



AGENDA

(REGULAR AND CONSENT)

**HOSPITAL AUTHORITY BOARD OF TRUSTEES
AND
UNIVERSITY BOARD OF TRUSTEES**

APRIL 7, 2006

MEDICAL UNIVERSITY HOSPITAL AUTHORITY

REGULAR AGENDA

Board of Trustees Meeting
Thursday, October 11, 2012

1:00 p.m.

101 Colcock Hall

Members of the Board of Trustees

Thomas L. Stephenson, Esquire, Chairman
Dr. James E. Wiseman, Jr., V-Chairman
Dr. Stanley C. Baker, Jr.
Mr. William H. Bingham, Sr.
Dr. Cotesworth P. Fishburne, Jr.
Mr. William B. Hewitt

Dr. Harold W. Jablon
Dr. Donald R. Johnson II
Dr. E. Conyers O'Bryan, Jr.
Mr. Charles W. Schulze
The Honorable Robin M. Tallon
Dr. Thomas C. Rowland, Jr.
Dr. Charles B. Thomas, Jr.

Trustees Emeriti

Mrs. Margaret M. Addison
Dr. Charles B. Hanna
The Honorable Robert C. Lake, Jr.
Mrs. Claudia W. Peebles
Mr. Allan E. Stalvey

Item 1. Call to Order-Roll Call.

Item 2. Secretary to Report Date of Next Meeting.

Regular Meeting: Friday, December 14, 2012.

Item 3. Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of August 10, 2012.

Board Action:

RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT

OLD BUSINESS:

NEW BUSINESS:

Item 4. General Informational Report of the President.

Statement: Dr. Greenberg will present a general report.

Recommendation of Administration: That this report be received as information.

Board Action:

Item 5. Other Business.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS, QUALITY and FINANCE COMMITTEE. CHAIRMAN: DR. STANLEY C. BAKER, JR.

OLD BUSINESS:

NEW BUSINESS:

Item 6. Medical University Hospital Authority Status Report.

Statement: Mr. Stuart Smith will report on the status of the Medical Center.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 7. Medical University Hospital Authority Financial and Statistical Report.

Statement: Mr. Steve Hargett will present the financial and statistical report for MUHA.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 8. Report on Quality and Patient Safety.

Statement: Dr. Pat Cawley will present a report on Quality and Patient Safety.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee:

Board Action:

Item 9. Report of the Dean, COM and Vice President for Medical Affairs.

Statement: Dean Pisano will present a report on outreach activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 10. University Medical Associates By-Laws Changes.

Statement: Dr. Phil Costello will present the UMA By-law changes for approval.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 11. Legislative Update.

Statement: Mr. Bo Faulkner and Mr. Mark Sweatman will present an update on legislative issues.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 12. Other Committee Business.

CONSENT ITEM FOR APPROVAL:

Item 13. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges.

Item 14. Revisions to Resuscitation Orders Policy C-013.

CONSENT ITEMS FOR INFORMATION:

Item 15. Medical Executive Committee Minutes.

Item 16. Contracts and Agreements.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY PHYSICAL FACILITIES COMMITTEE.
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

OLD BUSINESS:

NEW BUSINESS:

Item 17. Facilities Procurements/Contracts Proposed.

Statement: Mr. Dennis Frazier will present procurements/contracts for approval.

Recommendation of Administration: That the procurements/contracts be approved.

Recommendation of Committee:

Board Action:

Item 18. Update on Projects.

Statement: Mr. Dennis Frazier will present an update on Medical University Hospital Authority projects.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 19. Other Committee Business.

CONSENT ITEM FOR INFORMATION:

Item 20. Facilities Contracts Awarded.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY AUDIT COMMITTEE. CHAIRMAN: MR. WILLIAM B. HEWITT.

OLD BUSINESS:

NEW BUSINESS:

Item 21. Annual report on the activities of the Office of the Chief Information Officer.

Statement: Dr. Frank Clark will provide a report on the activities of the Office of the Chief Information Officer.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 22. Report of the Office of Internal Audit.

Statement: Ms. Susan Barnhart will report on the activities of the Office of Internal Audit.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 23. Other Committee Business.

OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

Item 24. Approval of Consent Agenda.

Statement: Approval of the Consent Agenda is requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action:

Item 25. New Business for the Board of Trustees.

Item 26. Report from the Chairman.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY
(A Component Unit of MUSC)
Interim Financial Statements
August 31, 2012 and 2011

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MEDICAL UNIVERSITY HOSPITAL AUTHORITY
(A Component Unit of MUSC)
Balance Sheet
August 31, 2012 and June 30, 2011

Assets and Deferred Outflows	At 8/31/2012	FYE 06/30/2012 (Unaudited)
Current Assets:		
Cash and Cash Equivalents	\$ 29,433,389	\$ 33,154,233
Required for Current Liabilities		
Patient Accounts Receivable, Net of Allowance for	150,912,335	153,830,121
Uncollectible Accounts of \$55,959,719 and \$52,200,000		
Due from Related Parties	2,745,169	4,010,077
Due from Third-Party Payors	12,176,655	15,361,037
Other Current Assets	57,113,995	44,827,898
Total Current Assets	252,381,543	251,183,366
Investments Held by Trustees Under Indenture Agreements	78,396,670	87,405,332
Capital Assets, Net	514,856,251	521,915,647
Deferred Borrowing Costs	14,521,051	14,730,533
Total Assets	\$ 860,155,515	\$ 875,234,878
Deferred Outflows	\$ 3,861,867	\$ 3,861,867
Total Assets and Deferred Outflows	\$ 864,017,382	\$ 879,096,745
 Liabilities and Net Assets		
Current Liabilities:		
Current Installments of Long-Term Debt	\$ 11,675,000	\$ 11,365,000
Current Installments of Capital Lease Obligations	258,763	258,169
Current Installments of Notes Payable	10,701,591	10,968,665
Accounts Payable	32,571,182	42,308,691
Accrued Payroll, Withholdings and Benefits	53,718,507	50,918,729
Other Accrued Expenses	9,207,827	12,597,844
Total Current Liabilities	118,132,870	128,417,098
Long-Term Debt	405,037,530	411,699,783
Capital Lease Obligations	571,778	615,154
Derivative Instruments	3,861,867	3,861,867
Notes Payable	487,280	607,004
Other Liabilities	5,261,988	6,314,386
Total Liabilities	533,353,313	551,515,292
Net Position:		
Invested in Capital Assets, Net of Related Debt	100,648,753	92,401,538
Restricted Under Indenture Agreements	78,393,161	87,401,823
UnRestricted	151,622,155	147,778,092
Total Net Position	330,664,069	327,581,453
Total Liabilities and Net Position	\$ 864,017,382	\$ 879,096,745

MEDICAL UNIVERSITY HOSPITAL AUTHORITY
(A Component Unit of MUSC)
Statement of Revenues, Expenses and Changes in Net Position
For the 2 Month Periods Ending August 31, 2012 and 2011

	2012	2011
Operating Revenue:		
Net Patient Service Revenue	\$ 173,609,490	\$ 173,364,622
Other Revenue	<u>2,688,914</u>	<u>2,639,087</u>
Total Operating Revenue	<u>176,298,404</u>	<u>176,003,709</u>
Operating Expenses:		
Compensation and Employee Benefits	78,769,895	75,065,558
Services and Supplies	82,765,081	82,605,778
Depreciation and Amortization	<u>9,562,991</u>	<u>9,047,018</u>
Total Operating Expenses	<u>171,097,967</u>	<u>166,718,354</u>
Operating Income (Loss)	5,200,437	9,285,355
NonOperating Revenue (Expense):		
Investment Income	1,050,021	734,917
Interest Expense	<u>(4,260,524)</u>	<u>(4,354,423)</u>
Total NonOperating Revenue (Expense)	<u>(3,210,503)</u>	<u>(3,619,506)</u>
Change in Net Position	<u><u>\$ 1,989,934</u></u>	<u><u>\$ 5,665,849</u></u>

MEDICAL UNIVERSITY HOSPITAL AUTHORITY
(A Component Unit of MUSC)
SRECNA - Comparative Variance Analysis
For the 2 Month Periods August 31, 2012 and 2011

	Current Month			Comparative Period		Fiscal Year To Date			Comparative Period	
	Actual	Budget	Variance	Aug 2011	Variance	Actual	Budget	Variance	Aug FY2012	Variance
Operating Revenue:										
Net Patient Service Revenue	\$ 89,592,770	\$ 89,974,252	-0.42%	\$ 87,290,248	2.64%	\$ 173,609,490	\$ 179,948,503	-3.52%	\$ 173,364,622	0.14%
Other Revenue	<u>1,358,997</u>	<u>1,543,680</u>	-11.96%	<u>1,475,769</u>	-7.91%	<u>2,688,914</u>	<u>3,087,360</u>	-12.91%	<u>2,639,087</u>	1.89%
Total Operating Revenue	90,951,767	91,517,932	-0.62%	88,766,017	2.46%	176,298,404	183,035,863	-3.68%	176,003,709	0.17%
Operating Expenses:										
Compensation and Employee Benefits	39,532,359	40,214,294	1.70%	38,053,330	-3.89%	78,769,895	80,428,588	2.06%	75,065,558	-4.93%
Services and Supplies	41,574,158	43,476,486	4.38%	41,760,713	0.45%	82,765,081	86,952,971	4.82%	82,605,778	-0.19%
Depreciation and Amortization	<u>4,790,923</u>	<u>4,706,753</u>	-1.79%	<u>4,523,509</u>	-5.91%	<u>9,562,991</u>	<u>9,413,506</u>	-1.59%	<u>9,047,018</u>	-5.70%
Total Operating Expenses	85,897,440	88,397,533	2.83%	84,337,552	-1.85%	171,097,967	176,795,065	3.22%	166,718,354	-2.63%
Operating Income (Loss)	5,054,327	3,120,399	61.98%	4,428,465	14.13%	5,200,437	6,240,798	-16.67%	9,285,355	-43.99%
Operating Margin	5.56%	3.41%		4.99%		2.95%	3.41%		5.28%	
NonOperating Revenue (Expense):										
Investment Income	901,919	175,909	412.72%	728,316	23.84%	1,050,021	351,819	198.45%	734,917	42.88%
Interest Expense	<u>(2,170,830)</u>	<u>(2,032,433)</u>	-6.81%	<u>(2,172,407)</u>	0.07%	<u>(4,260,524)</u>	<u>(4,064,867)</u>	-4.81%	<u>(4,354,423)</u>	2.16%
Total NonOperating Revenue (Expense)	<u>(1,268,911)</u>	<u>(1,856,524)</u>	31.65%	<u>(1,444,091)</u>	12.13%	<u>(3,210,503)</u>	<u>(3,713,048)</u>	13.53%	<u>(3,619,506)</u>	11.30%
Change in Net Position	<u>\$ 3,785,416</u>	<u>\$ 1,263,875</u>	199.51%	<u>\$ 2,984,374</u>	26.84%	<u>\$ 1,989,934</u>	<u>\$ 2,527,750</u>	-21.28%	<u>\$ 5,665,849</u>	-64.88%

MEDICAL UNIVERSITY HOSPITAL AUTHORITY
(A Component Unit of MUSC)
Schedule of Functional Expenses
For the 2 Month Periods Ending August 31, 2012 and 2011

	<u>2012</u>	<u>2011</u>
Nursing Services:		
Administration and Education	3,278,671	\$ 4,770,977
Medical and Surgical	10,523,864	10,195,227
Pediatrics	2,653,478	2,425,128
Emergency and Trauma Units	2,670,488	3,808,029
Intensive Care Units	9,325,229	9,501,006
Coronary Care Units	675,664	645,806
Psychiatric	3,962,741	3,868,037
Operating Rooms	5,773,125	5,687,298
Recovery Rooms	782,213	710,974
Delivery and Labor Rooms	725,985	719,204
Obstetrics	1,021,334	979,255
Total Nursing Services	<u>\$ 41,392,792</u>	<u>\$ 43,310,941</u>
Other Professional Services:		
Laboratories and Laboratory Support	\$ 7,806,647	\$ 8,341,532
Electrocardiology	986,296	962,346
Radiology	3,697,851	4,136,473
Pharmacy	16,365,438	16,297,031
Heart Catheterization	1,828,942	1,799,477
Central Services and Supply	14,448,339	14,294,562
Anesthesiology	3,031,932	3,450,881
Nuclear Medicine	190,288	199,209
Respiratory Therapy	1,919,589	1,937,376
Physical Medicine	1,463,210	1,594,199
Dialysis	371,733	378,887
Pathology	643,325	624,229
Transplant	3,097,560	2,827,691
Other Miscellaneous Services	2,660,826	2,786,866
Medical Records and Quality Assurance	1,294,068	1,152,630
Resident Support	6,929,361	6,561,946
Total Other Professional Services	<u>\$ 66,735,405</u>	<u>\$ 67,345,335</u>
General Services:		
Dietary	\$ 2,613,716	\$ 2,314,694
Plant Ops, Maintenance, Security	9,457,507	9,039,355
Housekeeping	2,763,520	2,343,452
Total General Services	<u>\$ 14,834,743</u>	<u>\$ 13,697,501</u>
Fiscal and Administrative Services:		
Admitting	\$ 1,062,956	\$ 1,126,627
Administration	10,137,067	9,147,480
Shared Services	1,705,624	1,953,803
MUSC Support	7,462,232	1,694,110
Accounting	1,086,357	985,179
Hospital Patient Accounting	1,325,856	1,530,137
Marketing	1,113,904	967,277
Human Resources	448,629	405,856
Communications	380,771	384,204
Computer Services	5,746,856	7,039,979
Total Fiscal and Administrative Services	<u>\$ 30,470,252</u>	<u>\$ 25,234,652</u>
Ambulatory Care:		
Ambulatory Care	\$ 8,101,784	\$ 8,082,907
Total Ambulatory Care	<u>\$ 8,101,784</u>	<u>\$ 8,082,907</u>
Other:		
Depreciation	\$ 9,562,991	\$ 9,047,018
Interest	4,260,524	4,354,423
Total Other	<u>\$ 13,823,515</u>	<u>\$ 13,401,441</u>
Total Expenses	<u>\$ 175,358,491</u>	<u>\$ 171,072,777</u>

MEDICAL UNIVERSITY HOSPITAL AUTHORITY
(A Component Unit of MUSC)
Schedule of Revenues and Expenses - Actual versus Budget
For the 2 Month Period Ending August 31, 2012

	Approved Budget	Year To Date Budget	Actual	Variance Favorable/ Unfavorable	
Patient Service Revenue:					
Inpatient	\$ 1,645,398,651	\$ 274,233,109	\$ 282,276,260	\$ 8,043,151	F
Outpatient	<u>1,211,315,263</u>	<u>201,885,877</u>	<u>195,849,115</u>	<u>6,036,762</u>	U
Gross Patient Service Revenue	<u>2,856,713,914</u>	<u>476,118,986</u>	<u>478,125,375</u>	<u>2,006,389</u>	F
Less: Charity Care	<u>-</u>	<u>-</u>	<u>(19,767,275)</u>	<u>19,767,275</u>	U
Total Patient Service Revenue	<u>2,856,713,914</u>	<u>476,118,986</u>	<u>458,358,100</u>	<u>17,760,886</u>	U
Additions (Deductions) To/From Patient Service Revenue:					
Contractual and Administrative Adjustments	(1,814,485,804)	(302,414,301)	(276,017,852)	26,396,449	F
Bad Debt	-	-	(14,974,576)	14,974,576	U
Payment from DHHS	18,628,621	3,104,770	3,104,770	-	F
Disproportionate Share	<u>18,834,290</u>	<u>3,139,048</u>	<u>3,139,048</u>	<u>-</u>	F
Net Additions (Deductions) To/From Patient Service Revenue	<u>(1,777,022,893)</u>	<u>(296,170,483)</u>	<u>(284,748,610)</u>	<u>11,421,873</u>	F
Net Patient Service Revenue	<u>1,079,691,021</u>	<u>179,948,503</u>	<u>173,609,490</u>	<u>6,339,013</u>	U
Other Operating Revenue:					
Other and IIT Transfers	<u>18,524,158</u>	<u>3,087,360</u>	<u>2,688,914</u>	<u>398,446</u>	U
Total Other Operating Revenue	<u>18,524,158</u>	<u>3,087,360</u>	<u>2,688,914</u>	<u>398,446</u>	U
Total Operating Revenue	<u>\$ 1,098,215,179</u>	<u>\$ 183,035,863</u>	<u>\$ 176,298,404</u>	<u>\$ 6,737,459</u>	U
Operating Expenses:					
Nursing Services	\$ 268,966,629	\$ 44,827,771	\$ 41,392,792	\$ 3,434,979	F
Other Professional Services	426,885,327	71,147,553	66,735,405	4,412,148	F
General Services	90,390,817	15,065,136	14,834,743	230,393	F
Fiscal and Administrative Services	166,419,862	27,736,645	30,470,252	2,733,607	U
Ambulatory Care	51,626,723	8,604,454	8,101,784	502,670	F
Other Expenses	<u>56,481,035</u>	<u>9,413,506</u>	<u>9,562,991</u>	<u>149,485</u>	U
Total Operating Expenses	<u>1,060,770,393</u>	<u>176,795,065</u>	<u>171,097,967</u>	<u>5,697,098</u>	F
Income (Loss) from Operations	<u>37,444,786</u>	<u>6,240,798</u>	<u>5,200,437</u>	<u>1,040,361</u>	U
NonOperating Revenue (Expense):					
Interest and Investments	<u>(22,278,289)</u>	<u>(3,713,048)</u>	<u>(3,210,503)</u>	<u>502,545</u>	F
Total NonOperating Revenue (Expense)	<u>(22,278,289)</u>	<u>(3,713,048)</u>	<u>(3,210,503)</u>	<u>502,545</u>	F
Change in Net Position	<u>\$ 15,166,497</u>	<u>\$ 2,527,750</u>	<u>\$ 1,989,934</u>	<u>\$ 537,816</u>	U

MEDICAL UNIVERSITY HOSPITAL AUTHORITY

(A Component Unit of MUSC)

Schedule of Functional Expenses - Actual versus Budget
For the 2 Month Period Ending August 31, 2012

	Approved Budget	Year To Date Budget	Actual	Variance Favorable/ Unfavorable	
Nursing Services:					
Administration and Education	\$ 31,156,288	\$ 5,192,715	\$ 3,278,671	\$ 1,914,044	F
Medical and Surgical	61,783,783	10,297,297	10,523,864	226,567	U
Pediatrics	16,046,878	2,674,480	2,653,478	21,002	F
Emergency and Trauma Units	23,041,897	3,840,316	2,670,488	1,169,828	F
Intensive Care Units	56,800,671	9,466,779	9,325,229	141,550	F
Coronary Care Units	4,037,538	672,923	675,664	2,741	U
Psychiatric	24,979,391	4,163,232	3,962,741	200,491	F
Operating Rooms	36,478,832	6,079,805	5,773,125	306,680	F
Recovery Rooms	4,541,016	756,836	782,213	25,377	U
Delivery and Labor Rooms	4,244,363	707,394	725,985	18,591	U
Obstetrics	5,855,972	975,995	1,021,334	45,339	U
Total Nursing Services	<u>\$ 268,966,629</u>	<u>\$ 44,827,772</u>	<u>\$ 41,392,792</u>	<u>\$ 3,434,980</u>	<u>F</u>
Other Professional Services:					
Laboratories and Laboratory Support	\$ 50,935,418	\$ 8,489,236	\$ 7,806,647	\$ 682,589	F
Electrocardiology	6,290,254	1,048,376	986,296	62,080	F
Radiology	23,726,362	3,954,394	3,697,851	256,543	F
Pharmacy	107,713,133	17,952,189	16,365,438	1,586,751	F
Heart Catheterization	10,636,954	1,772,826	1,828,942	56,116	U
Central Services and Supply	82,334,251	13,722,375	14,448,339	725,964	U
Anesthesiology	22,289,030	3,714,838	3,031,932	682,906	F
Nuclear Medicine	1,171,299	195,217	190,288	4,929	F
Respiratory Therapy	15,163,592	2,527,265	1,919,589	607,676	F
Physical Medicine	8,153,540	1,358,923	1,463,210	104,287	U
Dialysis	2,340,560	390,093	371,733	18,360	F
Pathology	4,185,122	697,520	643,325	54,195	F
Transplant	26,256,502	4,376,084	3,097,560	1,278,524	F
Other Miscellaneous Services	17,724,008	2,954,001	2,660,826	293,175	F
Medical Records and Quality Assurance	7,904,869	1,317,478	1,294,068	23,410	F
Resident Support	40,060,433	6,676,739	6,929,361	252,622	U
Total Other Professional Services	<u>\$ 426,885,327</u>	<u>\$ 71,147,555</u>	<u>\$ 66,735,405</u>	<u>\$ 4,412,150</u>	<u>F</u>
General services:					
Dietary	\$ 15,623,487	\$ 2,603,915	\$ 2,613,716	\$ 9,801	U
Plant Ops, Maintenance, Security	58,926,446	9,821,074	9,457,507	363,567	F
Housekeeping	15,840,884	2,640,147	2,763,520	123,373	U
Total General Services	<u>\$ 90,390,817</u>	<u>\$ 15,065,136</u>	<u>\$ 14,834,743</u>	<u>\$ 230,393</u>	<u>F</u>
Fiscal and Administrative Services:					
Admitting	\$ 7,052,532	\$ 1,175,422	\$ 1,062,956	\$ 112,466	F
Administration	59,773,978	9,962,330	10,137,067	174,737	U
Shared Services	11,564,261	1,927,377	1,705,624	225,909	F
MUSC Support	15,939,687	2,656,615	7,462,232	4,805,617	U
Accounting	8,157,354	1,359,559	1,086,357	273,202	F
Hospital Patient Accounting	10,713,780	1,785,630	1,325,856	459,774	F
Marketing	10,181,966	1,696,994	1,113,904	583,090	F
Human Resources	3,354,638	559,106	448,629	110,477	F
Communications	2,051,609	341,935	380,771	38,836	U
Computer Services	37,630,057	6,271,676	5,746,856	524,820	F
Total Fiscal and Administrative Services	<u>\$ 166,419,862</u>	<u>\$ 27,736,644</u>	<u>\$ 30,470,252</u>	<u>\$ 2,733,608</u>	<u>U</u>
Ambulatory Care:					
Ambulatory Care	\$ 51,626,723	\$ 8,604,454	\$ 8,101,784	\$ 502,670	F
Total Ambulatory Care	<u>\$ 51,626,723</u>	<u>\$ 8,604,454</u>	<u>\$ 8,101,784</u>	<u>\$ 502,670</u>	<u>F</u>
Other:					
Depreciation	\$ 56,481,035	\$ 9,413,506	\$ 9,562,991	\$ 149,485	U
Interest	24,389,200	4,064,867	4,260,524	195,657	U
Total Other	<u>\$ 80,870,235</u>	<u>\$ 13,478,373</u>	<u>\$ 13,823,515</u>	<u>\$ 345,142</u>	<u>U</u>
Total Expenses	<u>\$ 1,085,159,593</u>	<u>\$ 180,859,934</u>	<u>\$ 175,358,491</u>	<u>\$ 5,501,443</u>	<u>F</u>

MEDICAL UNIVERSITY HOSPITAL AUTHORITY
Notes to the Interim Financial Statements

Balance Sheet: At 08/31/2012 and for the Year ended 6/30/2012

Assets:

Cash and cash equivalents decreased \$3.7 million to \$29.4 million from June 30th, 2012. Medicaid owes \$15 million in graduate medical education payments for the managed care program for the period October, 2011 through June 30, 2012. No payments have been received on the \$22 million receivable booked in fiscal 2010 related to the medical resident FICA settlement. Cash expenditures related to Epic operating and capital costs were \$3.6 million in the first two months of FY 13.

Net patient accounts receivable is down \$2.9 million from June 30, 2012. The case mix index (an indication of patient acuity) is up for the first two months of FY 13 (1.8334 versus 1.7566) when compared to the prior year average. August's case mix increased to 1.88 from July's 1.79. CMI for the month of August, FY '12 was 1.76. Year to date collections are running 100% of net patient revenue, compared to the 99.4% collection rate for all of last fiscal year.

Other Current Assets increased by \$12.3 million from 6/30/12 driven mainly by increases in prepaid maintenance contract, payroll related insurance, and Medicaid managed care graduate medical education receivable.

Liabilities:

As of August, 2012 Current Installments of Long-Term Debt include \$10 million HUD related debt and \$1.7 million for debt related to the Central Energy Plant. Current Installments of Notes Payable relate to the GE Capital note for the McKesson APOC (clinical documentation) System and the Bank of America capital loan program for ART equipment.

The semi-annual payment on the HUD series 2004 was made on August 15th. The annual payment for the CEP debt was made on August 31st. These payments decreased long term debt by \$6.4 million.

The decrease in other accrued expenses is a result of payment of prepaid interest (reduction) and an increase in Epic license fee payable.

Statement of Revenues, Expenses and Changes in Net Assets: For the two months ended 08/31/2012 and 2011

Operating Revenues:

Net patient revenue is up 0.14% from the same period last year. Inpatient census is down 3.5% compared to last August – while length of stay is down to 5.9 days. E R visits are up 5.2%. Operating room cases are up less than 1%. Transplant cases are up 28% year over year. MRI procedures are down 7.2% while CT procedures are up 5.5%. Outpatient visits are flat. Average case mix index (indicator of patient acuity) increased from 1.77 to 1.83 when compared to the same period last year. There is no change in the Medicare length of stay at 6.4 days.

On a volume adjusted basis (adjusted discharges) net patient revenue is down 1.17% at \$17,177 per case. This is a result of an increase year over year in the ratio of medicine cases to surgical cases.

Operating Expenses:

When compared to the same period last fiscal year salaries and benefits increased \$3.7 million (5%). This is partly due to increase in staffing related to Epic.

Services and supplies are flat compared to last year. Increases in organ procurement costs and the increase in the commitment for the Dean of the College of Medicine are offset by decreases in medical and surgical supplies.

Depreciation and Amortization costs are up 5.7% year over year driven by increased capital expenditures.

Non Operating Expense

Interest expense is down \$94,000 (2.2%) based on lower long-term debt balances.

Budget Comparison:

As of August, 2012 MUHA's net income is \$538,000 behind budget. Under governmental accounting standards (GASB 34) MUHA is required to include interest expense under non-operating expenses. This method results in an actual year to date operating margin of 2.95% compared to the budget of 3.41%. The majority of hospitals operate under financial accounting standards (FASB) that include both bad debt and interest expense in operating expenses. Using this method, our operating margin is 2.0%. For the month of August, net income was ahead of budget by \$2.5 million with a GASB method operating margin of 5.6%.

Net patient service revenues are below budget by 3.5%.

Operating expenses are 3.22% below budget due to lower than budgeted volume.

Unusual and non-recurring items impacting current month earnings:

Implementation of GASB 53 – accounting and financial reporting for derivative instruments occurred in fiscal 2010. While this does not have an immediate impact on the income statement, the negative value of the interest rate hedge associated with the central energy plant financing is reflected on the balance sheet in the asset section as a deferred outflow and in the long-term debt section titled “Derivative Instruments”. The negative balance of \$3.9 million at 08/31/12 is unchanged from 6/30/12.

SUMMARY

Proposed Amended and Restated By-laws for MUSC Physicians (UMA)

The three major reasons for amending the bylaws are (1) to reduce the size of the MUSC Physicians Board from 37 directors to 20 directors to allow for a more nimble board; (2) to provide greater transparency with respect to the process of nomination, election, and appointment of directors and officers of the MUSC Physicians Board; and (3) to update the by-laws to more accurately reflect our current business practices. The proposed changes are not substantive and preserve the original foundations of the organization and our independent 501(c)(3) status.

Reduce size of MUSC Physicians Board

By reducing the number of community leaders on the MUSC Physicians Board to 4 (maintaining 9 has been a challenge), we are able to reduce the total number of voting directors to 19. Under this proposal, there would be an additional 1 nonvoting director of the Board (MUHA Executive Director) for a total of 20 directors. Diagrams outlining the current and proposed MUSC Physicians Board structure are attached for your reference.

Provide greater transparency

Article V of the by-laws has been amended to provide greater transparency with respect to the process of nomination, election, and appointment of directors and officers of the MUSC Physicians Board.

Reflect current business practices

The original bylaws were drafted in 1991 and require updating to more accurately reflect current business practices. Several sections were removed completely in the revised version – e.g., sections on departmental revenues and allocation of expenses and departmental balances. Email and facsimile were added as acceptable means of communicating with directors about meetings. The responsibilities of the chief executive officer were more clearly defined. The Capital Assets section (Article VIII, Section 5) is updated reflecting the resolution passed by the MUSC BOT unanimous vote, at its April 17, 2009 meeting, granting MUSC Physicians the authority to purchase medical equipment up to \$50,000.

Conclusion

The proposed amendments to the by-laws have been fully vetted by internal and external counsel. This includes review and approval by the MUSC Physicians general counsel, MUSC general counsel, tax counsel from Haynsworth Sinkler Boyd, and ERISA counsel from Nelson Mullins.

WHEREAS, pursuant to Article XI, Section 2 of the bylaws ("**Bylaws**") of University Medical Associates of The Medical University of South Carolina ("**UMA**"), the Bylaws may be amended, deleted, or added to if approved by the Board of Directors of UMA (the "**Board**") and a majority of all voting Members, and shall only be effective after approval of the Board of Trustees of The Medical University of South Carolina ("**MUSC**");

WHEREAS, the Board and a majority of the voting Members of UMA have approved and adopted the amended and restated Bylaws, a true copy of which is attached hereto as Exhibit A ("**Amended & Restated Bylaws**"), such approval and adoption being contingent upon the approval of the Board of Trustees of MUSC;

WHEREAS, the Board of Trustees of MUSC has determined that it shall approve the Amended & Restated Bylaws, contingent upon the following additional revisions to Amended & Restated Bylaws being subsequently approved by the Board and Members of UMA ("**MUSC Revisions**");

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of MUSC hereby approves the amendment and restatement of the Bylaws in the form attached hereto as the Amended & Restated Bylaws, but subject to and including the MUSC Revisions; and such approval of the Board of Trustees of MUSC shall be effective upon the approval and adoption of the Amended & Restated Bylaws subject to and including the MUSC Revisions by the Board and the Members of UMA.

RESOLVED FURTHER, that as long as the Amended & Restated Bylaws with the MUSC Revisions are approved by the Board and Members of UMA, notwithstanding anything to the contrary in the Amended & Restated Bylaws with the MUSC Revisions, and in order to facilitate the transition ("**Transition**") from the composition of the Board previously elected or appointed pursuant to the Bylaws ("**Current Directors**") to the composition of the Board as described in the Amended & Restated Bylaws with the MUSC Revisions, the Current Directors shall continue to serve on the Board until successor Directors shall be elected or appointed to the Board pursuant to the Amended & Restated Bylaws with the MUSC Revisions to commence their service on July 1, 2013, or at such earlier date as shall be permitted under the Amended & Restated Bylaws with the MUSC Revisions; in the event of a conflict during this Transition between the provisions of the Amended & Restated Bylaws with the MUSC Revisions regarding the composition of the Board and the provisions of the Bylaws regarding the composition of the Board, the Amended & Restated Bylaws with the MUSC Revisions shall be read in a reasonable manner to permit the operation of UMA by the Current Directors during the Transition.

Exhibit A

Amended & Restated Bylaws

AMENDED & RESTATED
BYLAWS
OF
UNIVERSITY MEDICAL ASSOCIATES OF
THE MEDICAL UNIVERSITY OF SOUTH CAROLINA

ARTICLE I - NAME OF ORGANIZATION

The name of the organization shall be the University Medical Associates of The Medical University of South Carolina (hereinafter, the "*Corporation*").

ARTICLE II - CORPORATE PURPOSES AND POWERS

Section 1. Corporate Purposes. The purposes for which the Corporation is established and for which it shall be operated are as follows:

(1) To promote and support the educational, medical, scientific and research purposes of ~~the~~The Medical University of South Carolina;

(2) To deliver inpatient and outpatient professional services in furtherance of and for the benefit of ~~the~~The Medical University of South Carolina;

(3) To promote superior patient care at all sites within the academic and research environment of ~~the~~The Medical University of South Carolina;

(4) To promote recruitment and retention of superior faculty at ~~the~~The Medical University of South Carolina;

(5) To engage in charitable programs related to patient care, education, and the research mission of ~~the~~The Medical University of South Carolina;

(6) To provide the full-time clinical, professional faculty of ~~the~~The Medical University of South Carolina and other health professionals with the development of

group practice arrangements and to operate on behalf of The Medical University of South Carolina as a multi-specialty group practice of medicine and related services in the furtherance of medicine and medical research;

(7) To promote, encourage and aid investigation and research by the faculty, staff and students of The Medical University of South Carolina.

The Corporation is organized exclusively for charitable purposes within the meaning of Section 501(c) (3) of the Internal Revenue Code of 1986 and the Corporation shall not carry on any activity not permitted to be carried on by (a) a corporation exempt from federal income tax under Section 501(c) (3) of the Internal Revenue Code, or corresponding section of any future federal tax code, or (b) by a corporation, contributions to which are deductible under Section 170(c) (2) of the Internal Revenue Code, or corresponding section of any future federal tax code.

Section 2. ~~Corporate Powers.~~ ~~In furtherance of the purposes of this Corporation, it shall possess all powers and authority granted to~~ The Corporation will have such powers as are now or may hereafter be granted corporations under ~~Chapter 31 of Title 33 of the Code of Laws of the~~ South Carolina ~~(as amended).~~ Nonprofit Corporation Act of 1994, as amended [Chapter 31, Title 33, S.C. Code (the “Act”)], except as may be limited by the Corporation’s Articles of Incorporation or Bylaws.

Section 3. Operating Policies, Procedures and Guidelines. From time to time, the Board of Directors of the Corporation may adopt, amend, or restate operating

policies, procedures and guidelines to carry out the purposes and objectives of the Corporation.

ARTICLE III - OFFICES

The principal office of the Corporation in the State of South Carolina shall be located at 1180 Sam Rittenberg Boulevard in the City of Charleston, County of Charleston. The Corporation may have such other offices, either within or without the State, as may be designated by the Board ~~of Directors~~. The registered office of the Corporation need not be identical with the principal office of the Corporation and the Board ~~of Directors~~ may from time to time change the address of the registered office of the Corporation.

ARTICLE IV – MEMBERSHIP

Section 1. Classes of Membership. Subject to the provisions hereinafter contained, there shall be two classes of membership ~~consisting of the following~~in the Corporation (“Membership”), which are as follows:

(a) Members. Full-time faculty of the College of Medicine of The Medical University of South Carolina who are physicians or doctoral level clinical professionals licensed to practice by a South Carolina licensing body shall be ~~Members~~members of the Corporation (~~individually, “Members,” and collectively, the “Membership”).~~ Membership “Members,” and each individually, a “Member”). An individual shall become a Member, effective upon his or her appointment to the faculty of the College of Medicine ~~faculty~~ of The Medical University of South

Carolina and upon execution of an annual contract with The Medical University of South Carolina and the appropriate ~~Department~~department therein (the "*Faculty Contract*").

Permanent loss of ~~The~~ Medical University Hospital Authority privileges or termination of ~~The Medical University of South Carolina~~the Faculty Contract shall automatically terminate Membership in the Corporation for the applicable Member.

(b) Associate Members. Clinical ~~Professionals~~professionals, other than those ~~mentioned~~described in ~~paragraph~~subparagraph (a) above, on the faculty of the College of Medicine of The Medical University of South Carolina shall be considered "*Associate Members*." Associate ~~members~~Members shall not have the right to vote on any matter before the Members, but shall be permitted to attend all meetings of the Members.

Section 2. Voting Rights and Privileges. Voting on all matters properly before the Membership shall be restricted to the Members.

ARTICLE V - BOARD OF DIRECTORS

Section 1. Purpose, Powers, and Duties. The business and affairs of the Corporation shall be managed by its Board of Directors (collectively, the "*Board*," and each individual serving on the Board, a "*Director*"), which shall be vested with all corporate powers under the Act not expressly ~~reserved~~limited by these Bylaws. The Board ~~of Directors~~ has the general power to (1) control and manage the affairs, funds, and property of the Corporation~~;~~, and (2) disburse the Corporation's monies and

dispose of its property in fulfillment of its corporate purpose; provided, however, that the fundamental and basic purposes of the Corporation, as expressed in the Articles of Incorporation, shall not thereby be amended or changed, and provided further, that the Board ~~of Directors~~ shall not permit any part of the net earnings or capital of the Corporation to inure to the benefit of any private individual. The Board ~~of Directors~~ may further delegate authority to committees or individual Directors as it deems necessary for the carrying out of the purposes and business of the Corporation.

Section 2. Composition of Board~~Members~~. The Board ~~of Directors~~ of the Corporation shall consist of the following persons:

(1) ~~The duly elected Principal Officers of the Corporation, namely the President, Vice President, Secretary and Treasurer of the Corporation, one or more of which have historically also served on the Board of Directors by virtue of holding a position further described in Paragraphs (6) or (8) of this Section 2.~~ From the College of Medicine of the Medical University of South Carolina, the following two individuals: (i) The Medical University of South Carolina's Vice President for Medical Affairs and Dean of the College of Medicine of The Medical University of South Carolina, and (ii) the Executive Senior Associate Dean for Clinical Affairs of the College of Medicine of The Medical University of South Carolina;

(2) From The Medical University of South Carolina ~~is~~, the Executive Vice

~~President for Academic Affairs and Provost;~~

~~(3) The Medical University of South Carolina's Vice President for Finance and Administration;~~ (4) The Operations and, from the Medical University of South Carolina's Vice President for Medical Affairs and Dean of the College of Medicine; (5) The Hospital Authority, the Executive Director; except as expressly provided for in these Bylaws, the Executive Director of the Medical University of South Carolina Medical Center Hospital Authority shall be a non-voting Director and not have any right to vote on matters before the Board;

~~(6) The Chairmen of the clinical departments of the College of Medicine of the Medical University of South Carolina;~~

(7) Two members of the Board of Trustees of The Medical University of South Carolina ~~Board of Trustees, who shall be~~ designated by the Board of Trustees of the Medical University of South Carolina;

(4) Eight chairmen from the clinical departments of the College of Medicine of the Medical University of South Carolina; provided that at least six individuals are elected from each of the following three categories: (i) Surgical specialties, (ii) Medical specialties, and (iii) Hospital-based specialties; and provided that two individuals shall be elected from a clinical department not specified in the foregoing three categories. The Board shall designate which departments and which departmental divisions come under each category in a manner that best reflects the clinical organization at the time of each election;

~~(8) Nine~~ 5) Four community ~~members~~ leaders who are not trustees, agents or employees of The Medical University of South Carolina or the State of South Carolina. These community ~~members~~ leaders shall be nominated and elected by ~~those~~

~~members of~~ the Directors serving on the Board of ~~Directors of~~ the Corporation who are not trustees, agents or employees of The Medical University of South Carolina or the State of South Carolina. These community ~~members~~ Directors shall be as geographically diverse within the state of South Carolina as possible, with a goal of having ~~at least one~~ each community ~~board member~~ Director ~~be~~ from ~~each of the six~~ different Congressional Districts within the State of South Carolina. ~~Provided, that no more than three community board members may reside in the First Congressional District (which as of 2006 consists of greater Charleston, Mt. Pleasant, Moncks Corner, Summerville, Upper Charleston County, Georgetown County, and Horry County);~~ and

~~(9) Six members elected at large from the voting Members of the Corporation; provided, however that at least one member is elected from each of the following four categories: (1) Surgical specialties, (2) Medical specialties, (3) Primary care specialties, and (4) Hospital-based specialties, and provided further that not more than two members of any clinical department within the Medical University of South Carolina shall serve under the provisions of this paragraph. The Board of Directors shall designate which departments and which departmental divisions~~

~~come under each category in a manner that best reflects the clinical organization at the time of each election.~~ 6) Two Members elected at large from the voting Members of the Corporation.

Section 3. ~~Election, Term of Office.~~ ~~The members of the Board of Directors serving by virtue of positions described in Article V, Section 2, Paragraphs (1) through (7) shall serve as long as each occupies the position entitling him to a seat on the Board (hereinafter the "Designated Director(s)"). The members of the Board serving under Article V, Section 2, Paragraph (8) shall serve a term of three (3) years. The at large members of the Board serving under Article V, Section 2, Paragraph (9) shall serve terms of three (3) years and be nominated from the Membership and elected by written ballot at the regular annual meeting of the Members of the Corporation.~~ Term of Office.

~~Candidates for election to the Board of Directors shall be nominated for office by a Nominating Committee or candidates may be nominated by any voting Member by submission of a written nomination to the Nominating Committee not less than sixty (60) days prior to the election.~~

~~Directors shall serve until their successors are duly elected and qualified in accordance with these Bylaws, except in the case of their earlier death, resignation, or removal from office. Directors serving pursuant to Article V, Section 2, Paragraphs (8) and (9) (the "Non-Designated Directors") may be re-elected without limitations as to the number of terms, provided that after serving two three-year terms as a Director, one must rotate off the Board for at least one year before being eligible for re-election. The Non-Designated Directors shall be divided into three classes to provide for the election of approximately one third of the elected Directors at each annual meeting of the Board.~~

(a) The Directors described in Article V, Section 2, Paragraphs (1) and (2) (hereinafter the "**Designated Director(s)**") shall hold office as long as each occupies the position entitling him or her to a seat on the Board.

(b) The Directors described in Article V, Section 2, Paragraphs (3) through (6) ("**At-Large Directors**") shall hold office for a term of four years ("**Term**") or until his or her death, resignation, retirement, removal or disqualification, and until his or her successor is elected. With the exception of those At-Large Directors described in Article V, Section 2, Paragraphs (3) and (5), who shall be permitted to serve an unlimited number of consecutive Terms, an At-Large Director shall be eligible for no more than one Term until a period of one year has elapsed following the completion of his or her Term;

provided, however, upon a finding of extraordinary circumstances, this Term limitation may be waived any number of times by the vote of a majority of the Board. After a lapse of one (1) year, any individual who has previously served as an At-Large Director may be re-elected. Each Term shall commence on the first day of the fiscal year of the Corporation.

In the fiscal year in which these Amended & Restated Bylaws are adopted, the authority to appoint or elect the Directors described in Article V, Section 2, Paragraphs (3), (4), (5), and (6) shall also include the ability to vary the length of the initial Term of each Director in order to accommodate staggering of Term lengths to ensure better continuity of the Corporation's leadership.

Section 4. Nomination/ Election of At-Large Directors.

(a) Candidates for election to the Board seats described in Article V, Section 2, Paragraph (4) shall be nominated for office by the Nominating Committee, pursuant to a submission of a written nomination to the Board not less than forty (40) days prior to the election. Candidates for election to the Board seats described in Article V, Section 2, Paragraph (5) shall be nominated for office by the then-current Directors described in Article V, Section 2, Paragraph (5), pursuant to a submission of a written nomination to the Board not less than forty (40) days prior to the election. The regular election shall be held at the annual meeting of the Board; provided, however, the Board may additionally elect any individual to fill a vacancy in a Board seat at any regular or special meeting of the Board in accordance with the nomination and election procedure and timeline described in the prior sentence.

(b) Notwithstanding subparagraph (a) above, candidates for election to the Board as the At-Large Director described in Article V, Section 2, Paragraph (6) shall be nominated by the Nominating Committee and elected by the Members at the regular annual meeting of the Members of the Corporation in accordance with the procedures established by the Members; provided, however, the Members may additionally elect any individual to fill a vacancy in the Board seat described in Article V, Section 2, Paragraph (6) at any regular or special meeting of the Members in accordance with the procedures established by the Members.

(c) Notwithstanding subparagraph (a) above, the Board of Trustees of The Medical University of South Carolina shall appoint the Directors described in Article V, Section 2, Paragraph (3) in accordance with the procedures established by the Board of Trustees of The Medical University of South Carolina at the regular meeting of the Board of Trustees of The Medical University of South Carolina held prior to the start of the fiscal year of the Corporation; provided, however, the Board of Trustees of The Medical University of South Carolina may additionally elect any individual to fill a vacancy in the directorships described in Article V, Section 2, Paragraph (3) at any regular or special meeting of the Board of Trustees of The Medical University of South Carolina in accordance with the procedures established by the Board of Trustees of The Medical University of South Carolina.

Section 5. Resignation and Removal of Directors.

(a) Any Director may resign by giving written notice of his or her resignation to the Board or to the President or Secretary of the Corporation. Such resignation shall take effect at the time specified in such notice and the acceptance of such resignation

shall not be necessary to make it effective. ~~Any Director elected pursuant to Article V, Section 2, Paragraph (8)~~

(b) Any Director described in Article V, Section 2, Paragraph (3), may be removed, with or without cause, by the Board of Trustees of The Medical University of South Carolina.

(c) Any Director described in Article V, Section 2, Paragraph (4), may be removed, with or without cause, by a two-thirds vote of all Directors then serving in office at a special or regular meeting of the Board called for such purpose.

(d) Any Director described in Article V, Section 2, Paragraph (5), may be removed, with or without cause, by a two-thirds vote of all Directors then serving in office who are not trustees, agents or employees of The Medical University of South Carolina or the State of South Carolina at a special or regular meeting of the Board called for such purpose.

(e) Any Director elected pursuant to Article V, Section 2, Paragraph (9) ~~(the "at large" directors~~6), may be removed, with or without cause, by a two-thirds vote of all Members at a special or regular meeting of the Members called for such purpose.

(f) A Designated Director may be removed from the Board of Directors upon an amendment to Section 2 of Article V of these Bylaws, whereby such Designated Director is permanently removed from the Board.

Section 5. ~~Vacancies.~~ ~~Vacancies in those members of the Board elected pursuant to Article V, Section 2,~~

~~Paragraph (8), however arising, shall be filled by a majority vote of all Directors who are not trustees, agents or employees of The Medical University of South Carolina or the State of South Carolina and who are present at any regular meeting of the Board or at a special meeting of the Board called for that purpose. Vacancies in those members of the Board elected pursuant to Article V, Section, Paragraph (9), however arising, shall be filled by a majority vote of all Directors present at any regular meeting of the Board or at a special meeting of the Board called for that purpose. Persons shall be nominated for Directorship by the Nominating Committee and the list of any such nominees shall be included with the notice of the meeting at which election is proposed. Persons so elected shall serve the balance of the unexpired term of the vacating member of the Board. Designated Directors shall be replaced by the person elected to each respective designated office.~~
6. Vacancies.

(a) Designated Directors shall be replaced by the person elected to each respective designated office.

(b) The nomination and election process for any vacancy of an At-Large Director position arising other than the natural expiration of a Term shall be conducted in

accordance with Section 4 of this Article V. Any persons so elected to fill a vacancy in an At-Large Director position shall serve the balance of the unexpired Term of the vacating At-Large Director.

Section ~~6.7~~. Compensation. The ~~Members of the Board~~
~~serving under~~Directors described in Article V, Section 2, Paragraphs (~~73~~) and (~~85~~)
may receive nominal stipends, for attending meetings in their capacity as Directors.
~~Members of the Board of~~ Directors shall not receive compensation for their
services as Directors, but may receive reimbursement for their expenses incurred in
conducting the business of the Corporation and in attending meetings, in accordance with
the Corporation's reimbursement policy.

ARTICLE VI – MEETINGS

Section 1. Annual Meeting of Members. The annual meeting of the
Members of the Corporation shall be held each year on such date as may be fixed by the
~~Board of Directors~~ during the months of May or June.

Section 2. Notice of Annual Meetings of Members. Written notice of time
and place of the annual meetings of the Members shall be sent to each Member to the last
known place of business or residence, electronic mail address, or facsimile of the Member
at least thirty (30) days, but not more than sixty (60) days prior to the date of such
meetings.

Section 3. Special Meetings of Members. Special meetings of Members may
be called at any time by the President or Vice President of the Corporation, the Vice

President for Medical Affairs and Dean of the College of Medicine, or by written request of twenty-five (25) voting Members of the Corporation.

Section 4. Notice of Special Meetings of Members. Written notice of special meetings of the Members shall be sent to each Member to the last known place of business or residence, electronic mail address, or facsimile of each Member not less than ten (10) days and not more than sixty (60) days prior to the date of such special meeting.

Section 5. Regular Meetings of Board of Directors. There shall be a regular meeting of the Board ~~of Directors~~ at least four (4) times per year. The regular meeting of the Board immediately prior to the conclusion of the fiscal year of the Corporation shall be designated as its annual meeting. The frequency and dates of regular meetings of the Board ~~of Directors~~ shall be fixed by the Board ~~of Directors~~. Additional meetings under this section shall be termed "regular" if approved by the Board ~~of Directors~~ during one of the required ~~annual~~ meetings and provided that regular notice is given, as ~~under~~ described in Section 6 below.

Section 6. Notice of Meetings of Board of Directors. Written notice of time and place of the regular meetings of the Board ~~of Directors~~ shall be sent to each Director to the last known place of business or residence, electronic mail address, or facsimile of the Director at least ten (10) days, but not more than sixty (60) days prior to the date of any such ~~meetings~~ regular meeting.

Section 7. Special Meetings of Board of Directors. Special meetings of the Board ~~of Directors~~ may be called at the written request of the President or Vice President of the Corporation or of ~~eight (8) members~~ four (4) voting Directors of the Board.

Section 8. Notice of Special Meetings of Directors. Written notice of special meetings shall be sent to the last known place of business or residence, electronic mail address, or facsimile of each member of the Board ~~of Directors~~ not less than ten (10) days prior to the date of such meeting. Only matters set forth in the notice ~~of the meeting~~ may be discussed at the special meeting.

Section 9. Place of Meetings. Meetings of the Members of the Corporation and the Board ~~of Directors~~ may be held at the principal office of the Corporation or at any place within or without the State of South Carolina. The notice of the meeting shall include the place and time of the meeting.

Section 10. Waiver. Notwithstanding the provisions of any of the foregoing sections, a meeting of the Board ~~of Directors~~ may be held at such time or place within or without the State of South Carolina as the Board ~~of Directors~~ shall designate and any action may be taken thereat, if notice thereof is waived in writing by every Director having the right to vote at the meeting.

Section 11. Quorum. ~~The greater of one-third~~ One-half of the number of ~~directors~~ voting Directors in office ~~or two directors~~ shall constitute a quorum for purposes of conducting a regular or special meeting. Action shall be taken by a majority vote of those ~~members of the Board of~~ Directors present once a quorum is established. A quorum for an annual or special meeting of the Members of the Corporation shall be ten percent (10%) of the Members.

Section 12. Voting; Action by the Board. At any meeting of the Board ~~of~~ ~~Directors~~, every voting Director present in person at such meeting shall be entitled to one vote and, except as otherwise provided by law or by these Bylaws, the act of a majority of the Directors present in person at any meeting at which a quorum is present shall be the act of the Board ~~of Directors~~. Notwithstanding anything to the contrary contained herein, and other than with regard to the removal of a Director as provided in Article V, Section 5(c), the Directors described in Article V, Section 2, Paragraphs (2) shall have no voting rights and shall not be entitled to vote upon any matter before the Board.

Section 13. Voting; Action by the Members. At any meeting of the Members, every voting Member shall be entitled to one vote and, except as otherwise provided by law or by these Bylaws, the act of a majority of the Members at any meeting at which a quorum is established shall be the act of the Members. A Member may appoint another Member to act as his or her proxy to vote or otherwise act for the Member by signing an appointment form either personally or by an attorney in-fact.

Section 14. Governing Rules. All ~~Meetings~~meetings of the Board ~~of~~ ~~Directors~~ and the Members of the Corporation shall be governed by Roberts Rules of Order.

ARTICLE VII – COMMITTEES

Section 1. ~~Designation of Committees. The Board may by resolution at any meeting of the Board of Directors~~

~~designate standing and/or ad hoc committees of the Board.~~ Executive Committee. The Executive Committee of the Board shall be composed of:

~~**Section 2.— Membership.** Each standing committee shall consist of at least three (3) members, at least two of whom shall be a member of the Board of Directors. Chairmen of each committee shall be appointed by the President. Unless otherwise provided for in these Bylaws, any standing or ad hoc committee designated by the Board of Directors may include as full voting members of such committees such persons, whether or not Directors or Officers of the Corporation, as the Chairman of each Committee shall determine. Each such committee shall have power to the extent delegated to it by the Board of Directors and in accordance with the laws of the State of South Carolina. Each committee shall keep minutes of proceedings and report to the Board of Directors.~~

~~**Section 3.— Standing Committees.** The following standing committees shall be established by the Board of Directors: Executive Committee, Nominating Committee, Finance Committee, and the Committee on Articles of Incorporation and Bylaws.~~

~~(a) Executive Committee. The Executive Committee of the Board of Directors shall be composed of:~~

(1) the Officers of the Corporation;

(2) the Vice President for Medical Affairs and Dean of the College of Medicine of The Medical University of South Carolina; ~~and~~

(3) the Executive Senior Associate Dean for Clinical Affairs of the College of Medicine of The Medical University of South Carolina;

~~(3) two members~~ (4) one voting Director who shall be elected from the Board ~~of Directors~~ to serve for a term of ~~four~~ (4) two years; and

~~(45) the immediate past President of the Corporation. The Chief Executive Officer, the Chief Medical Officer and the current President of the Medical Staff of The Medical University Hospital shall be ex-officio members~~ shall be a non-voting member of the Executive Committee.

The chairman of the Executive Committee shall be the President. The Executive Committee shall, during intervals between meetings of the Board ~~of Directors~~, exercise all the powers of the Board in the management of the business and affairs of the Corporation, except as otherwise provided by law, these Bylaws, or by resolution of the Board. Four members of the Executive Committee then serving in office shall be necessary and sufficient to constitute a quorum and the act of a majority of the members of the Executive Committee present at a meeting of the Executive Committee at which a quorum is present, shall be the act of the Executive Committee. The Executive

Committee shall keep full and fair records and accounts of its proceedings and transactions. The minutes of the Executive Committee shall be distributed to all ~~members~~Directors of the Board ~~of Directors~~. All actions by the Committee shall be reported to the Board ~~of Directors~~ at its next meeting and shall be subject to approval by the Board. Expenditures in excess of fifty thousand (\$50,000.00) dollars may be reviewed by the entire Board ~~of Directors~~.

Special meetings of the Executive Committee may be called at the request of any one of its committee members.

~~(b)~~ Section 2. **Nominating Committee.** The Nominating Committee shall consist of at least three Members, and shall follow policies and procedures consistent with these Bylaws as promulgated from time to time by the Board. The Nominating Committee shall review regularly the needs of the Corporation in regard to the election of ~~members~~individuals to the Board ~~of Directors~~; and in accordance with Article V, Section 4 shall propose a slate of nominees for election as Directors at each annual meeting of the ~~Members of the Corporation~~Board or at any other meeting at which Directors will be elected. The Nominating Committee ~~also shall propose a slate of Officers of the Corporation for election at each annual meeting of the Board of Directors. The Nominating Committee also shall nominate Directors and/or Officers to~~shall nominate individuals for Director positions described in Article V, Section 2, Paragraphs (4) and (6) and fill vacancies occurring for whatever reason, ~~as~~

~~provided for in Article V, Section 5, and Article VIII, Section 4, of these Bylaws.~~

~~(c)~~ **Section 3.** **Finance Committee.** The Finance Committee shall work with the staff of the Corporation in the preparation of an annual budget, and shall make recommendations to the Board ~~of Directors~~. The Treasurer of the Corporation shall serve as ~~a voting~~ the chairman of the Finance Committee, and at least one member of the Finance Committee shall be a Director described in Article V, Section 2, Paragraph (5).

~~— (d) Committee on Articles of Incorporation and Bylaws. The Committee on Articles of Incorporation and Bylaws shall recommend all changes in the Articles of Incorporation and Bylaws to the full Board of Directors for consideration thereby.~~

Section 4. **Designation of Committees.** The Board may, additionally, by resolution at any meeting of the Board designate standing and/or ad hoc committees of the Board.

Section 5. **Committee Membership.** Each standing committee shall consist of at least three (3) members, at least two of whom shall be a voting Director serving on the Board. Unless otherwise specified herein, the chairman of each committee shall be appointed by the President. Unless otherwise provided for in these Bylaws, any standing or ad hoc committee designated by the Board may include as full voting members of such committees such persons, whether or not Directors or Officers of the Corporation, as the

chairman of each committee shall determine. Each such committee shall have power to the extent delegated to it by the Board and in accordance with the laws of the State of South Carolina. Each committee shall keep minutes of proceedings and report to the Board.

Section 4-6. Committee Meetings. Unless otherwise provided for in these Bylaws, a majority of the members then serving on a committee constitutes a quorum for the meeting of the committee and the vote of a simple majority of those present at a meeting at which a quorum is present constitutes an action of the ~~Committee~~committee. Each committee shall determine and schedule the number of regular meetings it will hold each year.

Section 5-7. Election, Term of Office. The ~~Chairman~~chairman of each committee shall normally be appointed by the President for a term of ~~one year~~two years and may be re-appointed without limitation. Except as otherwise provided herein, (a) other committee members shall normally be nominated by the ~~Chairman~~chairman of each committee, (b) pursuant to the requirements of S.C. Code Ann. §33-31-825 (as it may be amended from time to time), such committee nominees shall be approved by a majority of all Directors in office when the action is taken, and (c) ~~Committee~~committee members shall serve for a term of ~~one year~~two years, or until their successors are duly appointed, except in the case of their earlier death, resignation, or removal from office.

Section 6-8. Resignation and Removal. Any committee member may resign by giving his or her written notice to the ~~Chairman~~chairman of the committee and such

resignation shall take effect at the time specified in such notice. Any committee member may be removed from his or her committee, with or without cause, by the ~~Chairman~~chairman of the committee at any time, or by a majority vote of all Directors present at any regular meeting of the Board ~~of Directors~~, or at a special meeting of the Board ~~of Directors~~ called for that purpose.

ARTICLE VIII – OFFICERS

Section 1. Principal Officers. The principal officers of the Corporation shall be a President, a Vice President, a Secretary, and a Treasurer. ~~Section 2. Election and Term of Office. The~~ (collectively, the “Officers,” and each, an “Officer”). All Officers of the Corporation shall be Directors who are entitled to vote on matters before the Board, and shall be nominated and elected by the Board.

Section 2. Election and Term of Office. The Officers of the Corporation shall be elected by a majority vote of Directors present at any regular or special meeting of the Board ~~of Directors~~ at which there is a quorum present; provided that the list of nominations for Officer positions shall be included with the notice of the meeting at which election is proposed (it is intended but not required that the election of officers shall be held at ~~a Board~~the annual regular meeting ~~in the Spring~~of the Board). An Officer shall be elected to serve a ~~two-year~~ term of two years and shall hold office until his or her successor shall have been elected, except in the case of death, resignation, or removal as provided for in these Bylaws. ~~Officers may be re-elected to office for one (1) additional~~

~~term, after which a one (1) year waiting period shall be necessary for future election to the same office.~~

Section 3. Removal of Officers. Any Officer may be removed, with or without cause, at any time at any meeting of the Board ~~of Directors~~ at which a quorum is present by a vote of two-thirds of the Directors then serving in office.

Section 4. Removal of Officers by Members. Any Officer may be removed, with or without cause, by the Members, but only if such removal is accomplished at the very next meeting of the Members (annual or special) subsequent to the appointment of the Officer. Removal of an Officer by the Members pursuant to this Section shall be by majority vote at the meeting of the Members described in the previous sentence where a quorum is present.

Section 5. Vacancies. Vacancies among Officers, however arising, shall be filled by a majority vote of Directors present at any regular or special meeting of the Board of Directors at which there is a quorum present. The list of nominations for Officer positions shall be included with the notice of the meeting at which election is proposed.

Section 6. President. The President shall preside at all meetings of the Board of Directors and generally do and perform all acts incident to the Office of President, and shall have such additional powers and duties as may from time to time be assigned to him or her by the Board of Directors. The President shall report on a regular basis to the Vice President for Medical Affairs and Dean of the College of Medicine of the Medical University of South Carolina on activities of the Corporation, who in return shall report to the President of The Medical University of South Carolina.

Section 7. Vice President. In the absence (or inability to act) of the President, the Vice President shall exercise the powers and perform the duties of President. The Vice President shall also generally assist the President and shall have such powers and perform such other duties as may from time to time be designated by the President or by the Board ~~of Directors~~.

Section 8. Treasurer. The Treasurer shall act under the supervision of the Board ~~of Directors~~ and shall have charge and custody of, and be responsible for, all funds of the Corporation and shall keep or cause to be kept, and shall be responsible for the keeping of, accurate and adequate records of the assets, liabilities, and transactions of the Corporation. He or she shall deposit, or cause to be deposited, all monies and other valuable effects of the Corporation in the name of and to the credit of the Corporation in such banks, trust companies, or other depositories as may be designated from time to time by the Board of Directors. He or she shall disburse or cause to be disbursed, the funds of the Corporation based upon proper vouchers for such disbursement. In general, he or she shall perform all the duties incident to the office of Treasurer and such other duties as may from time to time be assigned to him or her by the President or by the Board of Directors.

Section 9. Secretary. The Secretary shall act as ~~Secretary~~ secretary of ~~the~~ Board and shall keep the minutes of all meetings of ~~the Board of Directors~~ and of the Members in one or more books provided for that purpose and shall see that minutes of meetings of the Board ~~of Directors~~ shall be distributed promptly to all ~~members~~ Directors of the Board ~~of Directors~~. He or she shall see that all notices

are duly given in accordance with these Bylaws and as required by law. He or she shall have charge of the books, records and papers of the Corporation relating to its organization as a corporation and shall see that all reports, statements, and other documents required by law are properly kept or filed, except to the extent that the same are to be kept or filed by the Treasurer and shall be required to authenticate the same. In general, he or she shall perform all the duties incident to the office of Secretary and such other duties as may from time to time be assigned to him or her by the President or by the Board ~~of Directors~~.

Section 10. Bonding. Any Officer or employee of the Corporation shall, if required by the Board ~~of Directors~~, give such security for the faithful performance of his or her duties as the Board ~~of Directors~~ may require.

Section 11. Chief Executive Officer.

(a) The ~~Corporation shall operate and staff its operation under the leadership of a~~ Chief Executive Officer ~~who shall~~ shall be responsible for the day to day operation of the affairs of the Corporation and shall in concert with the Board be responsible for ~~management~~ the growth and development of the Corporation ~~and its business operations~~. The Chief Executive Officer shall report to the President and the Board of ~~Directors of~~ the Corporation. ~~These~~ The duties of the Chief Executive Officer may be enlarged by the Executive Committee to support the administrative and clinical responsibilities of the ~~clinical department~~ chairs of the clinical departments of the College of Medicine

of The Medical University of South Carolina. Notwithstanding anything to the contrary contained herein, the Chief Executive Officer shall be appointed and may be removed by the Board, and there shall not be any time limit to the period during which an individual may serve as Chief Executive Officer.

~~Chair persons.~~

~~**Section 12.— Chief Medical Officer.** The Chief Medical Officer shall be appointed by the President and shall report to the President, with the consent of the Executive Committee and the Board of Directors of the Corporation. The duties of the Chief Medical Officer will be specified and assigned by the Executive Committee to support the administrative and clinical responsibilities of the clinical department chairpersons.~~

(b) **Additional Staff.** Other staff and employees of the Corporation shall be recruited, hired, and terminated by the Chief Executive Officer as warranted.

(c) **Salaries.** The salaries and benefits of the Chief Executive Officer shall be set by the Board. The salaries and benefits of all other staff members and employees shall be fixed by the Chief Executive Officer. Such salaries and benefits shall be reasonable in amount and shall be reviewed periodically by the Board with appropriate data as to comparability and the Board shall document its conclusions as to reasonableness of the compensation.

ARTICLE IX – INDEMNIFICATION

Every person who is or shall be or shall have been a Director or Officer of the Corporation and his or her personal representatives shall be indemnified by the Corporation against all costs and expenses reasonably incurred by or imposed upon him or her in connection with or resulting from any action, suit, or proceeding to which he or she may be made a party by reason of his or her being or having been a Director or Officer of the Corporation or of any subsidiary or affiliate thereof, except (i) in connection with an action, suit or proceeding by or in the right of the Corporation in which the Director or Officer was adjudged liable to the Corporation, (ii) in any action, suit or proceeding charging improper personal benefit to the Director or Officer, whether or not involving an action in his official capacity, in which the Director or Officer was adjudged liable on the basis that personal benefit was improperly received by the Director or Officer, or (iii) in relation to any other such matters as to which he or she shall finally be adjudicated in such action, suit, or proceeding to have acted in bad faith and to have been liable by reason of willful misconduct in the performance of his or her duty as Director or Officer. Costs and expenses of actions for which this Article provides indemnification shall include, among other things, attorney's fees, damages, and reasonable amounts paid in settlement.

ARTICLE X - CONFLICTS IN INTEREST

Section 1. Purpose. The purpose of this conflicts of interest policy is to protect the Corporation's interest when it is contemplating entering into a transaction or arrangement that might benefit the private interest of an Officer or Director of the

Corporation. This policy is intended to supplement but not ~~Replace~~replace Sections 33-31-831, 33-31-832 of the South Carolina Code or other applicable state laws governing conflicts of interest applicable to nonprofit and charitable corporations.

Section 2. Definitions.

(a) Interested Person. Any Director, ~~principal officer~~Officer, or member of a committee with Board-delegated powers who has a direct or indirect Financial Interest, as defined below, is an “Interested Person.” If a person is an Interested Person with respect to any entity in ~~the~~The Medical University of South Carolina healthcare system of which the Corporation is a part, he or she is an Interested Person with respect to all entities in the healthcare system.

(b) Financial Interest. A person has a “Financial Interest” if the person has, directly or indirectly, through business, investment, or family:

(1) an ownership or investment in any entity with which the Corporation has a transaction or arrangement;

(2) a compensation arrangement with the Corporation or with any entity or individual with which the Corporation has a transaction or arrangement; or

(3) a potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which the Corporation is negotiating a transaction or arrangement.

Compensation includes direct and indirect remuneration as well as gifts or favors that are substantial in nature.

A Financial Interest is not necessarily a conflict of interest. Under Article X, Section 3, Paragraph (b) a person who has a Financial Interest may have a conflict of interest only if the appropriate Board or committee decides that a conflict of interest exists.

Section 3. Procedures.

(a) Duty to Disclose. In connection with any actual or possible conflicts of interest, an Interested Person must disclose the existence of his or her Financial Interest and all material facts to the Directors and members of committees with Board-delegated powers considering the proposed transaction or arrangement.

(b) Determining Whether a Conflict of Interest Exists. After disclosure of the Financial Interest and all material facts, and after any discussion with the Interested Person, he or she shall leave the Board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining Board or committee members shall decide if a conflict of interest exists.

(c) Procedures for Addressing the Conflict of Interest.

(1) An Interested Person may make a presentation at the Board or committee meeting, but after such presentation, he/she shall leave the meeting during the discussion of, and the vote on, the transaction or arrangement that results in the conflict of interest.

(2) The chairperson of the Board or committee shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction or arrangement.

(3) After exercising due diligence, the Board or committee shall determine whether the Corporation can obtain a more advantageous transaction or arrangement with reasonable efforts from a person or entity that would not give rise to a conflict of interest.

(4) If a more advantageous transaction or arrangement is not reasonably attainable under circumstances that would not give rise to a conflict of interest, the Board or committee shall determine by a majority vote of the disinterested directors whether the transaction or arrangement is in the Corporation's best interest and for its own benefit and whether the transaction is fair and reasonable to the Corporation and shall make its decision as to whether to enter into the transaction or arrangement in conformity with such determination.

(d) Violations of the Conflicts of Interest Policy.

(1) If the Board or committee has reasonable cause to believe that a member has failed to disclose actual or possible conflicts of interest, it shall inform the member of the basis for such belief and afford the member an opportunity to explain the alleged failure to disclose.

(2) If, after hearing the response of the member and making such further investigation as may be warranted in the circumstances, the Board or committee determines that the member has in fact failed to disclose an actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action.

Section 4. Records of Proceedings.

The minutes of the Board and all committees with Board delegated powers shall contain:

(a) the names of the persons who disclosed or otherwise were found to have a Financial Interest in connection with an actual or possible conflict of interest, the nature of the Financial Interest, any action taken to determine whether a conflict of interest was present, and the Board's or committee's decision as to whether a conflict of interest in fact existed; and

(b) the names of the persons who were present for discussions and votes relating to the transaction or arrangement, the content of the discussion, including any alternatives to the proposed transaction or arrangement, and a record of any votes taken in connection therewith.

Section 5. Compensation Committees.

(a) Except as provided below, a voting member of any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Corporation for services is precluded from voting on matters pertaining to that member's compensation; and

(b) Compensation for physicians shall be established by the [Vice-President for Medical Affairs and Dean of the College of Medicine of The Medical University of South Carolina](#) after consultation with the Chairmen of the clinical departments of the College of Medicine [of The Medical University of South Carolina](#).

Section 6. Annual Statements.

Each Director, principal officer, and member of a committee with Board-delegated powers shall annually sign a statement which affirms that such person:

- (a) has received a copy of the Conflicts of Interest Policy;
- (b) has read and understands the policy;

- (c) has agreed to comply with the policy; and
- (d) understands that the Corporation is a charitable organization and that in order to maintain its federal tax exemption it must engage primarily in activities which accomplish one or more of its tax-exempt purposes.

Section 7. Periodic Reviews.

To ensure that the Corporation operates in a manner consistent with its charitable purposes and that it does not engage in activities that could jeopardize its status as an organization exempt from federal income tax, periodic reviews shall be conducted. The periodic reviews shall, at a minimum, include the following subjects:

- (a) Whether compensation arrangements and benefits are reasonable and are the result of arm's-length bargaining;
- (b) Whether acquisitions of physician practices and other provider services result in inurement or impermissible private benefit;
- (c) Whether partnership and joint venture arrangements and arrangements with management service organizations and physician hospital organizations conform to written policies, are properly recorded, reflect reasonable payments for goods and services, further the Corporation's charitable purposes, and do not result in inurement or impermissible private benefit; and
- (d) Whether agreements to provide healthcare and agreements with other healthcare providers, employees, and third-party payors further the Corporation's charitable purposes and do not result in inurement or impermissible private benefit.

Section 8. Use of Outside Experts.

In conducting the periodic reviews provided for in Article X, Section 7, the Corporation may, but need not, use outside advisors. If outside experts are used their use shall not relieve the Board of its responsibility for ensuring that periodic reviews are conducted.

ARTICLE XI - AMENDMENT OF ARTICLES OF INCORPORATION AND BYLAWS

Section 1. Articles of Incorporation. Except as otherwise required by South Carolina law or the provisions hereinafter contained, the Articles of Incorporation or any part thereof may be amended, ~~deleted, or added to if~~ restated, modified, or deleted (“Change in Articles”) as long any such Change in Articles is approved by (i) a majority of the Board ~~of Directors and~~ at a duly called meeting where a quorum is present and (ii) a majority of all voting Members ~~in~~ at a duly called meeting where a quorum ~~is present.~~ Such vote shall be taken at a meeting held after notice stating the time, place, and purpose thereof, and after sending notice to each Member not less than ten (10) days before the meeting, or in the alternative, upon motion made at such meeting, such vote may be taken by written poll of the voting Members submitted to the voting Members within two days after the close of said meeting. Notice of proposed ~~changes~~ Change in Articles shall also be sent to the Chairman of the Board of Trustees of The Medical University of South Carolina at least ninety (90) days prior to the meeting. Such action may be initiated either by:

- (1) The Board ~~of Directors~~; or

(2) Written petition of fifteen (15%) percent or twenty-five (25) Members of the Corporation, whichever is greater.

~~Changes~~Any Change in ~~the~~ Articles ~~of Incorporation,~~ made pursuant to this Section~~,~~ shall become effective only after approval by the Board of Trustees of The Medical University of South Carolina and upon complete compliance with the South Carolina Code of Laws, 1976, as amended.

Section 2. Bylaws. Except as otherwise required by South Carolina Law, these Bylaws may be amended, ~~deleted, or added to if~~restated, modified, or deleted (“Change in Bylaws”) as long as any such Change in Bylaws is approved by (i) a majority of the Board ~~of Directors and~~at a duly called meeting where a quorum is present and (ii) a majority of all voting Members ~~at a duly called meeting where~~ a quorum. ~~Amendments to these~~ is present. Any Change in Bylaws, made pursuant to this Section, shall become effective only after approval of the Board of Trustees of The Medical University of South Carolina and upon complete compliance with the South Carolina Code of Laws, 1976, as amended.

ARTICLE XII - DISSOLUTION

The Corporation may be dissolved upon the written vote of two-thirds of the voting Members of the Corporation. Upon dissolution all assets of the Corporation shall be transferred to The Medical University of South Carolina, if in existence. If The Medical University of South Carolina is not then in existence, such assets shall be transferred to such other nonprofit exempt organization as most similarly serves the same

purpose as the Corporation, as determined by the Board. No assets of said Corporation shall inure to or benefit of any Member or individual of the Corporation.

ARTICLE XIII - MISCELLANEOUS

Section 1. Fiscal Year. The fiscal year of the Corporation shall be from July 1, through June 30.

Section 2. Contracts, Checks, Bank Accounts, Etc. The Board ~~of~~ ~~Directors~~ is authorized to select such banks or depositories, as it shall deem proper for the funds of the Corporation. The Board shall determine who, if anyone, in addition to the President and Treasurer, shall be authorized from time to time on the Corporation's behalf to sign checks, drafts, or other orders for the payment of money, acceptances, notes, or other evidences of indebtedness, to enter into contracts or to execute and deliver other documents and instruments.

Section 3. Corporate Seal. The seal of the Corporation shall be circular in form and shall bear the name of the Corporation, the name of the State, and the year of incorporation.

Section 4. ~~Revenue Distribution Policy.~~ ~~The Revenue Distribution Policy adopted by the Board of Directors shall be amended and changed only with the approval of the Board of Trustees of the Medical University of South Carolina.~~
Section 5. Corporate Budgets. The Board ~~of~~

~~Directors~~ shall determine a budget for corporate expenses. ~~The Board shall direct a balanced budget.~~

Section 6. ~~Departmental Revenues and Allocation of Expenses.~~ Each individual clinical department shall be responsible for the revenues from its clinical services and for the expenses associated with the generation of those revenues. ~~The Corporation's Board of Directors shall ensure that accurate expenses associated with the practice of each department are allocated to that department. The Board shall approve all extraordinary expenses as well as corporate expenses, and it shall ensure that these and any extraordinary revenues are allocated to the Departments in an appropriate manner.~~

Section 7. ~~Departmental Balances.~~ Each individual clinical department shall solely control the cash balances identified and held in its name within the University Medical Associates accounting system in accordance with the Corporation's policies and procedures. ~~However, the Board of Directors shall have the authority to ensure that the Corporation's policies and procedures incorporate adequate provisions to enable the Corporation to meet all its legal~~

~~and fiduciary responsibilities with respect to bond covenants and such other legal obligations that are impacted by Departmental balances and other fiscal matters. In addition, the Board of Directors shall have the authority to make accounting or other adjustments to the University Medical Associates accounts in the event that it is considered by them necessary to do so. The Board of Directors shall review, at least annually, expenses and other items which may materially alter these accounts.~~ **Section 8-5. Capital Assets.** The ~~UMA~~UMA Corporation shall

receive prior written approval from the Board of Trustees of The Medical University of South Carolina ~~before it acquires any capital assets or auxiliary ownership in equipment or~~regarding its acquisition of any material medical assets, including but not limited to equipment and facilities. For purposes of the prior sentence, a medical asset shall be deemed material if its acquisition cost exceeds \$50,000.00. In no event shall any of these activities compete with ~~or hinder~~ the mission and activities of The Medical University of South Carolina, and/or the Medical University Hospital Authority.

Section 9-6. Audits, Books and Records.

(a) The Financial Statements of the ~~UMA~~UMA Corporation shall be independently audited on an annual basis by a certified public accounting firm. A

complete copy of said audit (to include the financial statements with the auditor's opinion, the management letter and management's discussion and analysis, etc.) shall be sent to each member of the Board of Trustees of The Medical University of South Carolina.

(b) All records, documents, etc., and access to members, staff, employees, associates, consultants, vendors, etc., of the ~~UMA~~Corporation shall be available for review/audit by The Medical University of South Carolina's Internal Auditor or his/her designee.

* * *

The undersigned Secretary of the Corporation hereby certifies that the foregoing Amended & Restated Bylaws have been adopted as the Amended & Restated Bylaws of the Corporation pursuant to the requirements of the South Carolina state law regarding nonprofit and charitable corporations.

Date: _____, 2011 _____

Document comparison by Workshare Compare on Monday, September 17, 2012
5:24:58 PM

Input:	
Document 1 ID	file:///U:/UMA General Counsel/Bylaw Revision/Bylaws - original.DOC
Description	Bylaws - original
Document 2 ID	file:///U:/UMA General Counsel/Bylaw Revision/Charleston-864775-v1-Bylaws AR - 9-17-12 FINAL(Submission for October 2012 BOT Meeting).doc
Description	Charleston-864775-v1-Bylaws AR - 9-17-12 FINAL(Submission for October 2012 BOT Meeting)
Rendering set	standard

Legend:	
<u>Insertion</u>	
Deletion	
Moved from	
<u>Moved to</u>	
Style change	
Format change	
Moved deletion	
Inserted cell	
Deleted cell	
Moved cell	
Split/Merged cell	
Padding cell	

Statistics:	
	Count
Insertions	209
Deletions	215
Moved from	18
Moved to	18
Style change	0
Format changed	0
Total changes	460

**FACILITIES
HOSPITAL AUTHORITY
LEASE RENEWAL
FOR APPROVAL**

OCTOBER 11, 2012

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 2,220 square feet of office space located at 208-B Rutledge Avenue. The purpose of this lease renewal is to continue to provide office space for Therapeutic Services, Department of Speech Pathology until October 2012 when they will relocate to their new North Area office. After this move Meduflex with Therapeutic and Professional Support will occupy the space. The cost per square foot for this renewal is \$24.87. The monthly rental rate will be \$4,600.95, resulting in an annual rent of \$55,211.40. Rent shall increase annually according to the CPI with cap of 3% starting year three.

NEW LEASE AGREEMENT _____
RENEWAL LEASE AGREEMENT X

LANDLORD: Green Monster Properties, LLC

LANDLORD CONTACT: Lawrence Kasen, Owner, 224-1450

TENANT NAME AND CONTACT: Therapeutic Services, Sally Potts, Director, 792-4771

SOURCE OF FUNDS: Hospital General Operating Funds

LEASE TERMS:

TERM: Five (5) years [3/1/2013-2/28/2018]

COST PER SQUARE FOOT: \$24.87

ANNUALIZED LEASE COST:

Year 1 \$55,211.40

Year 2 \$55,211.40

Year 3 \$54,634.20

Year 4 \$58,563.60

Year 5 \$60,317.40

TOTAL COST OF RENEWAL: \$229,652.00

EXTENDED TERM(S): To be negotiated.

OPERATING COSTS:

FULL SERVICE _____

NET X

MEDICAL UNIVERSITY HOSPITAL AUTHORITY

CONSENT AGENDA

Board of Trustees Meeting
Thursday, October 11, 2012
101 Colcock Hall

Members of the Board of Trustees

Thomas L. Stephenson, Esquire, Chairman
Dr. James E. Wiseman, Jr., V-Chairman
Dr. Stanley C. Baker, Jr.
Mr. William H. Bingham, Sr.
Dr. Cotesworth P. Fishburne, Jr.
Mr. William B. Hewitt

Dr. Harold W. Jablon
Dr. Donald R. Johnson II
Dr. E. Conyers O'Bryan, Jr.
Mr. Charles W. Schulze
The Honorable Robin M. Tallon
Dr. Thomas C. Rowland, Jr.
Dr. Charles B. Thomas, Jr.

Trustees Emeriti

Mrs. Margaret M. Addison
Dr. Charles B. Hanna
The Honorable Robert C. Lake, Jr.
Mrs. Claudia W. Peebles
Mr. Allan E. Stalvey

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS,
QUALITY and FINANCE COMMITTEE
CHAIRMAN: DR. STANLEY C. BAKER, JR.**

(APPROVAL ITEMS)

Item 13. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges.

Statement: Approval will be sought for the appointments, reappointments and delineation of privileges of the Medical and Allied Health Staff.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges be approved.

Recommendation of Committee:

Board Action:

Item 14. Revisions to Resuscitation Order Policy C-013.

Statement: Ms. Annette Drachman will present revisions to the Resuscitation Order Policy C-13 for approval.

Recommendation of Administration: That the revisions to the Resuscitation Order Policy C-013 be approved.

Recommendation of Committee:

Board Action:

(INFORMATIONAL ITEMS)

Item 15. Medical Executive Committee Minutes.

Statement: The minutes of the Medical Executive Committee will be presented.

Recommendation of Administration: That the minutes be received as information.

Recommendation of Committee:

Board Action:

Item 16. Medical Center Contracts and Agreements.

Statement: The contracts and agreements signed since the last board meeting will be presented for information.

Recommendation of Administration: That the contracts and agreements be received as information.

Recommendation of Committee:

Board Action:

**AUTHORITY PHYSICAL FACILITIES COMMITTEE
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

(INFORMATIONAL ITEM)

Item 20. Facilities Contracts Awarded.

Statement: The facilities contracts awarded since the last meeting will be presented for information.

Recommendation of Administration: That the contracts be received as information.

Recommendation of Committee:

Board Action:

Board of Trustees Credentialing Subcommittee - August 2012

The Medical Executive Committee reviewed the following applicants on August 15, 2012 and recommends approval by the Board of Trustees Credentialing Subcommittee effective August 28, 2012

Medical Staff Initial Appointment and Privileges

David Gordon Bundy, M.D., M.P.H.	Active Provisional	Pediatrics
Edward William Cheeseman, Jr., M.D.	Active Provisional	Ophthalmology
Allison Marie Dobbie, M.D.	Active Provisional	Otolaryngology
Andrew Steven Eiseman, M.D.	Active Provisional	Ophthalmology
Gregory Alan Hall, M.D.	Active Provisional	Medicine
Jairy Cornelius Hunter, III, M.D., M.B.A.	Active Provisional	Family Medicine
Ram Kalus, M.D.	Provisional Affiliate	Surgery
Elliott E. Levy, M.D.	Affiliate	Psychiatry
Ashli Karin O'Rourke, M.D.	Active Provisional	Otolaryngology
Shelly Dawn Ozark, M.D.	Active Provisional	Neurosciences
Erik Burness Person, M.D., M.S.	Active Provisional	Medicine
Jenny Harizanova Petkova, M.D.	Active Provisional	Medicine
Talat Hayat Raja, M.D.	Active Provisional	Medicine
John Routt Reigart, II, M.D.	Active Provisional	Pediatrics
Michel Joseph Sabbagh, M.D.	Active Provisional	Anesthesiology
Ganga Lakshmi Srinivas, M.B.B.S.	Active Provisional	Pediatrics
Manoucher Lance Tavana, M.D., B.S.	Active Provisional	Surgery
William Michael Walsh, M.D.	Active Provisional	Orthopaedic Surgery
Robert Curtis Waters, M.D.	Active Provisional	Otolaryngology
Rachael Zweigoron, M.D.	Active Provisional	Pediatrics

Medical Staff Reappointment and Privileges

Michael Bret Anderson, M.D.	Active Provisional	Radiology
Lawrence B. Afrin, M.D.	Active	Medicine
Michael R. Book, M.D.	Affiliate CFC - R&F	Family Medicine
Deborah A. Bowlby, M.D.	Active	Pediatrics
Christina R. Carrick, M.D.	Active	Pathology & Lab. Med.
Salvatore A Chiaramida, M.D.	Active	Medicine
Todd E. Dantzler, M.D.	Active	Medicine
Haytham H. Dimashkieh, M.D.	Active	Pathology & Lab. Med.
Harry A. Drabkin, M.D.	Active	Medicine
James Eugene Edwards, M.D., M.A.ED.	Active	Psychiatry
Nitin Garg, M.B.B.S, M.P.H.	Active Provisional	Surgery
Carl David Geier, Jr., M.D.	Active	Orthopaedic Surgery
Jonathan J. Halford, M.D.	Active	Neurosciences
Jeffrey Keith Harris, M.D.	Active Provisional	Pediatrics
Susan C. Harvey, M.D.	Active	Anesthesiology
Vanessa K. Hinson, M.D., Ph.D.	Active	Neurosciences
Michelle P. Hudspeth, M.D.	Active	Pediatrics
Mark A. Lockett, M.D.	Active Provisional	Surgery
Anbukarasi Maran, M.B.B.S	Active Provisional	Medicine
Pinckney Johnstone Maxwell, IV, M.D.	Active Provisional	Surgery
Julie McSwain, M.D., M.P.H	Active	Anesthesiology
William P. Moran, M.D.	Active	Medicine
Lancer A. Scott, M.D.	Active	Medicine
David E. Soper, M.D.	Active	Obstetrics & Gynecology
David E. Stickler, M.D.	Active	Neurosciences
Laura L. Stickler, M.D.	Active	Obstetrics & Gynecology
Beje Sam Thomas, M.D.	Active Provisional	Medicine
Margaret S. Villers, M.D.	Active	Obstetrics & Gynecology
Isabel L. Virella-Lowell, M.D.	Active	Pediatrics

Robert Wells Warren, M.D., Ph.D., M.P.H.	Active Provisional	Pediatrics
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Medical Staff Reappointment and Change in Clinical Privileges

Emily A Darr, M.D.	Active Provisional	Orthopaedic Surgery	Addition of Comprehensive Pain Management procedures
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Professional Staff Initial Appointment and Privileges

Laura Nicole Bamford, M.S.N., A.N.P.	Provisional Allied Health	Neurosciences
Christine Patton Corley, R.N., P.N.P.	Provisional Allied Health	Pediatrics
Kinsey E. Knight, P.A.C.	Provisional Allied Health	Pediatrics
Melissa Ellen Loeffler, P.A.C.	Provisional Allied Health	Dermatology
Shannon Kathleen Magee, F.N.P., M.S.N.	Provisional Allied Health	Surgery
Phyllis Lynn Mitchum, M.S.W.	Provisional Allied Health	Psychiatry
Mary Catherine Park, P.A.C.	Provisional Allied Health	Psychiatry
Tiffany H. Williams, P.N.P., MSN	Provisional Allied Health	Pediatrics

Professional Staff Reappointment and Privileges

Ronald E. Acierno, Ph.D.	Allied Health	Psychiatry
Lee Allen Erbe, F.N.P.	Provisional Allied Health	Medicine
Sarah B. Hales, M.S.W.	Provisional Allied Health	Psychiatry
Jennifer M. Jones, C.R.N.A.	Provisional Allied Health	Anesthesiology
Sameer V Tipnis, Ph.D.	Provisional Allied Health	Radiology
Kenneth N. Vanek, B.S., M.S., Ph.D.	Allied Health	Radiation Oncology
Nancy Johnson Warren, Ph.D.	Provisional Allied Health	Psychiatry

Professional Staff Reappointment and Change in Privileges

Brittaine Mechelle Hinkson, P.A.C.	Provisional Allied Health	Neurosciences	Switch from NeuroSurgery to Adult Neurology
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Professional Staff Change in Privileges

Jeffrey Raymond Acell, C.C.P., B.S., M.S.	Allied Health	Surgery	Addition of LVAD support
Brandi Boyce Aquino, P.A.	Allied Health	Surgery	Addition of First Assist privilege
Sarah Lynn Denham, A.N.P., MSN	Allied Health	Neurosciences	Neurosurgery Focused SOP
Carly M. Freilich, P.A.C., M.M.S.	Allied Health	Neurosciences	Neurosurgery Focused SOP
Megan Ellen Fulton, P.A.C.	Allied Health	Neurosciences	Neurosurgery Focused SOP
Beth Allison Griffin, P.A.C., M.S., B.S.E.	Allied Health	Neurosciences	Neurosurgery Focused SOP
Jennifer Marshall, P.A.C.	Allied Health	Neurosciences	Neurosurgery Focused SOP
Patricia Mathias, P.A.C.	Allied Health	Neurosciences	Neurosurgery Focused SOP
Mary McCall, C.C.P., MSN	Allied Health	Surgery	Addition of LVAD support
Natalie Claire O'Bryan, MSN, A.N.P.	Allied Health	Otolaryngology	Switch from Surgery to Otolaryngology

Medical Executive Committee Presiding: Dr. Clarke Date: July 18, 2012 Meeting Place: 628 CSB Recording: Angie Baldwin		Meeting Time: 7:30 Adjournment: 8:13 Members present: Dr. Clarke; Dr. Hoffman; Dr. Sachs; Dr. Cole; C Rees; C Smith for H Kokko; D Neff; Dr. Ryan; Dr. Gray; Dr. Lage; Dr. McLeod-Bryant; L Kindy; Dr. Warren; C Younker; Dr. Vandergrift; Dr. Elliott; Dr. Gillespie; Dr. Ryan; S Scarbrough; Dr. Cawley; Dr. Habib; Dr. Mauldin; Dr. Fakhry; Members excused: Dr. Feussner; Dr. Harvey; M. Schaffner; Dr. Clyburn; Dr. Basco; Dr. Patel; Dr. Glazier; S Smith Guests: D O'Donnell; J Sanders		
Agenda/Topic	Debate & Discussion	Conclusions	Recommendations/ Follow-Up What/When/Who	
Wins	New flooring in the corridors. Opening of East Cooper hospital US News and World Report Week of Aug 9 – 25 th Anniversary of Children's Hospital All residents passed their background checks			
Executive Session Review of Minutes	No new events. MEC minutes were reviewed.			
Credentials Committee	Dr. Gray reported on staff changes: Medical Staff Initial Appointment and Privileges: 17 Medical Staff Reappointment and Privileges: 46 Medical Staff Reappointment and Change in Privileges: 3 Medical Staff Change in Privileges: 3 Professional Staff Initial Appointment and Privileges: 4 Professional Staff Reappointment and Privileges: 3 Professional Staff Reappointment and Change in Privileges: 2	Minutes of the June 20, 2012 meeting of the MEC were approved. The Medical Executive Committee recommends the appointments, reappointments, and delineation of clinical privileges to the Board of Trustees for approval.		
Data reports	Reappointment of Dr. Betsy Davis, non board certified physician supported by Otolaryngology (Dr. Lambert) exception requested. Reports reviewed: Bed Capacity Summary Admit Transfer Center Daily Admissions Report Discharge Summary Reports	Accepted as information.		
Subcommittee Minute Review	Subcommittee reports were reviewed: Bed Flow Credentials Committee Graduate Medical Education Committee Infection Control Committee Pharmacy and Therapeutics Committee Peer Review Committee	Approved as reviewed.		

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	Health Information Management Committee Medical Records Committee/HIS Advisory Committee Perinatal Quality Committee Emergency Management Committee		
Policies (Consent)	C178 – Tdap Vaccine Policy C139 – PreOp Bathing Policy	Approved.	
Standing Orders (Consent)	MUSC Outpatient Clinic Standing Orders Heart and Vascular Standing Orders	Approved.	
GME Report	Dr. Clarke stated all new residents on board without any problems.	Accepted as information.	
eCareNet Update	Dr. Warren stated efforts to move forward are going very well. Melissa Fornash moved to new role of EPIC program administrator. Dozens going to training for project teams. Kickoff will be in the fall for clinical systems. Ambulatory continues to be a process. Many opportunities for improvement. Help is needed in prioritizing.	Accepted as information.	
MUHA Organ and Tissue Donation Committee	Dr. Bob Sade resigned as chair for Organ and Tissue Donation Committee. Dr. Cawley requested nomination of Dr. Tim Whelan be named the new chair of the Organ and Tissue Donation Committee.	Approved.	
Clinical Faculty Senate Representative on MEC	Dr. Cawley stated the Clinical Faculty Senate would like to have a representative on MEC. Some faculty senate members believe MEC are making policies there was some disagreement on. They would like MEC to tie any actions with the faculty senate. Representative would be a nonvoting member. Suggestion was made the senate send three names and MEC could vote. Dr. Sachs explained why the senate would like a representative on MEC. Dr. Elliott expressed it needs to be made clear the rep will not have a right to interfere with processes.	Approved (one opposed) for nonvoting MEC representative from Clinical Faculty Senate.	
Time and Arrival Policy	Dan O'Donnell presented the Outpatient Clinic Late Arrival Policy. Purpose of policy is to establish guidelines and a standard process to compassionately manage circumstances when patients arrive late or an appointment, in a way that treats all patients fairly and equitably, while maintaining optimal patient flow in the affected clinic. Dr. Mauldin stated policy has been helpful.	1 st Review. Late will be defined as 20 minutes after the appointment time.	
Adjourned 8:30am	The next meeting of the Medical Executive Committee will be Wednesday, August 15, 2012 at 7:30am in 628CSB.		

Brenda Hoffman, MD, Secretary of the Medical Staff

Medical Executive Committee Presiding: Dr. Gillespie Date: August 15, 2012 Meeting Place: 628 CSB Recording: Angie Baldwin		Meeting Time: 7:30 Adjournment: 8:36 Members present: Dr. Gillespie; Dr. Grey; C Younker; H Kokko; L Kindy; S Scarbrough; Dr. Salgado; Dr. Lage; L Kindy; Dr. Vandergrift; Dr. Elliott; Dr. McLeod-Bryant; Dr. Mauldin; Dr. Scheurer; Dr. Reeves; Dr. Warren; Dr. Sachs; C Rees; S Smith; A Drachman; Dr. Habib; Dr. Scheurer; Dr. Glazier Members excused: Dr. Feussner; Dr. Harvey; M. Schaffner; Dr. Hoffman ; Dr Clarke; Dr. Cawley Guests: L Kerr; Dr. Nolte; M Thompson; K Wade	
Agenda/Topic	Debate & Discussion	Conclusions	Recommendations/ Follow-Up What/When/Who
Wins			
Executive Session	Four new events were reviewed.		
Review of Minutes	MEC minutes were reviewed.	Minutes of the July 18, 2012 meeting of the MEC were approved.	
Credentials Committee	Dr. Gray reported on staff changes: Medical Staff Initial Appointment and Privileges: 20 Medical Staff Reappointment and Privileges: 30 Medical Staff Reappointment and Change in Privileges: 1 Professional Staff Initial Appointment and Privileges: 8 Professional Staff Reappointment and Privileges: 7 Professional Staff Reappointment and Change in Privileges: 1 Professional Staff Change in Privileges: 10	The Medical Executive Committee recommends the appointments, and reappointments, and delineation of clinical privileges to the Board of Trustees for approval.	
Data reports	Reports reviewed: Bed Capacity Summary Admit Transfer Center Daily Admissions Report Discharge Summary Reports	Accepted as information.	
Subcommittee Minute Review	Subcommittee reports were reviewed: Bed Flow Credentials Committee Graduate Medical Education Committee Infection Control Committee Pharmacy and Therapeutics Committee Sedation Committee Peer Review Committee Health Information Management Committee Medical Records Committee/HIS Advisory Committee	Approved as reviewed.	
Policies (Consent)	A69 – Age Criteria for Patients A049 – Event Investigation	Approved.	

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 “...discovery, subpoena, or introduction into evidence in any civil action...”***

Standing Orders (Consent)	MUSC Outpatient Clinic Standing Orders Sexual Assault Nurse Examiner (SANE) Standing Order	Approved.	
Hospital Update	Stuart Smith provided a hospital update. Scale of 1-5 used for organizational goals. People and quality goals met. Finance pillar is most challenging – bad 4 th quarter. Growth goal for increase inpatient admissions exceeded goal by being more aggressive in categorizing admissions. 5 & 5 plans are helping. HCHAPS data reviewed. Working on cleanliness of hospital.	Accepted as information.	
eCareNet Update	Dr. Warren presented an eCareNet update. EPIC implementation in regards to finances, some clinics back to volume in 3-4 weeks but most were not back to volume for 10-12. Hope was for outpatient clinics to increase volume the month before EPIC implementation. eCareNet approved the charter for EPIC Enterprise which is scheduled for July 1, 2014 go live. Question on why go live day is when all new house staff begins.	Accepted as information.	
Hand Hygiene Update	Dr. Salgado provided a hand hygiene update. Blended overall rate for July was 84.8%. Service Line and occupational compliance rates reviewed.	Accepted as information.	
Clinical Lab Advisory Committee	Dr. Rick Nolte presented the proposal for the creation of the Clinical Lab Advisory Committee. The Clinical Laboratory Advisory Committee is an advisory committee of the Medical Staff. It represents the official line of communication and liaison between the Medical Staff and Laboratory Services. Its purpose is to consider all matters related to the use of laboratory tests within the Medical Center. The Committee is responsible for the development and surveillance of all laboratory utilization policies and practices within the Medical Center, in order to ensure optimal clinical results as well as optimal uses of resources. The Committee assists in the formulation of professional policies regarding the evaluation, appraisal, selection, and all other matters relating to diagnostic testing procedures.	Clinical Lab Advisory Committee endorsed by MEC.	
Patient Care Contracts	Annette Drachman presented MUHA Patient Care Contracts as of July, 2012 for approval. MUSC College of Nursing no longer provides wound care services. Biggest addition is Nurse Practitioners.	Approved.	
Proposed CATTs Lessons	Carol Younker presented the proposed CATTs lessons due 6/30/13 for Credentialed Providers. MSO: MS-Safety Initiatives MSO: Restraints MSO: Infection Prevention and Control MSO: Health Information Services MSO: Anticoagulation MSO: Organ and Tissue Donation MSO: Blood Products MSO: Sharps Injuries/ Suturing	Approved.	

	<p>MSO: Pain Assessment and Management MSO: IVHC - Insulin Drip Calculator Revised MSO: Hospital Acquired Conditions MSO: Drug Disposal</p> <p>Some expressed modules are excessive. Dr. Scheurer stated she reviewed and cut out any excessive information to pare down the modules. Not all modules are assigned to every practitioner, it is determined by area.</p>		
Med Rec Compliance	<p>Heather Kokko presented data for physician admission med rec present and complete (dated within 24 hours of admit). Is a National Patient Safety Goal. Data will be presented monthly.</p>	Accepted as Information.	
A31 & C01 – Visitation and Patient Rights/Responsibilities	<p>Maggie Thompson changed six months to ensure patient centered and supported. Minor changes were needed which included:</p> <ul style="list-style-type: none"> • Removal of reference to general visiting hours. Announcement no longer made at 9pm. • Visitation cannot be restricted • Addition to policy is patient and families comply with visitation restrictions communicated by the health care team regarding care of the patient • Guidelines clarified for patient or families to communicate any issues • Children's are not allowed to spend overnight in the Medical Center# <p>The next meeting of the Medical Executive Committee will be Wednesday, September 19, 2012 at 7:30am in 628CSB.</p>	Approved.	
Adjourned 8:36am			

M. Boyd Gillespie, MD, President of the Medical Staff

**AGREEMENTS ENTERED INTO BY THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY
SINCE THE MAY 2012 MEETING OF THE BOARD OF TRUSTEES**

Hospital Services - Any contract involving the exchange of Hospital services either for money or other services.

Managed Care - The Medical Center has entered a Managed Care Agreement with the following:

BlueChoice Medicaid

Transplant Agreements - For the institution(s) listed below, the Medical Center Transplant Unit agrees to provide tissue typing and transplantation to those patients who are medically suitable and to follow those patients in the transplant clinic at MUSC.

Transfer Agreements - MUHA agrees to accept the admission of individuals requiring specialized care and meet certain criteria from the following facilities:

Affiliation Agreements –

Charleston Southern University
Gonzaga University

Shared Services Agreements –

Medical University Hospital Authority
Construction Contracts - For Reporting
October 11, 2012

Metro Electric	\$500,000.00
CH - Transformer Replacement	
Provide and install isolation panels in OR #4, 6, 7, 8, 9, 11, 12 & 20	
Chastain Construction	\$197,505.00
NT – 1 st and 4 th Fl. Bathroom Renovation	
Provide renovations and modifications in area	
NBM Construction	\$178,985.75
UH – 1 st Fl. Adult ED Flooring Replacement	
Provide renovation and modifications to area	

Medical University Hospital Authority
Small Contracts - For Reporting
October 11, 2012

Chastain Construction	\$ 61,791.98
UH - 3rd Fl. Scope Room Exhaust	
Provide renovations and modifications in the endoscopy area	

Medical University Hospital Authority
Professional Services Contracts - For Reporting
October 12, 2012

Perkins & Will	\$ 58,220.00
RT - 7th Fl. Fluor, Ortho and X-ray	
Provide design services in area	

MEDICAL UNIVERSITY OF SOUTH CAROLINA

REGULAR AGENDA

Board of Trustees Meeting
Thursday, October 11, 2012
101 Colcock Hall

Members of the Board of Trustees

Thomas L. Stephenson, Esquire, Chairman
Dr. James E. Wiseman, Jr., V-Chairman
Dr. Stanley C. Baker, Jr.
Mr. William H. Bingham, Sr.
Dr. Cotesworth P. Fishburne, Jr.
Mr. William B. Hewitt

Dr. Harold W. Jablon
Dr. Donald R. Johnson II
Dr. E. Conyers O'Bryan, Jr.
Dr. Thomas C. Rowland, Jr.
Mr. Charles W. Schulze
The Honorable Robin M. Tallon
Dr. Charles B. Thomas, Jr.

Trustees Emeriti
Mrs. Margaret M. Addison
Dr. Charles B. Hanna
The Honorable Robert C. Lake, Jr.
Mrs. Claudia W. Peebles
Mr. Allan E. Stalvey

Item 1. Call to Order-Roll Call.

Item 2. Secretary to Report Date of Next Meeting.

Regular Meeting: Friday, December 14, 2012

Item 3. Approval of Minutes of the Regular Meeting of the Medical University of South Carolina Board of Trustees of August 10, 2012.

Board Action:

RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT

OLD BUSINESS:

NEW BUSINESS:

Item 4. General Informational Report of the President.

Statement: Dr. Greenberg will present a general report.

Recommendation of Administration: That this report be received as information.

Board Action:

Item 5. Other Business.

RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE. CHAIRMAN: DR. COTESWORTH P. FISHBURNE, JR.

OLD BUSINESS:

NEW BUSINESS:

Item 6. General Report of the Associate Provost for Research.

Statement: Dr. Steve Lanier will report on research activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 7. General Report of the Vice President for Development.

Statement: Mr. Jim Fisher will provide a general report on institutional advancement activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 8. General Report of the CEO of the MUSC Foundation.

Statement: Mr. Tom Anderson will provide a general report on the MUSC Foundation's activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 9. General Report of the Executive Director of the MUSC Foundation for Research Development.

Statement: Mr. Robert Donato will provide a general report on the MUSC Foundation for Research Development's activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 10. Other Committee Business.

EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE. CHAIRMAN: DR. E CONYERS O'BRYAN

OLD BUSINESS:

NEW BUSINESS:

Item 11. General Report of the Vice President for Academic Affairs and Provost.

Statement: A general report will be given by Dr. Mark Sothmann.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 12. Other Committee Business.

CONSENT AGENDA ITEMS FOR APPROVAL:

Item 13. Faculty Appointments.

Item 14. Changes in Faculty Status.

Item 15. Faculty Tenure Recommendations.

Item 16. Faculty Promotions.

Item 17. Institutional Commitment to Graduate Medical Education.

FINANCE AND ADMINISTRATION COMMITTEE. CHAIRMAN: MR. CHARLES W. SCHULZE

OLD BUSINESS:

NEW BUSINESS:

Item 18. Issuance of State Institute Bonds in the Amount of \$28,000,000.

Statement: Ms. Lisa Montgomery will present a resolution authorizing the Medical University of South Carolina to proceed with the issuance of South Carolina State Institution Bonds in an amount not to exceed \$28,000,000. The proceeds from this issue will be used to replace the 2011 Bond Anticipation Note which was issued to finance the construction of the College of Dental Medicine building.

Recommendation of Administration: That the resolution be approved.

Recommendation of Committee:

Board Action:

Item 19. Refinance of South Carolina Jobs-Economic Development Authority Economic Development Revenue Bonds in the Amount of \$24,800,000.

Statement: Ms. Lisa Montgomery will present a resolution authorizing the refinancing of the \$24,800,000 outstanding principal amount of the South Carolina Jobs-Economic Development Authority Economic Development Revenue Bonds (CHS Development Company Project), Series 2003 (the "Bonds") in order to effect a net rental savings under the Lease Agreement dated as of November 1, 2003 between CHS Development Company and the University (the "Lease"). In addition, the resolution authorizes the Executive Vice President for Finance and Operations and the Chief Financial Officer of the University, or either one of them acting alone (each an "Authorized Officer"), are hereby authorized and directed to take or authorize to be taken such action as may be necessary or desirable to assist with the refinancing.

Recommendation of Administration: That the resolution be approved.

Recommendation of Committee:

Board Action:

Item 20. Financial Status Report of the Medical University of South Carolina.

Statement: Mr. Patrick Wamsley will report on the financial status of the Medical University of South Carolina.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 21. Financial Status Report of MUSC Physicians.

Statement: A report on the financial status of MUSC Physicians will be presented by Ms. Gina Ramsey.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 22. Financial Status Report of the MUSC Foundation for Research Development.

Statement: Ms. Deanne Lucas will report on the financial status of the MUSC Foundation for Research Development.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 23. Other Committee Business.

UNIVERSITY PHYSICAL FACILITIES COMMITTEE. CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.

OLD BUSINESS:

NEW BUSINESS:

Item 24. Facilities Procurements/Contracts Proposed.

Statement: Mr. John Malmrose will present facilities procurements/contracts for approval.

Recommendation of Administration: That the procurements/contracts be approved.

Recommendation of Committee:

Board Action:

Item 25. Update on Projects.

Statement: Mr. John Malmrose will present an update on Medical University of South Carolina facilities projects.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 26. Other Committee Business.

CONSENT AGENDA ITEMS FOR INFORMATION:

Item 27. Facilities Contracts Awarded.

MEDICAL UNIVERSITY OF SOUTH CAROLINA AUDIT COMMITTEE, CHAIRMAN: Mr. WILLIAM B. HEWITT.

OLD BUSINESS:

NEW BUSINESS:

Item 28. Report of the Office of Internal Audit.

Statement: Ms. Susan Barnhart will report on the activities of the Office of Internal Audit.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 29. Other Committee Business.

OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

Item 30. Approval of Consent Agenda.

Statement: Approval of the Consent Agenda is requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action:

Item 31. New Business for the Board of Trustees.

Item 32. Report from the Chairman.

**Board of Trustees
Medical University of South Carolina
Research and Institutional Advancement Committee
Office of Development
October 12, 2012**

Through September 10, 2012, the Medical University of South Carolina has received over \$14.7 million in new gifts and pledges. This figure compares very favorably with last fiscal year's results. For the same time period, we received \$5.08 million.

The following highlights reflect key accomplishments that have occurred since the August meeting of the Board of Trustees:

NEUROSCIENCES

- Anita Zucker, former chair of the MUSC Foundation and current chair of the Neurosciences Advisory Board, contributed \$1 million gift toward her \$5 million pledge to establish the MUSC Institute for Applied Neuroscience.
- Dr. Cavert McCorkle (Medicine '72) executed a planned gift (charitable remainder unitrust) of \$3 million to MUSC designated toward the establishment of an endowed chair in neurosurgery.

HEART & VASCULAR CENTER

- Mr. and Mrs. Roger Ackerman have provided the MUSC Heart & Vascular Center with an unrestricted pledge of \$1 million through an irrevocable charitable remainder unitrust.
- The "Giving Back Program" for the benefit of the Medical Center has raised nearly \$50,000. Grant requests are being solicited now from clinicians to make those funds available for worthwhile projects.

STORM EYE INSTITUTE

- Former Storm Eye Institute board member Anne De La Morandiere and her husband, Tom Cooper, have bequeathed \$300,000 to endow a visiting professorship in their names.
- The Sherman Financial Group has made a gift of \$200,000 to provide support of our programs in pediatric ophthalmology.

- J. Tylee Wilson, a grateful grandparent, has pledged \$150,000 to fund a program that will directly benefit Dr. Ed Wilson's pediatric cataract patients.
- The Storm Eye Institute received a commitment of \$62,000 from the Lions Clubs International Foundation.

COLLEGE OF PHARMACY

- A most successful College of Pharmacy Scholarship Luncheon was held on August 24th. Over 120 students and donors attended the event where the College awarded 126 individual scholarships totaling over \$170,000. It provided a stewardship opportunity for our scholarship recipients to meet their benefactors.
- Over \$54,000 has been secured to specifically support student and college events throughout the 2012 - 2013 year.
- The College recently received \$17,000 from the estate of Dr. John Platt directed towards the Barbara G. Platt Endowed Scholarship. This scholarship was created and fully endowed in January with a \$50,000 gift from Dr. Platt in memory of his wife and MUSC pharmacy alumnus, Barbara ('80).

CHILDREN'S HOSPITAL

- Hyundai made a \$250,000 gift in direct support of our pediatric oncology research programs. September is Childhood Cancer Awareness Month – to commemorate it, Hyundai's *Hope on Wheels* is raising awareness of childhood cancer through a national television commercial, materials in its dealerships and donations totaling \$10 million to help fight childhood cancer. The donations are given as "Hope Grants" to 40 children's hospitals across the country that are conducting groundbreaking cancer research for children. Mr. Rick Hendrick was in town on September 6th for the check presentation.
- On July 20th, the Sixteenth Annual Monica Kreber Golf tournament was held at Wild Dunes Golf Club raising \$42,000. To date, this tournament has raised over \$512,000 for pediatric oncology research programs.

COLLEGE OF MEDICINE

- The College of Medicine received \$171,257 from the estate of Dr. William Gregory designated for the Gregory-Chandler Endowed Chair in Family Medicine.
- Additionally, the College received \$74,290 from the Medical Society of South Carolina for the Roper St. Francis Physicians Scholarship Program.

HOLLINGS CANCER CENTER

- Athene Annuity and Life Assurance Company (formerly Liberty Life) has given the Medical University of South Carolina and the Hollings Cancer Center a gift of a collection of textile art valued at \$116,000.
- The Swing for a Cure Golf Tournament raised \$20,000 in support of sarcoma research at Hollings Cancer Center.
- Mrs. Janice E. Childress has joined the Hollings Cancer Center Advisory Board. She is the Owner and President of Allegiant Carolinas, Inc. in Easley. In July, she pledged \$250,000 to the MUSC College of Pharmacy Building Fund.
- Mr. Jon Olson and Mr. David L. Morrow have joined the Hollings Cancer Center Citizens Advisory Council. Mr. Olson is General Counsel at Blackbaud. Mr. Morrow is the Chief Executive Officer of CresCom Bank and Executive Vice President of Carolina Financial Corporation.

COLLEGE OF NURSING

- The Lettie Pate Whitehead Foundation, headquartered in Atlanta, provided a gift of \$47,500 to support both undergraduate and graduate level nursing students.
- The Coastal Community Foundation of South Carolina contributed \$20,000 to the MUSC College of Nursing.
- The Izant Family Foundation, of Hilton Head, made a gift of \$9,000 to set up an endowed fund for a graduate level nursing scholarship.

MUSC BOARD OF VISITORS

- MUSC Board of Trustees Bylaws stipulate that Board of Visitor appointments for the Class of 2013 – 2014 be submitted four weeks prior to your December 14th meeting. Thus, we'll need to complete the process prior to November 15th.

**Board of Trustees
Medical University of South Carolina
Research and Institutional Advancement Committee
Office of Alumni Affairs
October 12, 2012**

The following highlights reflect key alumni advancement accomplishments that have occurred since the August meeting of the Board of Trustees:

- A successful College of Medicine Alumni Association Board of Directors meeting was held on Saturday, August 25, 2012. Dr. Vincent Degenhart ('77) assumed the position of President of the Medical Alumni Board. Dr. Charlotte Lindler ('76) was presented with a gift certificate and plaque in appreciation of her year of service as President. Dr. Rowena Sobczyk ('74) was elected president-elect and Dr. Fritz Butehorn ('98) was elected Secretary-Treasurer.

Meeting presentations included an update on the strategic clinical plan of the university given by Dr. Jack Feussner. Dr. Joseph Helpert delivered a presentation entitled "A Random Walk through the Brain." Prior to the meeting on Saturday, a Friday evening board reception was held at the home of Dr. and Mrs. James B. Edwards.

- Plans and recruitment for the student alumni councils for Dental Medicine, Medicine, Health Professions and Pharmacy are underway with a strong interest for involvement from current and new students. The student alumni councils are involved with homecoming weekends, community charity events and assist with organizing student seminars. The student alumni councils also serve as a conduit to further engage alumni.
- The Alumni Association Board of Directors for the James B. Edwards College of Dental Medicine met on September 7, 2012, at the South Carolina Dental Association meeting in Columbia, SC. The meeting was chaired by president Dr. Jeffrey Bayme ('84) and included an update on the college by Dean Jack Sanders. Dr. Joseph Brown ('08) was elected as president-elect during the meeting.
- Planning for alumni homecoming events are in full swing with many new venues booked. The schedule for the homecoming weekend follow:
 - College of Pharmacy Appreciation honoring Ralph Wilkie – October 11, 2012
 - College of Dental Medicine – February 22-24, 2013
 - College of Medicine – March 22-23, 2013

- The Annual Joint Alumni Board meeting is scheduled for October 12, 2012.

RESOLUTION

BE IT RESOLVED by the Board of Trustees of the Medical University of South Carolina that:

The Administration of the Medical University of South Carolina is hereby authorized to proceed with the issuance of South Carolina State Institution Bonds in an amount not to exceed \$28,000,000. The proceeds from this issue will be used to replace the 2011 Bond Anticipation Note which was issued to finance the construction of the College of Dental Medicine building.

Date: October 11, 2012

Hugh B. Faulkner, III
Secretary
MUSC Board of Trustees

RESOLUTIONS
MEDICAL UNIVERSITY OF SOUTH CAROLINA

RESOLVED by the Board of Trustees of the Medical University of South Carolina (the "University"), that the Executive Vice President for Finance and Operations and the Chief Financial Officer of the University, or either one of them acting alone (each an "Authorized Officer"), are hereby authorized and directed to take or authorize to be taken such action as may be necessary or desirable to assist with the refinancing of the \$24,800,000 outstanding principal amount South Carolina Jobs-Economic Development Authority Economic Development Revenue Bonds (CHS Development Company Project), Series 2003 (the "Bonds") in order to effect a net rental savings under the Lease Agreement dated as of November 1, 2003 between CHS Development Company and the University (the "Lease"); and

FURTHER RESOLVED, the Authorized Officers, or either of them acting alone, are hereby authorized and directed to execute and deliver in the name and on behalf of the University an amendment to the Lease in such form as the Authorized Officer executing and delivering such document shall approve, and such other documents, agreements, instruments and certificates as may be necessary in connection with the refunding of the Bonds and the amendment of the Lease, such persons' execution and delivery thereof being conclusive evidence of such persons' approval of the matters therein contained; and

FURTHER RESOLVED, that the Authorized Officers, or either one of them acting alone, are hereby authorized to take or authorize to be taken all other actions as may be necessary or desirable to effectuate the interest of the foregoing resolutions.

Date: October 11, 2012

Hugh B. Faulkner, III
Secretary
MUSC Board of Trustees

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA
FINANCIAL REPORTS**

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The Medical University of South Carolina and Affiliated Organizations
Statement of Net Assets
As of August 31, 2012

	University	Area Health Education Consortium	Facilities Corporation	CHS Development Company
Assets & Deferred Outflows				
Cash and Cash Equivalents	\$ 157,321,622	\$ 2,428,483	\$ -	\$ -
Cash and Cash Equivalents - Restricted	28,829,646	-	1,369,746	4,068,045
State Appropriation Receivable	57,871,033	9,186,193	-	-
Student Tuition and Fees Receivable	4,098,296	-	-	-
Student Loan Receivable	14,373,961	-	-	-
Grants and Contracts Receivable	59,804,320	64,796	-	-
Capital Improvement Bond Proceeds Receivable	1,246,453	-	-	-
Capital Lease Receivable	-	-	7,404,214	18,063,289
Other Receivables	1,392,148	-	7,620	-
Investments	-	-	739,946	1,140,303
Prepaid Items	5,440,288	-	-	1,776,492
Capital Assets, net of Accumulated Depreciation	565,895,266	-	-	-
Due from Hospital Authority	-	-	-	-
Due from Other Funds	82,287,956	-	-	-
Bond Issue Costs	771,231	-	80,987	689,775
Derivative Instruments Fair Value / Deferred Outflows	-	-	54,477	-
Other Assets	-	-	-	-
Total Assets & Deferred Outflows	\$ 979,332,220	\$ 11,679,472	\$ 9,656,990	\$ 25,737,904
Liabilities & Deferred Inflows				
Accounts Payable	\$ 8,878,699	\$ 363,145	\$ -	\$ -
Accrued Payroll and Other Payroll Liabilities	6,030,181	-	-	-
Accrued Compensated Absences	27,714,482	199,761	-	-
Deferred Revenue	101,771,780	7,660,161	8,836	-
Retainages Payable	135,065	-	-	-
Long-Term Debt	187,948,295	-	8,064,000	24,550,515
Interest Payable	1,821,601	-	162,696	189,233
Deposits Held for Others	3,848,569	202,892	-	-
Due to Hospital Authority	7,391,220	-	-	-
Due to Other Funds	16,157,712	-	-	-
Federal Loan Program Liability	14,133,326	-	-	-
Derivative Instruments Fair Value / Deferred Inflows	-	-	54,477	-
Other Liabilities	16,009,393	7,016	-	-
Total Liabilities & Deferred Inflows	\$ 391,840,323	\$ 8,432,975	\$ 8,290,009	\$ 24,739,748
Net Assets	\$ 587,491,897	\$ 3,246,497	\$ 1,366,981	\$ 998,156
Total Liabilities & Deferred Inflows and Net Assets	\$ 979,332,220	\$ 11,679,472	\$ 9,656,990	\$ 25,737,904

The Medical University of South Carolina and Affiliated Organizations
Statement of Revenues, Expenses and Changes in Net Assets
For the Two (2) Month Period Ending August 31, 2012

	University	Area Health Education Consortium	Facilities Corporation	CHS Development Company
Operating Revenues				
Student Tuition and Fees	\$ 12,592,423	\$ -	\$ -	\$ -
Federal Grants and Contracts	20,714,743	72,266	-	-
State Grants and Contracts	965,179	-	-	-
Local Government Grants and Contracts	2,750	-	-	-
Nongovernmental Grants and Contracts	4,631,525	401,812	-	-
Sales and Services to Hospital Authority	14,741,297	-	-	-
Sales and Services of Educational and Other Activities	9,880,208	(523)	-	-
Sales and Services of Auxiliary Enterprises	1,963,277	-	-	-
Interest Income	-	-	89,142	116,635
Other Operating Revenues	2,141,986	21,799	-	-
Total Operating Revenues	67,633,388	495,354	89,142	116,635
Operating Expenses				
Compensation and Employee Benefits	54,113,804	387,829	-	-
Services and Supplies	30,164,294	535,262	265	65
Utilities	2,577,757	-	-	-
Scholarships and Fellowships	3,022,353	-	-	-
Refunds to Grantors	23,130	-	-	-
Interest Expense	-	-	79,073	188,345
Depreciation and Amortization	7,000,000	-	10,651	36,176
Total Operating Expenses	96,901,338	923,091	89,989	224,586
Operating Income (Loss)	(29,267,950)	(427,737)	(847)	(107,951)
Nonoperating Revenues (Expenses)				
State Appropriations - MUHA	3,142,285	-	-	-
State Appropriations	9,975,700	1,532,032	-	-
Gifts and Grants Received	1,162,881	-	-	-
Investment Income	(15,563)	-	-	-
Interest Expense	(1,230,598)	-	-	-
Gain (Loss) on Disposal of Capital Assets	-	-	-	-
Transfers From (To) Other State Agencies	(16,050)	(875)	-	-
Other Nonoperating Revenues (Expenses), net	(5,961)	-	-	-
Net Nonoperating Revenues (Expenses)	13,012,694	1,531,157	-	-
Income (Loss) Before Other Revenues, Expenses, Gains, Losses and Transfers	(16,255,256)	1,103,420	(847)	(107,951)
Capital Appropriations	323,407	-	-	-
Capital Grants and Gifts	777,857	-	-	-
Additions to Permanent Endowments	-	-	-	-
Transfers From (To) MUSC Physicians (UMA)	7,517,157	-	-	-
Transfers From (To) AHEC	-	-	-	-
Transfers From (To) CHS Development	(114,681)	-	-	114,681
Transfers From (To) Facilities Corporation	-	-	-	-
Increase (Decrease) in Net Assets	\$ (7,751,516)	\$ 1,103,420	\$ (847)	\$ 6,730

The Medical University of South Carolina
 Budgeted Funds Comparison to Budget
 For the period ending August 31, 2012

	Budget	Prorated Budget (Note)	Actual	Variance	
REVENUES					
State					
State Appropriations	58,784,436	9,797,406	9,975,700	178,294	F
State Appropriations - MUHA	18,853,707	3,142,285	3,142,285	-	F
State Grants & Contracts	7,224,365	1,204,061	965,179	(238,882)	U
Total State	84,862,508	14,143,752	14,083,164	(60,588)	U
Federal					
Federal Grants & Contracts	119,815,635	19,969,273	15,673,284	(4,295,989)	U
Federal Grants Indirect Cost Recoveries	35,783,275	5,963,879	5,041,459	(922,420)	U
Total Federal	155,598,910	25,933,152	20,714,743	(5,218,409)	U
Other					
Private Grants & Contracts	21,599,738	3,599,956	3,984,400	384,444	F
Private Grants Indirect Cost Recoveries	2,859,407	476,568	649,875	173,307	F
MUSC Foundation Gifts and Grants	10,172,033	1,695,339	1,162,881	(532,458)	U
Tuition and Fees	81,829,072	12,346,497	12,592,423	245,926	F
Sales and Services of Educational Departments	58,152,988	9,692,165	9,880,208	188,043	F
Sales and Services of Auxiliary Enterprises	12,378,599	2,063,100	1,963,277	(99,823)	U
Interest and Investment Income	87,231	14,539	(20,144)	(34,683)	U
Endowment Income	1,034,916	172,486	6,786	(165,700)	U
Miscellaneous	11,516,268	1,919,378	1,330,974	(588,404)	U
Miscellaneous - Residents	4,743,637	790,606	746,667	(43,939)	U
Authority Revenue	71,977,254	11,996,209	9,214,899	(2,781,310)	U
Authority Revenue - Residents	39,872,745	6,645,458	6,645,458	-	F
Intra-Institutional Transfers	41,394,909	6,899,152	5,633,671	(1,265,481)	U
Total Other	357,618,797	58,311,453	53,791,375	(4,520,078)	U
Total Revenues	598,080,215	98,388,357	88,589,282	(9,799,075)	U
EXPENDITURES					
Instruction	126,094,772	21,015,795	18,793,627	2,222,168	F
Instruction - Residents	44,940,529	7,490,088	7,495,648	(5,560)	U
Instruction - MUHA	18,853,707	3,142,285	3,142,285	-	F
Research	185,510,324	30,918,387	28,516,925	2,401,462	F
Public Service	45,010,628	7,501,771	7,203,805	297,966	F
Academic Support	38,869,475	6,478,246	6,959,249	(481,003)	U
Student Services	9,076,193	1,512,699	1,385,532	127,167	F
Institutional Support	67,579,102	11,263,184	10,668,946	594,238	F
Operation & Maintenance of Plant	73,756,002	12,292,667	11,394,449	898,218	F
Scholarships & Fellowships	2,337,092	389,515	606,770	(217,255)	U
Auxiliary Enterprises	11,810,017	1,968,336	1,555,329	413,007	F
Indirect Cost Remitted to State	115,000	19,167	16,050	3,117	F
Debt Services	6,517,406	1,086,234	1,086,234	-	F
Total Expenditures	630,470,247	105,078,374	98,824,849	6,253,525	F
OTHER ADDITIONS (DEDUCTIONS)					
Transfers from (to) UMA	54,645,011	9,107,502	7,517,157	(1,590,345)	U
Transfers from (to) Facilities Corporation	1,350,000	225,000	-	(225,000)	U
Transfers from (to) AHEC	(3,300)	(550)	-	550	F
Transfers from (to) CHS Development	(330,000)	(55,000)	(56,898)	(1,898)	U
Transfers from (to) Loan funds	-	-	-	-	F
Transfers from (to) Plant Funds	(23,203,159)	(3,867,193)	(3,871,360)	(4,167)	U
Refunds to Grantors	(56,591)	(9,432)	(23,130)	(13,698)	U
Transfers to Endowment Fund	(11,929)	(1,988)	-	1,988	F
Total Other Additions (Deductions)	32,390,032	5,398,339	3,565,769	(1,832,570)	U
NET INCREASE (DECREASE) in Fund Balance	-	(1,291,678)	(6,669,798)	(5,378,120)	U

Note: Budgeted tuition is prorated based on semesters; Other budgeted items prorated based on calendar months.

The Medical University of South Carolina

Direct Expenditures on Federal Grants and Contracts

(By Responsibility Center)

For the 2 Month Period Ending August 31, 2012

Administration	145,989
Centers of Excellence	969,941
College of Dental Medicine	608,479
College of Graduate Studies	352,887
College of Health Professions	280,871
College of Medicine	12,540,042
College of Nursing	494,392
College of Pharmacy	119,698
Library	160,984
	<hr/>
	\$15,673,284
	<hr/>

NOTE: The federal direct expenditures shown above were incurred by the University. The federal grant and contract revenue earned to cover these direct expenditures is \$15,673,284 .

In addition to this federal grant and contract revenue, the University received \$5,041,459 in federal monies to reimburse it for Facilities and Administration (F+A) costs incurred to administer the above federal grants and contracts. \$5,025,409 of the F+A recoveries received is unrestricted which means the University can use it for any of its operating needs. The remaining \$16,050 represents the F+A recoveries on non-research federal grants and contracts. This amount is required to be remitted to the State.

University direct federal expenditures	\$15,673,284
Facilities and Administration costs	\$5,041,459
Federal operating grants and contracts	<hr/>
	\$20,714,743
	<hr/>

THE MEDICAL UNIVERSITY OF SOUTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
August 31, 2012

Note 1. *Basis of Presentation*

This financial statement provides summarized information for The Medical University of South Carolina (MUSC) and its affiliated organizations in discrete columns on the same page. The purpose of this financial report is to provide information that will be helpful to those who must make decisions about MUSC.

Note 2. *State Appropriations*

State appropriations revenue is prorated evenly over the twelve month period for which the funds are to be spent.

Note 3. *Cash and Cash Equivalents - Restricted*

Cash and cash equivalents - restricted include bond proceeds, the debt service reserve accounts, and the debt service fund accounts.

Note 4. *Capital Assets, Net of Accumulated Depreciation*

The University's capital assets, net of accumulated depreciation consists of the following:

Construction in progress	\$	23,066,706
Land/Bldgs/Equipment/Accumulated depreciation		542,828,560
Capital Assets, Net of Accumulated Depreciation	\$	<u>565,895,266</u>

Note 5. *Construction in Progress*

Construction in progress consists of the following projects and expenditures to date and is included in Capital Assets, Net of Accumulated Depreciation on the Statement of Net Assets.

	Jun 30, 2012 Balance	Fiscal Year 2012 Additions	Aug 31, 2012 Balance
Greenville Research Education Innovation Institute	\$ 2,282,009	\$ 217,991	\$ 2,500,000
Microbiology & Immunology Renovations in BSB	3,590,493	468,865	4,059,358
Dental Medicine Classroom Renovations in BSB	2,227,182	95,069	2,322,251
Neurosciences 3rd Floor Renovations in CSB	1,451,616	77,760	1,529,376
Psychiatric Institute Data Center System	908,798	357,221	1,266,019
Psychiatric Institute Data Center UPS	1,134,911	(15,912)	1,118,999
Others less than \$1,000,000 (ending balance)	8,177,229	2,093,474	10,270,703
Total construction in progress	<u>\$ 19,772,238</u>	<u>\$ 3,294,468</u>	<u>\$ 23,066,706</u>

Note 6. *Deferred Revenue*

The University's deferred revenue consists of the following:

State appropriations	\$ 49,878,497
Grants and contracts	22,375,516
Student tuition and fees	29,489,172
Other	28,595
Total Deferred Revenue	<u>\$ 101,771,780</u>

THE MEDICAL UNIVERSITY OF SOUTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
August 31, 2012

Note 7. *Long Term Liabilities*

The University's long term liabilities consist of the following:

Obligations under capital leases	\$ 71,936,577
Higher Education Revenue bond payable	33,625,000
State Institution bonds payable	75,660,000
Premium on State Institution bonds payable	1,861,967
Energy performance note payable	6,042,755
Deferred loss on early retirement of bond	(1,178,004)
Total Long Term Liabilities	<u>\$ 187,948,295</u>

Note 8. *Comparison to Budget*

The Comparison to Budget statement (page 3) includes only activity in the current funds.
The Statement of Revenues, Expenses, and Changes in Net Assets (page 2)
includes current funds, loan funds, endowment and similar funds, and plant funds.

Net increase (decrease) in fund balance per		
Comparison to Budget statement	\$	(6,669,798)
Plant funds:		
Capital grants and gifts - Federal	777,857	
Capital grants and gifts - State	-	
Capital grants and gifts - private	-	
Capital appropriations	323,407	
Donated property & other in-kind donations	-	
Interest and investment income	-	
Other operating revenue	-	
Other nonoperating revenue	-	
Expended in current fund-lease principal	561,949	
Expended in current fund-capital costs	-	
Transfers	4,899,811	
Expensed in plant fund-depreciation	(7,000,000)	
Expensed in plant fund-interest expense	(636,942)	
Expensed in plant fund-other	(5,961)	
Gain (loss) on disposition of property	-	(1,079,879)
Loan funds:		
Other income	-	
Interest and investment income	62,138	
Expenses	(63,977)	
Transfers	-	(1,839)
Endowment funds:		
New endowments	-	
Income draws to operating units	-	
Endowment income (Loss)	-	
Transfers	-	-
Other	-	-
Net increase (decrease) in Net Assets per Statement		
of Revenues, Expenses, and Changes in Net Assets	<u>\$</u>	<u>(7,751,516)</u>

Medical University of South Carolina
Summary of Current Debt Obligations and
Analysis of Available Bonded Debt Capacity

(\$\$ in thousands)

	Original Issue	Authorized Not Issued	Purpose	Outstanding & Authorized as of 31-Aug-2012
State Institution Bonds (SIB)				
SIB 2003D	\$ 8,000	-	Renovations of Thurmond/Gazes bldg.	575
SIB 2003J	12,000	-	Renovations of Thurmond/Gazes bldg. and subpower plant	1,100
2005 Refunding Bond	19,045	-	Advance refunding on SIB2000A	15,120
SI BAN 2011	30,000	-	College of Dental Medicine Building	28,000
SIB 2011D	18,950	-	Deferred maintenance projects	18,220
SIB 2012B	12,645	-	Refinancing 2001A, 2003D, & 2003J	12,645
	<u>\$ 100,640</u>	<u>\$ -</u>		
Current Bonded Debt Authorized and Issued				<u>\$ 75,660</u>
Notes Payable - JEDA				
	<u>\$ 13,500</u>	<u>\$ -</u>	Refund Harborview Certificates of Participation	<u>\$ 3,110</u>
	<u>\$ 32,985</u>	<u>\$ -</u>	Construction of College Health Health Profession facilities	<u>\$ 24,490</u>
Lease Revenue Bonds				
LRB 1995 A & B	<u>\$ 13,201</u>	<u>\$ -</u>	Thurmond Biomedical Center	<u>\$ 4,954</u>
Higher Education Revenue Bonds				
2006	<u>\$ 38,000</u>	<u>\$ -</u>	Construction of Parking Garage	<u>\$ 33,625</u>
Energy Performance Note Payable				
EPNP 11-26-08	<u>\$ 15,387</u>	<u>\$ -</u>	Energy Savings	<u>\$ 6,043</u>

MUSC Physicians
(A Component Unit of the Medical University of South Carolina)

Statement of Revenues, Expenses and Changes in Net Position

	For the Two Month Ending 8/31/11	For the Two Month Ending 8/31/12
Operating Revenues		
Net clinical service revenue	45,526,665	44,951,464
Other operating revenue	236,877	(278,077)
Ambulatory care support	726,322	782,223
Primary care support	533,333	533,333
Total operating revenues	47,023,197	45,988,943
Operating Expenses		
Departmental expenses	28,548,642	30,417,824
Corporate operating expenses	4,474,311	5,052,804
Ambulatory care expenses	606,074	833,601
New Initiative expenses	732,250	1,264,486
Total expenses	34,361,277	37,568,716
Operating Income (Loss)	12,661,919	8,420,227
Nonoperating Revenues (Expenses)	(1,880,973)	1,102,559
Transfers from (to) Related Entities		
Nonmandatory contributions to the MUSC Foundation	(592,839)	(824,729)
Nonmandatory transfers to the MUSC	(8,318,661)	(7,517,157)
Change in Net Position Before Extraordinary Items	1,869,447	1,180,901
Extraordinary/Special Items	-	-
Transfers to Debt Service and Equity Deficits	-	-
Change in Net Position Before Expenses Related to the DHHS Supplemental Revenue	1,869,447	1,180,901
Expenses Related to the DHHS Supplemental Revenue	-	-
Change in Net Position	1,869,447	1,180,901

MUSC Foundation for Research Development
Statement of Activities
For the two months ended August 31, 2012

	FRD	Program Services	OIP	Total
Revenues				
State grants and contracts	\$175,000	-	-	\$175,000
Research contracts	-	-	\$38,788	\$38,788
Other Contracts	\$11,060	-	-	\$11,060
Registration and seminar fees	-	\$13,948	-	\$13,948
Royalty and license income	\$18,910	-	-	\$18,910
Interest and dividends	\$2,188	-	-	\$2,188
Patent expense recovery	\$512	-	-	\$512
Patent expense recovery - CY Deals	\$1,135	-	-	\$1,135
Gains/losses on investments	\$20,684	-	-	\$20,684
Other revenues	-	\$4,500	-	\$4,500
Total Revenues	\$229,488	\$18,448	\$38,788	\$286,724
Expenses				
Personnel services	\$72,725	-	-	\$72,725
Printing	\$129	\$777	-	\$906
Other contractual services	-	\$8,629	-	\$8,629
Data processing	\$450	-	-	\$450
Telephone	\$1,548	-	-	\$1,548
Professional and other fees	\$27,778	\$128	-	\$27,905
Non-employee travel	\$4,580	\$4,185	-	\$8,765
Registration fees	-	\$140	-	\$140
Maintenance contracts	\$1,869	-	-	\$1,869
Patent prosecution costs - speculative	\$7,255	-	-	\$7,255
Office supplies	\$630	-	-	\$630
Educational supplies	-	\$459	-	\$459
Postage	\$719	-	-	\$719
Lease payments	\$787	-	-	\$787
Insurance	\$3,836	-	-	\$3,836
Fixed charges	\$811	\$93	\$15	\$919
Dues and memberships	\$220	\$205	-	\$425
Recruitment costs	\$1,563	-	-	\$1,563
Refreshments and meals - seminars	\$367	-	-	\$367
Special activities	\$2,875	\$281	-	\$3,156
Travel	\$176	-	-	\$176
Depreciation expense	\$281	-	-	\$281
Subcontract to MUSC	\$10,057	-	\$14,198	\$24,256
Total Expenses	\$138,657	\$14,896	\$14,213	\$167,767
 BEGINNING NET ASSETS	 \$560,603	 \$551,489	 (\$121,830)	 \$990,262
 NET SURPLUS/(DEFICIT)	 \$90,831	 \$3,552	 \$24,575	 \$118,958
 ENDING NET ASSETS	 \$651,434	 \$555,041	 (\$97,255)	 \$1,109,220

MUSC Foundation for Research Development
Statement of Financial Position
August 31, 2012

Assets

Cash and Cash Equivalents	\$1,057,054
Interest Receivable	\$2,336
Accounts Receivable-Billed, net	\$375,345
Accounts Receivable-Unbilled	\$172,416
Prepaid Expense	\$46,136
Investments	\$314,115
Property and Equipment, net	\$1,615
Total Assets	<u>\$1,969,017</u>

Liabilities and Net Assets

Liabilities

Accounts Payable	\$184,746
Accounts Payable - MUSC	\$570,053
Due to UMA	\$19,618
Unearned Revenue and Deposits	\$85,380
Total Liabilities	<u>\$859,797</u>

Net Assets

Unrestricted	\$1,107,447
Temporarily Restricted	\$1,773
Total Net Assets	<u>\$1,109,220</u>
Total Liabilities and Net Assets	<u>\$1,969,017</u>

FACILITIES

ACADEMIC

PROJECT SCOPE AND BUDGET INCREASE

FOR APPROVAL

October 9, 2012

PROJECT TITLE: College of Nursing Building Floors 2-5 Interior Renovation

PROJECT NUMBER: H51-9819

PREVIOUSLY APPROVED BUDGET: \$8,000,000

REVISED BUDGET FOR APPROVAL: \$9,000,000

SOURCE OF FUNDS INCREASE: STATE DEFERRED MAINTENANCE MONEY

JUSTIFICATION: Renovation of floors 2-5 of the College of Nursing was approved in August, 2011 by the MUSC Board of Trustees, and the second/full approval by the Budget and Control Board was received in May of 2012.

A \$1,000,000 elevator replacement was in the original conceptual scope of work because the elevator doors and cabs are unusually small and antiquated. Funding limitations required the elevator work to be reduced to controls and interior finishes improvements.

Since then, and after considerable discussion, it is clear that we have the opportunity to address the much needed elevator replacement while the College of Nursing Building is under major renovation by returning the \$1.5 million Clinical Science Building Air Handler Replacement for consideration in FY13-14. This revised approach will result in a much needed elevator replacement for the College of Nursing Building at reduced cost and disruption. The remaining \$500,000 will be used to address unexpected needs during this fiscal year. Associated project budget adjustments and new projects will be brought to the MUSC Board of Trustees for approval in accordance with Board policy as needed.

FACILITIES

ACADEMIC

PROJECT FUNDS SOURCE CHANGES

FOR APPROVAL

October 9, 2012

PROJECT TITLE: College of Medicine Projects Listed Below

PROJECT NUMBERS: To Be Determined

FUNDS SOURCE CHANGE TOTAL: \$ 1,000,000

SOURCE(S) OF FUNDS: INSTITUTIONAL CAPITAL PROJECT FUNDS

JUSTIFICATION: The Renovation of Walton Research Building Floors 2,3,6 & 7 was approved by the MUSC Board of Trustees in December, 2011, and will go before the Joint Bond Review Committee for second/full approval at the end of this month. This project, along with all of the other agency projects up for consideration at the August Joint Bond Review Committee meeting, was deferred to the October meeting.

Prior to presenting the project for MUSC Board of Trustees approval, the College of Medicine had requested University general funding of \$1,000,000 toward the project to offset the \$1,000,000 electric system upgrade as a deferred maintenance item. It was not known at that time how much money would be available this fiscal year for deferred maintenance, so it was decided to fully fund the Walton Research Building Renovation with Clinical Revenue, and consider a funds source change this year if funding was available.

It is recommended that the College of Medicine request be honored by offsetting \$1,000,000 of clinical revenue with Institutional Capital Project Funds for the following projects included in the Capital Budget for this year instead of offsetting the \$1,000,000 directly within the Walton Research Building project because of that project's current approval process status:

Basic Science Building 1 st Biochemistry 5 th and 7 th Floor Renovations	\$500,000
Basic Science Building 6 th Floor Lab Renovation	\$250,000
Darby Children's Research Institute Lab Renovations	\$250,000

MEDICAL UNIVERSITY OF SOUTH CAROLINA

CONSENT AGENDA

Board of Trustees Meeting
Thursday, October 11, 2012
101 Colcock Hall

Members of the Board of Trustees

Thomas L. Stephenson, Esquire, Chairman
Dr. James E. Wiseman, Jr., V-Chairman
Dr. Stanley C. Baker, Jr.
Mr. William H. Bingham, Sr.
Dr. Cotesworth P. Fishburne, Jr.
Mr. William B. Hewitt

Dr. Harold W. Jablon
Dr. Donald R. Johnson II
Dr. E. Conyers O'Bryan, Jr.
Dr. Thomas C. Rowland, Jr.
Mr. Charles W. Schulze
The Honorable Robin M. Tallon
Dr. Charles B. Thomas, Jr.

Trustees Emeriti

Mrs. Margaret M. Addison
Dr. Charles B. Hanna
The Honorable Robert C. Lake, Jr.
Mrs. Claudia W. Peeples
Mr. Allan E. Stalvey

**EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE
CHAIRMAN: DR. E. CONYERS O'BRYAN**

(APPROVAL ITEMS)

Item 13. Faculty Appointments.

Statement: At the request of the deans of the colleges of Dental Medicine and Medicine administration presents for approval the following faculty appointments:

College of Dental Medicine

Elizabeth H. Slate, Ph.D., as Adjunct Professor in the Department of Craniofacial Surgery, effective September 1, 2012

College of Medicine

Malik E. Ashe, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Steven Keith Barnett, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Michael J. Bernardo, M.D., as MUSC AHEC Clinical Professor (Charleston, Family Medicine), effective July 1, 2012

Charles W. Bounds, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Kirt A. Caton, M.D., as MUSC AHEC Clinical Professor (Charleston, Family Medicine), effective July 1, 2012

William M. Dixon, III, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Focell Jackson-Dozier, M.D., as Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

William J. Epperson, M.D., M.B.A., as MUSC AHEC Clinical Professor, (Charleston, Family Medicine), effective July 1, 2012

Tricia L. Etheridge, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Paul D. Freel, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Roger A. Gaddy, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Lisa E. Heichberger, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Benjamin Wade Lamb, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Steven A. Meixel, M.D., as MUSC AHEC Clinical Professor (Charleston, Family Medicine), effective July 1, 2012

Sara Montoya, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Carroll A. Pinner, III, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Keith D. Shealy, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Titte R. Srinivas, M.D., as Professor on the Clinician Educator track, in the Department of Medicine, Division of Nephrology, effective August 1, 2012

Samuel R. Stone, M.D., as MUSC AHEC Clinical Professor (Charleston, Family Medicine), effective July 1, 2012

Henry Wing Sek Tam, M.D., as MUSC AHEC Clinical Professor (Charleston, Family Medicine), effective July 1, 2012

William Lee Thomas, M.D., as MUSC AHEC Clinical Associate Professor (Charleston, Family Medicine), effective July 1, 2012

Recommendation of Administration: That these faculty appointments be approved.

Recommendation of Committee:

Board Action:

Item 14. Changes in Faculty Status.

Statement: At the request of the Dean of the College of Medicine, administration presents for approval, the following changes in faculty status:

College of Medicine

Nestor F. Esnaola, M.D., from Associate Professor to Adjunct Associate Professor in the Department of Surgery, Division of General Surgery, effective September 1, 2012

Recommendation of Administration: That these changes in faculty status be approved.

Recommendation of Committee:

Board Action:

Item 15. Faculty Tenure Recommendations.

Statement: At the request of the Deans of the colleges of Health Professions and Medicine, administration presents for approval the following faculty tenure recommendations, effective January 1, 2012:

College of Health Professions

Karen A. Wager, D.B.A., Professor, Department of Healthcare Leadership and Management

College of Medicine

David H. Bernanke, Ph.D., Professor, Department of Regenerative Medicine and Cell Biology, Academic Investigator/Educator track

Suzanne E. Thomas, Ph.D., Associate Professor, Department of Psychiatry and Behavioral Sciences, Joint: Department of Health Professions, College of Health Professions, Academic Investigator/Educator track

Michael D Sweat, Ph.D., Professor, Department of Psychiatry and Behavioral Sciences, Academic Investigator track

Michelle M. Macias, M.D., Professor, Department of Pediatrics, Division of Developmental-Behavioral Pediatrics, Clinician Educator track

James C. Oates, M.D., Associate Professor, Department of Medicine, Division of Rheumatology, Academic Investigator track

Cassandra D. Salgado, M.D., M.S., Associate Professor, Department of Medicine, Division of Infectious Disease, Clinician Educator track

Katherine A. Morgan M.D. Associate Professor, Department of Surgery, Division of General Surgery, Clinician Educator track

Recommendation of Administration: That these recommendation for faculty tenure be approved.

Recommendation of Committee:

Board Action:

Item 16. Faculty Promotions.

Statement: At the request of the Dean of the College of Medicine, administration presents the following faculty promotion, effective January 1, 2013:

From MUSC AHEC Clinical Assistant Professor to MUSC AHEC Clinical Associate Professor

Hanna Samaan Sahhar, M.D., MUSC AHEC (Spartanburg/Pediatrics)

Recommendation of Administration: That the faculty promotion be approved.

Recommendation of Committee:

Board Action:

Item 17. Institutional Commitment to Graduate Medical Education.

Statement: At the request of the ACGME Designated Institutional Official for GME, administration presents for approval, institutional commitment to Graduate Medical Education, effective October 12, 2012.

Recommendation of Administration: That the Institutional Commitment to Graduate Medical Education be approved.

Recommendation of Committee:

Board Action:

**PHYSICAL FACILITIES COMMITTEE
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

(INFORMATIONAL ITEMS)

Item 28. Facilities Contracts Awarded.

Statement: Facilities Contracts awarded will be presented to the Board of Trustees.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Medical University of South Carolina
COLLEGE OF DENTAL MEDICINE
ABBREVIATED CURRICULUM VITAE

Date: 7/24/2012

Name: Slate Elizabeth H
Last First Middle

Citizenship and/or Visa Status: USA

Office Address: MUSC: 230G BSB Telephone: (850) 644-3218
FSU: 117 N. Woodward Ave., Tallahassee, FL
32306

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Carnegie Mellon University	1983-1986	BS/1986	Mathematics/Computer Science
Carnegie Mellon University	1987-1988	MS/1988	Statistics
Carnegie Mellon University	1988-1991	PhD/1991	Statistics

Graduate Medical Training: (*Chronological*)

<u>Place</u>	<u>Dates</u>
Internship	

<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral:	

Board Certification:	Date:
	Date:
	Date:
	Date:
Licensure:	Date:
	Date:
	Date:
	Date:

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1992-2000	Assistant/Associate Prof.	Cornell University	Operations Research and Industrial Engineering
2000-2011	Associate/Full Prof	Medical University of South Carolina	Biostatistics, Bioinformatics and Epidemiology
2011-present	Full Professor	Florida State University	Statistics
2011-present	Adjunct Professor	Medical University of South Carolina	Medicine, Division of Biostatistics and Epidemiology
2003-present	Adjunct Professor	University of South Carolina	Statistics

Date: September 10, 2012

Citizenship and/or Visa Status: _____

Education: (*Baccalaureate and above*)

Graduate Medical Training: (Chronological)

Faculty appointments: (Begin with initial appointment)

First Appointment to MUSC: Rank Clinical Associate Professor **Date:** July 1, 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Steven K. Barnett, M.D.

Date: 5/25/2011

Citizenship and/or Visa Status:

Office Address: Fairfield Medical Associates, 800 Moultrie Street, Suite 200,
Winnsboro, SC, 29180 Telephone: (803) 635-6461

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years Attended</u>	<u>Degree</u>	<u>Field of Study</u>
Clemson University	1987	B.S.	Microbiology
University of Connecticut	1995	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Practice Residency	Middlesex Hospital	06/1995 - 06/1996
Family Practice Residency	University of Connecticut	07/1996 - 06/1998

Board Certification:

American Board of Family Practice Certification

Certified Medical Director

Licensure:

S.C. State Medical License No. 20528

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2011 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC:

Rank: Clinical Assistant Professor

Date: 2011

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Michael J Bernardo, M.D.

Date: 6/18/2012

Citizenship and/or Visa Status: USA

Office Address: Family Healthcare Newberry, 2605
Kinard St. Suite 200, Newberry, SC, 29108

Telephone: 803-405-1900

Education: (*Baccalaureate and above*)

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1978	Cornell University	B.S.	Biology and Physiology
1986	Cornell University	M.S.	
1989	Cornell University Medical College	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Medicine Residency	University of Virginia, Charlottesville, VA	1989 - 1992

Board Certification:

American Board of Family Medicine	Date: 1992-1999
American Board of Family Medicine, Recertification	Date: 1999-2006
American Board of Family Medicine, Recertification	Date: 2006-2013

Licensure:

South Carolina Medical License #16266	Date: 1992-2013
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Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Charles W. Bounds, M.D.

Date: 6/8/2012

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: (*Baccalaureate and above*)

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1972	University of Virginia	B.A.	Biology
1976	University of Virginia	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Family Medicine Internship	Riverside Hospital, Newport News, VA	1976 - 1977

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Medicine Residency	Riverside Hospital, Newport News, VA	1977 - 1979

Board Certification:

American Board of Family Medicine	Date: 07/08/1979-07/11/1985
American Board of Family Medicine	Date: 07/11/1997-07/10/2003
American Board of Family Medicine	Date: 07/11/2003-12/31/2013
American Board of Family Medicine	Date: 07/12/1985-07/11/1991
American Board of Family Medicine	Date: 07/12/1991-07/10/1997
American Board of Family Medicine, Sports Medicine	Date: 09/30/1993-12/31/2003

Licensure:

South Carolina Medical License	Date: 05/02/1979-06/30/2013
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Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina
College of Medicine
ABBREVIATED CURRICULUM VITAE

Date: September 10, 2012

Name: Caton Kirt A.
 Last First Middle

Citizenship and/or Visa Status: _____

Office Address: 1254 Yeaman's Hall Road Telephone: (843) 554-8312
 Hanahan, SC 29410

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Charleston Southern University	1989 – 1993	BS / 1993	Biology
Medical University of South Carolina	1994 – 1998	MD / 1998	Medicine
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

Graduate Medical Training: (*Chronological*)

	<u>Place</u>	<u>Dates</u>
Internship	_____	_____
	_____	_____

	<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral:		
	Family Medicine Residency, Medical University of South Carolina	07/1998 – 06/2001
	_____	_____
	_____	_____
	_____	_____

Board Certification:	American Board of Family Medicine	Date: 07/2002 – Present
	_____	Date: _____
	_____	Date: _____
	_____	Date: _____
Licensure:	South Carolina #22293	Date: 2001 – Present
	_____	Date: _____
	_____	Date: _____
	_____	Date: _____

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

First Appointment to MUSC: Rank Clinical Professor Date: July 1, 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: William M. Dixon, M.D.

Date: 7/3/2012

Citizenship and/or Visa Status:

Office Address:

Telephone: 803-364-4852

Education: *(Baccalaureate and above)*

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1991	Harvard University	B.A.	Biochemistry
1997	University of Virginia	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Residency	Hamot Family Practice Residency Program - Erie, PA	06/1997 - 06/2000
Obstetrics Fellowship	Central Texas Medical Foundation - Austin, TX	07/2000 - 07/2001

Board Certification:

American Board of Family Medicine

Date: 07/2000-07/2007

American Board of Family Medicine

Date: 07/2007-12/2014

Licensure:

South Carolina Medical License

Date: 10/2001-Present

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Focell I. Jackson-Dozier, M.D., M.P.H.

Date: 9/12/2012

Citizenship and/or Visa Status:

Telephone:

Office Address:

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1985	Allen University	B.S.	Chemistry
1988	University of South Carolina	M.P.H.	Clinical Microbiology
1995	Medical University of South Carolina	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

Board Certification:

American Board of Family Medicine

Date: 07/1998-07/2004

American Board of Family Medicine

Date: 07/2004-12/2014

Licensure:

South Carolina #18826

Date: 09/1996-present

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC:

Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: William J. Epperson, M.D.

Date: 6/22/2012

Citizenship and/or Visa Status:

Office Address: 912 Inlet Square Drive, Murrells Inlet, SC, 29576 Telephone:

Education: (*Baccalaureate and above*)

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1980	University of South Carolina	B.S.	Biology
1984	University of South Carolina Medical School	M.D.	Medicine
1999	Pfeiffer College	M.B.A.	Business Administration

Graduate Medical Training: (*Chronological*)

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Family Practice Intern	Eastern Virginia Graduate School of Medicine, Ghent Family Practice, Norfolk, VA	1984 - 1985

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Practice Resident	Anderson Family Practice, Anderson, SC	1985 - 1987

Board Certification:

American Board of Family Medicine	Date: 1987-1993
American Board of Family Medicine	Date: 1993-1999
American Board of Family Medicine	Date: 1999-2006
American Board of Family Medicine	Date: 2006-2013

Licensure:

South Carolina Board of Medical Examiners	Date: 1985-2013
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Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Tricia L Etheridge, M.D.

Date: 6/26/2012

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: (*Baccalaureate and above*)

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1992	Presbyterian College	B.S.	Biology
1996	Medical University of South Carolina	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Medicine Residency	Self Memorial Hospital, Greenwood, SC	06/1996 - 06/1999

Board Certification:

American Board of Family Medicine

Date: 1999, 2006

Licensure:

South Carolina Medical License

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Paul D. Freel, M.D.

Date: 9/14/2012

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: (*Baccalaureate and above*)

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1983	Mount Vernon Nazarene University	B.S.	Pre-Med
1989	East Carolina University	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Internship and Residency	Florida Hospital, Orlando, FL	1989 - 1992

Board Certification:

American Board of Family Medicine	Date: 1992-1999
American Board of Family Medicine	Date: 1999-2006
American Board of Family Medicine	Date: 2006-2013

Licensure:

South Carolina #17995	Date: 1995-present
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Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Associate Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Associate Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Roger A. Gaddy, M.D.

Date: 7/28/2011

Citizenship and/or Visa Status:

Office Address: 880 W. Moultrie Street, Ste 200, Winnsboro, SC, 29180 Telephone: (803) 635-6487

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years Attended</u>	<u>Degree</u>	<u>Field of Study</u>
University of South Carolina	- 1971	B.S.	
Medical University of South Carolina	- 1976	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Practice Residency	Richland Memorial Hospital, Columbia, SC	1976 - 1979

Board Certification:

American Board of Family Medicine

Date: 1979 - present

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2011 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine
2011	Assistant Clinical Instructor	University of South Carolina School of Medicine	Family Medicine

First Appointment to MUSC:

Rank: Clinical Assistant Professor

Date: 2011

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Lisa E. Heichberger, M.D.

Date: 6/18/2012

Citizenship and/or Visa Status: USA

Office Address: Lovelace Family Medicine, PA, PO Box 630, 600 N Wheeler Ave, Prosperity, SC, 29127 Telephone: 803-364-4852

Education: (*Baccalaureate and above*)

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1994	State Univ of New York at Fredonia	B.S.	Biology and Medical Technology
1998	University of Buffalo	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Residency	Hamot Family Practice Residency Program - Erie, PA	1998 - 2001
Rural Family Medicine Fellowship	Multicare Group - Tacoma, WA	2001 - 2002

Board Certification:

BLS

ACLS

American Board of Family Medicine

Date: 07/2001-07/2007

American Board of Family Medicine

Date: 07/2007-12/2014

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Benjamin Wade Lamb, M.D.

Date: 6/6/2012

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: (*Baccalaureate and above*)

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1994	Francis Marion University, Florence	B.S.	Biology
2000	University of South Carolina	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Medicine Internship and Residency	McLeod Regional Medical Center, Florence, SC	07/2001 - 06/2003

Board Certification:

American Board of Family Medicine

Date: 2003-2013

Licensure:

South Carolina Medical License

Date: 2001-Present

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina
College of Medicine
ABBREVIATED CURRICULUM VITAE

Date: September 10, 2012

Name: Meixel Steven Alan
 Last First Middle

Citizenship and/or Visa Status: USA

Office Address: 4301 Dick Pond Road Telephone: (843) 652-8100
Myrtle Beach, SC 29588

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Duke University	1967 – 1971	BA / 1971	Chemistry
Vanderbilt University	1971 – 1975	MD / 1975	Medicine
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

Graduate Medical Training: (*Chronological*)

	<u>Place</u>	<u>Dates</u>
Internship	_____	_____
	_____	_____

	<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral:		
	<u>Family Practice Residency, Medical University of South Carolina, Charleston</u>	<u>1975 – 1978</u>
	_____	_____
	_____	_____
	_____	_____

Board Certification:	<u>American Board of Family Practice</u>	<u>Date: 1978</u>
	<u>Recertification</u>	<u>Date: 1984, 1991, 1998,</u>
		<u>Date: 2005</u>
		<u>Date:</u>
Licensure:	<u>South Carolina #7878</u>	<u>Date: 2009 – Present</u>
	<u>Virginia #30133</u>	<u>Date: 1978 – Present</u>
	<u>Oklahoma #21694</u>	<u>Date: 2000 – Present</u>
		<u>Date:</u>

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1979	Assistant Professor	University of Virginia Medical Cntr	Family Medicine
1984	Associate Professor	University of Virginia Medical Cntr	Family Medicine
1990	Professor	University of Virginia Medical Cntr	Family Medicine
1994	Harrison Medical Teaching Professor	University of Virginia	Generalist Medicine
2000	Paul Tietze Professor	University of Oklahoma COM	Family Medicine
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

First Appointment to MUSC: Rank Clinical Professor Date: July 1, 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Sara B. Montoya, M.D.

Date: 6/22/2012

Citizenship and/or Visa Status:

Office Address: 507 N. Laurel St., Summerville, SC,
29483

Telephone: 843-875-0600

Education: (*Baccalaureate and above*)

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1983	Erskine College	B.A.	Chemistry
1987	Medical University of South Carolina	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Practice Resident	Medical University of South Carolina, Charleston, SC	1987 - 1990

Board Certification:

American Board of Family Medicine Date: 1990-1997

American Board of Family Medicine Date: 1997-2004

American Board of Family Medicine Date: 2004-2014

Licensure:

South Carolina Board of Medical Examiners Date: 1987-Present

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Carroll A. Pinner, M.D.

Date: 6/7/2012

Citizenship and/or Visa Status:

Office Address: 32 River Street, PO Box 99, Peak, SC, 29122-0099 Telephone:

Education: (*Baccalaureate and above*)

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1967	The Citadel, Charleston	B.S.	Pre-Med
1971	Bowman Gray School of Medicine	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Practice Residency	Greenville Hospital Systems	1971 - 1974

Board Certification:

American Board of Family Medicine	Date: 07/08/1981-07/09/1987
American Board of Family Medicine	Date: 07/08/1994-07/12/2001
American Board of Family Medicine	Date: 07/10/1987-07/07/1994
American Board of Family Medicine	Date: 07/13/2001-07/23/2008
American Board of Family Medicine	Date: 07/24/2008-12/31/2015
American Board of Family Medicine	Date: 10/20/1974-07/07/1981

Licensure:

South Carolina Medical License #6376	Date: 07/10/1972-06/30/2013
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Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Keith D. Shealy, M.D.

Date: 6/18/2012

Citizenship and/or Visa Status: U.S.

Office Address:

Telephone:

Education: (*Baccalaureate and above*)

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1981	Medical University of South Carolina	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Practice Residency	Anderson Family Practice Center - Anderson, SC	1981 - 1984

Board Certification:

American Board of Family Medicine	Date: 07/1984-07/1990
American Board of Family Medicine	Date: 07/1990-07/1996
American Board of Family Medicine	Date: 07/1996-07/2003
American Board of Family Medicine	Date: 07/2003-12/2013

Licensure:

South Carolina Medical License	Date: 07/1982-06/2013
North Carolina Medical License	Date: 11/2004-01/2013

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Tittle R. Srinivas, M.D.

Date: 5/10/2012

Citizenship and/or Visa Status: US Citizen. Naturalized April 2006

Telephone:

Office Address:

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years Attended</u>	<u>Degree</u>	<u>Field of Study</u>
Jawaharlal Institute of Postgraduate Medical Education and Research	1982 - 1988		Medicine
All India Institute of Medicine	1988 - 1991	M.D.	Medicine
University of Florida	2003 - 2005	Graduate Certificate	Clinical Investigation

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Residency training in India	All-India Institute of Medical Sciences, Ansari Nagar, New Delhi	07/1988 - 06/1991
Fellowship in Nephrology	St. Luke's-Roosevelt Hospital Center, New York, NY	07/1991 - 06/1993
Residency in Internal Medicine	Montefiore Medical Center, Bronx, NY	07/1993 - 06/1995

Board Certification:

Diplomate of the ABIM: Internal Medicine

Date: 2006-2016 (Recertified)

Diplomate of the ABIM: Nephrology

Date: 2006-2016 (Recertified)

Licensure:

Illinois

Iowa

Florida

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
10/1999 - 06/2006	Clinical Assistant Professor	University of Florida	Nephrology
07/2006 - 12/2007	Clinical Associate Professor	University of Florida	Nephrology Division of Transplant Nephrology

First Appointment to MUSC:

Rank: Professor

Date: 2012

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Samuel R. Stone, M.D.

Date: 7/18/2012

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: (*Baccalaureate and above*)

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1976	Clemson University	B.S.	Pre-Med
1980	Medical University of South Carolina	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Practice Resident	Anderson Family Practice Residency Program/Anderson Memorial Hospital, Anderson, SC	1980 - 1983

Board Certification:

American Board of Family Practice

Date: 1983, recertified 2010

Licensure:

South Carolina Board of Medical Examiners

Date: 1981-Present

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1986 - 2008	Clinical Assistant Professor	MUSC - Anderson	Family Medicine
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 1986

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Henry W.S. Tam, M.D.

Date: 6/8/2012

Citizenship and/or Visa Status: USA

Office Address:

Telephone:

Education: (*Baccalaureate and above*)

<u>Year</u> <u>Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1980	Clemson University	B.S.	Microbiology
1985	Medical University of South Carolina	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Family Practice Residency	University of South Carolina School of Medicine; Columbia, SC	1985 - 1988

Board Certification:

American Board of Family Medicine	Date: 07/11/2009-12/31/2016
American Board of Family Medicine	Date: 07/12/2002-07/10/2009
American Board of Family Medicine	Date: 07/14/1989-07/13/1995
American Board of Family Medicine	Date: 07/14/1995-07/11/2002

Licensure:

South Carolina Medical License	Date: 08/14/1986-06/30/2013
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Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2012 - Present	Clinical Assistant Professor	MUSC - Charleston	COM Faculty From AHEC Division of Family Medicine

First Appointment to MUSC: Rank: Clinical Assistant Professor

Date: 2012

Medical University of South Carolina
College of Medicine
ABBREVIATED CURRICULUM VITAE

Date: September 10, 2012

Name: Thomas William Lee
 Last **First** **Middle**

Citizenship and/or Visa Status: USA

Office Address: 926 Meadow Drive Telephone: 803-548-9393
 Lancaster, SC 29720

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
University of South Carolina	1963 – 1967	BS / 1967	Biology
Medical University of South Carolina	1967 – 1971	MD / 1971	Medicine
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

Graduate Medical Training: (*Chronological*)

	<u>Place</u>	<u>Dates</u>
Internship	_____	_____
	_____	_____

	<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral:		
	<u>Family Medicine Residency, Medical University of South Carolina</u>	<u>1971 – 1974</u>
	_____	_____
	_____	_____
	_____	_____

Board Certification:	<u>American Board of Family Practice</u>	<u>Date: 1981</u>
	<u>Recertification</u>	<u>Date: 1987, 1993, 1999</u>
	<u>Current recertification</u>	<u>Date: 2005 - 2015</u>
		<u>Date:</u>
Licensure:	<u>South Carolina #6413</u>	<u>Date:</u>
	<u>North Carolina #9800718</u>	<u>Date:</u>
		<u>Date:</u>
		<u>Date:</u>

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>1996</u>	<u>Clinical Assist. Prof.</u>	<u>MUSC</u>	<u>Family Medicine</u>
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

First Appointment to MUSC: Rank Clinical Associate Professor Date: July 1, 2012

MEDICAL UNIVERSITY OF SOUTH CAROLINA

Medical University Hospital Authority
College of Medicine

Institutional Commitment to Graduate Medical Education

Medical education is a major component of the mission of the Medical University of South Carolina, the Medical University Hospital Authority and the College of Medicine. The Board of Trustees, the President of MUSC and the administrators, faculty and staff are committed to provide graduate medical education using the financial, educational and personnel resources necessary to ensure the highest quality programs. These graduate medical education programs will further our mission of educating future physicians for the State of South Carolina while providing the highest quality care for our patients. We pledge to emphasize coordinated care with community physicians and to take advantage of cooperative opportunities to work with other institutions to fulfill mutual educational objectives.

We commit ourselves to provide graduate medical education programs that enable physicians in training to develop personal, clinical and professional competence under the guidance and supervision of the faculty and staff. The program directors will assure that patients receive safe, appropriate and humane care by resident physicians who will gradually assume responsibility for patient care based upon each trainee's demonstrated clinical competence. We further commit to conduct these programs in compliance with the institutional and specific requirements of the ACGME, the JCAHO and in accordance with all applicable federal and state laws and regulations. As a major research institution, MUSC will encourage residents to participate in a wide range of scholarly activities including research and publications.



President, MUSC



CEO, Medical University Hospital Authority



Dean, MUSC College of Medicine



Associate Dean for GME

ACGME Designated Institutional Official for
GME

Date July 1, 2012

**MEDICAL UNIVERSITY OF SOUTH CAROLINA
PROFESSIONAL SERVICES
FOR REPORTING
OCTOBER 11, 2012**

MUSC Indefinite Delivery Releases

ECHO Engineering LLC \$27,000.00

Provide mechanical engineering services in support of the Wellness Center Air Handlers #1 through #5 Replacement project.

ECHO Engineering LLC \$38,000.00

Provide mechanical engineering services in support of the Wellness Center Chiller #1 Replacement project.

S&ME, Inc. \$980.00

Provide airborne mold testing in Harborview Tower Suites 901-903 at the request of Occupational Safety.

S&ME, Inc. \$385.00

Provide asbestos bulk sample analysis in Building 169 Psychiatry Annex at the request of Occupational Safety.

S&ME, Inc. \$556.00

Provide asbestos air monitoring services in Psychiatry Annex Building 169 at the request of Occupational Safety.

MUSC 230s

Stanley Beaman & Sears \$30,881.00

Provide programming and predesign in support of the CRI 4th Floor Laser Lab Renovation project.

Forsberg Engineering \$13,420.00

Provide civil engineering, construction documents and planning services in support of the Dental College Drop-Off Drive project.

Aiken Cost Consultants \$450.00

Provide cost estimating services in support of the bank building demolition project.

Newcomb & Boyd \$8,000.00

Provide noise and vibration assessment of the Clinical Science Building at the request of the customer.

Rosenblum Coe Architects, Inc.

\$7,500.00

Provide feasibility study of off-campus locations for clinical trials program at the request of the customer.

Lord, Aeck & Sargent, Inc.

\$32,003.00

Provide architectural design services for a feasibility study of the 4th Floor Quad F Building and 7th Floor Basic Sciences Building for the Department of Pathology.

Other Contracts

SAFEbuilt Carolinas Inc.

\$939.69

Provide inspection and material testing in support of the Hollings Cancer Center Retail Pharmacy and Resources Center Project.

IDC Contracts

Stanley Beaman & Sears

Provide architectural services under a small IDC contract on an as-needed basis throughout the campus with fees not exceeding \$50,000. Total fees paid for this type of contract over a twenty-four month period cannot exceed \$150,000.00.

Lord, Aeck & Sargent, Inc.

Provide architectural services under a small IDC contract on an as-needed basis throughout the campus with fees not exceeding \$50,000. Total fees paid for this type of contract over a twenty-four month period cannot exceed \$150,000.00.

ADC Engineering, Inc.

Provide structural engineering services under a small IDC contract on an as-needed basis throughout the campus. The fees for this contract shall not exceed \$50,000.00. Total fees paid for this type of contract over a twenty-four month period cannot exceed \$150,000.00.

**MEDICAL UNIVERSITY OF SOUTH CAROLINA
CONSTRUCTION CONTRACTS
OCTOBER 11, 2012**

MUSC Indefinite Delivery Releases

Abate & Insulate, LLC \$608.00

Remove and dispose of asbestos-containing transite on a weekend in support of the Harborview Office Tower Chilled Water Risers project.

Bonitz Contracting & Flooring Group \$4,864.87

Install 111 square yards of carpet and 360 linear feet of cove base at 17 Ehrhardt Street Unit 5 at the request of the customer.

Bonitz Contracting & Flooring Group \$17,195.37

Provide 237 square yards of carpet, 810 square feet of marbelized tile and 810 square feet of cove base at 59 Bee Street at the request of the customer.

Abate & Insulate, LLC \$508.00

Remove and dispose of 100 square feet of asbestos-containing dry wall in the Psychiatry Annex Building 169 at the request of Occupational Safety.

Bonitz Contracting & Flooring Group \$8,179.86

Remove 1782 square feet of carpet, provide 198 square yards of carpet tile and 500 linear feet of cove base on the 4th floor corridor of the Psychiatric Hospital at the request of the Medical University Hospital Authority.

Bonitz Contracting & Flooring Group \$2,523.02

Remove 531 square feet of carpet and replace with 59 square yards carpet and 200 linear feet of cove base in Quad F Room 213 at the request of the customer.

Bonitz Contracting & Flooring Group \$2,822.48

Remove 351 square yards of carpet and replace with vinyl and 120 linear feet of cove base in rooms HA427 and HA428 of the Storm Eye Institute at the request of the customer.

MUSC General Construction Projects

Azalea Moving & Storage \$1,800.00

Move furniture and equipment in support of the Institute of Psychiatry 30 Bathroom Renovation project.

Image Resource, LLC	\$3,578.60
Provide additional interior signage in support of the Hollings Cancer Center Mammography project.	
Candies Construction	\$30,000.00
Repair College of Health Professional walls in support of the Deferred Maintenance project.	
Hinkel, Inc.	\$145.00
Provide and install horizontal blinds in support of the Institute of Psychiatry 4th Floor Senior Care Unit project.	
Image Resource, LLC	\$2,050.83
Provide interior signage on first floor in support of Hollings Cancer Center Retail Pharmacy project.	
Azalea Moving & Storage	\$1,950.00
Move furniture and equipment in support of the Institute of Psychiatry Fire Wall Modifications project.	
Hinkel, Inc.	\$1,148.00
Provide and install horizontal blinds in support of the Institute of Psychiatry Fire Wall project.	
Allen, H.R., Inc.	\$1,850.00
Remove existing and install a new roof top air handling unit at 30 Bee Street at the request of the customer.	
Brush & Company	\$2,475.00
Paint the Wellness Center handrails at the request of the customer.	
HNI/The Interchange	\$6,820.00
Powerwash and paint exterior of 20 Ehrhardt at request of customer.	
Tile Restoration	\$1,440.00
RegROUT tile in Men's and Women's Restroom floors in the Wellness Center at the request of the customer.	