



# **AGENDA**

**(REGULAR AND CONSENT)**

**HOSPITAL AUTHORITY BOARD OF TRUSTEES  
AND  
UNIVERSITY BOARD OF TRUSTEES**

**APRIL 7, 2006**

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**

**REGULAR AGENDA**

Board of Trustees Meeting  
February 13, 2015  
8:00 a.m.  
101 Colcock Hall

**Members of the Board of Trustees**

Dr. Donald R. Johnson II, Chairman  
Mr. William H. Bingham, Sr., Vice-Chairman  
Dr. Stanley C. Baker, Jr.  
Mr. William A. Baker, Jr.  
Ms. Terri R. Barnes  
The Honorable James A. Battle  
Dr. Harold W. Jablon  
Ms. Barbara Johnson-Williams

Dr. James Lemon  
Dr. Ragin C. Monteith  
Dr. E. Conyers O'Bryan, Jr.  
Dr. G. Murrell Smith, Sr.  
Mr. Charles C. Schulze  
Mr. Michael E. Stavrinakis  
Thomas L. Stephenson, Esq.  
Dr. Charles B. Thomas, Jr.

**Trustees Emeriti**

Mrs. Margaret M. Addison  
Dr. Cotesworth P. Fishburne, Jr.  
Mrs. Claudia W. Peebles  
Dr. Thomas C. Rowland, Jr.  
Mr. Allan E. Stalvey  
Dr. James E. Wiseman, Jr.

Item 1.     Call to Order-Roll Call.

Item 2.     Secretary to Report Date of Next Meeting.

Regular Meeting: Friday, April 10, 2015.

Item 3.     Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of December 12, 2014.

Board Action:

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 4.     General Informational Report of the President.

Statement: Dr. David Cole will present a general report.

Recommendation of Administration: That this report be received as information.

Board Action:

Item 5.     Other Business.

**OPERATIONS, QUALTY and FINANCE COMMITTEE. CHAIRMAN: DR. STANLEY C. BAKER, JR.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 6.     Medical University Hospital Authority Status Report.

Statement: Dr. Pat Cawley will report on the status of the Medical Center.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 7.     Medical University Hospital Authority Financial and Statistical Report.

Statement: Mr. Steve Hargett will present the financial and statistical report for MUHA.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 8.     Major Purchase.

Statement: Mr. Steve Hargett will present a major purchase for approval.

Recommendation of Administration: That the major purchase be approved.

Recommendation of Committee:

Board Action:

Item 9. Report on Quality and Patient Safety.

Statement: Dr. Danielle Scheurer will report on Quality and Patient Safety.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee:

Board Action:

Item 10. Update on MUSC Physicians.

Statement: Dr. Scott Reeves will report on MUSC Physicians activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 11. Legislative Update.

Statement: Mr. Mark Sweatman will present an update on legislative issues.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 12. Other Committee Business.

**CONSENT ITEMS FOR APPROVAL:**

Item 13. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges.

**CONSENT ITEMS FOR INFORMATION:**

Item 14. Medical Executive Committee Minutes.

Item 15. Contracts and Agreements.

**PHYSICAL FACILITIES COMMITTEE. CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 16. Facilities Procurements/Contracts Proposed.

Statement: Mr. Dennis Frazier will present procurements/contracts for approval.

Recommendation of Administration: That the procurements/contracts be approved.

Recommendation of Committee:

Board Action:

Item 17. Update on Projects.

Statement: Mr. Dennis Frazier will present an update on Medical University Hospital Authority projects.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 18. Other Committee Business.

**CONSENT ITEMS FOR INFORMATION:**

Item 19. Facilities Contracts Awarded.

**CHILDREN'S HOSPITAL COMMITTEE. CHAIRMAN: DR. DONALD R. JOHNSON II**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 20. Operations and Facilities Report.

Statement: Dr. Pat Cawley and Mr. Matt Wain will present a report on the operations and facilities of the Children's Hospital.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee:

Board Action:

Item 21. Women's Services Update.

Statement: Dr. Jill Mauldin and Ms. Robin Mutz will present an update on Women's Services.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee:

Board Action:

Item 22. Clinical Overview.

Statement: Dr. Mark Scheurer will present a clinical report on the Children's Hospital.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee:

Board Action:

Item 23. Children's Hospital Financial Report.

Statement: Mr. Steve Hargett will present the financial report for the Children's Hospital.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 24. Development Activity Report.

Statement: Mr. Jim Fisher will report on development activities for the Children's Hospital.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 25. Other Committee Business.

**AUDIT COMMITTEE. CHAIRMAN: THOMAS L. STEPHENSON, ESQ.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 26. Legal Office Update.

Statement: Ms. Annette Drachman will provide a report.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 27. Compliance Update.

Statement: Ms. Reece Smith will provide a report.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 28. Information Security (IS) Update.

Statement: Dr. Frank Clark will provide an information security update.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 29. Report of the Office of Internal Audit.

Statement: Ms. Susan Barnhart will report on the activities of the Office of Internal Audit.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 30. Other Committee Business.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES:**

Item 31. Approval of Consent Agenda.

Statement: Approval of the Consent Agenda is requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action:

Item 32. New Business for the Board of Trustees.

Item 33. Report from the Chairman.



**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**(A Component Unit of MUSC)**  
**Interim Financial Statements**  
**December 31, 2014**

<b>Statements of Net Position</b>	<b>1</b>
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**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
Statement of Net Position  
December 31, 2014 and June 30, 2014

<b>Assets and Deferred Outflows</b>	<b>At 12/31/2014</b>	<b>FYE 06/30/2014 (audited)</b>
Current Assets:		
Cash and Cash Equivalents	\$ 50,055,569	\$ 65,306,824
Cash Restricted for Capital Improvements and Other Programs	22,748,175	14,240,889
Patient Accounts Receivable, Net of Allowance for Uncollectible Accounts of \$109,274,000 and \$91,800,000	186,798,725	185,967,616
Due from Third-Party Payors	15,614,251	7,736,020
Other Current Assets	66,107,895	52,731,797
<b>Total Current Assets</b>	<b>341,324,615</b>	<b>325,983,146</b>
Investments Held by Trustees Under Indenture Agreements	47,197,312	44,526,123
Capital Assets, Net	508,253,818	529,810,043
<b>Total Assets</b>	<b>896,775,745</b>	<b>900,319,312</b>
Deferred Outflows	39,014,435	40,905,223
<b>Total Assets and Deferred Outflows</b>	<b>\$ 935,790,180</b>	<b>\$ 941,224,535</b>
 <b>Liabilities and Net Position</b>		
Current Liabilities:		
Current Installments of Long-Term Debt	\$ 15,814,001	\$ 15,574,678
Current Installments of Capital Lease Obligations	521,509	265,386
Current Installments of Notes Payable	1,244,975	1,223,471
Due to Related Parties	5,569,391	7,027,911
Accounts Payable	36,990,448	57,285,376
Accrued Payroll, Withholdings and Benefits	61,781,549	57,017,997
Other Accrued Expenses	5,844,162	9,816,097
Unearned Revenue	208,385	-
<b>Total Current Liabilities</b>	<b>127,974,420</b>	<b>148,210,916</b>
Long-Term Debt	364,828,589	372,795,880
Capital Lease Obligations	1,965,324	88,018
Notes Payable	10,448,495	11,076,549
Other Liabilities	-	1,411,592
<b>Total Liabilities</b>	<b>505,216,828</b>	<b>533,582,955</b>
Net Position:		
Invested in Capital Assets, Net of Related Debt	150,025,488	165,859,820
Restricted		
Under Indenture Agreements	47,197,312	44,526,123
Expendable for		
Capital projects	3,445,253	3,357,463
Telemedicine Program	19,302,922	10,883,426
UnRestricted	210,602,377	183,014,748
<b>Total Net Position</b>	<b>430,573,352</b>	<b>407,641,580</b>
<b>Total Liabilities and Net Position</b>	<b>\$ 935,790,180</b>	<b>\$ 941,224,535</b>

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
Statement of Revenues, Expenses and Changes in Net Position  
For the 6 Month Period Ending December 31, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Operating Revenue:		
Net Patient Service Revenue	\$ 604,580,119	\$ 562,856,864
Other Revenue	<u>13,347,235</u>	<u>9,434,882</u>
Total Operating Revenue	<u>617,927,354</u>	<u>572,291,746</u>
Operating Expenses:		
Compensation and Employee Benefits	257,199,127	230,661,755
Services and Supplies	307,709,971	282,867,019
Depreciation and Amortization	<u>30,286,636</u>	<u>24,710,667</u>
Total Operating Expenses	<u>595,195,734</u>	<u>538,239,441</u>
Operating Income (Loss)	22,731,620	34,052,305
NonOperating Revenue (Expense):		
State Appropriation	9,500,000	-
Investment Income	2,329,139	(3,002,301)
Interest Expense	(7,931,157)	(7,307,791)
Loss on Disposal of Capital Assets	(3,697,831)	(907,780)
CEP Refinance Issuance Costs	<u>-</u>	<u>(1,425,258)</u>
Total NonOperating Revenue (Expense)	<u>200,151</u>	<u>(12,643,130)</u>
Change in Net Position	<u><u>\$ 22,931,771</u></u>	<u><u>\$ 21,409,175</u></u>

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
SRECNA - Comparative Variance Analysis  
For the 6 Month Period Ending December 31, 2014 and 2013

	Current Month			Comparative Period		Fiscal Year To Date			Comparative Period	
	Actual	Budget	Variance	Dec 2013	Variance	Actual	Budget	Variance	Jul-Dec FY2014	Variance
Operating Revenue:										
Net Patient Service Revenue	\$ 99,327,476	\$ 99,131,260	0.20%	\$ 92,183,369	7.75%	\$ 604,580,119	\$ 594,787,562	1.65%	\$ 562,856,864	7.41%
Other Revenue	3,266,201	2,010,480	62.46%	1,604,213	103.60%	13,347,235	12,062,877	10.65%	9,434,882	41.47%
Total Operating Revenue	102,593,677	101,141,740	1.44%	93,787,582	9.39%	617,927,354	606,850,439	1.83%	572,291,746	7.97%
Operating Expenses:										
Compensation and Employee Benefits	41,322,853	43,072,864	4.06%	39,345,065	-5.03%	257,199,127	258,437,188	0.48%	230,661,755	-11.50%
Services and Supplies	51,219,984	48,439,030	-5.74%	45,972,945	-11.41%	307,709,971	290,634,183	-5.88%	282,867,019	-8.78%
Depreciation and Amortization	5,056,191	4,637,908	-9.02%	4,295,307	-17.71%	30,286,636	27,827,448	-8.84%	24,710,667	-22.57%
Total Operating Expenses	97,599,028	96,149,802	-1.51%	89,613,317	-8.91%	595,195,734	576,898,819	-3.17%	538,239,441	-10.58%
Operating Income (Loss)	4,994,649	4,991,938	0.05%	4,174,265	19.65%	22,731,620	29,951,620	-24.11%	34,052,305	-33.24%
Operating Margin	4.87%	4.94%		4.45%		3.68%	4.94%		5.95%	
NonOperating Revenue (Expense):										
State Appropriation	1,583,333	-		-		9,500,000	-		-	
Investment Income	413,405	89,273	363.08%	(552,724)	174.79%	2,329,139	535,640	334.83%	(3,002,301)	177.58%
Interest Expense	(1,345,548)	(1,370,328)	1.81%	(1,168,741)	-15.13%	(7,931,157)	(8,221,968)	3.54%	(7,307,791)	-8.53%
Loss on Disposal of Capital Assets	(48,417)	-	0.00%	(23,196)	-108.73%	(3,697,831)	-	0.00%	(907,780)	-307.35%
CEP Refinance Issuance Costs	-	-	0.00%	(1,425,258)	100.00%	-	-	0.00%	(1,425,258)	100.00%
Total NonOperating Revenue (Expense)	602,773	(1,281,055)	147.05%	(3,169,919)	119.02%	200,151	(7,686,328)	102.60%	(12,643,130)	101.58%
Change in Net Position	\$ 5,597,422	\$ 3,710,883	50.84%	\$ 1,004,346	457.32%	\$ 22,931,771	\$ 22,265,292	2.99%	\$ 21,409,175	7.11%

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
Schedule of Functional Expenses  
For the 6 Month Period Ending December, 2014 and 2013

	<u>2014</u>	<u>2013</u>
<b>Nursing Services:</b>		
Administration and Education	24,858,871	19,156,870
Medical and Surgical	32,709,988	29,776,060
Pediatrics	9,019,941	8,085,752
Emergency and Trauma Units	10,864,796	10,120,216
Intensive Care Units	29,557,885	27,201,584
Coronary Care Units	1,999,218	1,796,956
Psychiatric	12,100,076	11,401,778
Operating Rooms	20,086,579	17,145,345
Recovery Rooms	2,575,707	2,276,148
Delivery and Labor Rooms	2,530,593	2,088,846
Obstetrics	3,587,389	3,046,443
Total Nursing Services	<u>\$ 149,891,043</u>	<u>\$ 132,095,998</u>
<b>Other Professional Services:</b>		
Laboratories and Laboratory Support	\$ 25,677,589	\$ 24,048,255
Electrocardiology	3,446,196	2,988,707
Radiology	14,744,345	12,697,858
Pharmacy	73,129,707	56,785,358
Heart Catheterization	5,408,363	4,791,809
Central Services and Supply	46,002,783	41,170,634
Anesthesiology	11,862,359	9,700,006
Nuclear Medicine	609,804	598,007
Respiratory Therapy	7,162,063	6,949,181
Physical Medicine	4,652,264	4,005,491
Dialysis	1,000,496	1,011,018
Pathology	1,759,307	1,788,671
Transplant	12,883,232	15,529,248
Other Miscellaneous Services	9,431,059	8,419,746
Medical Records and Quality Assurance	4,262,149	3,743,945
Resident Support	25,481,759	24,777,160
Total Other Professional Services	<u>\$ 247,513,475</u>	<u>\$ 219,005,094</u>
<b>General Services:</b>		
Dietary	\$ 6,419,571	\$ 7,543,716
Plant Ops, Maintenance, Security	31,734,922	28,553,216
Housekeeping	9,187,839	8,732,446
Total General Services	<u>\$ 47,342,332</u>	<u>\$ 44,829,378</u>
<b>Fiscal and Administrative Services:</b>		
Admitting	\$ 3,262,782	\$ 3,332,246
Administration	32,246,863	38,236,537
Shared Services	5,357,589	5,137,334
MUSC Support	5,799,847	10,681,233
Accounting	4,573,136	5,171,636
Hospital Patient Accounting	7,061,878	4,766,839
Marketing	4,704,421	3,522,126
Human Resources	1,440,589	1,275,002
Communications	881,794	920,027
Computer Services	30,250,764	21,117,294
Total Fiscal and Administrative Services	<u>\$ 95,579,663</u>	<u>\$ 94,160,274</u>
<b>Ambulatory Care:</b>		
Ambulatory Care	<u>\$ 24,582,585</u>	<u>\$ 23,438,030</u>
Total Ambulatory Care	<u>\$ 24,582,585</u>	<u>\$ 23,438,030</u>
<b>Other:</b>		
Depreciation	\$ 30,286,636	\$ 24,710,667
Interest	7,931,157	7,307,791
Loss on Disposal of Capital Assets	3,697,831	907,780
CEP Refinance Issuance Costs	-	1,425,258
Total Other	<u>\$ 41,915,624</u>	<u>\$ 34,351,496</u>
<b>Total Expenses</b>	<u>\$ 606,824,722</u>	<u>\$ 547,880,270</u>

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
Schedule of Revenues and Expenses - Actual versus Budget  
For the 6 Month Period Ending December 31, 2014

	<u>Approved Budget</u>	<u>Year To Date Budget</u>	<u>Actual</u>	<u>Variance Favorable/ Unfavorable</u>	
<b>Operating Revenue:</b>					
<b>Patient Service Revenue:</b>					
Inpatient	\$ 2,000,154,465	\$ 1,000,077,233	\$ 956,408,586	\$ 43,668,647	U
Outpatient	1,349,521,262	674,760,631	705,870,770	31,110,139	F
Gross Patient Service Revenue	<u>3,349,675,727</u>	<u>1,674,837,864</u>	<u>1,662,279,356</u>	<u>12,558,508</u>	U
Patient Service Revenue net of Charity Care	<u>3,349,675,727</u>	<u>1,674,837,864</u>	<u>1,618,272,974</u>	<u>56,564,890</u>	U
<b>Additions (Deductions) To/From Patient Service Revenue:</b>					
Contractual and Other Adjustments	(2,203,487,824)	(1,101,743,912)	(1,037,700,794)	64,043,118	F
Payment from DHHS	18,628,621	9,314,311	9,314,311	-	F
Disproportionate Share	<u>24,758,598</u>	<u>12,379,299</u>	<u>14,693,628</u>	<u>2,314,329</u>	F
Net Additions (Deductions) To/From Patient Service Revenue	<u>(2,160,100,605)</u>	<u>(1,080,050,302)</u>	<u>(1,013,692,855)</u>	<u>66,357,447</u>	F
Net Patient Service Revenue	<u>1,189,575,122</u>	<u>594,787,562</u>	<u>604,580,119</u>	<u>9,792,557</u>	F
<b>Other Operating Revenue:</b>					
Other and IIT Transfers	<u>24,125,754</u>	<u>12,062,877</u>	<u>13,347,235</u>	<u>1,284,358</u>	F
Total Other Operating Revenue	<u>24,125,754</u>	<u>12,062,877</u>	<u>13,347,235</u>	<u>1,284,358</u>	F
Total Operating Revenue	<u>\$ 1,213,700,876</u>	<u>\$ 606,850,439</u>	<u>\$ 617,927,354</u>	<u>\$ 11,076,915</u>	F
<b>Operating Expenses:</b>					
Nursing Services	\$ 298,889,996	\$ 149,445,001	\$ 149,891,043	\$ 446,042	U
Other Professional Services	477,499,374	238,749,691	247,513,475	8,763,784	U
General Services	91,378,182	45,689,091	47,342,332	1,653,241	U
Fiscal and Administrative Services	180,581,113	90,290,559	95,579,663	5,289,104	U
Ambulatory Care	49,794,058	24,897,029	24,582,585	314,444	F
Other Expenses	<u>55,654,895</u>	<u>27,827,448</u>	<u>30,286,636</u>	<u>2,459,188</u>	U
Total Operating Expenses	<u>1,153,797,618</u>	<u>576,898,819</u>	<u>595,195,734</u>	<u>18,296,915</u>	U
<b>Income (Loss) from Operations</b>	<u>59,903,258</u>	<u>29,951,620</u>	<u>22,731,620</u>	<u>7,220,000</u>	U
<b>NonOperating Revenue (Expense):</b>					
State Appropriation	-	-	9,500,000	9,500,000	F
Interest and Investments	(15,372,655)	(7,686,328)	(5,602,018)	2,084,310	F
Loss on Disposal of Capital Assets	-	-	(3,697,831)	3,697,831	U
Total NonOperating Revenue (Expense)	<u>(15,372,655)</u>	<u>(7,686,328)</u>	<u>200,151</u>	<u>15,282,141</u>	F
<b>Change in Net Position</b>	<u>\$ 44,530,603</u>	<u>\$ 22,265,292</u>	<u>\$ 22,931,771</u>	<u>\$ 666,479</u>	F

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
(A Component Unit of MUSC)  
Schedule of Functional Expenses - Actual versus Budget  
For the 6 Month Period Ending December 31, 2014

	Approved Budget	Year To Date Budget	Actual	Variance Favorable/ Unfavorable
<b>Nursing Services:</b>				
Administration and Education	\$ 53,368,775	\$ 26,684,388	\$ 24,858,871	\$ 1,825,517 F
Medical and Surgical	65,000,742	32,500,371	32,709,988	209,617 U
Pediatrics	16,756,200	8,378,100	9,019,941	641,841 U
Emergency and Trauma Units	21,293,870	10,646,935	10,864,796	217,861 U
Intensive Care Units	58,614,492	29,307,246	29,557,885	250,639 U
Coronary Care Units	3,837,890	1,918,945	1,999,218	80,273 U
Psychiatric	23,555,851	11,777,926	12,100,076	322,150 U
Operating Rooms	40,233,909	20,116,955	20,086,579	30,376 F
Recovery Rooms	4,972,895	2,486,448	2,575,707	89,259 U
Delivery and Labor Rooms	4,918,427	2,459,214	2,530,593	71,379 U
Obstetrics	6,336,945	3,168,473	3,587,389	418,916 U
Total Nursing Services	<u>\$ 298,889,996</u>	<u>\$ 149,445,001</u>	<u>\$ 149,891,043</u>	<u>\$ 446,042 U</u>
<b>Other Professional Services:</b>				
Laboratories and Laboratory Support	\$ 49,958,528	\$ 24,979,264	\$ 25,677,589	\$ 698,325 U
Electrocardiology	6,951,865	3,475,933	3,446,196	29,737 F
Radiology	25,672,553	12,836,277	14,744,345	1,908,068 U
Pharmacy	130,917,604	65,458,802	73,129,707	7,670,905 U
Heart Catheterization	10,470,565	5,235,283	5,408,363	173,080 U
Central Services and Supply	81,957,778	40,978,889	46,002,783	5,023,894 U
Anesthesiology	26,920,995	13,460,498	11,862,359	1,598,139 F
Nuclear Medicine	1,224,594	612,297	609,804	2,493 F
Respiratory Therapy	14,774,662	7,387,331	7,162,063	225,268 F
Physical Medicine	10,289,997	5,144,999	4,652,264	492,735 F
Dialysis	2,157,765	1,078,883	1,000,496	78,387 F
Pathology	3,517,050	1,758,525	1,759,307	782 U
Transplant	32,764,660	16,382,330	12,883,232	3,499,098 F
Other Miscellaneous Services	18,534,039	9,267,020	9,431,059	164,039 U
Medical Records and Quality Assurance	8,832,400	4,416,200	4,262,149	154,051 F
Resident Support	52,554,319	26,277,160	25,481,759	795,401 F
Total Other Professional Services	<u>\$ 477,499,374</u>	<u>\$ 238,749,691</u>	<u>\$ 247,513,475</u>	<u>\$ 8,763,784 U</u>
<b>General services:</b>				
Dietary	\$ 13,975,070	\$ 6,987,535	\$ 6,419,571	\$ 567,964 F
Plant Ops, Maintenance, Security	59,406,164	29,703,082	31,734,922	2,031,840 U
Housekeeping	17,996,948	8,998,474	9,187,839	189,365 U
Total General Services	<u>\$ 91,378,182</u>	<u>\$ 45,689,091</u>	<u>\$ 47,342,332</u>	<u>\$ 1,653,241 U</u>
<b>Fiscal and Administrative Services:</b>				
Admitting	\$ 6,061,849	\$ 3,030,925	\$ 3,262,782	\$ 231,857 U
Administration	62,494,233	31,247,117	32,246,863	999,746 U
Shared Services	9,674,668	4,837,334	5,357,589	520,255 U
MUSC Support	7,851,996	3,925,998	5,799,847	1,873,849 U
Accounting	11,945,121	5,972,561	4,573,136	1,399,425 F
Hospital Patient Accounting	11,482,369	5,741,185	7,061,878	1,320,693 U
Marketing	9,338,539	4,669,270	4,704,421	35,151 U
Human Resources	2,947,868	1,473,934	1,440,589	33,345 F
Communications	2,253,402	1,126,701	881,794	244,907 F
Computer Services	56,531,068	28,265,534	30,250,764	1,985,230 U
Total Fiscal and Administrative Services	<u>\$ 180,581,113</u>	<u>\$ 90,290,559</u>	<u>\$ 95,579,663</u>	<u>\$ 5,289,104 U</u>
<b>Ambulatory Care:</b>				
Ambulatory Care	\$ 49,794,058	\$ 24,897,029	\$ 24,582,585	\$ 314,444 F
Total Ambulatory Care	<u>\$ 49,794,058</u>	<u>\$ 24,897,029</u>	<u>\$ 24,582,585</u>	<u>\$ 314,444 F</u>
<b>Other:</b>				
Depreciation	\$ 55,654,895	\$ 27,827,448	\$ 30,286,636	\$ 2,459,188 U
Interest	16,443,934	8,221,967	7,931,157	290,810 F
Loss on Disposal of Capital Assets	-	-	3,697,831	3,697,831 U
Total Other	<u>\$ 72,098,829</u>	<u>\$ 36,049,415</u>	<u>\$ 41,915,624</u>	<u>\$ 5,866,209 U</u>
<b>Total Expenses</b>	<u><b>\$ 1,170,241,552</b></u>	<u><b>\$ 585,120,786</b></u>	<u><b>\$ 606,824,722</b></u>	<u><b>\$ 21,703,936 U</b></u>

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**Notes to the Interim Financial Statements**

Balance Sheet: As of 12/31/14 and 6/30/14

**Assets:**

Cash and cash equivalents, including cash restricted for construction and telemedicine projects, decreased \$6.7 million to \$72.8 million from June 30<sup>th</sup>, 2014. Much of the deterioration in the cash position is temporary and can be attributed to the Epic conversion and 3 pay periods in October. Through 12/31/14 \$1,475,000 of restricted funds has been spent for the Tele-health program and \$225,000 has been spent on ART 7. Cash collections for the first 6 months of FY 15 are up about \$3 million from the same period in FY 14, while volumes are up in most clinical areas.

Net patient accounts receivable are up \$800,000 resulting from slightly higher collections on record revenues this year. The collection percent has decreased from 36.9 to 36.4 during this same period. Year to date case mix index (an indication of patient acuity) at 1.869 is up slightly from last year's 1.862. December's case mix increased to 1.89 from November's CMI of 1.83. Case mix index for the month of December, 2013 was 1.69.

Other Current Assets increased by \$13.4 million from 6/30/14. Prepaid maintenance contracts (\$5.1 million increase), prepaid equipment leases (\$1.2 million) and payroll insurance (\$4.3 million) drove most of the increase.

**Liabilities:**

As of December, 2014 Current Installments of Long-Term Debt relates to HUD debt for ART and Central Energy Plant. Current Installments of Notes Payable relate to the note payable for the Sabin St. energy plant.

Long term debt (net of deferred issuance costs) decreased \$7.7 million. Prior to the December, 2012 refinancing, principal was paid semi-annually, under the new debt structure, principal is paid monthly. In June, 2013 MUHA accessed the State's loan program to borrow \$13.8 million for the Sabin Street central energy plant project. This is shown in the long term debt section as Notes Payable and has decreased \$607k since June 30.

Other Accrued Expenses decreased by \$4 million due to payment of liabilities for capital project related major equipment, FY '07 Medicaid cost report settlement and VA resident FICA liability.



**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**Notes to the Interim Financial Statements**

**Statement of Revenues, Expenses and Changes in Net Assets: For the six months ended December 30, 2014 and 2013**

**Operating Revenues:**

Net patient revenue is up 7.4% from the same period last year. Inpatient census is up 2.8% over last fiscal year – driven by increases in all service areas. E R visits are up 6.4%. Inpatient surgical cases are up 2.65%, while ambulatory cases are up 11.25%. Transplant cases are up 4.9% compared to last year. On a volume adjusted basis (adjusted discharges) net patient revenue is down less than 1% at \$18,263 per case.

**Operating Expenses:**

When compared to last fiscal year, salaries and benefits increased \$26.5 million (11.5%). In preparation for Epic, staffing increased substantially in the last two months of last fiscal year and beginning July 1<sup>st</sup> previously capitalized salary costs related to Epic is now being expensed. Pay increases and the volume increases discussed above are also driving increased compensation costs. The average hourly rate is up 4.1% from the same period last fiscal year.

Services and supplies are up 8.8% compared to last year. The increase in equipment operating leases, pharmaceuticals related to the new 340b program and Epic system conversion costs are responsible for the increase. Total Epic related expense (salaries and other) for FY 15 are \$14.7 million.

Depreciation and Amortization is 22.3% above the prior year comparative period due to start of depreciation of Epic costs (5 year life).

**Non-Operating Expense**

Interest expense is up \$623,000 (8.5%). The Sabin Street energy plant came on-line in February, 2014 and interest began to be expensed instead of capitalized. The adoption of GASB 65 also had impact on interest related to HUD refinancings.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**Notes to the Interim Financial Statements**

**Budget Comparison:**

As of December, 2014 MUHA's net income is \$666k ahead of budget. The operating margin is 3.68% compared to 4.94% budget.

Net patient service revenues are up 1.65% compared to budget, due to increased volumes and higher case mix index, while operating expenses driven by Epic conversion costs, increased support for the College of Medicine, and higher pharmaceutical expenses are above budget by 3.2%.

Investment income is \$1.7 million above budget driven by the current interest rate environment. The underlying investments are part of the HUD special reserve and mortgage reserve accounts.

**Unusual and non-recurring items impacting current month earnings:**

With the conversion to Epic inpatient electronic health record, the old McKesson CPOE system was abandoned (turned off). The unamortized balance of the investment in the McKesson product is \$3,233,345 and this balance was written off as a non-operating loss on disposal in September.

The State appropriation for telemedicine has been recorded as non-operating revenue and restricted cash.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY  
MAJOR PURCHASES FOR  
BOARD OF TRUSTEES' APPROVAL  
February 13, 2015**

**Description of Purchase: RobotRx APS Ultra, RobotRx Envelope Delivery System, and RobotRx Robot Workstation**

**Estimated Cost of Purchase: \$675,000**

**Department Name(s) and UDAK Number(s): 9815000 ADULT INPATIENT PHARMACY SERVICES**

**Department Contact Person: Heather Easterling, PharmD, MBA – Director, Pharmacy Services /**

**Joel Melroy, PharmD, MS, BCPS - Manager, Adult Inpatient Pharmacy Services**

**Method of Purchase: Purchase**

**Vendor Name: Aesynt Incorporated**

**New Purchase ☒ Yes ☐ No**

**Replacement of Existing Item(s) ☒ Yes ☐ No**

**Name of Item(s) Being Replaced: McKesson RobotRX (20 year old existing system that has exceeded the AHA useful life expectancy of 10 years)**

**Name and Value of Equipment the Requested Purchase Will Be Used in Conjunction With:**

**NAME OF EQUIPMENT**

**VALUE**

N/A

**How this Purchase Will Benefit MUSC:**

**The RobotRx by Aesynt (formerly McKesson), is responsible for filling 24 hour cartfill medication doses for both the University Hospital and Ashley River Towers Hospital inpatient areas. In total, the RobotRx will fill an average of 68,000 doses per month in an automated fashion which would otherwise need to be filled manually. The current RobotRx hardware is failing more regularly due to the age of the equipment (~20 years).**

**Why and How this Purchase Will Benefit MUSC by Having a Vendor Provide this Service vs. MUSC Staff Providing the Service: RobotRx is only available via this vendor.**

**Source of Revenue/Savings: Automates manual and repetitive medication dispensing processes for cartfill. Eliminates need to add additional pharmacist and technician resources (~\$227,000/year).**

**Physical Plant Requirements: Current RobotRx would be replaced with a similar sized robot.**

**Annual Cost (Maintenance, supplies, etc.) \$100,213**

**Personnel Cost (to include base salary, fringes, training, etc.) N/A**

Medical University Hospital Authority  
Capital Purchases  
FY 15 Additional Funding Requests  
February 12, 2015

OR 2 and OR 5

Request budget increase from \$990,000 to \$1.34M.

Project scope and work has increased from limited equipment installation in OR 5 to work in ORs 2 and 5, to include new ceiling mounted equipment, structural support, and replacement of components in the ceiling, HVAC and controls upgrades, flooring and other finishes. OR's are very highly used and are infrequently out of service. This is a good time to up-fit the rooms while we have them out of service, upgrading the two OR's for an ongoing long-term service life.

Original budget was construction only; current request includes equipment and construction. Increase \$990,000 to total budget of \$1.34M.

The impact of this increase is budget neutral. The FY 15 Capital Budget will not increase.

**RESOLUTIONS OF THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY  
HOSPITAL AUTHORITY AUTHORIZING THE GRANT OF CERTAIN RIGHT-OF-  
WAY EASEMENTS TO THE COUNTY OF CHARLESTON, SOUTH CAROLINA**

**WHEREAS**, the Medical University Hospital Authority (the “Hospital”) is the owner in control and possession of certain parcels of land in the County of Charleston, South Carolina, which is designated by Charleston County tax map numbers 460-14-00-023 (“Tract 2”); and

**WHEREAS**, the County of Charleston, South Carolina, plans to construct, improve, operate and maintain a public road known as SC Route 30 (Calhoun St.) and S-550 (Courtenay Dr.) as part of the RoadWise Project; and

**WHEREAS** the County of Charleston, South Carolina, has requested right-of-ways across the above-described parcels of land which are required for the RoadWise Project; and

**WHEREAS**, the County of Charleston, South Carolina, has prepared that certain Right-of-Way Easement the form of which is attached hereto as Attachment 1.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of Trustees for the Hospital, as follows:

**SECTION 1.** The Board of Trustees for the Hospital hereby finds and determines that the construction, improvement, operation and maintenance by the County of Charleston of the proposed RoadWise Project will be of mutual benefit for the County of Charleston, South Carolina and the Hospital; and

**SECTION 2.** The Board of Trustees for the Hospital hereby finds and determines that the grant of the requested right-of-way easement is necessary and proper for the construction, improvement, operation and maintenance of the RoadWise Project; and

**SECTION 3.** The Board of Trustees for the Hospital hereby approves the form of Right-of-Way Easement which is attached hereto as Attachment 1; and

**SECTION 4.** The Board of Trustees for the Hospital hereby delegates and affirms that the President, VP for Clinical Affairs and Executive Director and Chief Financial Officer (each an “Authorized Officer”), be, and each of them acting singly hereby is, authorized and directed, for and on behalf of the Hospital, to execute and deliver, as applicable, after the applicable governance and governmental approvals are received, the Right-of-Way Easement substantially in the form attached hereto as Attachment 1.

**SECTION 5.** The Board of Trustees for the Hospital hereby ratifies, confirms and approves the acts and deeds of the Hospital, any actions taken by an Authorized Officer prior to the date of this Resolution that are within the authority conferred hereby.

Adopted by the Board of Trustees of the Medical University Hospital Authority this \_\_\_\_ day of February 2015.

**MEDICAL UNIVERSITY HOSPITAL  
AUTHORITY BOARD OF TRUSTEES**

---

By: Donald R. Johnson II, MD  
Its: Chairman

---

By: Mark Sweatman  
Its: Secretary

**THE STATE OF SOUTH CAROLINA**  
**COUNTY OF CHARLESTON**

**RIGHT OF WAY EASEMENT**

		Approximate Survey Station	
Road/Route	<u><b>SC Route 30 (Calhoun St.) /</b></u>	12+65	To 14+70 Rt
	<u><b>S-550 (Courtenay Dr.)</b></u>	S-550 (Courtenay Dr.)	
File	<b>10.037465A</b>		
Project		226+55	To 227+00 Lt
PIN	<b>37465_RD01</b>	SC Rte 30 (Calhoun St.)	
Tract	<u><b>2</b></u>		

**KNOW ALL MEN BY THESE PRESENTS**, That I (or we) **The Medical University Hospital Authority, 171 Ashley Ave., Charleston, SC 29425**, in consideration of the sum of One Dollar, to me (or us) in hand paid, and other valuable consideration at and before the sealing and delivering thereof, by **Charleston County**, receipt of which is hereby acknowledged, have granted, bargained, sold and released, and by these presents do grant, give, bargain, sell and release, unto the said **Charleston County**, its successors and assigns ("County"), an easement or right of way for the construction, improvement, operation and maintenance of a public road known as **SC Route 30 (Calhoun St.) and S-550 (Courtenay Dr.)** in the County aforesaid, as shown on plans prepared by **Florence & Hutcheson, Inc.**, upon and across the land, described below, and referred to herein, as "Area of Acquisition," which I (or we) may own, in whole or in part, between the survey stations referenced above and as depicted and described on the above reference plans together with, all and singular, the rights, members, hereditaments, and appurtenances thereunto belonging, or in any way incident or appertaining. The grantor expressly recognizes the possibility that the Area of Acquisition may be used in the future by public utility or others granted the statutory right to use the right of way.

Checked \_\_\_\_\_ By \_\_\_\_\_  
 Recorded \_\_\_\_\_ By \_\_\_\_\_  
 Project \_\_\_\_\_ File No. \_\_\_\_\_

## SPECIAL PROVISIONS:

1. The above consideration is for all that certain parcel of land containing 1855 sq. ft. (0.043 Ac), more or less, and all improvements thereon, if any, owned by The Medical University Hospital Authority, shown as the "Area of Acquisition" on Exhibit "A", attached hereto and made a part hereof. This being a portion of the property acquired from Charleston County, by deed dated June 26, 2001, and recorded July 16, 2001, in Book Y376, Page 798, and shown as Tax Map No. 460-14-00-023 (the "Parent Tract").

2. The Grantor recognizes the intent of the County to transfer the easement herein granted to the South Carolina Department of Transportation (SCDOT) after construction of the project and the County is solely responsible for the construction of the project described herein and agrees that if the Parent tract improvements are disturbed by the County's construction, reconstruction, installation, operation, maintenance, or repair, the County, at the County's sole cost and expense shall restore the same to the condition that existed just prior to such disturbance. The Grantee shall have no responsibility to maintain or repair the Area of Acquisition, except as otherwise provided for according to the codes and ordinances of the City and County or as specifically addressed herein. Periodic sweeping, edging and cleaning by the Grantee shall not be deemed a waiver of this provision. After completion of the construction, the County shall maintain and repair the Area of Acquisition in a manner commensurate with the policies of the SCDOT for the maintenance of the public right of way and sidewalks until the transfer to SCDOT has occurred.

Checked \_\_\_\_\_

By \_\_\_\_\_

Recorded \_\_\_\_\_

By \_\_\_\_\_

Project \_\_\_\_\_

File No. \_\_\_\_\_

Tract 2



**TO HAVE AND TO HOLD**, all and singular, the said easement or right of way and the rights hereinabove granted, unto the said Charleston County, its successors and assigns forever for a public road, highway, other public transportation purposes or other public uses as are permitted within and in conjunction with highway rights of way and the grantors hereby dedicated their respective interest in said strip of land to public use for such purposes.

It is agreed that buildings, fences, signs or other obstructions will not be erected by me (or us), my (or our) heirs, assigns or administrators within the limits of the right of way herein conveyed and that such buildings and fences are now within the right of way herein conveyed will be moved from the right of way and restored in as good condition as before moving at the expense of Charleston County.

**IN WITNESS WHEREOF**, I (or we) have hereunto set my (or our) hand(s) and seal(s) this \_\_\_\_\_ day of \_\_\_\_\_, in the year of our Lord, Two Thousand and **Fourteen**.

Signed, sealed and delivered in the presence of:

**The Medical University Hospital Authority**

\_\_\_\_\_  
1<sup>st</sup> Witness

\_\_\_\_\_  
By: (L.S.)

\_\_\_\_\_  
2<sup>nd</sup> Witness

\_\_\_\_\_  
Its:

**THE STATE OF** SOUTH CAROLINA  
**COUNTY OF** CHARLESTON

**ACKNOWLEDGEMENT**

I, the undersigned Notary Public, do hereby certify that \_\_\_\_\_ personally appeared before me this \_\_\_\_\_ day of \_\_\_\_\_, 2014, and acknowledge the due execution of the foregoing instrument.

\_\_\_\_\_  
Notary Public for the state of \_\_\_\_\_

My Commission Expires \_\_\_\_\_



**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**

**CONSENT AGENDA**

Board of Trustees Meeting  
February 13, 2015  
101 Colcock Hall

**Members of the Board of Trustees**

Dr. Donald R. Johnson II, Chairman  
Mr. William H. Bingham, Sr., Vice-Chairman  
Dr. Stanley C. Baker, Jr.  
Mr. William A. Baker, Jr.  
Ms. Terri R. Barnes  
The Honorable James A. Battle  
Dr. Harold W. Jablon  
Ms. Barbara Johnson-Williams

Dr. James Lemon  
Dr. Ragin C. Monteith  
Dr. E. Conyers O'Bryan, Jr.  
Dr. G. Murrell Smith, Sr.  
Mr. Charles C. Schulze  
Mr. Michael E. Stavrinakis  
Thomas L. Stephenson, Esq.  
Dr. Charles B. Thomas, Jr.

**Trustees Emeriti**

Mrs. Margaret M. Addison  
Dr. Cotesworth P. Fishburne, Jr.  
Mrs. Claudia W. Peebles  
Dr. Thomas C. Rowland, Jr.  
Mr. Allan E. Stalvey  
Dr. James E. Wiseman, Jr.

**OPERATIONS, QUALITY and FINANCE COMMITTEE**

**CHAIRMAN: DR. STANLEY C. BAKER, JR.**

**(APPROVAL ITEMS)**

**Item 13. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges.**

Statement: Approval will be sought for the appointments, reappointments and delineation of privileges of the Medical and Allied Health Staff.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges be approved.

Recommendation of Committee:

Board Action:

**(INFORMATIONAL ITEMS)**

Item 14. Medical Executive Committee Minutes.

Statement: The minutes of the Medical Executive Committee will be presented.

Recommendation of Administration: That the minutes be received as information.

Recommendation of Committee:

Board Action:

Item 15. Medical Center Contracts and Agreements.

Statement: The contracts and agreements signed since the last board meeting will be presented for information.

Recommendation of Administration: That the contracts and agreements be received as information.

Recommendation of Committee:

Board Action:

**PHYSICAL FACILITIES COMMITTEE  
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

**(INFORMATIONAL ITEM)**

Item 19. Facilities Contracts Awarded.

Statement: The facilities contracts awarded since the last meeting will be presented for information.

Recommendation of Administration: That the contracts be received as information.

Recommendation of Committee:

Board Action:

**Medical Executive Committee -November 19, 2014**  
The Credentials Committee reviewed the following applicants on November 12, 2014  
and recommends approval by the Medical Executive Committee

**Medical Staff Initial Appointment and Privileges**

Robert Clive Greaves, M.D.	Active Provisional	Medicine
Barbara Marie McManus, M.D.	Active Provisional	Neurology & Neurosurgery
Jennifer Janell Patterson, M.D.	Active Provisional	Psychiatry
Timothy Alan Peterson, M.D., M.B.A.	Active Provisional	Medicine
Stephanie Kay Whitener, M.D.	Active Provisional	Anesthesiology
Joy Carol Williams, M.D.	Active Provisional	Family Medicine

**Medical Staff Reappointment and Clinical Privileges**

Jeffrey M. Akhtar, D.O.	Affiliate CFC - R&F	Medicine
Kathleen T. Brady, M.D., Ph.D.	Active	Psychiatry
Thomas Karl Byrne, M.D.	Active	Surgery
Nicole Brooks Cain, M.D.	Active	Pediatrics
Christine Canivan, M.D.	Affiliate - Refer & Follow	Pediatrics
Donald O. Castell, M.D.	Active	Medicine
William T. Creasman, M.D.	Active	Obstetrics & Gynecology
Luciano V. Del Priore, M.D., Ph.D.	Active	Ophthalmology
Donald C. Eagerton, M.D.	Affiliate - Refer & Follow	Medicine
Bruce M. Elliott, M.D.	Active	Surgery
Paul Everman, Jr., M.D.	Affiliate	Psychiatry
Stephen A. Fann, M.D.	Active	Surgery
James Allen Glenn, M.D.	Active	Medicine
Lakshmi P. Katikaneni, M.D.	Active	Pediatrics
Dipinpreet Kaur, M.D.	Active	Family Medicine
David N. Lewin, M.D.	Active	Pathology & Lab. Med.
Louis M. Luttrell, M.D., Ph.D.	Active	Medicine
John C. Maize, Jr., M.D.	Affiliate - Refer & Follow	Dermatology
John C. Maize Sr., M.D.	Active	Dermatology
Jill Gossett Mauldin, M.D.	Active	Obstetrics & Gynecology
John W McDonald, M.D.	Affiliate CFC - Refer & Follow	Medicine
Sandi Lynn McKenzie, M.D.	Active Provisional	Pediatrics
Thomas Robert Murphy, M.D.	Affiliate - Refer & Follow	Pediatrics
Pamela B Morris, M.D.	Active	Medicine
Anil Balaji Rajendra, M.D.	Active Provisional	Medicine
Adrian Reuben, M.B.B.S*	Active	Medicine
Jacob G. Robison, M.D.	Active	Surgery
J. Lacy Sturdivant, M.D.	Active	Medicine
Bruce Harris Thiers, M.D.	Active	Dermatology
Aquilla Scott Turk, III, D.O.	Active	Radiology
Taryn Elizabeth Tyner, M.D.	Affiliate - Refer & Follow	Pediatrics
Marion Edward Wilson, Jr., M.D.	Active	Ophthalmology

### Medical Staff Reappointment and Change in Privileges

Arthur J. Crumbley, III, M.D.**	Active	Medicine	No longer needs CT Surg and Mod Sedation privileges
Robert B. Leman, M.D.	Active	Medicine	No longer qualifies for EP and Interventional Procedures
Arni Nutting, M.D., M.S.	Active	Pediatrics	No longer needs Mod Sedation
Eve Garlington Spratt, M.D., M.S.C.R	Active	Pediatrics	Adding Tele for Outpt Consultation

### Medical Staff Change in Privileges

Rahul Gupta Argula, M.B.B.S., M.P.H.	Active	Medicine	Adding Telemedicine for CC
Gregory Alan Hall, M.D.	Active	Medicine	Adding Tele for Ped EMM
Amanda Blair Price, M.D.	Active	Pediatrics	Adding Tele for Ped EMM

### Professional Staff Initial Appointment and Privileges

Kelli M Garber, N.P., M.S.N.	Provisional Allied Health	Pediatrics
Morgan Elizabeth Pearman, P.A.C.	Provisional Allied Health	Medicine
Michele Lynn Taffaro-Neskey, P.A.C.	Provisional Allied Health	Medicine
Rebecca Ann Leese, P.A.C., B.S., M.S.	Provisional Allied Health	Orthopaedics
Jennifer L. Mikoll, P.A.C.	Provisional Allied Health	Medicine
Jennifer Grace Ziliotto McCrudden, M.S.N.	Provisional Allied Health	Medicine

### Professional Staff Reappointment and Privileges

Jeanne Marie Barreira, C.N.M., MSN	Allied Health	Obstetrics & Gynecology
Robin L. Bissinger, N.N.P., Ph.D., A.P.R.N.	Allied Health	Pediatrics
Robert J. Black, O.D., M.A., B.Sc.	Allied Health	Ophthalmology
Sharon M. Bond, Ph.D., C.N.M.	Allied Health	Obstetrics & Gynecology
Kara Elizabeth Breznak, P.A.C., M.S.	Provisional Allied Health	Surgery
Tiago Bruniera, P.A., M.M.S.	Provisional Allied Health	Surgery
Ali Linnemann Burnette, B.S.N., F.N.P.	Provisional Allied Health	Pediatrics
Gloria Burbage, C.R.N.A.	Allied Health	Anesthesiology
Mary E. Chalk, F.N.P.	Allied Health	Otolaryngology
Rebecca Patton Cumbee, P.A.	Provisional Allied Health	Urology
Rona S Cushman, N.N.P., MSN	Allied Health	Pediatrics
Matthew K. Ewald, P.A.C., M.P.A.S.	Allied Health	Medicine
Tammy Barnes Gottshalk, F.N.P.	Allied Health	Medicine
Hwajoo G Haynes, A.N.P., MSN	Allied Health	Medicine
Melissa Fox Henry, C.R.N.A., D.N.P.	Provisional Allied Health	Anesthesiology
Maria Yvonne Hinton, A.P.R.N.	Provisional Allied Health	Medicine
Jennifer Lynn Ridgeway, P.A.C.	Allied Health	Surgery

Jane E. Swing, C.R.N.A., MSN	Allied Health	Anesthesiology
Molly A. Valerio, M.A., M.S.W.	Allied Health	Psychiatry
Karen Mary van Bakergem, M.S.W.	Allied Health	Pediatrics
Nicole Candy Walters, F.N.P.	Provisional Allied Health	Medicine
Joy Helena Wymer, Ph.D.	Allied Health	Neurology & Neurosurgery

#### Professional Staff Change in Privileges

Kristen Lorraine Laudati, A.P.R.N., R.N.	Allied Health	Medicine	Switch from SUR to MED
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\* Not Board Certified

\*\*Approved by MEC and BOT effective 10/28/14

## Medical Executive Committee - December 17, 2014

The Credentials Committee reviewed the following applicants on December 10, 2014

and recommends approval by the Medical Executive Committee

### Medical Staff Initial Appointment and Privileges

I-Hweii Amy Chen, M.D., Ph.D.	Active	Neurology & Neurosurgery
Elizabeth Carlton Grueneberger, M.D.	Active	Psychiatry
Michele Hutchison, M.D., Ph.D.	Active	Pediatrics
Daniel York Reuben, M.D.	Active	Medicine

### Medical Staff Reappointment and Clinical Privileges

Carrie O'Neal Alexander, M.D.	Affiliate CFC - R&F	Medicine
Raymond Francis Anton, Jr., M.D.	Active	Psychiatry
Charles Michael Bowman, Ph.D., M.D.	Active	Pediatrics
Jeffrey Sullivan Bush, M.D.	Active	Medicine
Russell William Chapin, M.D.	Active	Radiology
Mohammad Chaudry, M.D.*	Active	Radiology
Alexander Wallace Chessman, M.D.	Active	Family Medicine
Sarah Karpel Coker, M.D.	Provisional Affiliate - R&F	Psychiatry
Louis E. Costa, M.D., D.M.D. **	Affiliate	Otolaryngology
Andrew E. Davidson, M.D.	Affiliate - R&F	Pediatrics
Kimberly Smith Davis, M.D.	Active	Medicine
Victor M. Diaz-Gonzalez, M.D.	Affiliate	Medicine
Mark S. George, M.D.	Active	Psychiatry
John Heyl Gibson, M.D.	Active Provisional	Neurology & Neurosurgery
Gary S. Gilkeson, M.D.	Active	Medicine
Michael R. Gold, M.D.	Active	Medicine
Constance Guille, M.D., M.S.C.R	Active	Psychiatry
Marcelo Silveira Guimaraes, M.D.	Active	Radiology
Christopher Hannegan, M.D., Ph.D.*	Active	Radiology
Harriet Settle Hansen, D.O.	Affiliate CFC - R&F	Family Medicine
Melissa H. Henshaw, M.D., M.S.C.R.	Active	Pediatrics
Brenda J. Hoffman, M.D.	Active	Medicine
John S. Ikonomidis, M.D., Ph.D.	Active	Surgery
Dorothea D. Jenkins, M.D.	Active	Pediatrics
Rebecca Terban Kalhorn, M.D.	Active Provisional	Medicine
Jacqueline M. Kraveka, D.O.	Active	Pediatrics
Markus J. Kruesi, M.D.	Active	Psychiatry
Diann Marie Krywko, M.D.	Active	Medicine
Maria Lopes-Virella, M.D.	Active	Medicine
Samuel Hunt McNulty, M.D.	Affiliate CFC - Refer & Follow	Medicine
Bradley C. Presley, M.D.	Active	Medicine
Stephen I. Schabel, M.D.	Active	Radiology
Andrew David Schreiner, M.D.	Active Provisional	Medicine
Sarah S. Stapleton, M.D.	Affiliate CFC - R&F	Medicine
Todd R Vasko, M.D., B.S.	Affiliate - R&F	Pediatrics
Grace Badorek Wojno, M.D.	Affiliate	Anesthesiology

### Medical Staff Reappointment and Change in Privileges

Stephen Leonard Kinsman, M.D.	Active	Pediatrics	Add Tele for Outpt Consultation
Michelle Montalvo Macias, M.D.	Active	Pediatrics	Add Tele for Outpt Consultation

### Medical Staff Change in Privileges



Charles M Andrews, M.D.	Active	Medicine	Add Tele for Critical Care
Robert Anthony Cina, M.D.	Active	Surgery	Add Tele for Pediatric Burns
Andre Hebra, M.D.	Active	Surgery	Add Tele for Pediatric Burns
Aaron Payne Leshner, M.D.	Active Provisional	Surgery	Add Tele for Pediatric Burns
Elizabeth H. Mack, M.D., M.S.	Active Provisional	Pediatrics	Add Tele for Peds Emer and Care
Christian John Streck, Jr., M.D.	Active	Surgery	Add Tele for Pediatric Burns

#### Professional Staff Initial Appointment and Privileges

Elizabeth Ann Boessneck, N.P.	Active	Neurology & Neurosurgery
Sheresa C Christopher, Ph.D.	Active	Psychiatry
Hope Shante Davis, P.A.C.	Provisional Allied Health	Orthopaedics
Elizabeth Tallon Harding, P.A.C.	Provisional Allied Health	Medicine
Patrick Michael McNeal, P.A.C.	Provisional Allied Health	Medicine
Jared Nix, P.A.C.	Provisional Allied Health	Neurology & Neurosurgery
Katherine Pfeningner, N.P.	Provisional Allied Health CFC	Medicine
Kerry Shuffelbottom, P.A.	Provisional Allied Health CFC	Medicine

#### Professional Staff Reappointment and Privileges

Elizabeth Norton Byrd, C.R.N.A.,	Allied Health	Anesthesiology
Jennifer Gottlieb Caldwell, C.R.N.A.	Allied Health	Anesthesiology
Cheryl Ann Carlson, N.N.P., Ph.D.	Allied Health	Pediatrics
James Kyle Comley, C.R.N.A.	Allied Health	Anesthesiology
Annette Cooper, C.R.N.A.	Allied Health	Anesthesiology
Carla Kmett Danielson, Ph.D.	Allied Health	Psychiatry
Jessica Hughes Day, C.N.M.	Provisional Allied Health	Obstetrics & Gynecology
Sarah Lynn Denham, A.N.P., MSN	Allied Health	Neurology & Neurosurgery
Carmen H. Dooley, N.N.P., M.S.N.	Allied Health	Pediatrics
Diane F. Dufour, P.N.P., MSN	Allied Health	Pediatrics
Linda E. Ernst, N.N.P.	Allied Health	Pediatrics
Pamela T. French, MSN, A.P.R.N.	Allied Health	Psychiatry
Natalie Kathleen Foster, M.S.N., F.N.P.	Provisional Allied Health	Pediatrics
Erica Damico Gunnells, A.P.R.N.	Provisional Allied Health	Medicine
Heather Nicole Highland, C.R.N.A.	Allied Health	Anesthesiology
Elizabeth Ann Jennings, C.R.N.A.	Allied Health	Anesthesiology
Steven D. LaRowe, Ph.D.	Allied Health	Psychiatry
Janna D Licht, F.N.P.	Allied Health	Psychiatry
Patti D Long, N.N.P., MSN	Allied Health	Pediatrics
Rachel Kelly Lynn, C.R.N.A.	Allied Health	Anesthesiology
Alyssa A. Rheingold, Ph.D.	Allied Health	Psychiatry
Michael E. Saladin, Ph.D.	Allied Health	Psychiatry
Christine Schaub, A.P.R.N., MSN	Allied Health	Medicine
Alison Shannonhouse Stevons, P.A.C.	Allied Health	Medicine
Sharlene D. Wedin, PsyD	Allied Health	Psychiatry

#### Professional Staff Reappointment and Change in Privileges

Therese K. Killeen, A.P.R.N., Ph.D.	Allied Health	Psychiatry	No longer needs Sched II Rx
Catherine S. Rubinstein, F.N.P.	Allied Health	Surgery	No longer needs mod sed

#### Professional Staff Change in Privileges

Amy Duppstadt-DeLambo, A.C.N.P	Allied Health	Neurology & Neurosurgery	Adding tasks to protocol
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\* Not board certified

\*\*Proposed status change

<b>Medical Executive Committee</b> <b>Presiding:</b> Dr. Boyd Gillespie <b>Date:</b> November 19, 2014 <b>Meeting Place:</b> 628 CSB <b>Recording:</b> Jane Scutt <b>Meeting Time:</b> 7:30 <b>Adjournment:</b> 8:30 am		<b>Members present:</b> Dr. Gillespie, Dr. Hoffman, Dr. Habib, Dr. Adams, Dr. Baliga, Dr. Boylan, Dr. Carroll, Dr. Cawley, Dr. Easterling, Dr. Elliott, , Dr. Gray, Dr. Handel, David McLean, Chris Rees, Dr. Russell, Dr. Ryan, Dr. Salgado, Sheila Scarbrough, Dr. Schaffner, Dr. D. Scheurer, Dr. Warren, Dr. Wray, Carol Younker <b>Members excused:</b> Dr. Basco, Dr. Clarke, Dr. Clyburn, Dr. Costello, Dr. Deas, Annette Drachman, Dr. Feussner, Dr. Harvey, Dr. Jauch, Lisa Kindy, Dr. Lambert, Dr. Lewis, Dr. Pellegrini, Dr. Powers, Dr. Reeves, Dr. Richardson, Dr. Rocky, Steve Rublee, Dr. Sachs, Dr. M. Scheurer, Dr. Streck, Dr. Thiers, Dr. Uhde, Steve Valerio, Matt Wain, Dr. Yoe, Dr. Zwerner <b>Guests:</b> Itara Barnes, Dr. Kim Davis	
Agenda/Topic	Debate & Discussion	Conclusions	Recommendations/ Follow-Up What/When/Who
Executive Session	N/A		
Wins	Dr. Ryan announced that Dr. Janice Key received a \$600,000 Duke Endowment Grant for her Docs-Adopt School-based Obesity Prevention Program.	Accepted as information	
Review of Minutes	The October 15, 2014, meeting minutes were reviewed and approved.	Approved	
Credentials Committee	Dr. Gray reported on the following: Medical Staff Initial Appointment and Privileges: 6 Medical Staff Reappointment and Clinical Privileges: 36 Medical Staff Change in Privileges: 3 Professional Staff Initial Appointment and Privileges: 6 Professional Staff Reappointment and Privileges: 22 Professional Staff Changes in Privileges: 1 The following board certification waiver exemption was granted: • Dr. Adrian Ruben – Department of Medicine, Division of Gastroenterology & Hepatology	MEC recommends the appointments and delineation of clinical privileges for Board of Trustees approval.	
Epic InBox Requirements	Dr. Kim Davis presented on Epic In-Baskets and Policy Issues. Dr. Davis talked about the importance of addressing items in Epic Inboxes. Epic InBaskets can contain clinical information including test results, medication refills, patient communication thru telephone or MyChart and provider to provider messaging. Dr. Davis commented that there are many MUSC providers who have “toxic” InBaskets which ultimately affects patient care, communication and patient satisfaction. We are already seeing comments on returned CG-CAHPS surveys related to delays in addressing items related to Epic Inboxes. Dr. Davis shared Parkland’s approached to their Epic “InBasket Crisis” Dr. Davis reviewed the options Parkland considered and shared the policy that was implemented at Parkland. In closing, Dr. Davis reviewed steps needed at MUSC. <ul style="list-style-type: none"> <li>• Recognize that this is an issue</li> <li>• Policy needed to support completion of identified 6 critical Inbasket tasks</li> <li>• Need validated Epic reports that capture and identify the providers approaching 30 day</li> </ul>	Accepted as Information	

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	<p>deadline of mandated folders</p> <ul style="list-style-type: none"> <li>– Reminder notification at 2 weeks</li> <li>– Reminder notification at 3 weeks with copy to chief of service.</li> <li>– Reminder at 72 hours (copy to chief of service) and a page to the provider</li> <li>– At 30 days, administratively suspend (no clinical duties until remediated)</li> </ul> <ul style="list-style-type: none"> <li>• Education, Education, Education -regarding policy and soft roll out to allow for cleanup of inbaskets.</li> </ul>		
<p>Revision to Medical Staff Rules &amp; Regs &amp; Credentialing Policy Manual</p>	<p>Dr. Handel submitted the following proposed changes to the Medical Staff Rules &amp; Regulations for MEC approval.</p> <ul style="list-style-type: none"> <li>• <i>Added CMS requirement that attending physician must sign or co-sign admission orders</i></li> <li>• <i>Added admission orders to delinquency items</i></li> <li>• <i>Clarified the language regarding operative progress notes and operative reports</i></li> <li>• <i>Added a potential suspension for lack of quality documentation</i></li> <li>• <i>Gave authority to CMIO to conduct medical record reviews</i></li> <li>• <i>Added a section given CMIO authority to administratively close out medical record items</i></li> <li>• <i>Added clarification for restriction of verbal orders for high risk medications</i></li> <li>• <i>Added section on standing orders</i></li> <li>• <i>Added requirement for death note</i></li> <li>• <i>Added requirement to follow policies and procedures</i></li> </ul> <p>The following proposed changes to the Medical Staff Credentialing Manual for MEC approval:</p> <ul style="list-style-type: none"> <li>• <i>Changed wording from allied health practitioner to allied health professional throughout the document.</i></li> <li>• <i>Deleted Refer and Follow category</i></li> <li>• <i>Added an ability to keep Chairperson or members on the Credentials Committee longer than stated tenure.</i></li> <li>• <i>Eliminated references to paper credentials file</i></li> <li>• <i>Eliminated pre-application requirements. We do not do this.</i></li> <li>• <i>Clarified who can grant or revoke temporary privileges, according to JC rules.</i></li> <li>• <i>Changed references of Executive Medical Director to Chief Medical Officer.</i></li> </ul>	<p>MEC recommends the revisions to Medical Staff Rules &amp; Regs and Credentialing Policy Manual be submitted for Board of Trustees approval.</p>	

UHC Quality & Accountability	Dr. Scheurer reviewed the UHC Q & A 2014 Scorecard. Dr. Scheurer reminded the group that MUSC's strategic intent was to be in the Top 25 in both USN&WR and UHC. MUSC's rank for 2014 was 60. Dr. Scheurer reviewed MUSC's performance under each of the six domains of quality which include: Mortality (GI, Gen surg, Gen med, CT surg); Effectiveness (HF, ED throughput); Safety (Pressure ulcer, CAUTI, SSI); Efficiency (Neuro, neurosurgery); Patient centered; and, Equity (ED throughput). Dr. Scheurer also reviewed initiatives which include: Mortality numerators (QAPI coding-documentation, preventable-unexpected); Mortality denominators (QAPI with CDI and analytics); PSI reviews by WSG, SL QAPIs, and Periop QAPI; CAUTI work in ICUs and CAUTI nurse-MD; SSI work in Periop QAPI; and, Readmission and LOS by bedflow group.	Accepted as information	
Regulatory Reporting	Ms. Itara Barnes gave a presentation on 2015 CMS Eligible Hospital Required Reporting Programs. Ms. Barnes reviewed the following changes/updates for 2015: IPPS Reporting Program Updates; Joint Commission Measure Reporting; and, Inpatient Measure Overlap with Ambulatory Payment	Accepted as Information	
GME Report	No report as Dr. Clyburn was not in attendance.	Accepted as information	
Hospital Report	Deferred to December meeting due to time constraints		
CAUTI Report	Deferred to December meeting due to time constraints		
(Consent) Policies	<ul style="list-style-type: none"> <li>Airway Clearance and Lung Expansion (ACE) Protocol</li> <li>Medical Center C-026 – Medication Samples</li> <li>Release of Patient Information: MyChart and Health Information Services Release of Information</li> </ul>	Approved	
(Consent) Data Reports	Data reports reviewed: <ul style="list-style-type: none"> <li>Bed Capacity Summary 10.14</li> <li>Hand Hygiene 10.14</li> <li>Quality of H&amp;P by Department 11.14.14</li> </ul>	Approved	
(Consent) Service Reports	Service reports reviewed: <ul style="list-style-type: none"> <li>Admit Transfer Center 11.17.14</li> <li>Discharge Summary Turnaround Time 07.14 / 08.14 / 09.14 / 10.14</li> <li>Discharge Detail Turnaround Time 07.14 / 08.14 / 09.14 / 10.14</li> </ul>	Approved	
Subcommittee Minutes (Consent)	<ul style="list-style-type: none"> <li>Bed Flow 10.08.14</li> <li>Blood Utilization 10.16.14</li> <li>Clin. Documentation Improve 10.09.14</li> <li>Clinical Lab Advisory 10.21.14</li> <li>Credentials 11.12.14</li> <li>Critical Care Quality 08.18.14</li> <li>Ethics 09.03.14 / 10.01.14</li> <li>Graduate Medical Education 10.09.14</li> <li>Health Information Mgmt. 10.16.14</li> <li>Infection Control 10.28.14</li> <li>Peer Review 10.21.14</li> <li>Perinatal Quality 10.15.14</li> </ul>	Approved	

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	<ul style="list-style-type: none"> <li>• Critical Care Quality 09.15.14/ 10.20.14</li> <li>• Emergency Management 10.24.14</li> <li>• Quality Ops 10.16.14/10.30.14</li> </ul>		
Adjournment 8:32 am	The next meeting of the Medical Executive Committee will be Wednesday, December 17, 2014 at 7:30am in 628CSB.		



David Habib, MD, Secretary of the Medical Staff

<b>Medical Executive Committee</b> <b>Presiding:</b> Dr. Boyd Gillespie <b>Date:</b> December 17, 2014 <b>Meeting Place:</b> 628 CSB <b>Recording:</b> Jane Scutt <b>Meeting Time:</b> 7:30 <b>Adjournment:</b> 8:30 am		<b>Members present:</b> Dr. Gillespie, Dr. Hoffman, Dr. Habib, Dr. Adams, Dr. Boylan, Dr. Carroll, Dr. Cawley, Dr. Clyburn, Dr. Easterling, Dr. Elliott, , Dr. Gray, Dr. Handel, Dr. Jauch, Dr. Lewis, Dr. Pellegrini, Dr. Rocky, Dr. Russell, Sheila Scarbrough, Dr. Schaffner, Dr. D. Scheurer, Dr. Thiers, Dr. Warren, Carol Younker <b>Members excused:</b> Dr. Baliga, Dr. Clarke, Dr. Costello, Dr. Deas, Annette Drachman, Dr. Feussner, Dr. Harvey, Lisa Kindy, Dr. Lewis, David McLean, Dr. Powers, Dr. Reeves, Dr. Richardson, Dr. Ryan, Dr. Sachs, Dr. Salgado, Dr. M. Scheurer, Dr. Streck, Dr. Uhde, Steve Valerio, Matt Wain, Dr. Yoe, Dr. Zwerner <b>Guests:</b> Opal Bacon, PharmD, Fred Nolte, PhD		
Agenda/Topic	Debate & Discussion		Conclusions	Recommendations/ Follow-Up What/When/Who
Executive Session	N/A			
Wins	Dr. Habib mentioned that Boeing recently made a large donation for the new Children's Hospital and children's Healthy Lifestyles program. Dr. Handel thanked Dr. Gillespie for his service as an officer of the Medical Staff for the last six years.		Accepted as information	
Review of Minutes	The November 19, 2014, meeting minutes were reviewed and approved.		Approved	
Credentials Committee	Dr. Gray reported on the following: Medical Staff Initial Appointment and Privileges: 4 Medical Staff Reappointment and Clinical Privileges: 36 Medical Staff Reappointment and Change in Privileges: 2 Medical Staff Change in Privileges: 6 Professional Staff Initial Appointment and Privileges: 8 Professional Staff Reappointment and Privileges: 25 Professional Staff Reappointment and Change in Privileges: 2 Professional Staff Change in Privileges: 1 The following board certification waiver exemption was granted: • Dr. Mohammad Imran Chaudry – Neuroradiology, Department of Radiology • Dr. Christopher Hannagan – Vascular & Interventional Radiology – Department of Radiology		MEC recommends the appointments, reappointments and delineation of clinical privileges for Board of Trustees approval.	
GME Report	Dr. Clyburn reported that the house staff council recently did a relatively thorough analysis on resident salaries based on websites. He also announced that AAMC resident salary numbers are now out. Dr. Clyburn commented that the previous Dean, Dr. Reves, made a commitment for the residents to be at the 50 <sup>th</sup> percentile for region. Dr. Clyburn reported that we slipped behind in our resident salaries for a few years but made some progress last year and hope to make some more progress in July.		Accepted as Information	

Hospital Report	<p>Dr. Cawley gave an update on progress with the 2015 Organizational Goals:</p> <p>Service</p> <ul style="list-style-type: none"> <li>• Goal = Ideal Patient Service-achieve a weighted composite score of 3.0</li> <li>• Results = 2.15 (red)</li> </ul> <p>People:</p> <ul style="list-style-type: none"> <li>• Goal = Increase Employee Commitment Score by .05</li> <li>• Goal = Increase Physician Commitment Score by .05</li> <li>• Goal = Achieve overall teamwork composite of 3.0</li> <li>• Results = No results until after completion of annual survey</li> </ul> <p>Quality:</p> <ul style="list-style-type: none"> <li>• Goal = Ideal Care-achieve composite score of 3.0</li> <li>• Goal = Culture of Safety – increase absolute % of positive responses on overall perception of safety by 1</li> <li>• Results = No data available yet due to reporting lag time</li> </ul> <p>Finance:</p> <ul style="list-style-type: none"> <li>• Goal = Achieve total cash at fiscal year-end of \$100 million</li> <li>• Results = \$60.8M (yellow0</li> <li>• Goal = Achieve an operation margin of 3.5%</li> <li>• Results = 4.3% (green)</li> <li>• Goal = Reduce cost per adjusted discharge by 2% as compared to FY14</li> <li>• Results = No data available yet.</li> </ul> <p>Growth</p> <ul style="list-style-type: none"> <li>• Goal = Strategically grow telehealth: achieve a weighted composite score of 3.0</li> <li>• Results = (yellow)</li> <li>• Goal = Bed Flow – Decrease average length of stay by 0.1 of a day</li> <li>• Results = (yellow)</li> </ul>	Accepted as Information	
CAUTI Report	<p>Dr. Scheurer gave the CAUTI report: Dr. Scheurer reported that we had zero CAUTI for October. We had a slow steady decline. We have now hired a CAUTI nurse who will be working at all levels to be sure all insertion is appropriate. She also mentioned that beginning in January we are extending CAUTI surveillance to outside the ICU.</p>	Accepted as Information	
Hand Hygiene Report	<p>Dr. Scheurer gave the Hand Hygiene Report. We are currently 96.3 percent. Over the course of time the blended and secret shopper rates are getting closer together which is a reflection of the accuracy of the audits. Dr. Scheurer also reported that we are still pursuing technology for hand hygiene monitoring. ART 6 West is currently conducting a pilot with a company with Preventix which uses RFID technology.</p>	Accepted as Information	
Annual Medical	<p>Dr. Handel gave a report on the Annual Medical Staff meeting that was held on December 4,</p>		

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Staff Meeting	2014. Dr. Handel reported that the Medical Staff Officer Elections were held and the revisions to the Medical Staff Bylaws, Medical Staff Rules & Regulations and Credentials Policy Manual were approved.			
Policies (Consent)	<ul style="list-style-type: none"> <li>• Policy C-080 Critical Results: Reporting and Receiving</li> <li>• Policy C-088 Chemotherapy Prescribing and Administration</li> <li>• New Policy - Travel Restrictions to Level 3 Travel Areas / Prevention of Infectious Disease</li> <li>• Children's Services Endocrinology Clinic</li> </ul>			Approved
Standing Order (Consent)				Approved
Data Reports (Consent)	Data reports reviewed: <ul style="list-style-type: none"> <li>• Bed Capacity Summary 11.14</li> <li>• Quality of H&amp;P by Department 12.12.14</li> </ul>			Approved
Service Reports (Consent)	Service reports reviewed: <ul style="list-style-type: none"> <li>• Discharge Summary Turnaround Time 11.14</li> <li>• Discharge Detail Turnaround Time 11.14</li> </ul>			Approved
Subcommittee Minutes (Consent)	<ul style="list-style-type: none"> <li>• Bed Flow 11.12.14</li> <li>• Clin. Documentation Improve 11.17.14</li> <li>• Clinical Lab Advisory 11.18.14</li> <li>• Credentials 12.10.14</li> <li>• Critical Care Quality 08.18.14</li> <li>• Emergency Management 11.21.14</li> <li>• Graduate Medical Education 11.13.14</li> <li>• Health Information Mgmt. 11.20.14</li> <li>• OR Exec 12.02.14</li> <li>• Peer Review 11.18.14</li> <li>• Pharmacy &amp; Therapeutics 10.28.14 &amp; 11.28.14</li> <li>• Quality Ops 11.13.14</li> </ul>			Approved
Adjournment 8:10 am	The next meeting of the Medical Executive Committee will be January 21, 2015 @ 7:30 am in 628 CSB.			



David Habib, MD, Secretary of the Medical Staff



**AGREEMENTS ENTERED INTO BY THE MEDICAL UNIVERSITY HOSPITAL**

**AUTHORITY SINCE THE December 2014 MEETING OF THE BOARD OF TRUSTEES**

**Hospital Services** - Any contract involving the exchange of Hospital services either for money or other services.

**Managed Care** - The Medical Center has entered a Managed Care Agreement with the following:

Cigna Healthcare

**Transplant Agreements** - For the institution(s) listed below, the Medical Center Transplant Unit agrees to provide tissue typing and transplantation to those patients who are medically suitable and to follow those patients in the transplant clinic at MUSC.

**Transfer Agreements** - MUHA agrees to accept the admission of individuals requiring specialized care and meet certain criteria from the following facilities:

**Affiliation Agreements –**

Maryville University  
Central Michigan University  
University of Kentucky  
Vanderbilt University  
Tennessee Technological University  
University of Missouri  
Duke University

**Shared Services Agreements –**

**Medical University Hospital Authority**

**Construction Contracts - For Reporting - February 13, 2015**

Stenstrom & Associates	\$113,700.00
UH 3 <sup>rd</sup> Floor Fluoroscopy Unit Installation	
Provide construction services for the replacement of fluoroscopy imaging system.	
Chastain Construction	\$166,018.00
CH 5 <sup>th</sup> Floor IR Equipment Replacement	
Provide construction services for the replacement of the equipment in Interventional Radiology.	
Total Comfort Solutions	\$152,612.00
295 Calhoun Street	
Remove old HVAC roof top units, provide and install new HVAC roof top units.	
Chastain Construction	\$218,684.78
CH 5 <sup>th</sup> Floor Fast Flow Automation	
Provide labor, materials and construction services for the fast flow automation renovation.	
Stenstrom & Associates	\$320,000.00
295 Calhoun Street	
Provide labor, materials and construction services for 295 Calhoun Street.	
Lesco Restoration	\$ 87,555.00
Direct Burial Piping Vault	
Provide and install waterproofing for direct burial vaults.	
Bonitz Flooring	\$ 85,602.00
295 Calhoun Street	
Provide and install flooring for 295 Calhoun Street.	
Stenstrom & Associates	\$121,969.85
RT 10 <sup>th</sup> Floor Renovation for Head & Neck Oncology	
Change order #2 – relocate exam room and create two new exam rooms.	
B & F Mechanical	\$220,000.00
295 Calhoun Street	
Provide labor, materials and constructions services for re-piping at 295 Calhoun Street.	
Chastain Construction	\$126,671.00
UH Administrative Reception and Conference Room	
Provide constructions services for the renovation of the UH Administrative Reception and Conference Room.	
Stenstrom & Associates	\$180,014.00
UH 5W Flooring & Improvements and 5E Entry Doors Relocation.	
Provide constructions services for 5W Flooring & Improvements and 5E Entry Doors Relocation.	
KBR Building	\$1,143,499.12
ART 7 <sup>th</sup> Floor Renovation	
Provide mobilization and demolition services for the ART 7 <sup>th</sup> Floor Renovation (Phase II/Amendment #1).	

**Professional Services Contracts - For Reporting**

Perkins + Will	\$15,873,500.00
Phase Two: MUSC Children's Hospital and Women's Pavilion	
Provide architectural and design services for Phase Two: MUSC Children's Hospital and Women's Pavilion.	

### **IDC Professional Services Contracts - For Reporting**

LS3P Associates	\$128,300.00
UH Bi-plane Neurointerventional Room	
Provide professional services for programming & planning for Phase Two.	
 Josie S. Abrams Architect	 \$100,000.00
South Park Tenant Up-fit	
Provide professional services for planning and design services for South Park Tenant Upfit.	

**MEDICAL UNIVERSITY OF SOUTH CAROLINA**

**REGULAR AGENDA**

Board of Trustees Meeting  
February 13, 2015  
101 Colcock Hall

**Members of the Board of Trustees**

Dr. Donald R. Johnson II, Chairman  
Mr. William H. Bingham, Sr., Vice-Chairman  
Dr. Stanley C. Baker, Jr.  
Mr. William A. Baker, Jr.  
Ms. Terri R. Barnes  
The Honorable James A. Battle  
Dr. Harold W. Jablon  
Ms. Barbara Johnson-Williams

Dr. James Lemon  
Dr. Ragin C. Monteith  
Dr. E. Conyers O'Bryan, Jr.  
Dr. G. Murrell Smith, Sr.  
Mr. Charles C. Schulze  
Mr. Michael E. Stavrinakis  
Thomas L. Stephenson, Esq.  
Dr. Charles B. Thomas, Jr.

**Trustees Emeriti**

Mrs. Margaret M. Addison  
Dr. Cotesworth P. Fishburne, Jr.  
Mrs. Claudia W. Peebles  
Dr. Thomas C. Rowland, Jr.  
Mr. Allan E. Stalvey  
Dr. James E. Wiseman, Jr.

Item 1.     Call to Order-Roll Call.

Item 2.     Secretary to Report Date of Next Meeting.

Regular Meeting: Friday, April 10, 2015.

Item 3.     Approval of Minutes of the Regular Meeting of the Medical University of South Carolina Board of Trustees of December 12, 2014.

Board Action:

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 4.     General Informational Report of the President.

Statement: Dr. David Cole will present a general report.

Recommendation of Administration: That this report be received as information.

Board Action:

Item 5. Approval of Honorary Degree Recipients.

Statement: Dr. David Cole will present the May 2015 Honorary Degree recipients for approval.

Recommendation of Administration: That these honorary degree recipients be approved.

Board Action:

Item 6. Other Business.

**RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE. CHAIRMAN: DR. CHARLES B. THOMAS, JR.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 7. General Report of the Interim Associate Provost for Research.

Statement: Dr. Kathleen Brady will report on research activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 8. General Report of the Vice President for Development.

Statement: Mr. Jim Fisher will provide a general report on institutional advancement activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 9. General Report of the CEO of the MUSC Foundation.

Statement: Mr. Tom Anderson will provide a general report on the MUSC Foundation's activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 10. General Report of the Executive Director of the MUSC Foundation for Research Development.

Statement: Mr. Michael Rusnak will provide a general report on the MUSC Foundation for Research Development's activities.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 11. Other Committee Business.

**EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE. CHAIRMAN: DR. E CONYERS O'BRYAN, JR.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 12. General Report of the Vice President for Academic Affairs and Provost.

Statement: A general report will be given by Dr. Mark Sothmann.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 13. Report from the Interim Dean, College of Medicine.

Statement: Dr. Deborah Deas will provide a report.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 14. Other Committee Business.

**CONSENT AGENDA ITEMS FOR APPROVAL:**

Item 15. Amendments to the MUSC/MUHA Industry Relations Policy.

Item 16. Faculty Appointments.

Item 17. Faculty Promotions.

Item 18. Changes in Faculty Status.

Item 19. Department Separation (Neurology and Neurosurgery).

**FINANCE AND ADMINISTRATION COMMITTEE. CHAIRMAN: MR. CHARLES W. SCHULZE**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 20. Diversity and Inclusion Update.

Statement: Ms. Lisa Montgomery will present a Diversity and Inclusion Update.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 21. Financial Status Report of the Medical University of South Carolina.

Statement: Mr. Patrick Wamsley will report on the financial status of the Medical University of South Carolina.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 22. Financial Status Report of MUSC Physicians.

Statement: A report on the financial status of MUSC Physicians will be presented by Ms. Gina Ramsey.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 23. Other Committee Business.

**CONSENT AGENDA ITEM FOR INFORMATION:**

Item 24. Financial Status Report of the MUSC Foundation for Research Development.

**PHYSICAL FACILITIES COMMITTEE. CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 25. Facilities Procurements/Contracts Proposed.

Statement: Mr. Greg Weigle will present procurements/contracts for approval.

Recommendation of Administration: That these procurements/contracts be approved.

Recommendation of Committee:

Board Action:

Item 26. Update on Projects.

Statement: Mr. Greg Weigle will present an update on Medical University of South Carolina facilities projects.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

Item 27. Other Committee Business.



**CONSENT AGENDA ITEMS FOR INFORMATION:**

Item 28. Facilities Contracts Awarded.

**AUDIT COMMITTEE, CHAIRMAN: THOMAS L. STEPHENSON, ESQ.**

**OLD BUSINESS:**

**NEW BUSINESS:**

Item 29. Legal Office Annual Report.

Statement: Ms. Annette Drachman will provide a report.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 30. Compliance Update.

Statement: Ms. Reece Smith will provide a compliance update.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 31. Information Security (IS) Update.

Statement: Dr. Frank Clark will provide an information security update.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 32. Report of the Office of Internal Audit.

Statement: Ms. Susan Barnhart will report on the activities of the Office of Internal Audit.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:

Item 33. Other Committee Business.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES:**

Item 34. Approval of Consent Agenda.

Statement: Approval of the Consent Agenda is requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action:

Item 35. New Business for the Board of Trustees.

Item 36. Report from the Chairman.

**MEDICAL UNIVERSITY OF SOUTH CAROLINA  
OFFICE OF DEVELOPMENT  
BOT HIGHLIGHTS  
February 13, 2015, MEETING**

Through January 20, 2015, the Medical University of South Carolina's Office of Development is very pleased to report that we have successfully secured \$34.1 million in new gifts and pledges. Our pace is about 14% ahead of where we were this time last year. We continue to focus a great deal of attention and energy on the fundraising campaign for the new Children's Hospital and Women's Pavilion.

The following highlights reflect some of the key accomplishments that have transpired since the December meeting of the Board of Trustees:

**CHILDREN'S HOSPITAL**

- We received the following leadership commitments in support of the Children's Hospital and Women's Pavilion: \$5 million from The Boeing Company; \$1 million from John and Jill Chalsty; and three separate \$1 million commitments from three members of the MUSC Foundation Board of Directors.
- In addition we received \$500,000 from SCANA; \$200,000 from Doug and Jennifer McElveen; a planned gift of \$250,000 from George and Margaret Bullwinkel; \$50,000 from the River Oaks Foundation; an anonymous gift of \$50,000; \$25,000 from the Roger and Susan Stone Family Foundation; and \$25,000 from Larry and Beth Burtshy.
- The Children's Hospital Fund received an additional gift of \$700,000 from The Boeing Company for the expansion of The Boeing Center for Children's Wellness.
- The Mercedes Benz Bulls Bay Golf tournament, hosted by Joe and Lisa Rice, raised \$306,000. Over the past 11 years, this event has raised over \$2.3 million.
- Abby's Friends Golf Tournament and Gala generated \$60,000 in support of our pediatric diabetes programs.
- Clear Channel once again hosted an Evening with the Stars event at the North Charleston Performing Arts Center, raising a net of \$60,000 for the Children's Hospital.

**HOLLINGS CANCER CENTER**

- Mr. and Mrs. Mark F. Lang executed a planned gift of \$2.2 million in support of the Hollings Cancer Center designated for breast cancer research.

- The Hollings Cancer Center received a \$260,000 planned gift from Mr. and Mrs. Vincent G. DiMauro also in support of breast cancer research.
- The Oliver S. and Jennie R. Donaldson Charitable Trust made a gift of \$417,250 in support of cancer research.
- Ms. Alexis Bomar completed her pledge of \$100,000 towards the James F. Bomar Myeloid Malignancy Research Fund for Hollings Cancer Center.
- Mr. and Mrs. Dalton B. Floyd, Jr. pledged \$50,000 to establish The Linda Floyd Women's Cancer Lectureship.
- Ms. Janice E. Childress made a gift of \$30,000 in support of the Hollings Cancer Center.
- Mr. and Mrs. Paul M. Karppinen contributed \$30,000 to establish the Bone Marrow Transplant Recruitment Fund.

#### **JAMES B. EDWARDS COLLEGE OF DENTAL MEDICINE**

- Documentation was completed for a gift-in-kind donation of a massive upgrade of the college's E4D CAD/CAM technology including hardware, software, and maintenance from Henry Schein Company. The upgrade was valued at more than \$696,000.
- DentaQuest Foundation contributed \$50,000 for research at the College under lead investigator Dr. Amy Martin, associate professor in the Department of Stomatology. The funds were used to work with the DentaQuest Institute in the design of a national initiative that will facilitate the integration of oral health competencies among rural primary care providers.
- Dr. M. Victoria Tatum of Charleston and a member of the College's Class of 1990 verbally committed a planned gift of \$50,000 in celebration of her 25<sup>th</sup> reunion.
- Dr. and Mrs. Richard Boyd, Sr., of Columbia contributed \$25,000 to the Dental Loyalty Fund. Dr. Boyd is a member of the College's Class of 1982.

#### **DEPARTMENT OF SURGERY**

- A Cardiothoracic Surgery Resident alumnus and College of Medicine graduate, Dr. Gary Earle, made a \$100,000 gift and \$600,000 pledge to the Fred A Crawford, Jr., MD Endowed Chair in Cardiothoracic Surgery. In addition, he made a personal challenge to his CT Resident colleagues to join with him in completing the goal for this \$2 million endowed chair.

- Dr. Harvey Schiller made a generous pledge of \$50,000 to the Endocrine Surgery Research Fund.
- Bob Richards made a contribution of \$35,000 toward his \$250,000 pledge to the fund.

### **COLLEGE OF MEDICINE**

- Dr. Charles Sneiderman, a former family medicine resident who now resides in Falls Church, VA, executed a planned gift of \$250,000 to endow a research fellowship in his name in the Department of Family Medicine.
- Mrs. Kelley O'Quinn contributed \$250,000 to a previously established endowment that supports the Center for the Achievement of Human Potential. Kelley is a former member of the MUSC Foundation Board of Directors.
- Dr. Claudia Oxner Simmons (COM '56) of Asheville, NC, provided \$170,000 toward a scholarship she established in memory of her parents.
- Dr. Melvin Medlock (COM '58) and Mrs. Joanne Medlock, of Spartanburg, pledged \$150,000 to establish a scholarship in the College of Medicine.
- Drs. Felizardo Camilon and Althea Molarte, grateful parents of a Department of Otolaryngology research intern, contributed \$50,000 to the department's research program.
- Dr. Richard Truluck (COM '66) and Mrs. Nancy Truluck, of Columbia, pledged \$50,000 to establish a scholarship in the College of Medicine.
- Dr. Larry Winn (COM '75) and Mrs. Wraellen Winn, of Easley, pledged \$50,000 to establish a scholarship in the College of Medicine.

### **HEART & VASCULAR CENTER**

- Robert Crawford, a member of the MUSC Heart & Vascular Center Advisory Board, contributed \$50,000 to the Cardiovascular Health Endowment.

### **COLLEGE OF NURSING**

- The Robert Wood Johnson Foundation provided \$192,500 for College of Nursing scholarship support.
- A \$95,000 gift was received from the Archstone Foundation earmarked for the College's research programs.

- The College of Nursing received \$30,000 from Roper St. Francis Healthcare for its Patron Nursing Scholarship.

### **COLLEGE OF PHARMACY**

- The College of Pharmacy received a \$20,000 commitment from Mary Stewart Murphey, bringing the Lowcountry Nuclear Pharmacy Endowed Scholarship's balance up to \$50,000.

### **COLLEGE OF HEALTH PROFESSIONS**

- Dr. Cynthia and Mr. Elliott Dodds recently made a \$50,000 bequest to the College of Health Professions' Physical Therapy Division in support of student scholarships.

### **ALUMNI AFFAIRS**

- The Nursing Alumni Association sponsored lunch during orientation for the accelerated BSN program that began their studies in January 2015. The Elizabeth Ann Jones scholarship was presented to a student within the program.
- Additionally, the Nursing Alumni Association and the College of Nursing hosted Homecoming 2015 on January 23 and 24. Activities included an open house at the newly remodeled College of Nursing building and an oyster roast held at the Charleston Maritime Center. Reunion gatherings were also held for the classes of 1968, 1975 and 1985.
- The College of Medicine Alumni Board hosted their biannual meeting on January 9 and 10 on the MUSC campus. New board members joined the group while leadership transferred from the 2014 president, Dr. Rowena Sobczyk ('74) to Dr. Larry Winn ('75). The group heard updates from Dr. David Cole, Dr. Deborah Deas ('89) and the Medical Student Alumni Council.
- Washington, DC, alumni were invited to join Dr. Cole on January 26 for a reception with the SC Congressional Delegation and their staffs. The event was held at the offices of Van Scoyoc Associates.
- The College of Health Professions hosted their triannual board meeting on January 30. The board welcomed new members. Agenda items included discussion of CHP's upcoming 50th anniversary celebration (occurring in 2016), spring 2015 regional alumni receptions, and the CHP Distinguished Alumni Award luncheon scheduled for March 27. Board members also met Dr. Robert Steele and received an update on the new Master of Science in Health Informatics program.

- Planning continues to be underway for the following upcoming events:
  - Artz MUSC Surgical Society Alumni Reception (Chattanooga TN) – Feb. 22
  - College of Dental Medicine Homecoming Weekend – February 27-28
  - College of Medicine Alumni Weekend (includes Dept. of Medicine reunion events for housestaff alumni) – March 21
  - College of Health Professions Alumni Association Board Meeting and Distinguished Alumnus Award Luncheon – March 27
  - CHP Regional Alumni Reception (Beaufort, SC) – April 2
  - College of Nursing Alumni Reception (Charleston) – April 23
  - Artz MUSC Surgical Society Alumni Reception, Advisory and Executive Board Meeting and H. Biemann Othersen, Jr. MD Distinguished Alumnus Dinner – April 29-30
  - Golden Graduate Reunion – May 13-15 (Classes of 1965 are group of honor)

1. **CEO of the MUSC Foundation – Thomas P. Anderson**

- Realized investment returns on endowments at December 31, 2014 of:

	1 YR	3 YR	5 YR
MUSCF	5.0%	10.2%	7.8%
Allocation Benchmark *	3.6%	8.9%	6.7%

- \* Russell 3000, EAFE (net), HFRI Eq Hedge, Cambridge PE, Barclays Agg, HFRI Relative Value, HFRI FOF, NCREIF – Property, 90 day T-Bills.

NOTE: Benchmark allocations change quarterly based on beginning of quarter weights.

- Increased total assets by \$24.1 million or 4.9% for trailing 12 months at December 31, 2014, to a record \$512.7 million.
- Closed on December 16, 2014, purchase of remaining 5.4 acres of MUSC-owned land to complete land assemblage in the Horizon district and leased surface parking back to MUSC for \$1 per year until needed for development.
  - Purchase Price: \$9,260,000
- Improved NACUBO total endowed asset percentile rank among all reporting higher education institutions at June 30, 2014.

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Rank	250	238	236	*234
Percentile	29.7	28.2	27.8	27.5
# Reporting	866	843	849	851

\*Preliminary



**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
**Monthly Financial Reports**  
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**For the Six (6) Month Period Ended December 31, 2014**

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The Medical University of South Carolina and Affiliated Organizations  
Statement of Net Position  
As of December 31, 2014

	University	Area Health Education Consortium	Facilities Corporation	CHS Development Company
<b>Assets &amp; Deferred Outflows</b>				
Cash and Cash Equivalents	\$ 176,872,115	\$ 5,286,247	\$ -	\$ -
Cash and Cash Equivalents - Restricted	23,162,052	-	17,139	2,085,929
State Appropriation Receivable	38,749,411	4,967,847	-	-
Student Tuition and Fees Receivable	35,611,929	-	-	-
Student Loan Receivable	12,504,371	-	-	-
Grants and Contracts Receivable	47,465,448	-	-	-
Capital Improvement Bond Proceeds Receivable	-	-	-	-
Capital Lease Receivable	-	-	2,050,771	15,393,019
Other Receivables	1,448,780	-	7,025	-
Investments	-	-	529,168	-
Prepaid Items	10,835,881	-	-	1,411,677
Capital Assets, net of Accumulated Depreciation	526,522,829	-	-	-
Due from Hospital Authority	6,569,300	-	-	-
Due from Other Funds	103,314,994	-	-	-
Deferred loss on Debt Refinancing	763,014	-	-	434,316
<b>Total Assets &amp; Deferred Outflows</b>	<b>\$ 983,820,124</b>	<b>\$ 10,254,094</b>	<b>\$ 2,604,103</b>	<b>\$ 19,324,941</b>
<b>Liabilities &amp; Deferred Inflows</b>				
Accounts Payable	\$ 6,224,647	\$ 326,278	\$ -	\$ -
Accrued Payroll and Other Payroll Liabilities	5,733,476	-	-	-
Accrued Compensated Absences	28,625,853	184,652	-	-
Deferred Revenue	82,054,880	4,979,843	-	-
Retainages Payable	731,327	-	-	-
Long-Term Debt	159,981,247	-	2,514,000	17,920,000
Interest Payable	1,188,907	-	46,835	212,800
Deposits Held for Others	4,576,303	157,063	-	-
Due to Hospital Authority	-	-	-	-
Due to Other Funds	9,347,975	-	-	-
Federal Loan Program Liability	14,261,336	-	-	-
Other Liabilities	29,507,571	-	-	-
<b>Total Liabilities &amp; Deferred Inflows</b>	<b>\$ 342,233,522</b>	<b>\$ 5,647,836</b>	<b>\$ 2,560,835</b>	<b>\$ 18,132,800</b>
<b>Net Position</b>	<b>641,586,602</b>	<b>4,606,258</b>	<b>43,268</b>	<b>1,192,141</b>
<b>Total Liabilities &amp; Deferred Inflows and Net Position</b>	<b>\$ 983,820,124</b>	<b>\$ 10,254,094</b>	<b>\$ 2,604,103</b>	<b>\$ 19,324,941</b>

The Medical University of South Carolina and Affiliated Organizations  
Statement of Revenues, Expenses and Changes in Net Position  
For the Six (6) Month Period Ending December 31, 2014

	University	Area Health Education Consortium	Facilities Corporation	CHS Development Company
<b>Operating Revenues</b>				
Student Tuition and Fees	\$ 47,825,162	\$ -	\$ -	\$ -
Federal Grants and Contracts	61,875,407	133,434	-	-
State Grants and Contracts	3,200,040	24,234	-	-
Local Government Grants and Contracts	50,400	-	-	-
Nongovernmental Grants and Contracts	15,896,321	268,978	-	-
Sales and Services to Hospital Authority	52,003,809	10,193	-	-
Sales and Services of Educational and Other Activities	28,836,221	(1,093)	-	-
Sales and Services of Auxiliary Enterprises	6,535,492	-	-	-
Interest Income	-	-	-	-
Other Operating Revenues	7,761,267	71,793	131,464	355,011
<b>Total Operating Revenues</b>	<b>223,984,119</b>	<b>507,539</b>	<b>131,464</b>	<b>355,011</b>
<b>Operating Expenses</b>				
Compensation and Employee Benefits	174,346,254	1,231,193	-	-
Services and Supplies	89,849,011	2,657,482	-	40,560
Utilities	7,791,268	-	-	-
Scholarships and Fellowships	8,177,288	768	-	-
Refunds to Grantors	775,778	-	-	-
Interest Expense	-	-	103,450	256,189
Depreciation and Amortization	19,356,211	-	-	78,175
<b>Total Operating Expenses</b>	<b>300,295,810</b>	<b>3,889,443</b>	<b>103,450</b>	<b>374,924</b>
<b>Operating Income (Loss)</b>	<b>(76,311,691)</b>	<b>(3,381,904)</b>	<b>28,014</b>	<b>(19,913)</b>
<b>Nonoperating Revenues (Expenses)</b>				
State Appropriations	30,046,061	4,979,843	-	-
State Appropriations - MUHA	18,926,854	-	-	-
Gifts and Grants Received	6,537,319	-	-	-
Investment Income	(525,167)	8	-	-
Interest Expense	(3,746,656)	-	-	-
Gain (Loss) on Disposal of Capital Assets	9,270,007	-	-	-
Transfers From (To) Other State Agencies	(267,205)	-	-	-
Other Nonoperating Revenues (Expenses), net	(9,530,045)	-	-	-
<b>Net Nonoperating Revenues (Expenses)</b>	<b>50,711,168</b>	<b>4,979,851</b>	<b>-</b>	<b>-</b>
<b>Income (Loss) Before Other Revenues, Expenses, Gains, Losses and Transfers</b>	<b>(25,600,523)</b>	<b>1,597,947</b>	<b>28,014</b>	<b>(19,913)</b>
Capital Appropriations	206,886	-	-	-
Capital Grants and Gifts	42,098	-	-	-
Additions to Permanent Endowments	2,872,880	-	-	-
Transfers From (To) MUSC Physicians (UMA)	35,009,037	-	-	-
Transfers From (To) AHEC	(1,629)	1,629	-	-
Transfers From (To) CHS Development	1,693	-	-	(1,693)
Transfers From (To) Facilities Corporation	-	-	-	-
<b>Increase (Decrease) in Net Position</b>	<b>\$ 12,530,442</b>	<b>\$ 1,599,576</b>	<b>\$ 28,014</b>	<b>\$ (21,606)</b>

**The Medical University of South Carolina**  
**Budgeted Funds Comparison to Budget (Expenses Classified by Category)**  
**For the period ending December 31, 2014**

	Budget	Prorated Budget (Note)	Actual	Variance
<b>Revenues</b>				
State Appropriations	\$ 59,993,281	\$ 29,996,641	\$ 30,046,061	\$ 49,420 F
State Appropriations - MUHA	37,853,707	18,926,854	18,926,854	- F
State Grants & Contracts	7,504,672	3,752,336	3,200,040	(552,296) U
<b>Total State</b>	<b>105,351,660</b>	<b>52,675,831</b>	<b>52,172,955</b>	<b>(502,876) U</b>
Federal Grants & Contracts	103,341,998	51,670,999	47,111,262	(4,559,737) U
Federal Grants Indirect Cost Recoveries	30,698,912	15,349,456	14,764,146	(585,311) U
<b>Total Federal</b>	<b>134,040,910</b>	<b>67,020,455</b>	<b>61,875,407</b>	<b>(5,145,048) U</b>
Private Grants & Contracts	24,804,446	12,402,223	13,861,658	1,459,435 F
Private Grants Indirect Cost Recoveries	3,907,996	1,953,998	2,085,063	131,065 F
Gifts	13,214,815	6,607,408	6,403,533	(203,875) U
Tuition and Fees	91,951,512	47,026,016	47,825,162	799,146 F
Sales and Services of Educational Departments	52,431,968	26,215,984	28,836,221	2,620,237 F
Sales and Services of Auxiliary Enterprises	13,552,726	6,776,363	6,535,492	(240,871) U
Interest and Investment Income	50,761	25,381	3,009	(22,372) U
Endowment Income	2,410,472	1,205,236	610,934	(594,302) U
Miscellaneous	9,868,483	4,934,242	4,897,284	(36,958) U
Miscellaneous - Residents	4,908,298	2,454,149	2,718,079	263,930 F
Authority Revenue	63,249,367	31,624,684	29,943,079	(1,681,605) U
Authority Revenue - Residents	50,723,321	25,361,661	25,185,173	(176,488) U
Intra-Institutional Sales	34,328,037	17,164,019	17,274,823	110,804 F
<b>Total Other</b>	<b>365,402,202</b>	<b>183,751,364</b>	<b>186,179,510</b>	<b>2,428,146 F</b>
<b>Total Revenues</b>	<b>604,794,772</b>	<b>303,447,650</b>	<b>300,227,872</b>	<b>(3,219,778) U</b>
<b>Expenditures</b>				
Salaries	\$ 269,776,781	\$ 134,888,391	\$ 131,103,545	\$ 3,784,846 F
Overtime	803,350	401,675	469,781	(68,106) U
Differential Pay / On - Call Pay	338,832	169,416	165,968	3,448 F
Termination Pay	1,562,989	781,495	1,272,378	(490,883) U
Dual Employment	294,726	147,363	174,058	(26,695) U
Employee Suggestion Award Program	576,070	288,035	388,888	(100,853) U
Tuition Assistance - Employee	37,500	18,750	16,184	2,566 F
Fringe Benefits	82,654,225	41,327,113	40,755,452	571,661 F
<b>Total Personnel Expenditures</b>	<b>\$ 356,044,473</b>	<b>\$ 178,022,238</b>	<b>\$ 174,346,254</b>	<b>\$ 3,675,984 F</b>
Contractual Services	\$ 139,716,077	\$ 69,858,039	\$ 67,184,769	\$ 2,673,270 F
Contractual Services - MUHA dispro	18,853,707	9,426,854	9,426,854	- F
Supplies	37,586,271	18,793,136	18,465,944	327,192 F
Fixed Charges	34,941,834	17,470,917	19,062,238	(1,591,321) U
Equipment	10,367,438	5,183,719	3,388,119	1,795,600 F
Land and Building	-	-	714	(714) U
Travel	4,052,329	2,026,165	1,804,930	221,235 F
Trainee / Scholarships	20,297,264	10,148,632	9,947,663	200,969 F
Other Expenses	3,246,928	1,623,464	1,165,729	457,735 F
<b>Total Operating Expenditures</b>	<b>\$ 269,061,848</b>	<b>\$ 134,530,926</b>	<b>\$ 130,446,960</b>	<b>\$ 4,083,966 F</b>
Telemedicine - MUHA	\$ 19,000,000	\$ 9,500,000	\$ 9,500,000	\$ - F
Indirect Costs Remitted to State	140,000	70,000	267,205	(197,205) U
Debt Service	7,591,067	3,795,534	3,832,968	(37,434) U
<b>Total Non-Operating Expenditures</b>	<b>\$ 26,731,067</b>	<b>\$ 13,365,534</b>	<b>\$ 13,600,173</b>	<b>\$ (234,639) U</b>
<b>Total Expenditures</b>	<b>\$ 651,837,388</b>	<b>\$ 325,918,698</b>	<b>\$ 318,393,387</b>	<b>\$ 7,525,311 F</b>
<b>Other Additions (Deductions)</b>				
Transfers from (to) MUSC Physicians	69,688,234	34,844,117	35,009,037	164,920 F
Transfers from(to) Facilities Corporation	-	-	-	- F
Transfers from (to) AHEC	(4,200)	(2,100)	(1,629)	471 F
Transfers from(to) CHS Development	(326,712)	(163,356)	1,693	165,049 F
Transfers from(to) Loan Funds	-	-	(13,399)	(13,399) U
Transfers from(to) Plant Funds	(22,142,826)	(11,071,413)	(875,948)	10,195,465 F
Refunds to Grantors	(159,951)	(79,976)	(775,778)	(695,802) U
Transfers to Endowment Fund	(11,929)	(5,965)	-	5,965 F
Prior Year Fund Balance Usage	7,856,285	3,928,143	2,970,297	(957,846) U
<b>Total Other Additions (Deductions)</b>	<b>\$ 54,898,901</b>	<b>\$ 27,449,450</b>	<b>\$ 36,314,273</b>	<b>\$ 8,864,823 F</b>
<b>NET INCREASE (DECREASE) in Fund Balance</b>	<b>\$ 7,856,285</b>	<b>\$ 4,978,402</b>	<b>\$ 18,148,758</b>	<b>\$ 13,170,356 F</b>

Note: Budgeted tuition is prorated based on semesters; Other budgeted items prorated based on calendar months.

The Medical University of South Carolina  
 Budgeted Funds Comparison to Budget (Expenses Classified by Function)  
 For the period ending December 31, 2014

	Budget	Prorated Budget (Note)	Actual	Variance	
<b>REVENUES</b>					
<b>State</b>					
State Appropriations	59,993,281	29,996,641	30,046,061	49,420	F
State Appropriations - MUHA	37,853,707	18,926,854	18,926,854	-	F
State Grants & Contracts	7,504,672	3,752,336	3,200,040	(552,296)	U
<b>Total State</b>	<b>105,351,660</b>	<b>52,675,831</b>	<b>52,172,955</b>	<b>(502,876)</b>	<b>U</b>
<b>Federal</b>					
Federal Grants & Contracts	103,341,998	51,670,999	47,111,262	(4,559,737)	U
Federal Grants Indirect Cost Recoveries	30,698,912	15,349,456	14,764,146	(585,311)	U
<b>Total Federal</b>	<b>134,040,910</b>	<b>67,020,455</b>	<b>61,875,407</b>	<b>(5,145,048)</b>	<b>U</b>
<b>Other</b>					
Private Grants & Contracts	24,804,446	12,402,223	13,861,658	1,459,435	F
Private Grants Indirect Cost Recoveries	3,907,996	1,953,998	2,085,063	131,065	F
Gifts	13,214,815	6,607,408	6,403,533	(203,875)	U
Tuition and Fees	91,951,512	47,026,016	47,825,162	799,146	F
Sales and Services of Educational Departments	52,431,968	26,215,984	28,836,221	2,620,237	F
Sales and Services of Auxiliary Enterprises	13,552,726	6,776,363	6,535,492	(240,871)	U
Interest and Investment Income	50,761	25,381	3,009	(22,372)	U
Endowment Income	2,410,472	1,205,236	610,934	(594,302)	U
Miscellaneous	9,868,483	4,934,242	4,897,284	(36,958)	U
Miscellaneous - Residents	4,908,298	2,454,149	2,718,079	263,930	F
Authority Revenue	63,249,367	31,624,684	29,943,079	(1,681,605)	U
Authority Revenue - Residents	50,723,321	25,361,661	25,185,173	(176,488)	U
Intra-Institutional Sales	34,328,037	17,164,019	17,274,823	110,804	F
<b>Total Other</b>	<b>365,402,202</b>	<b>183,751,364</b>	<b>186,179,510</b>	<b>2,428,146</b>	<b>F</b>
<b>Total Revenues</b>	<b>604,794,772</b>	<b>303,447,650</b>	<b>300,227,872</b>	<b>(3,219,778)</b>	<b>U</b>
<b>EXPENDITURES</b>					
Instruction	96,391,225	48,195,613	48,233,710	(38,097)	U
Instruction - Residents	52,143,217	26,071,609	25,988,180	83,429	F
Instruction - MUHA	18,853,707	9,426,854	9,426,854	-	F
Research	175,299,003	87,649,502	86,181,865	1,467,637	F
Public Service	76,129,645	38,064,823	36,216,144	1,848,679	F
Academic Support	54,859,443	27,429,722	26,883,124	546,598	F
Student Services	8,364,671	4,182,336	4,467,286	(284,950)	U
Institutional Support	62,837,759	31,418,880	29,288,790	2,130,090	F
Operation & Maintenance of Plant	66,242,186	33,121,093	32,016,285	1,104,808	F
Scholarships & Fellowships	2,155,147	1,077,574	1,361,994	(284,420)	U
Auxiliary Enterprises	11,830,318	5,915,159	4,728,982	1,186,177	F
Telemedicine - MUHA	19,000,000	9,500,000	9,500,000	-	F
Indirect Cost Remitted to State	140,000	70,000	267,205	(197,205)	U
Debt Service	7,591,067	3,795,534	3,832,968	(37,434)	U
<b>Total Expenditures</b>	<b>651,837,388</b>	<b>325,918,699</b>	<b>318,393,387</b>	<b>7,525,312</b>	<b>F</b>
<b>OTHER ADDITIONS (DEDUCTIONS)</b>					
Transfers from (to) MUSC Physicians	69,688,234	34,844,117	35,009,037	164,920	F
Transfers from (to) Facilities Corporation	-	-	-	-	F
Transfers from (to) AHEC	(4,200)	(2,100)	(1,629)	471	F
Transfers from (to) CHS Development	(326,712)	(163,356)	1,693	165,049	F
Transfers from (to) Loan funds	-	-	(13,399)	(13,399)	U
Transfers from (to) Plant Funds	(22,142,826)	(11,071,413)	(875,948)	10,195,465	F
Refunds to Grantors	(159,951)	(79,976)	(775,778)	(695,802)	U
Transfers to Endowment Fund	(11,929)	(5,965)	-	5,965	F
Prior Year Fund Balance Usage	7,856,285	3,928,143	2,970,297	(957,846)	U
<b>Total Other Additions (Deductions)</b>	<b>54,898,901</b>	<b>27,449,450</b>	<b>36,314,273</b>	<b>8,864,823</b>	<b>F</b>
<b>NET INCREASE (DECREASE) in Fund Balance</b>	<b>7,856,285</b>	<b>4,978,401</b>	<b>18,148,758</b>	<b>13,170,357</b>	<b>F</b>

Note: Budgeted tuition is prorated based on semesters; Other budgeted items prorated based on calendar months.

**The Medical University of South Carolina**  
Direct Expenditures on Federal Grants and Contracts  
(By Responsibility Center)  
For the 6 Month Period Ending December 31, 2014

Administration	125,543
Centers of Excellence	2,229,220
College of Dental Medicine	1,252,291
College of Graduate Studies	515,170
College of Health Professions	2,033,788
College of Medicine	38,168,198
College of Nursing	1,926,622
College of Pharmacy	539,888
Library	320,542
	<hr/>
	<b>\$47,111,262</b>

NOTE: The federal direct expenditures shown above were incurred by the University.  
The federal grant and contract revenue earned to cover these direct expenditures.  
was \$47,111,262 .

In addition to this federal grant and contract revenue, the University received \$14,764,146 in federal monies to reimburse it for Facilities and Administration (F+A) costs incurred to administer the above federal grants and contracts. \$14,496,940 of the F+A recoveries received is unrestricted which means the University can use it for any of its operating needs. The remaining \$267,205 represents the F+A recoveries on non-research federal grants and contracts. This amount is required to be remitted to the State.

University direct federal expenditures	\$47,111,262
Facilities and Administration costs	\$14,764,146
Federal operating grants and contracts	<hr/>
	\$61,875,407

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
**NOTES TO THE FINANCIAL STATEMENTS**  
December 31, 2014

**Note 1. Basis of Presentation**

This financial statement provides summarized information for The Medical University of South Carolina (MUSC) and its affiliated organizations in discrete columns on the same page. The purpose of this financial report is to provide information that will be helpful to those who must make decisions about MUSC.

**Note 2. State Appropriations**

State appropriations revenue is prorated evenly over the twelve month period for which the funds are to be spent.

**Note 3. Cash and Cash Equivalents - Restricted**

Cash and cash equivalents - restricted include bond proceeds, the debt service reserve accounts, and the debt service fund accounts.

**Note 4. Capital Assets, Net of Accumulated Depreciation**

The University's capital assets, net of accumulated depreciation consists of the following:

Construction in progress	\$ 41,102,759
Land/Bldgs/Equipment/Accumulated depreciation	<u>485,420,070</u>
Capital Assets, Net of Accumulated Depreciation	<u>\$ 526,522,829</u>

**Note 5. Construction in Progress**

Construction in progress consists of the following projects and expenditures to date and is included in Capital Assets, Net of Accumulated Depreciation on the Statement of Net Position.

	Jun 30, 2014 Balance	Fiscal Year 2015 Added	Capitalized	Dec 31, 2014 Balance
BSB Craniofacial Research Renovation	\$ 1,236,322	\$ 990,660	\$ -	\$ 2,226,982
Psychiatric Institute Data Center System	1,984,416	95,477	-	2,079,893
Thurmond-Gazes Air Handler Unit	2,596,731	179,174	-	2,775,905
Thurmond-Gazes Exhaust System	3,748,240	206,865	-	3,955,105
College of Nursing Floors 2-5	7,252,948	910,721	-	8,163,669
Deferred Maintenance - FY 2012	3,714,775	(19,337)	-	3,695,438
Deferred Maintenance - FY 2013	2,257,446	832,910	-	3,090,356
CSB 9th Floor renovation	4,838,683	2,996,315	-	7,834,998
Others less than \$1,000,000 (ending balance)	5,774,239	1,665,082	(158,908)	7,280,413
Total construction in progress	<u>\$ 33,403,800</u>	<u>\$ 7,857,867</u>	<u>\$ (158,908)</u>	<u>\$ 41,102,759</u>

**Note 6. Deferred Revenue**

The University's deferred revenue consists of the following:

State appropriations	\$ 30,046,061
Grants and contracts	13,648,404
Student tuition and fees	38,290,415
Other	<u>70,000</u>
Total Deferred Revenue	<u>\$ 82,054,880</u>

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
**NOTES TO THE FINANCIAL STATEMENTS**  
December 31, 2014

**Note 7. Long Term Liabilities**

The University's long term liabilities consist of the following:

Obligations under capital leases	\$ 61,954,616
Higher Education Revenue bond payable	31,160,000
State Institution bonds payable	65,780,000
Premium on State Institution bonds payable	<u>1,086,631</u>
Total Long Term Liabilities	<u>\$ 159,981,247</u>

**Note 8. Comparison to Budget**

The Comparison to Budget statement (page 3) includes only activity in the current funds.  
The Statement of Revenues, Expenses, and Changes in Net Position (page 2) includes current funds, loan funds, endowment and similar funds, and plant funds.

Net increase (decrease) in fund balance per		
Comparison to Budget statement	\$ 18,148,758	
Budgeted Prior Year Fund Balance Usage	(2,970,297)	
Plant funds:		
Capital grants and gifts - Federal	11,852	
Capital grants and gifts - State	-	
Capital grants and gifts - private	-	
Capital appropriations	206,886	
State appropriations (for MUHA)	-	
Donated property & other in-kind donations	30,246	
Interest and investment income	153,196	
Other operating revenue	-	
Other nonoperating revenue	-	
Expended in current fund-lease principal	1,549,303	
Expended in current fund-capital costs	1,500,838	
Transfers	4,708,916	
Expended in plant fund-depreciation	(19,356,211)	
Expended in plant fund-interest expense	(1,489,814)	
Expended in plant fund-other	(976,303)	
Gain (loss) on disposition of property	<u>9,270,007</u>	(4,391,084)
Loan funds:		
Other income		
Interest and investment income	164,387	
Expenses	(130,599)	
Transfers	<u>13,399</u>	47,187
Endowment funds:		
New endowments	2,872,880	
Income draws to operating units	(594,858)	
State grants/gifts	133,786	
Endowment income (Loss)	(715,929)	
Transfers	<u>-</u>	1,695,878
Other		
Net increase (decrease) in Net Assets per Statement of Revenues, Expenses, and Changes in Net Assets	<u>\$ 12,530,442</u>	



Medical University of South Carolina  
Summary of Current Debt Obligations and  
Analysis of Available Bonded Debt Capacity

(\$\$ in thousands)

	Original Issue	Purpose	Outstanding & Authorized as of 31-Dec-2014
<b>State Institution Bonds (SIB)</b>			
2005 Refunding	\$ 19,045	Advance refunding on SIB2000A	\$ 11,475
SI BAN 2012	30,000	College of Dental Medicine Building	26,500
SIB 2011D	18,950	Deferred maintenance projects	16,750
SIB 2012B refunding	12,645	Refunding SIB 2001C, 2003D, & 2003J	11,055
	<u>\$ 92,640</u>		
<b>Current SIB Debt Authorized and Issued</b>			<u>\$ 65,780</u>
<b>Notes Payable - JEDA</b>	<u>\$ 32,985</u>	Construction of College Health Health Profession facilities	<u>\$ 17,920</u>
<b>Lease Revenue Bonds</b>			
LRB 1995 A & B	<u>\$ 13,201</u>	Thurmond Biomedical Center	<u>\$ 2,514</u>
<b>Higher Education Revenue Bonds</b>			
2006	<u>\$ 38,000</u>	Construction of Parking Garage	<u>\$ 31,160</u>

**MUSC Physicians and MUSC Physicians Primary Care  
(A Component Unit of the Medical University of South Carolina)**

**Statement of Revenues, Expenses and Changes in Net Position**

	<b>For the Six Months Ending December 31, 2013</b>	<b>For the Six Months Ending December 31, 2014</b>
<b>Operating Revenues</b>		
Net clinical service revenue	138,364,935	144,374,101
Other operating revenue	3,164,851	2,658,141
Ambulatory care and MUHA revenue cycle support	2,697,335	3,030,986
Primary care support	1,600,000	1,600,000
<b>Total operating revenues</b>	<b>145,827,121</b>	<b>151,663,227</b>
<b>Operating Expenses</b>		
Departmental expenses	100,504,209	107,878,853
Corporate operating expenses	16,279,537	19,702,123
Ambulatory care and MUHA revenue cycle expenses	1,953,324	2,315,555
New Initiative expenses	666,927	891,913
<b>Total expenses</b>	<b>119,403,996</b>	<b>130,788,443</b>
<b>Operating Income (Loss)</b>	<b>26,423,125</b>	<b>20,874,784</b>
<b>Nonoperating Revenues (Expenses)</b>	<b>2,476,702</b>	<b>369,834</b>
<b>Transfers from (to) Related Entities</b>		
Nonmandatory contributions to the MUSC Foundation	(2,450,260)	(1,145,600)
Nonmandatory transfers to the MUSC	(30,660,433)	(35,009,037)
<b>Change in Net Position Before Extraordinary Items</b>	<b>(4,210,866)</b>	<b>(14,910,018)</b>
<b>Extraordinary/Special Items</b>	<b>-</b>	<b>-</b>
Transfers to Debt Service and Equity Deficits	(11,946)	2,356,680
<b>Change in Net Position Before Expenses Related to the DHHS Supplemental Revenue</b>	<b>(4,222,812)</b>	<b>(12,553,338)</b>
<b>Expenses Related to the DHHS Supplemental Revenue</b>	<b>-</b>	<b>-</b>
<b>Change in Net Position</b>	<b>(4,222,812)</b>	<b>(12,553,338)</b>

**MUSC PHYSICIANS AND MUSC PHYSICIANS PRIMARY CARE**  
**(A Component Unit of the Medical University of South Carolina)**

**Consolidated Statement of Net Position**

**ASSETS**

**Current assets:**

	<b>December 31, 2013</b>	<b>December 30, 2014</b>
Cash and cash equivalents	72,248,234	78,535,632
Investments	80,483,544	69,987,878
Receivables:		
Patient services - net of allowances for contractual adjustments of \$98,480,291 and bad debts of \$38,701,800	35,341,804	38,257,347
Due from the Medical University of South Carolina	4,831,789	9,535,244
Due from the Medical University Hospital Authority	727,564	487,015
Due from the Medical University Foundation	315,244	418,518
Due from Comprehensive Psychiatric Services	-	139,751
Prepaid rent - MUSC Foundation	631,355	631,355
Other current assets	5,098,097	7,407,917
<b>Total Current Assets</b>	<b>199,677,630</b>	<b>205,400,658</b>

**Noncurrent assets:**

Capital assets:

Land	10,759,299	10,759,299
Buildings	21,991,216	22,812,820
Furniture and equipment	14,218,231	14,806,793
Leasehold improvements	52,520,182	49,278,963
Rental buildings under capital lease	13,989,600	13,989,600
Rental equipment under capital lease	2,958,000	2,958,000
Computer software	7,037,704	13,471,702
Less: accumulated depreciation and amortization	(46,805,640)	(52,767,718)
Prepaid rent - MUSC Foundation	7,531,961	7,161,792
Intangibles - net of accumulated amortization	33,908	886
Direct note obligations issuance costs		
- net of accumulated amortization	462,775	-
Investment in partnerships	2,454,535	1,706,195
<b>Total noncurrent assets</b>	<b>87,151,770</b>	<b>84,178,330</b>
<b>Total Assets</b>	<b>286,829,400</b>	<b>289,578,989</b>

**Deferred outflows of resources**

Deferred refunding cost	18,248,598	16,637,223
Accumulated decrease in fair value of hedging derivatives	1,691,473	2,259,686
<b>Total deferred outflows</b>	<b>19,940,071</b>	<b>18,896,909</b>
<b>Total Assets and Deferred Outflows</b>	<b>306,769,471</b>	<b>308,475,897</b>

**MUSC PHYSICIANS AND MUSC PHYSICIANS PRIMARY CARE**  
**(A Component Unit of the Medical University of South Carolina)**

**Consolidated Statement of Net Position**

**LIABILITIES**

**Current Liabilities**

	<b>December 31, 2013</b>	<b>December 30, 2014</b>
Accounts payable	-	1,663,407
Accrued payroll	530,473	557,787
Accrued payroll withholdings	3,958,793	3,563,530
Accrued pension contribution	2,672,288	2,823,478
Other accrued liabilities	2,201,647	1,471,675
Due to Medical University of South Carolina	(50,273)	-
Due to Medical University Hospital Authority	1,868,439	2,882,724
Accrued compensated absences	1,519,578	1,525,597
Notes payable	3,791,500	3,791,500
<b>Total current liabilities</b>	<b>16,492,445</b>	<b>18,279,698</b>

**Noncurrent liabilities:**

Accrued compensated absences	1,349,795	1,373,098
Notes payable	15,481,959	11,690,459
Variable Rate Demand Bonds	62,085,000	62,085,000
Deferred Cash Flows Derivative Instruments	152,379	785,824
<b>Total noncurrent liabilities</b>	<b>79,069,133</b>	<b>75,934,380</b>
<b>Total liabilities</b>	<b>95,561,578</b>	<b>94,214,078</b>

**NET POSITION**

Invested in capital assets, net of related debt	45,324,792	45,656,765
Unrestricted (deficit)	165,883,101	168,605,055
<b>Total Net Position</b>	<b>211,207,893</b>	<b>214,261,819</b>

**FACILITIES**  
**ACADEMIC/RESEARCH**  
**BUDGET ADJUSTMENT**  
**FOR APPROVAL**  
**February 13, 2015**

**PROJECT TITLE:** Basic Science Building 5<sup>th</sup> Floor Dental Medicine Office and Lab Renovations

**PROJECT NUMBER:** H51-N331-PG

**TOTAL ESTIMATED BUDGET:** \$990,000

**SOURCE(S) OF FUNDS:** College of Dental Medicine (CODM) Reserve Funds

**SCOPE OF WORK:** This project will renovate space on the 5<sup>th</sup> floor of the BSB for the College of Dental Medicine. The increase in the CODM's class size from 55 to 75 students has necessitated a need for more faculty members. This renovation will provide additional office space and minor lab space for 21 faculty and support staff.

**JUSTIFICATION:** This project was originally approved by the Board of Trustees in February 2014. The original budget request of \$800,000 was based on a schematic design and outside consultant cost estimate from 2011 that was adjusted for inflation and market conditions in February 2014. Construction costs have increased significantly over the last year especially related to mechanical contractors. Some of the larger cost increases between the adjusted 2011 estimate and the current estimate are \$120,000 for interior wall construction, \$50,000 for lab casework, \$60,000 for plumbing, and \$40,000 for HVAC. This CODM department has a new chairman and changes to the 2011 floor layout and scope were requested during design development to better utilize the space for the current faculty and staff. The current renovation plan has a total square footage of 8800 gs. We are requesting a budget increase of \$190,000 for a total project cost of \$990,000.

In closing, we are asking the Board to approve this budget increase of \$190,000 to allow for the renovation to proceed in support of the College of Dental Medicine.

**RESOLUTIONS OF THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY  
OF SOUTH CAROLINA AUTHORIZING THE GRANT OF CERTAIN RIGHT-OF-  
WAY EASEMENTS TO THE COUNTY OF CHARLESTON, SOUTH CAROLINA**

**WHEREAS**, the Medical University of South Carolina (“MUSC”) is the owner in control and possession of certain parcels of land in the County of Charleston, South Carolina, which is designated by Charleston County tax map numbers 457-02-02-001 (“Tract 6”); and

**WHEREAS**, the County of Charleston, South Carolina, plans to construct, improve, operate and maintain a public road known as SC Route 30 (Calhoun St.) and S-550 (Courtenay Dr.) as part of the RoadWise Project; and

**WHEREAS** the County of Charleston, South Carolina, has requested right-of-ways across the above-described parcels of land which are required for the RoadWise Project; and

**WHEREAS**, the County of Charleston, South Carolina, has prepared that certain Right-of-Way Easement the form of which is attached hereto as Attachment 1.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of Trustees for MUSC, as follows:

**SECTION 1.** The Board of Trustees for MUSC hereby finds and determines that the construction, improvement, operation and maintenance by the County of Charleston of the proposed RoadWise Project will be of mutual benefit for the County of Charleston, South Carolina and MUSC; and

**SECTION 2.** The Board of Trustees for MUSC hereby finds and determines that the grant of the requested right-of-way easement is necessary and proper for the construction, improvement, operation and maintenance of the RoadWise Project; and

**SECTION 3.** The Board of Trustees for MUSC hereby approves the form of Right-of-Way Easement which is attached hereto as Attachment 1; and

**SECTION 4.** The Board of Trustees for MUSC hereby delegates and affirms that the President, Executive Vice President for Finance and Operations (each an “Authorized Officer”), be, and each of them acting singly hereby is, authorized and directed, for and on behalf of MUSC, to execute and deliver, as applicable, after the applicable governance and governmental approvals are received, the Right-of-Way Easement substantially in the form attached hereto as Attachment 1.

**SECTION 5.** The Board of Trustees for MUSC hereby ratifies, confirms and approves the acts and deeds of MUSC, any actions taken by an Authorized Officer prior to the date of this Resolution that are within the authority conferred hereby.

Adopted by the Board of Trustees of the Medical University of South Carolina this \_\_\_\_ day of February 2015.

**MEDICAL UNIVERSITY of SOUTH  
CAROLINA BOARD OF TRUSTEES**

---

By: Donald R. Johnson II, MD  
Its: Chairman

---

By: Mark Sweatman  
Its: Secretary

**THE STATE OF SOUTH CAROLINA**  
**COUNTY OF CHARLESTON**

**RIGHT OF WAY EASEMENT**

Road/Route	<u><b>SC Route 30 (Calhoun St.) /</b></u>	Approximate Survey Station	
File	<u><b>S-550 (Courtenay Dr.)</b></u>	<u>228+90</u>	To <u>232+00 Rt</u>
Project	<b>10.037465A</b>	SC Rte 30 (Calhoun St.)	
PIN	<b>37465_RD01</b>	<u>10+25.06</u>	To <u>10+65 Rt</u>
Tract	<u><b>6</b></u>	Halsey Blvd.	

**KNOW ALL MEN BY THESE PRESENTS**, That I (or we) **The Medical University of South Carolina, PO Box 250205, Charleston, SC 29425**, in consideration of the sum of One Dollar, to me (or us) in hand paid, and other valuable consideration at and before the sealing and delivering thereof, by **Charleston** County, receipt of which is hereby acknowledged, have granted, bargained, sold and released, and by these presents do grant, give, bargain, sell and release, unto the said **Charleston** County, its successors and assigns ("County"), an easement or right of way for the construction, improvement, operation and maintenance of a public road known as **SC Route 30 (Calhoun St.) and S-550 (Courtenay Dr.)** in the County aforesaid, as shown on plans prepared by **Florence & Hutcheson, Inc.**, upon and across the land, described below, and referred to herein, as "Area of Acquisition," which I (or we) may own, in whole or in part, between the survey stations referenced above and as depicted and described on the above reference plans together with, all and singular, the rights, members, hereditaments, and appurtenances thereunto belonging, or in any way incident or appertaining. The grantor expressly recognizes the possibility that the Area of Acquisition may be used in the future by public utility or others granted the statutory right to use the right of way.

Checked \_\_\_\_\_ By \_\_\_\_\_  
 Recorded \_\_\_\_\_ By \_\_\_\_\_  
 Project \_\_\_\_\_ File No. \_\_\_\_\_



## SPECIAL PROVISIONS:

1. The above consideration is for all that certain parcel of land containing 1126 sq. ft. (0.026 Ac), more or less, and all improvements thereon, if any, owned by The Medical University of South Carolina, shown as the "Area of Acquisition" on Exhibit "A", attached hereto and made a part hereof. This being a portion of the property acquired from Health Sciences Foundation of the Medical College of South Carolina, by deed dated November 5, 1975, and recorded December 11, 1975, in Book G108, Page 354, and shown as Tax Map No. 457-02-02-001 (the "Parent Tract").

2. The Grantor recognizes the intent of the County to transfer the easement herein granted to the South Carolina Department of Transportation (SCDOT) after construction of the project and the County is solely responsible for the construction of the project described herein and agrees that if the Parent tract improvements are disturbed by the County's construction, reconstruction, installation, operation, maintenance, or repair, the County, at the County's sole cost and expense shall restore the same to the condition that existed just prior to such disturbance. The Grantee shall have no responsibility to maintain or repair the Area of Acquisition, except as otherwise provided for according to the codes and ordinances of the City and County or as specifically addressed herein. Periodic sweeping, edging and cleaning by the Grantee shall not be deemed a waiver of this provision. After completion of the construction, the County shall maintain and repair the Area of Acquisition in a manner commensurate with the policies of the SCDOT for the maintenance of the public right of way and sidewalks until the transfer to SCDOT has occurred.

Checked \_\_\_\_\_ By \_\_\_\_\_  
Recorded \_\_\_\_\_ By \_\_\_\_\_  
Project \_\_\_\_\_ File No. \_\_\_\_\_

Tract 6

**TO HAVE AND TO HOLD**, all and singular, the said easement or right of way and the rights hereinabove granted, unto the said Charleston County, its successors and assigns forever for a public road, highway, other public transportation purposes or other public uses as are permitted within and in conjunction with highway rights of way and the grantors hereby dedicated their respective interest in said strip of land to public use for such purposes.

It is agreed that buildings, fences, signs or other obstructions will not be erected by me (or us), my (or our) heirs, assigns or administrators within the limits of the right of way herein conveyed and that such buildings and fences are now within the right of way herein conveyed will be moved from the right of way and restored in as good condition as before moving at the expense of Charleston County.

**IN WITNESS WHEREOF**, I (or we) have hereunto set my (or our) hand(s) and seal(s) this \_\_\_\_\_ day of \_\_\_\_\_, in the year of our Lord, Two Thousand and **Fourteen**.

Signed, sealed and delivered in the presence of:

**The Medical University of South Carolina**

\_\_\_\_\_  
1<sup>st</sup> Witness

\_\_\_\_\_  
By: (L.S.)

\_\_\_\_\_  
2<sup>nd</sup> Witness

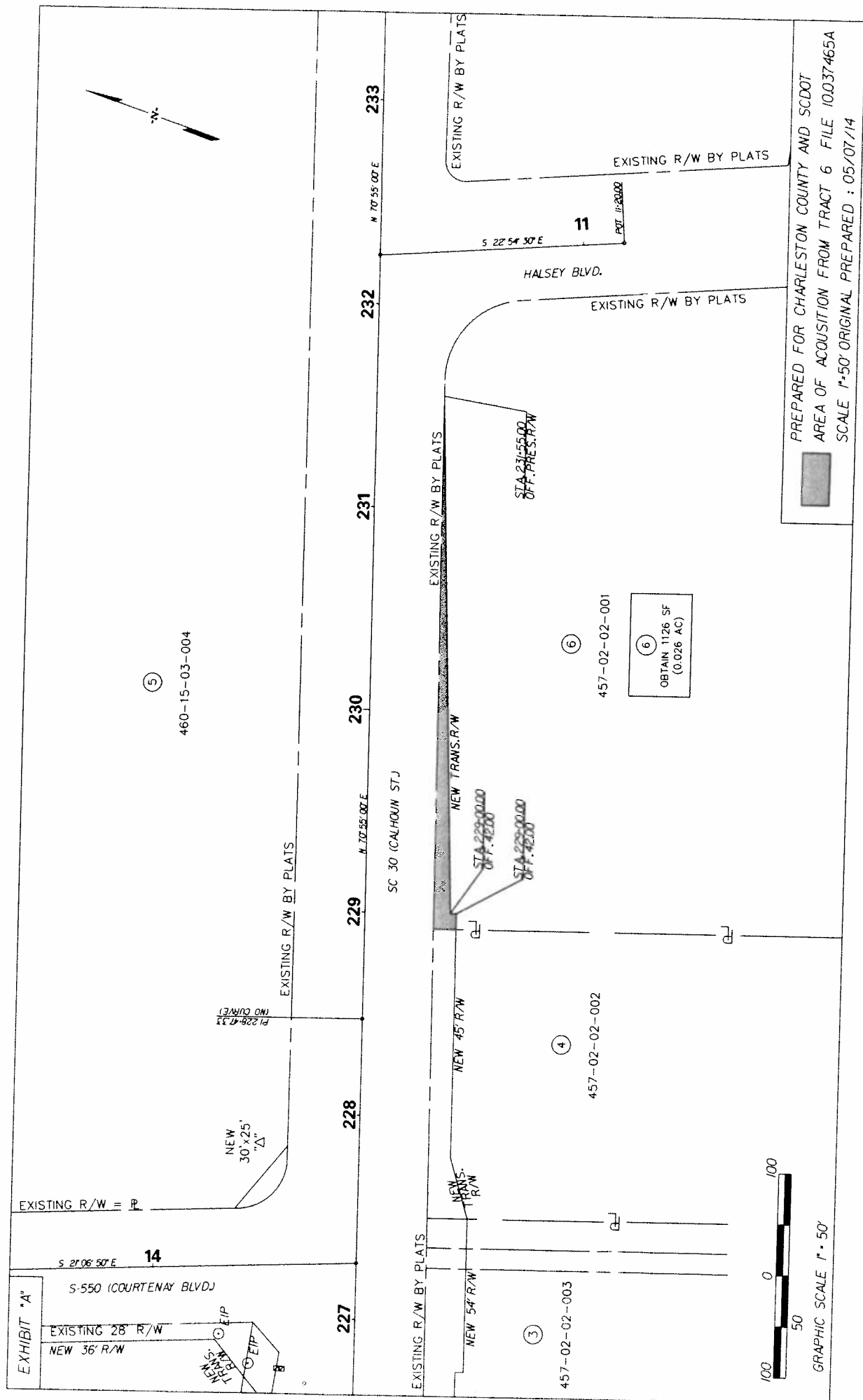
\_\_\_\_\_  
Its:

**THE STATE OF** SOUTH CAROLINA  
**COUNTY OF** CHARLESTON

**ACKNOWLEDGEMENT**

I, the undersigned Notary Public, do hereby certify that \_\_\_\_\_ personally appeared before me this \_\_\_\_\_ day of \_\_\_\_\_, 2014, and acknowledge the due execution of the foregoing instrument.

\_\_\_\_\_  
Notary Public for the state of \_\_\_\_\_  
My Commission Expires \_\_\_\_\_



**MEDICAL UNIVERSITY OF SOUTH CAROLINA**

**CONSENT AGENDA**

Board of Trustees Meeting  
February 13, 2015  
101 Colcock Hall

**Members of the Board of Trustees**

Dr. Donald R. Johnson II, Chairman  
Mr. William H. Bingham, Sr., Vice-Chairman  
Dr. Stanley C. Baker, Jr.  
Mr. William A. Baker, Jr.  
Ms. Terri R. Barnes  
The Honorable James A. Battle  
Dr. Harold W. Jablon  
Ms. Barbara Johnson-Williams

Dr. James Lemon  
Dr. Ragin C. Monteith  
Dr. E. Conyers O'Bryan, Jr.  
Dr. G. Murrell Smith, Sr.  
Mr. Charles C. Schulze  
Mr. Michael E. Stavrinakis  
Thomas L. Stephenson, Esq.  
Dr. Charles B. Thomas, Jr.

**Trustees Emeriti**

Mrs. Margaret M. Addison  
Dr. Cotesworth P. Fishburne, Jr.  
Mrs. Claudia W. Peebles  
Dr. Thomas C. Rowland, Jr.  
Mr. Allan E. Stalvey  
Dr. James E. Wiseman, Jr.

**EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE  
CHAIRMAN: DR. E. CONYERS O'BRYAN, JR.**

**(APPROVAL ITEMS)**

**Item 15. Amendments to the MUSC/MUHA Industry Relations Policy.**

Statement: Dr. Bruce Elliott and Ms. Mary Evelyn Armstrong will present amendments to the MUSC/MUHA Industry Relations Policy for approval.

Recommendation of Administration: That the amendments be approved.

Recommendation of Committee:

Board Action:

**Item 16. Faculty Appointments.**

Statement: At the request of the Deans of the Colleges of Dental Medicine, Health Professions, and Medicine, administration presents for approval the following requests for faculty appointments:

College of Dental Medicine and Medicine

**Christine M. Litwin, M.D.**, as Professor, on the Clinician Educator track, in the Department of Pathology and Laboratory Medicine, effective February 1, 2015

College of Health Professions

**Robert J. Adams, M.D.**, (joint appointment) as Professor in the Department of Health Science and Research, effective December 1, 2014.

Dr. Adams' primary appointment rests in the Department of Neurology, College of Medicine.

College of Medicine

**Paul L. Baron, M.D.**, as Clinical Associate Professor in the Department of Surgery, Division of General Surgery, effective January 12, 2015

**I-Hweii (Amy) Chen, M.D.**, as Associate Professor on the Clinician Educator track, in the Department of Neurosciences, Division of Neurology, effective January 15, 2015

**K. Michael Cummings, Ph.D.**, (dual appointment) as Professor in the Department of Public Health Sciences, effective January 15, 2015.

Dr. Cummings' primary appointment rests in the Department of Psychiatry and Behavioral Sciences.

**Allison R. Eckard, M.D.**, (dual appointment) as Associate Professor, on the Academic Clinician track, in the Department of Pediatrics, Division of Infectious Disease, and as Associate Professor in the Department of Medicine, Division of Infectious Disease, effective March 1, 2015

**Chanita Hughes-Halbert, Ph.D.**, (dual appointment), as Professor in the Department of Public Health Sciences, effective January 15, 2015.

Dr. Hughes-Halbert's primary appointment rests in the Department of Psychiatry and Behavioral Sciences.

**Lynne Nemeth, Ph.D.**, (joint appointment) as Professor in the Department of Public Health Sciences, effective January 15, 2015.

Dr. Nemeth's primary appointment rests in the Department of Nursing, College of Nursing.

**Jihad Obeid, M.D.**, (dual appointment) as Associate Professor in the Department of Public Health Sciences, effective January 15, 2015.

Dr. Obeid's primary appointment rests in the Department of Psychiatry and Behavioral Sciences.

**Daniel Y. Reuben, M.D.**, as Clinical Associate Professor in the Department of Medicine, Division of Hematology/Oncology, effective January 1, 2015

College of Pharmacy

**Monika B. Gooz, Ph.D.**, as Research Associate Professor in the Department of Drug Discovery and Biomedical Sciences, effective January 1, 2015

Recommendation of Administration: That these faculty appointments be approved.

Recommendation of Committee:

Board Action:

Item 17. Faculty Promotions.

Statement: At the request of the Deans of the College of Dental Medicine and Medicine, administration presents the following faculty promotions:

College of Dental Medicine

From Assistant Professor to Associate Professor

**Jing Zhou, D.D.S., Ph.D.**, Department of Pediatric Dentistry and Orthodontics, effective July 1, 2015

From Associate Professor to Professor

**Angela C. Chi, D.M.D.**, Department of Stomatology

**Joe W. Krayner, D.D.S.**, Department of Stomatology

College of Medicine

From Research Assistant Professor to Research Associate Professor

**Janelle Wagner, Ph.D.**, Department of Pediatrics, Division of Genetics, effective January 1, 2015

Recommendation of Administration: That these faculty promotions be approved.

Recommendation of Committee:

Board Action:

Item 18. Changes in Faculty Status.

Statement: At the request of Dean of the College of Medicine, administration presents for approval the following requests for changes in faculty status:

**Richard Henry Gross, M.D.**, from Professor to Professor Emeritus, effective February 13, 2015

**Adrian Reuben, M.B.B.S.**, from Professor to Professor Emeritus in the Department of Medicine, Division of Gastroenterology and Hepatology, effective January 1, 2015

**J. Philip Saul, M.D.**, from Professor to Adjunct Professor in the Department of Pediatrics, Division of Pediatric Cardiology, effective July 1, 2014

**Charles D. Smith, III, M.D.**, from Associate Professor to Clinical Associate Professor, in the Department of Surgery, Division of Pediatric Surgery, effective July 1, 2014

Recommendation of Administration: That these changes in faculty status be approved.

Recommendation of Committee:

Board Action:

Item 19. Dissolution of the Department of Neurosciences.

Statement: At the request of the Dean of the College of Medicine, administration presents for approval, regarding the completion of the dissolution process for the Department of Neurosciences, to further separate the Departments of Neurology and Neurosurgery into freestanding departments, effective July 1, 2015. The restructuring of the Department of Neurosciences was approved by the Board of Trustees in May 2014:

Recommendation of Administration: That the disciplines of Neurosciences, Neurology and Neurosurgery, be separated into to freestanding departments in the College of Medicine be approved.

Recommendation of Committee:

Board Action:

**FINANCE AND ADMINISTRATION COMMITTEE  
CHAIRMAN: MR. CHARLES W. SCHULZE**

**(INFORMATION ITEM)**

Item 24. Financial Status Report of the MUSC Foundation for Research Development.

Statement: A report will be provided on the financial status of the MUSC Foundation for Research Development.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee:

Board Action:

**PHYSICAL FACILITIES COMMITTEE  
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.**

**(INFORMATION ITEM)**

Item 28. Facilities Contracts Awarded.

Statement: Facilities Contracts awarded will be presented to the Board of Trustees.

Recommendation of Administration: That this be received as information.

Recommendation of Committee:

Board Action:



# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: Christine M. Litwin, M.D.

Date: 12/18/2014

Citizenship and/or Visa Status

Office Address

Telephone

### Education (Baccalaureate and above)

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1981	University of Illinois	B.S.	Microbiology
1985	Washington University School of Medicine	M.D.	Medicine

### Graduate Medical Training (Chronological)

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Resident in Pathology	University of Arizona, Tucson, Arizona	1985 - 1990
Post-Doctoral Research and Clinical Fellowship- Clinical Microbiology	University of Arizona, Tucson, Arizona	1987 - 1988
Post-Doctoral Research Fellow Infectious Diseases/Molecular Microbiology	Harvard Medical School Massachusetts General Hospital, Boston, Massachusetts	1990 - 1993
Clinical and Research Fellow Clinical Immunology/Immunopathology	University of Utah, Salt Lake City, Utah	1993 - 1994

### Board Certification:

Diplomat, American Board of Pathology Anatomic and Clinical Pathology: Date: 1991

### Licensure:

Resident Permit, State of Arizona Date: 1985-1990

Medical License, State of Massachusetts Date: 1991

Medical License, State of Utah Date: 1993-present

Medical License, Georgia Composite Board Date: 2011-present

Medical License, South Carolina Date: 2014-present

### Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1994 - 2000	Assistant Professor	University of Utah, Salt Lake City, Utah	Pathology
2000 - 2006	Associate Professor with Tenure	University of Utah, Salt Lake City, Utah	Pathology
2006 - 2010	Professor with Tenure	University of Utah, Salt Lake City, Utah	Pathology
2011 - 2014	Professor	Medical College of Georgia, Georgia Regents University, Augusta, GA	Pathology

First Appointment to MUSC

Rank

Date

Medical University of South Carolina  
COLLEGE OF HEALTH PROFESSIONS  
ABBREVIATED CURRICULUM VITAE

Date: 12/1/2014

Name: Adams Robert Joseph  
Last First Middle

Citizenship and/or Visa Status: US Citizen

Office Address: 305 N. Shelmore Blvd Telephone: 843-792-3020  
Mount Pleasant, SC 29464

Education: (Baccalaureate and above)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
<u>Subiaco Academy, Subiaco, Arkansas</u>	<u>4</u>	<u>1967</u>	
<u>St. Louis University</u>	<u>4</u>	<u>Bachelor of Science, 1971</u>	<u>Electrical Engineering</u>
<u>University of Colorado at Boulder</u>	<u>4</u>	<u>Master of Science, 1976</u>	<u>Engineering Design &amp; Economic Evaluations</u>
<u>University of Arkansas of Medical Sciences</u>	<u>4</u>	<u>Doctor of Medicine</u>	<u>Distinction in Neurophysiology, 1980</u>

**Graduate Medical Training: (Chronological)**

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
<u>University of Arkansas for Medical Sciences, Flexible Internship</u>		<u>1980-1981</u>

<u>Residencies or Postdoctoral:</u>	<u>Place</u>	<u>Dates</u>
<u>Department of Neurology, Medical College of Georgia</u>		<u>1982-1985</u>

<b>Board Certification:</b>	<u>National Board of Medical Examiners</u>	<b>Date:</b> <u>1980</u>
	<u>Diplomate, American Board of Psychiatry and Neurology</u>	<b>Date:</b> <u>1/1997</u>
<b>Licensure:</b>	<u>Georgia #0232554, South Carolina #29660, Vascular Neurology Board #381</u>	<b>Date:</b>

**Faculty appointments: (Begin with initial appointment)**

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>5</u>	<u>Assistant Professor</u>	<u>Medical College of Georgia</u>	<u>Neurology</u>
<u>1</u>	<u>Associate Professor</u>	<u>Medical College of Georgia</u>	<u>Neurology</u>
<u>5</u>	<u>Assistant Dean</u>	<u>School of Medicine &amp; Assist Hosp.</u>	
		<u>Director for Housestaff Affairs</u>	
<u>2</u>	<u>Professor</u>	<u>Medical College of Georgia</u>	<u>Neurology</u>
<u>9</u>	<u>Professor</u>	<u>Medical College of Georgia</u>	<u>Pediatrics</u>
<u>9</u>	<u>Regents Professor</u>	<u>Medical College of Georgia</u>	<u>Neurology</u>

First Appointment to MUSC: Rank Professor of Science of Neuroscience Date: August 2007

# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name Paul L. Baron, M.D.

Citizenship and/or Visa Status

Date 12/24/2014

Office Address

Telephone

#### Education (Baccalaureate and above)

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1982	Boston University, Boston, MA	BA	
1982	Boston University	MD	Medical Sciences

#### Graduate Medical Training (Chronological)

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Internship- General Surgery	Medical College of Virginia, Richmond, VA	1982 - 1983

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Resident, General Surgery	Medical College of Virginia, Richmond, VA	1983 - 1987
Research Fellowship	Medical College of Virginia, Richmond, VA	1984 - 1985
Chief Resident, Surgery	Medical College of Virginia, Richmond, VA	1987 - 1988
Fellowship, Surgical Oncology	Memorial Sloan-Kettering Cancer Center, NY, NY	1988 - 1990

#### Board Certification

National Board of Medical Examiners, Cert #261025

Date 1983

American Board of Surgery, Cert #34468

Date 1989, recertified 1997 and 2000

#### Licensure

Commonwealth of Virginia, License #36813

State of New York, License #173895-1, Reg #1325049

State of South Carolina, Cert and License #14892

State of Florida, License #57996

#### Faculty Appointments

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1990 - 1996	Assistant Professor	Medical University of South Carolina	Surgery
1996 - 2000	Associate Professor	Medical University of South Carolina	Surgery
2000 - 2009	Clinical Associate Professor	Medical University of South Carolina	Surgery

First Appointment to MUSC:

Rank Assistant Professor

Date 1990

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: I-Hwei Amy Chen, M.D., Ph.D.

Date: 12/1/2014

Citizenship and/or Visa Status

Office Address

Telephone

### Education (*Baccalaureate and above*)

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1992	New York University	B.A.	Chemistry
2001	Columbia University	Ph.D.	
2003	Columbia University	M.D.	Medicine

### Graduate Medical Training (*Chronological*)

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Internship (Medicine)	Yale New Haven Hospital, New Haven, CT	2003 - 2004

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Residency - Neurology	Albert Einstein College of Medicine, Bronx, NY	2004 - 2007
Fellowship - Neuromuscular Diseases/ALS	Columbia University, New York, NY	2007 - 2008
Fellowship - Clinical Neurophysiology/EMG	Columbia University, New York, NY	2008 - 2009

### Board Certification

American Board of Psychiatry and Neurology Date: 2008-2018

American Board of Electrodiagnostic Medicine Date: 2010-2020

ABPN, Neuromuscular Medicine Subspecialty Board Date: 2011-2021

### Licensure

New York State, #243544 Date: 2007-07/2016

### Faculty Appointments

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2009 - Present	Assistant Professor, Ph.D.	University of Rochester, Rochester, NY	Neurology

First Appointment to MUSC

Rank

Date

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: K. Michael Cummings, Ph.D., M.P.H.

Citizenship and/or Visa Status: USA

Date: 1/13/2015

Office Address:

Telephone:

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1975	Miami University of Ohio	B.S.	Health Education
1977	University of Michigan	M.P.H.	Health Behavior
1980	University of Michigan	Ph.D.	Health Behavior

Graduate Medical Training: *(Chronological)*

Board Certification:

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
09/1979 - 05/1981	Assistant Professor	Wayne State University School of Medicine	Community Medicine
2011 - Present	Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
2011	Professor	State University of New York at Buffalo	Community Health and Health Behavior
2011	Professor	State University of New York at Buffalo	Social and Preventive Medicine
2011	Professor	State University of New York at Buffalo	Cancer Pathology and Prevention

First Appointment to MUSC:

Rank: Professor

Date: 2011

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: Allison R. Eckard, MD

Citizenship and/or Visa Status:

Date: 1/5/2015

Office Address:

Telephone:

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1998	Baldwin-Wallace University	B.S.	Biological Sciences
2002	University of Pittsburgh	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Pediatric Residency Training	Rainbow Babies & Children's Hospital/Case Western Reserve University, Cleveland, Ohio	2002 - 2005
International Health Care Residency Track	Rainbow Babies & Children's Hospital/Case Western Reserve University, Cleveland, Ohio	2002 - 2005
Pediatric Infectious Diseases Fellowship	Rainbow Babies & Children's Hospital/Case Western Reserve University, Cleveland, Ohio	2005 - 2008

Board Certification:

General Pediatrics

Date: 2005

Pediatric Infectious Diseases

Date: 2009

Licensure:

Ohio State Medical License

Date: 2005

Georgia State Medical License

Date: 2008

South Carolina Medical License

Date: 2014

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2008 - Present	Assistant Professor	Emory University School of Medicine	Pediatrics Division of Infectious Diseases

First Appointment to MUSC:

Rank

Date

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: Chanita Hughes-Halbert, Ph.D.

Citizenship and/or Visa Status:

Date: 1/12/2015

Office Address:

Telephone:

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1990	Hampton University	B.A.	Psychology
1995	Howard University, Washington DC	M.S.	Psychology
1997	Howard University, Washington DC	Ph.D.	Psychology

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Pre-doctoral Minority Supplement	National Institute of Mental Health, Georgetown University Medical Center, Washington, DC	1995 - 1997
Postdoctoral Minority Supplement in Cancer Prevention and Control	National Cancer Institute, Georgetown University Medical Center, Washington, DC	1997 - 2000

Board Certification:

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1998 - 1999	Assistant Professor	Georgetown University Medical Center	Institute for Molecular and Human Genetics
1999 - 2001	Assistant Professor	Georgetown University Medical Center	Oncology
2001 - 2007	Assistant Professor	University of Pennsylvania School of Medicine	Psychiatry
2007 - Present	Associate Professor (with tenure)	University of Pennsylvania School of Medicine	Division of Psychology
2012 - Present	Professor	Medical University of South Carolina	Psychiatry
			Division of Psychology
			Psychiatry and Behavioral Sciences

First Appointment to MUSC:

Rank: Professor

Date: 2012

# Medical University of South Carolina

## College Of Nursing

### ABBREVIATED CURRICULUM VITAE

Name: Lynne S. Nemeth, PhD, RN, FAAN

Date: 1/12/2015

Citizenship and/or Visa Status:

Office Address: 99 Jonathan Lucas St, MSC 160, Charleston, SC, 29425 Telephone: 843-792-9122

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1975	State University of NY at Stony Brook	B.S.	Nursing
1981	Boston College	M.S.N.	Nursing
2005	Medical University of South Carolina	Ph.D.	Nursing

Graduate Medical Training: *(Chronological)*

Board Certification:

Licensure:

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1999 - 1999	Clinical Instructor	Medical University of South Carolina	College of Nursing
1999 - 2005	Instructor	Medical University of South Carolina	College of Nursing
2005 - 2007	Research Assistant Professor	Medical University of South Carolina	College of Nursing
2006 - Present	Research Full Member	Medical University of South Carolina	College of Graduate Studies
2008 - 2014	Associate Professor	Medical University of South Carolina	College of Nursing
2014 - Present	Professor	Medical University of South Carolina	College of Nursing

First Appointment to MUSC:

Rank: Clinical Instructor

Date: 1999



# Medical University of South Carolina

## College Of Medicine

### ABBREVIATED CURRICULUM VITAE

Name: Jihad S. Obeid, M.D.

Date: 1/12/2015

Citizenship and/or Visa Status:

Office Address: 55 Bee St, Charleston, SC, 29425-2000

Telephone:

Education: (*Baccalaureate and above*)

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1982	American University of Beirut	B.Sc.	Biology
1987	American University of Beirut	M.D.	Medicine

Graduate Medical Training: (*Chronological*)

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Internship	Duke University Medical Center, Durham, NC	07/1987 - 06/1988

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Residency	Duke University Medical Center, Durham, NC	07/1988 - 06/1990
Pediatric Endocrinology Fellowship	Cornell University Medical College, New York, NY	07/1990 - 06/1993
Medical Informatics Fellowship	Harvard Medical School, Massachusetts Institute of Technology, Division of Health Sciences and Technology Brigham and Women's Hospital, Boston, MA	07/1993 - 06/1995

Board Certification:

The American Board of Pediatrics Number 47442 Date: 11/1991

Licensure:

License to Practice Medicine in The State of Massachusetts License Number 78364 Date: 08/1993

License to Practice Medicine and Surgery in The State of New York License Number 187717 Date: 11/1991

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1995 - 1996	Research Associate	Brigham And Women's Hospital, Boston, MA	Medical Informatics
1996 - 2003	Assistant Professor	Weill Cornell Medical College, New York, NY	Pediatrics
2003 - 2008	Associate Research Professor	Weill Cornell Medical College, New York, NY	Pediatrics
2008 - 2009	Associate Professor	Medical University of South Carolina	Biostatistics and Epidemiology
2009 - Present	Associate Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
2009 - Present	Associate Professor	Medical University of South Carolina	Health Sciences and Research

First Appointment to MUSC:

Rank: Associate Professor

Date: 2008

# Medical University of South Carolina

College Of Medicine

## ABBREVIATED CURRICULUM VITAE

Name: Daniel Y. Reuben, M.D.

Date: 12/9/2014

Citizenship and/or Visa Status:

Office Address:

Telephone:

Education: *(Baccalaureate and above)*

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1992	St. Lawrence University	B.S.	Biology
1994	Case Western Reserve University	M.S.	Molecular and Cellular Biology
1998	Case Western Reserve University	M.D.	Medicine

Graduate Medical Training: *(Chronological)*

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Residency, Internal Medicine	Department of Internal Medicine, Boston University Medical Center, Boston, MA	1998 - 2001
Fellowship, Hematology/Oncology	Yale Cancer Center, Yale University, New Haven, CT	2001 - 2004

Board Certification:

American Board of Internal Medicine, Internal Medicine	Date: 2003
American Board of Internal Medicine, Hematology	Date: 2005
American Board of Internal Medicine, Oncology	Date: 2005
American Board of Internal Medicine, Recertification	Date: 2014-2024

Licensure:

Connecticut License Registration	Date: 06/2001-02/2015
Massachusetts License Registration	Date: 10/2000-03/2011

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2006 - Present	Assistant Clinical Professor	University of Connecticut	School of Medicine Division of Medicine
2009 - Present	Assistant Clinical Professor	Yale University	School of Nursing Division of Nursing
2012 - Present	Clinical Instructor	Yale University	School of Medicine

First Appointment to MUSC:

Rank:

Date:

Medical University of South Carolina  
College of Pharmacy  
ABBREVIATED CURRICULUM VITAE

Name: Gööz Monika B.  
Last First Middle

Citizenship and/or Visa Status: U.S. and Hungarian Dual Citizenship

Office Address: 96 Jonathan Lucas St., CSB 829 Telephone: 843-813-4043

Education: (Baccalaureate and above)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Semmelweis University	? to 1991	M.D. 1991	Medicine
Semmelweis University	? to 2004	Ph.D. 2004	Physiology

Graduate Medical Training: (chronological)

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
N/A		

Residencies or Postdoctoral

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Research Fellow	Dept. of Anatomy Semmelweis University	1991-1993
Research Fellow	Inst. of Experimental Medicine Hungarian Academy of Science	1995-1998
Postdoctoral Fellow (Molecular Biology)	Department of Medicine Division of Gastroenterology MUSC	1998-2001
Postdoctoral Fellow (Proteomics)	Department of Medicine Division of Rheumatology MUSC	2001-2002
Postdoctoral Fellow (Signal Transduction)	Department of Medicine Division of Nephrology MUSC	2002-2004

Board Certification: No

Licensure: No

Faculty Appointments: (begin with initial appointment)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
1987-1991	Lecturer	Semmelweis University	2 <sup>nd</sup> Dept. of Anatomy
1995-1998	Guest Researcher/ Visiting Scientist	University of Oulu	Physiology
2004-2006	Instructor	MUSC	Medicine (Nephrology)
2006-2010	Assistant Professor	MUSC	Medicine (Nephrology)
2010 to present	Associate Professor	MUSC	Medicine (Nephrology)

2012 to present	Advisor	Int'l. Center for Nephrology Research and Education	N/A
2012 to present	Adjunct Faculty	Trident Technical College	Science and Mathematics

**Total Number of Publications in peer-reviewed Journals:**

**First Appointment to MUSC:**

**Rank**

**Date**

Instructor

July 1, 2004



**Deborah Deas, M.D., MPH**  
*Interim Dean, College of Medicine*

**Bruce Elliott, MD**  
*Interim Vice President for Medical Affairs*

96 Jonathan Lucas Street  
Suite 601, MSC 617  
Charleston, SC 29425

January 15, 2015

Mark Sothmann, PhD  
Provost and Vice President for Academic Affairs  
Medical University of South Carolina  
Charleston, South Carolina 29425

Dear Dr. Sothmann:

We are writing to request permission to complete the dissolution process with respect to the Department of Neurosciences within the College of Medicine. Under a previous administration, the discrete units of Neurology, Neurosurgery, and Neurosciences (Physiology) were combined into what had been known as the Department of Neurosciences. When originally established, there were two Co-Chairs of the Department of Neurosciences – one who oversaw the clinical units (Dr. Patel, a neurosurgeon) and the other who oversaw the basic research unit (Dr. Kalivas, a researcher) of the department. Following an external review of the department in 2011, which highlighted the strong faculty desire to have better representation of Neurology, recruitment was initiated for a Co-Chair representing Neurology. Dr. Bruce Ovbiagele joined MUSC in September 2012 as Co-Chair for Neurology, joining the leadership team of Drs. Patel and Kalivas.

Continuous conversation has been held with Drs. Kalivas, Ovbiagele and Patel about what organizational structure would best serve the needs of the disciplines of Neurosciences, Neurology and Neurosurgery. All parties are in agreement that these units should be returned to their previous “free-standing” status as discrete departments within the College of Medicine. With support from your office and permission from the Board of Trustees at their meeting in May 2014, the Neurosciences research unit was separated out to become a freestanding Department of Neurosciences under the leadership of Dr. Peter Kalivas effective July 1, 2014, separate from the clinical units of Neurology and Neurosurgery. We are now seeking formal approval to separate Neurology and Neurosurgery into two discrete departments, under the leadership of Dr. Bruce Ovbiagele and Dr. Sunil Patel respectively, effective July 1, 2015. We are being deliberate in this restructuring, ensuring that the necessary administrative and financial structures and resources are in place to ensure continued success of these units.

It is our hope that the Board of Trustees at its February meeting would consider this request. Please let us know if you have any questions or if you would like any additional information related to this request.

Sincerely,

A handwritten signature in dark ink, appearing to be "De", written over a light blue horizontal line.

Deborah Deas, MD, MPH  
Interim Dean, College of Medicine

A handwritten signature in dark ink, appearing to be "B. Elliott", written over a light blue horizontal line.

Bruce Elliott, MD  
Interim Vice President for Medical Affairs

**MUSC Foundation for Research Development**  
Statements of Financial Position

	<u>11/30/2014</u>	<u>11/30/2013</u>
Assets		
Cash and cash equivalents	\$965,994	\$655,706
Interest receivable	\$1,828	\$2,048
Accounts receivable - Licensees, net of allowance	\$139,015	\$223,218
Accounts receivable - Other - Long Term	\$0	\$81,208
Accounts receivable - MUSC	\$279,103	\$44,001
Prepaid expenses	\$11,535	\$17,280
Investments	\$340,746	\$312,691
Property and equipment, net	\$305	\$305
Total Assets	<u>\$1,738,527</u>	<u>\$1,336,457</u>
Liabilities and Net Assets		
Liabilities		
Accounts payable	\$99,586	\$109,259
Accounts payable - MUSC	\$353,945	\$311,620
Due to MUSCP (UMA) - accrued personnel expenses	\$183,725	\$115,598
Unearned revenue and deposits	\$110,195	\$6,395
Total Liabilities	<u>\$747,450</u>	<u>\$542,872</u>
Net Assets		
Total Net Assets	<u>\$991,077</u>	<u>\$793,585</u>
Total Liabilities and Net Assets	<u>\$1,738,527</u>	<u>\$1,336,457</u>

**MUSC Foundation for Research Development**  
**Income Statement**

For the Five Months Ended November 30, 2014

	<u>Actual 11/30/2014</u>	<u>YTD Budget</u>
<b>Revenues</b>		
Contracts, grants and awards	\$590,650	\$562,500
License fees and royalties	\$126,482	
Distributions to MUSC, inventors, departments and labs	<u>\$85,212</u>	
License fees and royalties, net of distributions	\$41,270	\$57,500
Investment income	\$5,669	\$5,000
Miscellaneous income	\$96,483	\$0
Other revenues - program services	<u>\$8,700</u>	<u>\$0</u>
<b>Total Revenues</b>	<u><u>\$742,772</u></u>	<u><u>\$625,000</u></u>
<b>Expenses</b>		
Personnel	\$309,093	\$388,312
Patent prosecution costs, net of recovery	\$80,722	\$170,833
Professional fees	\$21,650	\$16,667
Administrative expenses		
IT maintenance - software and hardware	\$6,276	\$6,250
Telephone	\$5,290	\$4,583
Travel - Non-employee	\$11,597	\$6,250
Travel - Employee	\$10,196	\$10,417
Professional development-conferences & continuing education	\$4,247	\$5,833
Office supplies, support and equipment	\$8,990	\$6,667
Real property rental	\$9,086	\$10,417
Lease payments	\$5,178	\$5,417
Insurance	\$5,740	\$6,250
Dues, memberships and subscriptions	\$2,187	\$1,667
Special activities	\$11,492	\$6,250
Depreciation expense	\$0	\$21
Bad debt expense	<u>\$49</u>	<u>\$0</u>
<b>Total Administrative expenses</b>	<u><u>\$80,325</u></u>	<u><u>\$70,021</u></u>
Other expenses - program services	<u>\$6,472</u>	<u>\$0</u>
<b>Total Expenses</b>	<u><u>\$498,263</u></u>	<u><u>\$645,833</u></u>
 NET SURPLUS/(DEFICIT)	 <u><u>\$244,509</u></u>	 <u><u>(\$20,833)</u></u>
Surplus Funds from FY12 to be used in current year	<u>\$0</u>	<u>\$20,833</u>
<b>NET SURPLUS/(DEFICIT)</b>	<u><u><u>\$244,509</u></u></u>	<u><u><u>\$0</u></u></u>

**MEDICAL UNIVERSITY OF SOUTH CAROLINA  
CONSTRUCTION CONTRACTS  
February 13, 2015**

***MUSC Indefinite Delivery Releases***

**Hill Construction Services of Charleston Inc.** \$43,921.00

Minor renovation to create patient treatment area for Adult Emergency Department.

**Abate & Insulate, LLC** \$15,624.00

Remove and dispose of asbestos-containing duct in support of the College of Health Professions HVAC Deferred Maintenance project.

**Huss, Inc.** \$8,604.00

Rework sidewalk between Colcock Hall and Waring Library.

**Abate & Insulate, LLC** \$3,616.00

Remove and dispose of pipe insulation in support of 2013-14 Clinical Science Building Air Handler Units #2 and #3 Deferred Maintenance Needs project.

**Huss, Inc.** \$50,596.00

Parking lot and landscaping improvements at 165 Cannon Street.

**Bonitz Contracting & Flooring Group** \$4,137.64

Install 963 square feet of linoleum in Bioengineering Rooms BE409, BE421, BE423, and BE433 at the request of the customer.

**Abate & Insulate, LLC** \$54,693.00

Remove and dispose of asbestos-containing fireproofing, remove duct, and spray new fireproofing on the 5th floor of Basic Science Building.

**Bonitz Contracting & Flooring Group** \$63,636.60

Provide 5,136 square feet of quartz flooring in the gross anatomy lab and sink areas in the Basic Science Building at the request of the customer.

**Bonitz Contracting & Flooring Group** \$3,060.52

Provide 60 square yards of carpet tile and 240 linear feet of cove base in Children's Hospital Rooms EH326A-C at the request of the customer.

**Bonitz Contracting & Flooring Group** \$747.71

Provide 255 linear feet of cove base and remove 135 square yards of vinyl in Hollings Cancer Center Rooms HO508 and HO608 at the request of the customer.



**Bonitz Contracting & Flooring Group**

\$5,117.16

Install 128 square yards of carpet, 90 square feet of vinyl and 360 linear feet of cove base in Harborview Office Tower Suite SC503 at the request of the customer.

**Bonitz Contracting & Flooring Group**

\$2,716.57

Provide and install carpet tile and cove base in Room H281 Main Hospital.

**Bonitz Contracting & Flooring Group**

\$1,161.61

Install 460 feet of cove base in the Storm Eye Institute 1st, 2nd and 4th floor lobbies at the request of Engineering and Facilities.

***MUSC General Construction Projects***

**Hill Construction Services of Charleston Inc.**

\$8,584.00

Provide excavation and water main offset to install new fire pump in support of the Institute of Psychiatry Water Pump Replacement project.

**Hinkel, Inc.**

\$6,127.00

Provide and install window shades in support of the College of Nursing Floors 2-5 Renovation project.

**Watts & Associates Roofing Inc**

\$306,910.00

Repairs to the exterior façade of the Colbert Library in support of the 2012 Deferred Maintenance project.

**Abate & Insulate, LLC**

\$1,106.00

Remove and dispose of asbestos-containing drywall and linoleum in support of Clinical Science Building Orthopaedic Renovation Phase II.

**Kahn, M.B., Construction Company, Inc.**

\$450,000.00

Renovations to the existing HVAC, interior alterations and installation of utilities to support new office layout for Orthopaedic surgery department.

***MUSC Indefinite Delivery Contracts***

**Abate & Insulate, LLC**

Provide environmental remediation services campus-wide over a two year period on an as-needed basis. Total services not to exceed \$1,000,000 and individual releases not to exceed \$250,000.

**Asbestos & Demolition Inc.**

Provide environmental remediation services campus-wide over a two year period on an as-needed basis. Total services not to exceed \$1,000,000 and individual releases not to exceed \$250,000.

**R&R Associates Environmental Co., Inc.**

Provide environmental remediation services campus-wide over a two year period on an as-needed basis. Total services not to exceed \$1,000,000 and individual releases not to exceed \$250,000.

**MEDICAL UNIVERSITY OF SOUTH CAROLINA  
PROFESSIONAL SERVICES  
FOR REPORTING  
FEBRUARY 13, 2015**

***MUSC Indefinite Delivery Releases***

**ADC Engineering, Inc.**

\$7,675.00

Provide roof consulting services in support of the Psych Annex Roof Replacement project.

**Compass 5 Partners, LLC**

\$10,908.00

Provide architectural and engineering design services for renovation of the existing bathrooms on the second floor of the Colbert Library.

**S&ME, Inc.**

\$1,220.00

Provide asbestos air monitoring services in support of the College of Health Professions HVAC project.

**S&ME, Inc.**

\$1,750.00

Provide asbestos bulk sampling and analysis in support of the Clinical Science Building AHU #2 and #3 Replacement project.

**RMF Engineering, Inc.**

\$36,320.00

Provide mechanical engineering services in Support of the 2014-15 Maintenance Needs - Basic Sciences Building, Storm Drainage Replacement project.

**S&ME, Inc.**

\$700.00

Provide air monitoring services in support of the Clinical Science Building 7th Floor Orthopedic Surgery Office Renovation Phase II project.

**S&ME, Inc.**

\$535.00

Provide asbestos air sampling at 56 Courtney Steet at the request of Engineering and Facilities.

**DWG, Inc. Consulting Engineers**

\$2,000.00

Provide engineering services to provide a study of the existing Ashley Rutledge Parking Garage parking deck lighting system at the request of Parking Management.

**Rosenblum Coe Architects, Inc.**

\$12,700.00

Provide limited design services regarding minor interior renovations to Colcock Hall at the request of the customer.

**Compass 5 Partners, LLC**

\$15,158.00

Provide feasibility study services for the potential development of an office building on the combined four parcels site along the west side of Ehrhardt Street at the request of Engineering and Facilities.

**Rosenblum Coe Architects, Inc.**

\$16,800.00

Provide additional conceptual master planning for the redevelopment of the Fort Johnson site at the request of Engineering and Facilities.

**Compass 5 Partners, LLC**

\$165,000.00

Provide architectural services related to the Medical University of South Carolina Campus Master Plan teaching, support, and research space study and a clinical assessment.

**MUSC 230s**

**Studio A, Inc.**

\$27,190.00

Provide architectural services in support of the Sebring-Aimar, Anderson and Pink Houses Exterior Repairs and Paint project.

**S&ME, Inc.**

\$10,500.00

Provide onsite asbestos air monitoring and limited asbestos bulk sampling and analysis in Basic Science Building Rooms 548, 549, 550 and associated hallway at the request of Engineering and Facilities.

**S&ME, Inc.**

\$180.00

Provide asbestos bulk sample analysis in College of Health Professions Rooms 105C and 106C at the request of Engineering and Facilities.

**Forsberg Engineering**

\$3,600.00

Provide a new boundary survey of the entire exterior Haborview Office Tower site at the request of Engineering and Facilities.

**Johnson, Laschober & Associates, P.C.**

\$18,000.00

Provide civil engineering services associated with improvements to the storm water drainage at the entrance to the Jonathan Lucas Parking Garage at the request of Parking Management.

**Johnson, Laschober & Associates, P.C.**

\$2,300.00

Provide civil engineering services for a subsurface survey of the entrance to the Jonathan Lucas Parking Garage at the request of Parking Management.