

MINUTES
MEDICAL UNIVERSITY HOSPITAL AUTHORITY
BOARD OF TRUSTEES MEETING
May 14, 2015

The Board of Trustees of the Medical University Hospital Authority convened Thursday, May 14, 2015, with the following members present: *Dr. Donald R. Johnson II, Chairman; Mr. William H. Bingham, Sr., Vice-Chairman; Dr. Stanley C. Baker, Jr.; Mr. William A. Baker, Jr.; Ms. Terri R. Barnes; The Honorable James A. Battle; Dr. Harold W. Jablon; Dr. James Lemon; Ms. Barbara Johnson-Williams; Dr. Ragin C. Monteith; Dr. E. Conyers O'Bryan, Jr.; Mr. Charles W. Schulze; Dr. G. Murrell Smith, Sr.; Dr. Charles B. Thomas, Jr.; Mr. Michael E. Stavrinakis; Thomas L. Stephenson, Esquire.*

The following administrative officials were present: Dr. David Cole, President; Dr. Mark Sothmann, Vice President for Academic Affairs and Provost; Dr. Bruce Elliott, Interim Vice President for Medical Affairs, Dr. Deborah Deas, Interim Dean, College of Medicine; Ms. Lisa Montgomery, Executive Vice President for Finance and Operations; Dr. Pat Cawley, Vice President for Clinical Operations and Executive Director, MUHA; Dr. Frank Clark, Vice President for Information Technology and CIO; Mr. Jim Fisher, Vice President for Development.

Item 1. Call to Order-Roll Call.

There being a quorum present, Chairman Johnson called the meeting to order at 9:00 a.m. Ms. Celeste Jordan called the roll. She announced the following: *In compliance with the Freedom of Information Act, notice of meetings and agendas were furnished to all news media and persons requesting notification.*

Item 2. Secretary to Report Date of Next Meeting.

The date of the next regularly scheduled meeting is Friday, August 14, 2015.

Item 3. Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of April 10, 2015.

Board Action: It was moved that the Minutes be approved. The motion was seconded, voted on and unanimously carried.

RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT

OLD BUSINESS: None.

NEW BUSINESS:

Item 4. General Informational Report of the President.

No Report.

Item 5. Other Business. None.

OPERATIONS, QUALITY AND FINANCE COMMITTEE. CHAIRMAN: DR. STANLEY C. BAKER, JR. (A Committee meeting was held at 8 a.m. prior to the board meeting and minutes are attached).

OLD BUSINESS: None.

NEW BUSINESS:

Item 6. MUSC Medical Center Status Report.

Statement: Dr. Cawley reviewed the Medical Center's goal performance in pillar format. He focused on three areas that needed improvement:

1. Reduce Direct Cost per adjusted discharge. The goal will not be met this year but will continue to be worked on in the new fiscal year.
2. Bed Flow Goal to decrease average length of stay. This is due to a number of new patients but patients are also staying a little longer. Dr. Cawley will come back in the new year with a recommendation in that area.
3. Ideal Patient Experience. The Medical Center set a very high goal in this area and is very close to making the goal.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 7. MUSC Medical Center Financial and Statistical Report.

Statement: Mr. Hargett stated the interim financial statements had been provided in the agenda. The Medical Center's financial performance continues to be strong. The operating margin actual is 4.72% compared to the budget of 4.9%. Last year the operating margin was 4.5%. Cash continues to be strong – about \$83 million in the bank compared to \$65 million the same period last year. The hospital has been very busy. The hospital is full today and surgical volume is up.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 8. Major Purchases.

Statement: Mr. Hargett reminded the board that the FY'15 budget included only \$7 million for clinical equipment because there was concern about what would happen to the cash position after the EPIC conversion to the new revenue cycle system. The board was informed during the FY'15 budget presentation that the Medical Center would come back to the board on an as-needed basis for any additional capital

requests not in the original budget. Mr. Hargett presented the major purchase requests. Dr. Baker asked for approval of the following purchases:

- Spy Elite Imaging System for an estimated cost of \$288,000.
- MIM Software for an estimated cost of \$291,900.
- Trauma Drills for an estimated cost of \$316,897.
- Replacement of EEG equipment for an estimated cost of \$493,259.
- Flow Cytometry analyzers (4 each) for two labs for an estimated cost of \$889,897.
- Six GE Voluson E10 2015 Ultrasound Machines with an estimated cost of \$913,564.
- 4 Navigation System for intra-op use with an estimated cost of \$1,043,094.
- Upgrade 11 platforms from the 180 series scopes to the 190 series scopes including processors, light sources and a phased replacement of current scopes. Estimated cost: \$1,727,798.
- Analytics and Predictive Modeling Project. Estimated cost: \$1.5 – 2 million over 18-24 months.

Recommendation of Administration: That the major purchases be approved.

Recommendation of Committee: That the major purchases be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the major purchases.

Item 9. Report on Quality and Patient Safety.

Statement: Dr. Danielle Scheurer, Chief Quality Officer, provided a report on the following items: Peer Review 2014 summary; Ongoing Professional Practice Evaluation 2015 metrics; Sentinel & Serious Safety Events 2014 summary; a transparency update; future quality risks to manage. Her report was received as information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 10. Update on MUSC Physicians.

Statement: Dr. Scott Reeves reviewed the status of the primary care site in Carnes Crossroads. MUSC Physicians is planning on building eight offices and potentially an after-hours peds care. The closing on that property is scheduled for May 29 and construction to begin in June. The Parkshore Office building closing is scheduled for June 11. These closings represent the progress MUSC Physicians is making on its primary care strategy and joint strategy with MUHA.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 11. Legislative Update.

Statement: Mr. Mark Sweatman reported the legislative session will end of June 4 and he will keep everyone updated on the final results of the state budget.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 12. Other Committee Business. None.

Item 13. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges (Consent Item).

Statement: An updated list of appointments, reappointments and delineation of privileges to the medical staff were presented for approval.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges to the medical staff be approved.

Recommendation of Committee: That the appointments, reappointments and delineation of privileges to the medical staff be approve.

Board Action: Dr. Baker moved that the list of appointments, reappointments and delineation of privileges to the medical staff be approved. The motion was seconded, voted on and unanimously carried.

Item 14. Medical Executive Committee Minutes (Consent Item).

Statement: Minutes of the Medical Executive Committee for March 2015 were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: The minutes of the Medical Executive Committee for March 2015 were received as information.

Item 15. Medical Center Contracts and Agreements (Consent Item).

Statement: Contracts and Agreements which have been signed since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

PHYSICAL FACILITIES COMMITTEE. CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.

OLD BUSINESS: None

NEW BUSINESS:

Item 16. Facilities Procurements/Contracts Proposed.

Statement: Mr. Frazier presented information on a lease renewal. Mr. Bingham asked for approval of the following lease renewal:

- Lease renewal for 6,522 square feet of clinical space located on the first floor of the Ashley/Rutledge Parking Garage. Total cost of lease: \$452,316.

Recommendation of Administration: That the lease be approved

Recommendation of Committee: That the lease be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the lease renewal.

Item 17. Other Committee Business. None

CONSENT ITEMS FOR INFORMATION:

Item 18. Facilities Contracts Awarded (Consent Item).

Statement: The facilities contracts awarded since the last meeting were presented for information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

CHILDREN'S HOSPITAL COMMITTEE. CHAIRMAN: DR. DONALD R. JOHNSON II

OLD BUSINESS: None.

NEW BUSINESS:

Item 19. Operations and Facilities Report.

Statement: Dr. Cawley presented the FY 2015 goal performance for the Children's Hospital. Overall goal performance is good. There have been no changes since the last board meeting on CONs or any other approvals. This report was received as information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 20. Children's Hospital Financial Report.

Statement: Mr. Steve Hargett reported that Mr. Rick Harmon, the senior assistant state treasurer, will be in town along with Rob Turner, MUHA's financial advisor on the Phase II project. The FHA lender will be selected tomorrow from the 5 respondents to the RFP. The pre-application has to go in under the name of an approved FHA lender so it will be a significant day for Phase II.

Recommendation of Administration: Received as information.

Recommendation of Committee: Received as information.

Board Action: Received as information.

Item 21. Development Activity Report.

Statement: None

Recommendation of Administration: Received as information.

Recommendation of Committee: Received as information.

Board Action: Received as information.

Item 22. Children's Hospital Clinical Overview.

Statement: Dr. Mark Scheurer introduced Dr. Chris Streck the Pediatric Trauma Medical Director. Dr. Streck was recruited to MUSC about 7 years ago. One of his initial missions was to develop a pediatric trauma program. Injury related mortality is the largest cause of death in children and is a major public health issue. MUSC now

has the first and only Pediatric Trauma Center in the State of South Carolina and is designated a Pediatric Level 1 Center. He reported on trauma alert activation; trauma team physicians; outcomes; process improvement; clinical care guidelines; research; and collaboration with statewide partners. He was pleased to report that MUSC has one of the lowest mortality rates for pediatric trauma in the country. He reviewed the goals for the center: increased volume; improved quality; better value; more research and prevention, and also to obtain a Pediatric American College of Surgery Verification in the spring of 2017.

It was noted that MUSC has the only Pediatric Burn Center and only Level 1 Pediatric Trauma Center in the state. The board members suggested that those distinguishing designations should be part of the marketing plan, as well as information provided to legislators.

Recommendation of Administration: received as information.

Recommendation of Committee: Received as information.

Board Action: Received as information.

Item 23. Women's Services Clinical Overview.

Statement: Dr. Jill Mauldin highlighted and discussed the following state-wide initiatives: the Mother's Milk Bank of South Carolina and the Maternal Fetal Medicine Telehealth. Her report was received as information.

Recommendation of Administration: Received as information.

Recommendation of Committee: Received as information.

Board Action: Received as information.

Item 24. Other Committee Business. None

OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

Item 25. Approval of Consent Agenda.

Statement: Approval of the Medical University Hospital Authority consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: It was moved, seconded and unanimously voted that the consent agenda be approved.

Item 26. New Business for the Board of Trustees. None.

Item 27. Report from the Chairman. None

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There being no further business, the Hospital Authority meeting was adjourned and the University Board of Trustees meeting was convened.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Mark C. Sweatman". The signature is written in a cursive, flowing style.

Mark C. Sweatman
Secretary

/wcj
Attachments

Medical University Hospital Authority
Hospital Operations, Finance and Quality Committee
May 14, 2015

Board Attendees:

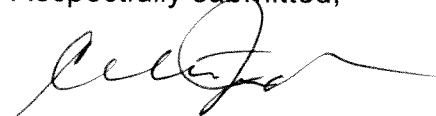
Dr. Stanley C. Baker, Jr., Chair
Mr. William A. Baker
Ms. Terri R. Barnes
The Honorable James A. Battle
Mr. William Bingham, Sr.
Dr. Harold W. Jablon
Dr. Donald R. Johnson, II
Ms. Barbara Johnson-Williams
Dr. James Lemon

Dr. Ragin C. Monteith
Dr. E. Conyers O'Bryan, Jr.
Mr. Charles C. Schulze
Dr. G. Murrell Smith, Sr.
Mr. Michael E. Stavrinakis
Thomas L. Stephenson, Esq.
Dr. Charles B. Thomas, Jr.

The meeting was called to order at 8 am by Dr. Stanley Baker, Chair. A motion was made, seconded and voted to go into executive session to discuss contractual matters.

At the conclusion of the session and back in open session, it was reported no action was taken by the committee.

Respectfully submitted,



Celeste Jordan