

MINUTES
MEDICAL UNIVERSITY OF SOUTH CAROLINA
BOARD OF TRUSTEES MEETING
October 9, 2015

The Board of Trustees of the Medical University of South Carolina convened Friday, October 9, 2015, with the following members present: *Dr. Donald R. Johnson II, Chairman; Mr. William H. Bingham, Sr., Vice-Chairman; Dr. Stanley C. Baker, Jr.; Mr. William A. Baker, Jr.; Ms. Terri R. Barnes; The Honorable James A. Battle; Dr. Harold W. Jablon; Dr. James Lemon; Ms. Barbara Johnson-Williams; Dr. Ragin C. Monteith; Dr. E. Conyers O'Bryan, Jr.; Mr. Charles W. Schulze; Dr. G. Murrell Smith, Sr.; Thomas L. Stephenson, Esquire; Dr. Charles B. Thomas, Jr.; Absent: Mr. Michael E. Stavrinakis.*

The following administrative officials were present: Dr. David Cole, President; Dr. Mark Sothmann, Provost; Dr. Bruce Elliott, Interim Vice President for Medical Affairs, Dr. Deborah Deas, Interim Dean, College of Medicine; Ms. Lisa Montgomery, Executive Vice President for Finance and Operations; Dr. Pat Cawley, Vice President for Clinical Operations and Executive Director, MUHA; Mr. Jim Fisher, Vice President for Development.

Item 1. Call to Order-Roll Call.

There being a quorum present, Chairman Johnson called the meeting to order. Ms. Celeste Jordan called the roll. She announced the following: *In compliance with the Freedom of Information Act, notice of meetings and agendas were furnished to all news media and persons requesting notification.*

Item 2. Secretary to Report Date of Next Meeting.

The date of the next regularly scheduled meeting is Friday, December 11, 2015.

Item 3. Approval of Minutes of the Regular Meeting of the Medical University of South Carolina Board of Trustees August 14, 2015.

Board Action: It was moved that the Minutes be approved. The motion was seconded, voted on and unanimously carried.

RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT.

OLD BUSINESS: None.

NEW BUSINESS:

Item 4. General Informational Report of the President.

Dr. Cole asked Dr. Sothmann to introduce the speaker. Dr. Sothmann said the Institution is in the midst of a process called Reaffirmation of University Accreditation by SACS, the Southern Association of Colleges and Schools. An Office of Institutional Effectiveness was created in 2012 in anticipation of the SACS Reaffirmation. Dr. Suzanne Thomas is leading that office and will discuss the process. SACS accredits all southern institutions of higher education that receive federal funding for student financial aid. There are about 100 standards that must be met and the steering committee and ten subcommittees have begun work on this effort. Also, a Quality Enhancement Plan must be submitted. There is also a peer

review process and reviewers will be on campus in 2017. She reviewed student loan debt and default rate, which is enormous.

She discussed what the Office of Institutional Effectiveness has been accomplishing since it was established in 2012. The role of the office is to create, implement and sustain a standardized, university-wide process to assess the University's effectiveness at all levels of the institution.

At the conclusion of the presentation, Dr. Cole stated the University is very fortunate to have Dr. Thomas in her role as Director of the process.

Dr. Cole provided an overview of progress with the strategic plan. There are five major parts of the strategy – Compassion, Respect, Innovation, Collaboration and Integrity. He discussed the following goals and the projected outcome in five years:

- Advance New Knowledge and Scientific Discoveries to be nationally recognized for cutting edge discoveries;
- Embrace Diversity and Inclusion to be a recognized leader in diversity where every member is respected and valued;
- Foster Innovative Education and Learning to have innovative learning environments and opportunities for students, staff and faculty;
- Commit to Patients First to deliver high value evidence-based care that respects patient and family roles;
- Build Health Communities to have an integrated Health system that will improve the health of the MUSC family and the communities we serve.

Recommendation of Administration: That the reports be received as information.

Board Action: Received as information.

Item 5. Other Business. None.

RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE. CHAIRMAN: DR. CHARLES B. THOMAS, JR. (Detailed Committee Minutes Are Attached To These Minutes)

OLD BUSINESS: None.

NEW BUSINESS:

Item 6. General Report of the Interim Associate Provost for Research.

Statement: Dr. Thomas stated Dr. Chris Davies reported to committee in D. Brady's absence.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 7. General Report of the Vice President for Development.

Statement: Dr. Thomas stated Mr. Fisher reported to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 8. General Report of the Executive Director of the MUSC Foundation for Research Development.

Statement: Dr. Thomas stated Mr. Rusnak reported to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 9. Other Business. None

EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE. CHAIRMAN: DR. E. CONYERS O'BRYAN, JR. (Detailed Committee Minutes Are Attached To These Minutes)

OLD BUSINESS: None.

NEW BUSINESS:

Item 10. General Report of the Vice President for Academic Affairs and Provost.

Statement: Dr. O'Bryan stated Dr. Les Lenert and Dr. Titte Srinivas presented a report to committee on the proposed partnership of MUSC IBM Edge Innovation Collaboratory. The committee also received recruitment updates from Dr. Sothmann on the following searches: COM Dean, Director – HCC and VP, Research.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 11. General Report of the CEO of MUSC Health.

Statement: Dr. O'Bryan stated Dr. Pat Cawley had provided a report to committee.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 12. Other Committee Business. Dr. O'Bryan stated that the University was saddened to learn of the recent passing of Mrs. Claudia Peeples, Board Member Emeritus and reviewed her outstanding achievements and accomplishments. He distributed a copy of her obituary.

Item 13. Faculty Appointments (Consent Item).

Statement: At the request of the Deans of the College of Medicine and College of Nursing, administration presented for approval the following requests for faculty appointments:

College of Medicine

Patricia A. Fair, Ph.D., as Adjunct Professor in the Department of Public Health Sciences, effective August 1, 2015.

Deepak Nihalani, Ph.D. as Associate Professor, on the Academic Investigator track, in the Department of Medicine, Division of Nephrology, effective August 1, 2015. He will also hold the David W. Ploth Nephrology Research Chair.

Greg Hajcak, Ph.D. as Visiting Professor, in the Department of Psychiatry and Behavioral Sciences, effective September 15, 2015.

Wing-Kin Syn, M.B.B.S. as Associate Professor, on the Academic Investigator track, in the Department of Medicine, Division of Gastroenterology and Hepatology, effective December 1, 2015.

Maria Anna Julia Westerink, M.D., as Professor, on the Academic Investigator track, in the Department of Medicine, Division of Infectious Diseases with dual

appointment as Professor, in the Department of Microbiology and Immunology, effective July 1, 2015.

Dr. Westerink's primary appointment will rest in the Department of Medicine, Division of Infectious Diseases.

College of Nursing

Sarah Elizabeth Schmitt, M.D., (joint appointment) as Associate Professor, in the College of Nursing, effective September 1, 2015.

Dr. Schmitt's primary appointment rests in the Department of Neurology.

Recommendation of Administration: That these faculty appointments be approved.

Recommendation of Committee: That these faculty appointments be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the faculty appointments.

Item 14. Faculty Promotions (Consent Item).

Statement: At the request of the Dean of the College of Medicine, and the Chair of the Department of Library Science and Informatics, administration presented the following faculty promotions, effective January 1, 2016:

College of Medicine

Christopher B. Clemow, M.D., from MUSC AHEC Assistant Professor (Anderson/Family Medicine) to MUSC AHEC Associate Professor, (Anderson/Family Medicine).

Caroline H. Sanders, M.D., from MUSC AHEC Assistant Professor (Anderson/Family Medicine) to MUSC AHEC Associate Professor, (Anderson/Family Medicine).

Department of Library Science and Informatics

Elizabeth Brooke Fox, M.S.L.I.S. from Assistant Professor to Associate Professor in the Department of Library Science and Informatics.

Recommendation of Administration: That these faculty promotions be approved.

Recommendation of Committee: That these faculty promotions be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the faculty promotions.

Item 15. Changes in Faculty Status (Consent Item).

Statement: At the request of the Deans of the College of Medicine and Nursing, administration presented for approval the following change in faculty status:

College of Medicine

Michelle C. Carney, M.D., from MUSC AHEC Associate Professor (Spartanburg/Internal Medicine) to MUSC AHEC Clinical Associate Professor (Spartanburg/Internal Medicine), in the College of Medicine, retroactive to February 1, 2015.

Ginger B. Boyle, M.D., from MUSC AHEC Associate Professor (Spartanburg/Family Medicine) to MUSC AHEC Clinical Associate Professor (Spartanburg/Family Medicine), in the College of Medicine, retroactive to August 1, 2014.

Gregory T. Valainis, M.D., from MUSC AHEC Professor (Spartanburg/Internal Medicine) to MUSC AHEC Clinical Professor (Spartanburg/Internal Medicine), in the College of Medicine, retroactive to March 1, 2015.

Robert E. Houston, M.D., from MUSC AHEC Associate Professor (Spartanburg/Internal Medicine) to MUSC AHEC Clinical Associate Professor (Spartanburg/Internal Medicine), in the College of Medicine, retroactive to September 1, 2015.

College of Nursing

Ann Dickson Hollerbach, Ph.D., R.N., from Associate Professor to Associate Professor Emerita, in the Department of Nursing, effective, September 1, 2015.

Recommendation of Administration: That the changes in faculty status be approved.

Recommendation of Committee: That the changes in faculty status be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the changes in faculty status.

Item 16. Endowed Chairs (Consent Item).

Statement: At the request of the Dean of the College of Medicine, administration presented for approval the following endowed chair appointments, effective October 1, 2015:

Mary S. Richardson, M.D., D.D.S., for appointment to the H. Rawlings Pratt-Thomas Endowed Professorship in Pathology. Dr. Richardson is a Professor in the Department of Pathology and Laboratory Medicine.

Bonnie J. Martin-Harris, Ph.D., for appointment to the Mark and Evelyn Trammell Endowed Professorship in Otolaryngology – Head and Neck Surgery. Dr. Martin-Harris is a Professor in the Department of Otolaryngology.

Deepak Nihalani, Ph.D. as the David W. Ploth Nephrology Research Chair.

Recommendation of Administration: That these Endowed Chair appointments be approved.

Recommendation of Committee: That these Endowed Chair appointments be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the endowed chair appointments.

Item 17. Post Tenure Review Approval (Consent Item).

Statement: At the request of the Dean of the College of Dental Medicine, administration presents as information the following Post-Tenure Review Approval.

Keith L. Kirkwood, D.D.S., Ph.D., effective October 8, 2015.

Recommendation of Administration: This post-tenure review approval was received as information.

Recommendation of Committee: This post-tenure review approval was received as information.

Board Action: Received as information.

**FINANCE AND ADMINISTRATION COMMITTEE. CHAIRMAN: MR. CHARLES W. SCHULZE.
(Detailed Committee Minutes Are Attached To These Minutes)**

OLD BUSINESS: None.

NEW BUSINESS:

Item 18. Chief Information Office Update.

Statement: Mr. Schulze stated a brief report had been provided by Mr. Michael Caputo, the new Chief Information Officer.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 19. Diversity and Inclusion Update.

Statement: Mr. Schulze stated no report had been given.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 20. Financial Status Report of the Medical University of South Carolina.

Statement: Mr. Schulze stated the financial report had been presented in committee.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 21. Financial Status Report of MUSC Physicians.

Statement: Mr. Schulze stated the financial report had been presented to the committee.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 22. Other Committee Business. None

Item 23. Financial Status Report of the MUSC Foundation for Research Development (Consent Item).

Statement: Mr. Schulze noted that the MUSC FRD financials were included in the agenda for information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**PHYSICAL FACILITIES COMMITTEE. CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.
(Detailed Committee Minutes Are Attached To These Minutes)**

OLD BUSINESS: None.

NEW BUSINESS:

Item 24. Facilities Procurements/Contracts Proposed.

Statement: Mr. Bingham presented the following for approval:

- Establish Project for IOP Chillers Replacement. Estimated cost: \$900,000.
- Establish Project for Data Center Computer Room Air Conditioning Installation. Estimated budget: \$560,000
- New Lease for 140 parking spaces located at the intersection of the southern boundary of Line Street and the western boundary of Hagood Avenue. Total amount of lease term: \$168,000.
- Sale of 165 Cannon Street property to the MUSC Foundation for \$10,250,000

Recommendation of Administration: That the procurements/contracts be approved.

Recommendation of Committee: That the procurements/contracts be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the procurements/contracts as presented.

Item 25. Update on Projects.

Statement: Mr. Bingham stated a report had been given to committee on the MUSC Campus Greenway Medical District.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: The report was received as information.

Item 26. Other Committee Business. None

Item 27. Facilities Contracts Awarded (Consent Item).

Statement: The facilities contracts awarded since the last meeting were presented for information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

AUDIT COMMITTEE. CHAIRMAN: THOMAS L. STEPHENSON, ESQ. (Detailed Committee Minutes Are Attached To These Minutes)

OLD BUSINESS: None

NEW BUSINESS:

Item 28. Report of the Office of Internal Audit.

Statement: Mr. Stephenson stated a report had been provided to committee by Ms. Susan Barnhart.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

Item 29. Management Development and Compensation Sub-Committee Update.

Statement: Mr. Stephenson asked for approval of the 2015 Variable Compensation Plan.

Recommendation of Committee: That the 2015 Variable Compensation Plan.

Board Action: A motion was made, seconded and unanimously voted to approve the 2015 Variable Compensation Plan.

Item 30. Other Committee Business. None

OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

Item 31. Approval of Consent Agenda.

Statement: Approval of the University Consent Agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: It was moved, seconded and unanimously voted that the consent agenda be approved.

Item 32. New Business for the Board of Trustees.

Statement: Dr. Johnson asked for approval of the revisions to the MUSC Bylaws.

Board Action: A motion was made, seconded and unanimously voted to approve the revisions to the MUSC Bylaws.

Item 43. Report from the Chairman.

Dr. Johnson reminded the board members that if they had any requests for clinical presentations, please let him know so they can be included on the agenda at some point.

There being no further business, the meeting of the University Board of Trustees was adjourned.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Mark C. Sweatman". The signature is fluid and cursive, with the first name "Mark" being the most prominent.

Mark C. Sweatman
Secretary

MCS:wcyj

Attachments

Medical University of South Carolina

RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE

MINUTES

October 8, 2015

Committee Members Present: Dr. Charles B. Thomas, Jr. (Chair), Dr. Harold W. Jablon

Other Trustees Present: Dr. Stanley C. Baker, Ms. Terri R. Barnes, Mr. James A. Battle, Mr. William H. Bingham, Sr., Dr. Donald R. Johnson, Ms. Barbara Johnson-Williams, Dr. James Lemon, Dr. Ragin C. Monteith, Dr. Conyers O'Bryan, Jr., Mr. Charles W. Schulze, Dr. G. Murrell Smith, Sr., Mr. Michael E. Stavrinakis, Thomas L. Stephenson, Esq.

University Officers and Committee Staff Present: Mr. Tom Anderson, Dr. Pat Cawley, Dr. Chris Davies, Dr. Deborah Deas, Mr. Jim Fisher, Dr. Phillip Hall, Ms. Lisa Montgomery, Mr. Michael Rusnak, Dr. Lisa Saladin, Dr. Jack Sanders, Dr. Mark Sothmann, Dr. Joann Sullivan, Dr. Paula Traktman

Meeting Time: 10:50 am – 11:05 am

Regular Agenda

Item 6. General Report of the Associate Provost for Research

On behalf of Dr. Kathleen Brady, who is out of the country, Dr. Chris Davies, Interim Assistant Provost for Research Infrastructure, reported on extramural research funding at MUSC for FY15. Dr. Davies presented a few slides derived from the ORSP Annual Report to summarize highlights for FY2015. A comparison of 10-year data shows that MUSC achieved a new record level of extramural research funding in FY2015 of \$247.8 million and a 13.7% increase from FY2014. The major increase stemmed from corporate funding, which represents 31% of total funding in FY2015 compared to 24% in the prior year. Some of this increase is attributable to large grants from Bristol Myers Squibb, Penumbra and Janssen R&D. Federal funding also increased by 1.6%, with NIH funding up by 4.1%. All colleges showed increases in extramural funding. It was noted that these data are tangible evidence of MUSC's success in diversifying its research portfolio in terms of sources of support.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action:

Item 7. General Report of the Vice President for Development

Mr. Jim Fisher reported that through October 6, 2015, \$23.8 million in new gifts and pledges has been secured, a pace that is well ahead of this time last year. Mr. Fisher noted that highlights of recent gift activity are included in the BoT agenda, but he made mention of a few of the larger commitments. For the Children's Hospital, these include \$200,000 from the Johnson Controls Foundation made possible through Mr. Jim Keyes, their former CEO who serves on the Children's Hospital Fund Advisory Board; \$160,000 from Mr. and Mrs. Tony Berenyi; \$100,000 from Mr. and Mrs. Hank Cheves; and \$100,000 from Mr. and Mrs. James Dyke of Charleston. Additionally, Mr. Jim Battle shared with us today that he has made a generous commitment to the new MUSC Shawn Jenkins Children's Hospital. The Department of Medicine received a \$450,000 commitment from the Huggins Family designated for Cystic Fibrosis; a \$59,886 legacy gift from Mr. and Mrs. David I. Elow designated to the Pulmonary/Critical Care Research and Education Fund; and a \$25,000 bequest by Dr. and Mrs. Richard M. Silver earmarked for the Richard M. Silver, MD, Rheumatology & Immunology Division Director

Fund. The Donaldson Charitable Trust has made a \$100,000 gift in support of cancer research at Hollings Cancer Center. Two alumni of the Cardiothoracic Surgery Residency Program each pledged \$50,000 to the Fred Crawford, MD, Endowed Chair in Cardiothoracic Surgery, bringing the total contributions to within 96% of the \$2 million goal. The Mark and Evelyn Trammel Foundation contributed \$100,000 to the Endowed Chair in Otolaryngology.

Highlights in student scholarships include the following. The College of Pharmacy hosted its annual MUSC Pharmacy Scholarship Luncheon for donors and student scholarship recipients on August 21, where more than \$213,000 in scholarship money was awarded representing 36 titled scholarships and 105 individual awards. For the College of Medicine, Dr. and Mrs. Stoney Abercrombie made provisions to establish a scholarship endowment through a six-figure bequest, and The Medical Society of South Carolina pledged \$285,000 in support of three new scholarship awards. President Cole, his wife Kathy, and Dr. Cole's mother-in-law, Virginia Cochran, have established an endowed scholarship fund in his father-in-law's (Jack Cochran) memory; they are also making current gifts to ensure that the scholarship can be initiated beginning next semester. For the College of Nursing, the Robert Wood Johnson Foundation pledged \$150,000 toward scholarships; the Josiah Macy, Jr. Foundation gave \$149,197 for research focusing on virtual inter-professional education; the Lettie Pate Whitehead Foundation contributed \$105,000 for scholarships for both undergraduate and graduate students. The College of Health Professions received a verbal commitment for \$25,000 from a graduate of the Physician Assistant program to create a named student scholarship fund for second-year PAS students.

Mr. Fisher noted that the Alumni Affairs office has been hosting several events. The initial regional reception introducing Dr. and Mrs. Cole to alumni and friends was held in Columbia at the Palmetto Club in September. Nearly 125 guests attended the evening where alumni from all six colleges and other constituents had a chance to socialize and hear an update on MUSC from President Cole. Several other receptions have been planned for the remainder of this fiscal year.

Mr. Fisher reminded Board Members that the next meeting of the MUSC Board of Visitors is scheduled for October 23rd. The agenda includes presentations by Dr. David Cole, Dr. Don Johnson, Dr. Paul Underwood, Dr. Pat Cawley, and Drs. Sunil Patel and Ray Turner. A tour of the MUSC Children's Hospital is also scheduled.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action:

Item 8. General Report of the Executive Director of the MUSC Foundation for Research Development

Mr. Michael Rusnak presented the FY2015 Scorecard for the Foundation for Research Development that compared the number of invention disclosures, patents filed, issued patents, and licenses/options over the past 5 years. He noted that FRD revenue is up by ~40%. Challenges faced by the FRD include long sales cycles and identifying funding partners. FRD staff have been proactive in helping with SBIR/STTR applications resulting in an increase from 6 to 15 submissions this past year.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action:

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Item 10. General Report of the Vice President for Academic Affairs and Provost

Statement: A general report will be given by Dr. Mark Sothmann, Vice President for Academic Affairs and Provost

MUSC and IBM Collaboratory

Dr. Les Lenert and Dr. Titte Srinivas presented a report on the proposed partnership of MUSC IBM Edge Innovation Collaboratory.

- MUSC has made substantial investments in IT through Epic and in biomedical informatics; not sufficient to lead nationally in Precision Medicine.
- Edge Innovation Collaboratory will create an environment where academics, research and clinical staff, with support from IBM/Watson Health, and other potential partners such as BCBSSC, employers (Boeing, Mercedes, BMW, etc) and Clemson University to lead innovation and enhance the care of our patients.
- Potential innovation areas are Renal Transplantation and Neuro-ICU care, Children with Chronic Disease, Cancer and Diabetes.
- Other benefits are new educational opportunities in informatics at MUSC in the Colleges of Medicine and Health Professions; provide undergraduate opportunities for training and internships through partnerships with other colleges and technical schools.

Dr. Cole remarked that the future of medicine is in its ability to translate large amounts of data and knowledge the better the answer and success in patient care.

Recruitment Update

- Candidate interviews for the College of Medicine Dean search were completed this week. There are a total of six candidates. The search committee will be making recommendations to Dr. David Cole and Dr. Mark Sothmann within the next few weeks.
- A review of the applicants by the search committee for the Director of Hollings Cancer Center is underway. Plans are to invite candidates in November for interviews on campus. The committee will make recommendations to Dr. Pat Cawley and Dr. Mark Sothmann.
- Vice President for Research search is underway and we anticipate campus interviews next month with a candidate identified in December.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action:

Item 11. General Report of the CEO of MUSC Health

Statement: A general report was given by Dr. Patrick Cawley, CEO of MUSC Health.

Dr. Patrick Cawley gave a brief report on MUSC Health. The first board meeting was October 7, 2015. Representatives from the MUSC Board of Trustees on the MUSC Health Board are Dr. Don Johnson, Dr. Charles Schulze and Dr. Tom Stephenson. Other members are Dr. Patrick Cawley, Dr. David Cole, Dr. Donna Johnson, Dr. Scott Reeves and Dr. Murrell Smith. The board ratified the Articles of Incorporation, the By-Laws, Non-Profit status application, and adopted the MUSC Conflict of Interest and Industry Relations Policy.

Elections were held for board officers. Dr. Don Johnson was elected Chairman, Mr. Mark Sweatman was elected Secretary, and Dr. Scott Reeves was elected as the at-large member of the Executive Committee.

The Executive Committee is the President, CEO, Chairman and an at-large member. The board also selected Dr. Patrick Cawley as the CEO.

The board concluded their meeting by approving the MUSC Clinical Integrated Network.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action:

Item 12. Other Committee Business

Regular and Consent Agendas

Item 13. Faculty Appointments

Statement: At the request of the Deans of the College of Medicine and College of Nursing, administration presented for approval the following requests for faculty appointments:

College of Medicine

Patricia A. Fair, Ph.D., as Adjunct Professor in the Department of Public Health Sciences, effective August 1, 2015.

Deepak Nihalani, Ph.D. as Associate Professor, on the Academic Investigator track, in the Department of Medicine, Division of Nephrology, effective August 1, 2015. He will also hold the David W. Ploth Nephrology Research Chair.

Greg Hajcak, Ph.D. as Visiting Professor, in the Department of Psychiatry and Behavioral Sciences, effective September 15, 2015.

Wing-Kin Syn, M.B.B.S. as Associate Professor, on the Academic Investigator track, in

the Department of Medicine, Division of Gastroenterology and Hepatology, effective December 1, 2015.

Maria Anna Julia Westerink, M.D., as Professor, on the Academic Investigator track, in the Department of Medicine, Division of Infectious Diseases with dual appointment as Professor, in the Department of Microbiology and Immunology, effective July 1, 2015.

Dr. Westerink's primary appointment will rest in the Department of Medicine, Division of Infectious Diseases.

College of Nursing

Sarah Elizabeth Schmitt, M.D., (joint appointment) as Associate Professor, in the College of Nursing, effective September 1, 2015.

Dr. Schmitt's primary appointment rests in the Department of Neurology.

Recommendation of Administration: That these faculty appointments be approved.

Recommendation of Committee: That these faculty appointments be approved.

Board Action:

Item 14. Faculty Promotions.

Statement: At the request of the Dean of the College of Medicine, and the Chair of the Department of Library Science and Informatics, administration presented the following faculty promotions, effective January 1, 2016:

College of Medicine

Christopher B. Clemow, M.D., from MUSC AHEC Assistant Professor (Anderson/Family Medicine) to MUSC AHEC Associate Professor, (Anderson/Family Medicine).

Caroline H. Sanders, M.D., from MUSC AHEC Assistant Professor (Anderson/Family Medicine) to MUSC AHEC Associate Professor, (Anderson/Family Medicine).

Department of Library Science and Informatics

Elizabeth Brooke Fox, M.S.L.I.S. from Assistant Professor to Associate Professor in the Department of Library Science and Informatics.

Recommendation of Administration: That these faculty promotions be approved.

Recommendation of Committee: That these faculty promotions be approved.

Board Action:

Item 15. Changes in Faculty Status.

Statement: At the request of the Deans of the College of Medicine and Nursing, administration presented for approval the following change in faculty status:

College of Medicine

Michelle C. Carney, M.D., from MUSC AHEC Associate Professor (Spartanburg/Internal Medicine) to MUSC AHEC Clinical Associate Professor (Spartanburg/Internal Medicine), in the College of Medicine, retroactive to February 1, 2015.

Ginger B. Boyle, M.D., from MUSC AHEC Associate Professor (Spartanburg/Family Medicine) to MUSC AHEC Clinical Associate Professor (Spartanburg/Family Medicine), in the College of Medicine, retroactive to August 1, 2014.

Gregory T. Valainis, M.D., from MUSC AHEC Professor (Spartanburg/Internal Medicine) to MUSC AHEC Clinical Professor (Spartanburg/Internal Medicine), in the College of Medicine, retroactive to March 1, 2015.

Robert E. Houston, M.D., from MUSC AHEC Associate Professor (Spartanburg/Internal Medicine) to MUSC AHEC Clinical Associate Professor (Spartanburg/Internal Medicine), in the College of Medicine, retroactive to September 1, 2015.

College of Nursing

Ann Dickson Hollerbach, Ph.D., R.N., from Associate Professor to Associate Professor Emerita, in the Department of Nursing, effective, September 1, 2015.

Recommendation of Administration: That the changes in faculty status be approved.

Recommendation of Committee: That the changes in faculty status be approved.

Board Action:

Item 16. Endowed Chair

Statement: At the request of the Dean of the College of Medicine, administration presented for approval the following endowed chair appointments, effective October 1, 2015.

Mary S. Richardson, M.D., D.D.S., for appointment to the H. Rawlings Pratt-Thomas Endowed Professorship in Pathology. Dr. Richardson is a Professor in the Department of Pathology and Laboratory Medicine.

Bonnie J. Martin-Harris, Ph.D., for appointment to the Mark and Evelyn Trammell Endowed Professorship in Otolaryngology – Head and Neck Surgery. Dr. Martin-Harris is a Professor in the Department of Otolaryngology.

Deepak Nihalani, Ph.D. as the David W. Ploth Nephrology Research Chair.

Recommendation of Administration: That these endowed chair appointments be approved.

Recommendation of Committee: That these endowed chair appointments be approved.

Board Action:

Item 17. Post-Tenure Review Approval

Statement: At the request of the Dean of the College of Dental Medicine, administration presents as information the following Post-Tenure Review Approval.

Keith L. Kirkwood, D.D.S., Ph.D., effective October 8, 2015.

Recommendation of Administration: This post-tenure review approval was received as information.

Recommendation of Committee: This post-tenure review approval was received as information.

Board Action:

COMMITTEE ON FINANCE AND ADMINISTRATION
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Board Members Attending:

Mr. Charles W. Schulze, Chair
Mr. William A. Baker, Jr.
Dr. Stanley C. Baker, Jr.
Ms. Terri R. Barnes
Mr. James A. Battle
Mr. William H. Bingham, Sr.
Dr. Harold Jablon
Dr. Donald R. Johnson II
Ms. Barbara Johnson-Williams
Dr. James Lemon
Dr. Ragin C. Monteith
Dr. E. Conyers O'Bryan, Jr.
Dr. G. Murrell Smith, Sr.
Mr. Thomas L. Stephenson
Mr. Michael E. Stavrinakis
Dr. Charles B. Thomas, Jr.

Mr. Schulze called the meeting to order.

REGULAR Items

Item 18, Chief Information Office Update.

Dr. Cole introduced Mr. Michael Caputo, the new Chief Information Officer, replacing Dr. Frank Clark who retired. Mr. Caputo stated he was glad to be at MUSC and looked forward to all the opportunities for integration and education of students, faculty and patients.

Committee action: Received as information.

Item 19, Diversity and Inclusion Update.

No Report.

Committee action: Received as information.

Item 20. Financial Status Report of the Medical University of South Carolina.

Mr. Patrick Wamsley presented a Financial Dashboard which represented important points from the August 31, 2015 Interim University Financials. He reported that at August 31 the University had 125 Days of Operating Cash and a Change in Net Position of (\$7.5) million. He also reported a Current Funds margin of (3.64%). Mr. Wamsley explained that timing differences caused by some up-front payments had

largely contributed to the early deficit, but this historically resolves itself during the next few months.

Recommendation of Committee: That this report be received as information

Item 21. Financial Status Report of the MUSC Physicians.

Ms. Gina Ramsey reported that as of August 31, the Operating Margin was 26.2%; Days in A/R was 45; Days Cash on Hand was 241; Debt Service Coverage was 10.11. She stated the FY15 Audit Letter had been completed with no adjustments.

Recommendation of Committee: That this report be received as information

Item 22. Other Committee Business. None

CONSENT AGENDA

Item 23. Financial Status Report of the MUSC Foundation for Research Development.

Mr. Schulze stated the MUSC FRD financial information is presented in the agenda for information.

Recommendation of Committee: That this report be received as information.

There being no further business, the meeting was adjourned.

Celeste Jordan

**Medical University of South Carolina
Physical Facilities Committee
October 8, 2015
Minutes**

Board Members Attending:

Mr. William H. Bingham, Sr., Chair
Dr. Stanley C. Baker, Jr.
Mr. William A. Baker, Jr.
Ms. Terri R. Barnes
Mr. James A. Battle
Dr. Harold Jablon
Dr. Donald R. Johnson II
Ms. Barbara Johnson-Williams
Dr. James Lemon
Dr. Ragin C. Monteith

Dr. E. Conyers O'Bryan, Jr.
Mr. Charles W. Schulze
Dr. G. Murrell Smith, Sr.
Mr. Thomas L. Stephenson
Mr. Michael E. Stavrinakis
Dr. Charles B. Thomas, Jr.

Mr. Bingham called the meeting to order.

REGULAR Items

Item 24 Facilities Procurements/Contracts Proposed.

Mr. Greg Weigle presented the following for approval:

- Establish Project for IOP Chillers Replacement. Estimated cost: \$900,000.
- Establish Project for Data Center Computer Room Air Conditioning Installation. Estimated budget: \$560,000
- New Lease for 140 parking spaces located at the intersection of the southern boundary of Line Street and the western boundary of Hagood Avenue. Total amount of lease term: \$168,000.
- Sale of 165 Cannon Street property to the MUSC Foundation for \$10,250,000.

Recommendation of Committee: A motion was made, seconded and unanimously voted to approve the procurements/contracts as proposed.

Item 25 Update on Projects.

Ms. Lisa Montgomery introduced Mr. Ray Huff, architect with Huff and Goodman, who provided an update on the MUSC Campus Greenway Medical District. He discussed the process to establish a medical district and the proposed greenway plan. Mr. Huff praised MUSC for taking a leadership position to create the medical district and Dr. Cole's vision to create a public realm that supports the University's mission of providing a healing, interconnected medical district environment.

Recommendation of Committee: Received as information.

Item 26 Other Committee Business. None

CONSENT Items for Information:

Item 27 Facilities Contracts Awarded

The facilities contracts since the last board meeting were presented for information.

Recommendation of Committee: That this report be received as information.

With no further business, the meeting was adjourned.

Respectfully submitted,

Celeste Jordan

**Medical University of South Carolina
Audit Committee
October 8, 2015
Minutes**

Board Members Attending:

Mr. Thomas L. Stephenson, Chair
Dr. Stanley C. Baker
Mr. William A. Baker, Jr.
Ms. Terri R. Barnes
Mr. James A. Battle
Mr. William H. Bingham, Sr.
Dr. Harold Jablon
Dr. Donald R. Johnson II
Ms. Barbara Johnson-Williams
Dr. James Lemon
Dr. Ragin C. Monteith
Dr. E. Conyers O'Bryan, Jr.
Mr. Charles W. Schulze
Dr. G. Murrell Smith, Sr.
Mr. Michael E. Stavrinakis
Dr. Charles B. Thomas, Jr.

Mr. Stephenson called the meeting to order.

REGULAR Items

Item 28. Report of the Office of Internal Audit.

Mr. Stephenson stated Ms. Susan Barnhart had distributed the results of recent internal audits and if there were no questions, the reports would be received as information.

Recommendation of Committee: That the reports be received as information.

Item 29. Management Development and Compensation Sub-Committee Update.

A motion was made, seconded and voted to go into executive session for discussions of contractual matters related to IT services; expansion of service areas and naming right of MUSC buildings.

Recommendation of Committee: At the conclusion of the executive session, the Chairman affirmed that only the matters previously described in public session were discussed and no formal action was taken in executive session.

Item 30. Other Committee Business. None

With no further business, the meeting was adjourned.

Respectfully Submitted,

Celeste Jordan