; Flooring Group</b>	\$5,450.15
Install 140 square yards carpet tile and 480 linear feet of cove base in Clinical Science Building Room HE644 at the request of the customer.	
<b>Bonitz Contracting &amp; Flooring Group</b>	\$809.41
Remove VCT and replace with 11 square yards of carpet and 120 linear feet of cove base in CR123 and 124, Children's Research Institute, at request of customer.	

**Bonitz Contracting & Flooring Group** \$1,241.68

Install 126 square feet of sheet vinyl and 120 linear feet of cove base in Harborview Office Tower Elevators at the request of Engineering and Facilities.

**Bonitz Contracting & Flooring Group** \$867.52

Remove carpet and replace with 18 square yards of carpet tile in Harborview Office Tower Room SC202 at request of customer.

**Chastain Construction, Inc.** \$40,596.97

Paint Institute of Psychiatry Floors 1-3 Corridors at request of customer.

**First Class Construction, LLC** \$33,240.00

Replace approximately 200 linear feet of pre-mold joint in the Rutledge Tower Parking Garage at the request of Parking Management.

**Bonitz Contracting & Flooring Group** \$1,105.51

Install 108 square feet of sheet vinyl and 108 square feet of cove base in the Storm Eye Elevators at the request of Engineering and Facilities.

**Bonitz Contracting & Flooring Group** \$21,911.29

Move furniture, remove 6228 square feet of carpet and replace with 608 square yards of carpet tile in the common areas of the 8th Floor of the Storm Eye Institute at the request of the customer.

***MUSC General Construction Projects***

**Branks General Contractors LLC** \$28,930.00

Production and installation of interior signage for Drug Discovery and Bioengineering Buildings.

**Palmetto Construction Group, LLC** \$655,000.00

Development of the North Garden to include the Urban Farm and the Medicinal Garden.

**Hipp, C.R., Construction Co., Inc.** \$903,413.00

Provide modifications to the chilled water piping system and riser replacement at Harborview Office Tower.

**Carolina Sound Communications Inc.** \$171,439.17

Provide and install AV equipment in lecture classrooms and conference rooms on the third floor of the Basic Science Building.

**Evergreen Medical Services** \$7,650.00

Certification of new med gas and vacuum systems in support of the Hollings Cancer Center 3rd Floor Mammography project.

**Baker Roofing Company** \$1,598.00

Repair roof at 20 Erhardt Street.

**Chastain Construction, Inc.**

\$1,600.00

Demolish approximately 30"x30" area of gypsum ceiling in library and drill holes in 2nd floor slab to install all-thread rod and site survey in support of the Hollings Cancer Center Retail Pharmacy project.