

**MINUTES  
MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA)  
BOARD OF TRUSTEES MEETING  
APRIL 12, 2019**

The Board of Trustees of the Medical University Hospital Authority convened Friday, April 12, 2019, with the following members present: Mr. Charles Schulze, Chair; Dr. James Lemon, Vice-Chair, Mr. Bill Baker; Ms. Terri Barnes; Mr. Jim Battle; Mr. Bill Bingham; Dr. Melvin Brown; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Ms. Barbara Johnson-Williams; Dr. Murrell Smith; Mr. Michael Stavrinakis; and Mr. Tom Stephenson.

The following MUSC administrative officials were present: Dr. David Cole; Dr. Pat Cawley; Ms. Annette Drachman; Ms. Lisa Montgomery; Dr. Ray DuBois; Dr. Lisa Saladin; and Mr. Mark Sweatman.

Item 1. Call to Order.

There being a quorum present, Chairman Schulze called the meeting to order.

Item 2. Roll Call for the MUHA and MUSC Board of Trustees.

Ms. Scutt called the roll and made the following announcement, *"In compliance with the Freedom of Information Act, notice of meetings and agendas were furnished to all news media and persons requesting notification."*

Item 3. Secretary to Report Date of Next Meeting of the MUHA and MUSC Board of Trustees.

Ms. Scutt reported the date of the next regular meeting is Friday, May 17, 2019.

Item 4. Approval of the Minutes of the Regular Meeting of the MUHA and MUSC Board of Trustees of February 8, 2019, and the Special Called Meeting of February 21, 2019.

Board Action: Mr. Schulze called for a motion for approval of the minutes. A motion was made by Dr. Lemon, the motion was seconded, voted on and unanimously carried.

**RECOMMENDATIONS AND INFORMATIONAL REPORT FROM THE OFFICE OF THE PRESIDENT**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

Item 5. General Informational Report of the President.

Statement: Dr. David Cole called on Dr. Pat Cawley who introduced Ms. Katie Hinson, who gave a presentation on Arts in Healing. Katie Hinson is a board certified and registered Arts Therapist and is the Program Coordinator for the Arts in Healing Program at MUSC. Ms. Hinson shared the mission and vision of the Arts in Healing program and gave an overview of clinical services provided which include art, music and dance therapy, among others. She emphasized the importance and involvement of

volunteers in the program and discussed how arts therapy is incorporated into the design and curation of MUSC's facilities. She discussed the work of clinical creative arts therapists with both children and adults and gave examples of why patients may be referred to the arts therapy programs. She also shared some successes with patients when applying various types of arts therapy.

Dr. David Cole gave an update to the Board and highlighted some of the current initiatives and recognition across the MUSC Enterprise. A few of the highlights are listed below.

- Academics:
  - College of Medicine had 99% of 167 first-time applicants successfully matched to a residency position; the national match rate was 93.9%. 55 students will remain in South Carolina and of those, 40 will stay with MUSC. The Class of 2019 includes 8 students who will enter military residencies.
  - College of Pharmacy's residence match ranked in the top 20% of PharmD programs.
- Faculty Awards:
  - Raymond N. DuBois, M.D., Ph.D., FAACR recognized by The American Association for Cancer Research (AACR) with the 13th Margaret Foti Award for Leadership and Extraordinary Achievements in Cancer Research.
  - Stephen Gadomski, an MSTP student finishing his 2<sup>nd</sup> year of med school, was awarded the Gates Cambridge Scholarship. He will go to the University of Cambridge and complete his Ph.D. there and then return to MUSC to complete med school.
- MUSC Health:
  - Successfully completed the acquisition of 4 CHS-affiliated hospitals March 1
  - Opened the MUSC Children's Health R. Keith Summey Medical Pavilion April 1 and the new Daniel Island multispecialty office.
  - MUSC's Telehealth program received a national award from the American Telehealth Association.
- External Affairs:
  - In late February, MUSC launched a new collaboration with Medtronic, one of the largest medical technology companies in the world.
- Finance and Administration:
  - Financing secured through the State Treasurer's Office last month with a "notice to proceed" issued to Ameresco. This project is anticipated to create energy savings of approximately \$2.5M - \$3M annually.
  - Received phase I approval from CHE, JRBC, SFAA for the BSB/Library Renovation project.
- Communications and Marketing:
  - The MUSC Access advertising campaign recently won Best of Show at the 2019 American Advertising Awards local competition in Birmingham, Alabama.

Recommendation of Administration: That these reports be received as information.

Board Action: Received as information.

Item 6.            Other Business.

None.

**AUTHORITY OPERATIONS, QUALITY & FINANCE COMMITTEE. CHAIR: DR. MURRELL SMITH, SR.  
(Detailed committee minutes attached.)**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

Item 7.            Medical University Hospital Authority (MUHA) Status Report.

Statement: Dr. Smith reported that Dr. Pat Cawley, CEO, MUSC Health, gave a report focused on organizational wins since the last board meeting; an update on year-to-date 2019 goal performance, and an update on the acquisition of the four new hospitals.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 8.            MUHA Financial Report.

Statement: Dr. Smith reported that Ms. Lisa Goodlett, Chief Financial Officer, gave a report on MUHA's financial status through February 2019.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

Item 9.            Housing and Urban Development (HUD) Application Approval.

Statement: Dr. Smith made a motion to approve the resolution authorizing MUHA to submit an application for 242/223(f) mortgage insurance; to enter into a HUD regulatory agreement and to abide by certain standard covenants as MUHA currently does today; and, to approve the feasibility study to accompany the application.

Recommendation of Administration: That this request be approved.

Recommendation of Committee: That this request be approved.

Board Action: The motion made by Dr. Smith was seconded, voted on and unanimously carried.

Item 10.            Quality and Patient Safety Report.

Statement: Dr. Smith reported that Dr. Danielle Scheurer, Chief Quality Officer, presented the quality and patient safety update and reported on quality wins; scorecard performance; Baldrige status; and quality related initiatives with the CHS acquisition.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 11.            Update on MUSC Physicians.

Statement: Dr. Smith made a motion to approve the Department of Urology's purchase of a video urodynamic system for the MUSC Health East Cooper clinic at a cost is \$135,000, plus \$10,000 annually for service and maintenance.

Recommendation of Administration: That this purchase be approved.

Recommendation of Committee: That this purchase be approved.

Board Action: The motion made by Dr. Smith was seconded, voted on and unanimously carried.

Item 12.            Board Secretary and Legislative Update.

Statement: Dr. Smith reported that Mr. Mark Sweatman, Director of Governmental Affairs and Secretary to the Board of Trustees, gave an update on legislative activities.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

Item 13.            Other Committee Business.

None.

Item 14.            Appointments, Reappointments and Delineation of Privileges (Consent Item).

Statement: Approval was sought for the appointments, reappointments and delineation of privileges of the Medical and Allied Health Staff.

Recommendation of Administration: That these appointments, reappointments, and delineation of privileges be approved.

Recommendation of Committee: That these appointments, reappointments, and delineation of privileges be approved.

Board Action: The motion made by Dr. Smith was seconded, voted on and unanimously carried.

Item 15.      2018-2019 Quality and Performance Improvement (QAPI) Plan (Consent Item)

Statement: The 2018-2019 Quality and Performance Improvement Plan (QAPI) was presented for approval.

Recommendation of Administration: That the QAPI plan be approved.

Recommendation of Committee: That the QAPI plan be approved.

Board Action: The motion made by Dr. Smith was seconded, voted on and unanimously carried.

Item 16.      Medical Executive Committee Minutes (Consent Item).

Statement: Medical Executive Committee minutes were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

Item 17.      Contracts and Agreements (Consent Item).

Statement: Contracts and agreements signed since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE. CHAIR: MR. BILL BINGHAM  
(Detailed committee minutes attached.)**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

Item 18.            Major Projects Status Report.

Statement: Mr. Bingham reported that Mr. Wain gave an update on major projects including the MUSC Shawn Jenkins Children’s Hospital and Women’s Pavilion; Children’s Ambulatory Campus; MUSC Health West Campus; and the Consolidated Service Center.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

Item 19.            MUSC Facilities Procurements/Contracts Proposed.

Statement: Mr. Bingham made a motion to approve the following MUSC facility procurement/contract.

- The College of Health Professions Building “A” Atrium Acoustical Improvements project to install various acoustical treatments to the ceiling and balcony area to reduce noise reverberation. The total cost of project is estimated at \$365,000.
- Selection of the firm of Whiting Turner as the Construction Manager at Risk for the new College of Pharmacy Addition and Innovative Instructional Redesign project.

Recommendation of Administration: That these procurements/contracts be approved.

Recommendation of Committee: That these procurements/contracts be approved.

Board Action: The motion made by Mr. Bingham was seconded, voted on and unanimously carried.

Item 19.1.        MUHA Facilities Procurement/Contract Proposed.

Statement: Mr. Bingham made a motion to approve the following MUSC facility procurement/contract.

- Lease agreement at Tidelands Health in Waccamaw for clinical space to accommodate the Multispecialty Clinics. Annual lease amount will be \$214,092. MUHA shall further sublease approximately 6,000 square feet to MUSCP and MUSCP Health Partners.

Recommendation of Administration: That this procurement/contract be approved.

Recommendation of Committee: That this procurement/contract be approved.

Board Action: The motion made by Mr. Bingham was seconded, voted on and unanimously carried.

Item 20.      Other Committee Business.

None.

Item 21.      MUHA FY2019 Active Projects >\$250,000 (Consent item).

Statement: MUHA active projects exceeding \$250,000 were presented for information.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 22.      MUSC FY2019 Active Projects >\$250,000 (Consent item).

Statement: MUSC active projects exceeding \$250,000 were presented for information.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 23.      MUSC Facilities Contracts Awarded (Consent item).

Statement: Facilities contracts awarded were presented for information.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 24.      MUSC Facilities Contracts Awarded (Consent item).

Statement: Facilities contracts awarded were presented for information.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**SHAWN JENKINS CHILDREN'S HOSPITAL COMMITTEE. CHAIR: MR. MICHAEL STAVRINAKIS (Detailed committee minutes attached.)**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

Item 25.            Women and Children's Health Clinical Overview.

Statement: Mr. Stavrinakis reported that Dr. Shumyle Alam, Professor, Urology gave a presentation on complex pediatric urology.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

Item 26.            Shawn Jenkins Children's Hospital Development Activity Report.

Statement: Mr. Stavrinakis reported that Linda Cox gave an update on development activities and naming opportunities for the new Children's Hospital.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 27.            Other Committee Business.

None.

**MUHA AND MUSC AUDIT COMMITTEE. CHAIR: MR. THOMAS L. STEPHENSON (Detailed committee minutes attached.)**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

Item 28.            KPMG Entrance Conference.

Statement: Mr. Stephenson reported that Ms. Jennifer Hall, Partner, KPMG discussed the FY19 External Audit Plan.

Recommendation of Administration: That this report be received as information.



Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 29.      Compliance Update.

Statement: Mr. Stephenson reported that Ms. Kelly Shaw, MUHA Director of Compliance, gave the annual enterprise HIPAA update.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

Item 30.      Increase in External Auditor Fees.

Statement: Mr. Stephenson made a motion for approval to allow KPMG to begin their audit work knowing there will be fee increases related to current acquisitions. KPMG will bring the amount of the fee increase to the Board for approval as soon as they are reasonably able to estimate the amount.

Recommendation of Administration: That this be approved.

Recommendation of Committee: That this be approved.

Board Action: The motion made by Mr. Stephenson was seconded, vote on and unanimously carried.

Item 31.      Report of the Office of Internal Audit.

Statement: Mr. Stephenson reported that Ms. Susan Barnhart, Director of Internal Audit, shared results of recent audits conducted by the Office of Internal Audit.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 32.      Other Committee Business.

None.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES:**

Item 33.      Approval of Consent Agenda.

Statement: Approval of the consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: Mr. Schulze made a motion for the approval of the consent agenda in its entirety. The motion was seconded, voted on and unanimously carried.

Item 34.      Executive Session.

Statement: A motion was made by Mr. Jim Battle to move into closed session to discuss the following items pursuant to section 30-4-70(a) of the South Carolina Code:

- Discussion of employment, appointment or compensation of an employee, a student, or a person regulated by a public body or the appointment of a person to a public body;
- Discussion of information related to the negotiation of contractual arrangements and proposed sale or purchase of property related to the expansion of clinical services;
- Discussion of contractual arrangements related to a lease of real property and consulting services, including legal advice related thereto.

Board Action: The motion made by Mr. Battle was seconded, voted on and unanimously carried.

Item 35.      New Business for the Board of Trustees.

None.

Item 36.      Report from the Chairman.

None.

There being no further business, the meeting of the MUHA Board of Trustees was adjourned.

Respectfully submitted,



Mark C. Sweatman, Secretary

**Hospital Operations, Quality and Finance Committee  
Minutes  
April 11, 2019**

***Board Members Attending***

Dr. Murrell Smith, Chair	Dr. Melvin Brown	Dr. James Lemon
Mr. Bill Baker	Dr. Richard Christian	Mr. Charles Schulze
Ms. Terri Barnes	Dr. Paul Davis	Mr. Michael Stavrinakis
Mr. Jim Battle	Dr. Don Johnson	Mr. Tom Stephenson
Mr. Bill Bingham	Ms. Barbara Johnson-Williams	

**Item 7. Medical University Hospital Authority Status Report.**

Dr. Pat Cawley, CEO, MUSC Health, gave a report focused on organizational wins in the health system since the last board meeting; an update on year-to-date 2019 goal performance, and, an update on the acquisition of the four new hospitals.

Wins focused on significant telehealth expansion in the last few months. Additional organizational wins will be covered by Dr. Danielle Scheurer, Matt Wain, and Dr. Mark Scheurer in their presentations to the board.

In the update on 2019 goals, overall performance is 3.37. Weighting of the goals was briefly reviewed. Every pillar goal is in the green (meeting goal) except for Service. There are good operational plans for the areas in “yellow” and “red” in the Service pillar.

As part of the update on 2019, the board was given an early look at FY2020 goals with a focus on newer goals in Quality/Safety, Finance, Growth and Innovation. These will be finalized as recommendations and brought to the board in the next few months for approval.

An update was given on the four-hospital acquisition from Community Health Systems. Overall, the process has gone smoothly. There are a lot of teams working on different elements. It was pointed out that we will call the new hospitals the MUSC Health Regional Health Network.

*Recommendation of Committee: Report received as information.*

**Item 8. Medical University Hospital Authority (MUHA) Financial Report.**

Ms. Lisa Goodlett, Chief Financial Officer, shared operating results through February 2019 and year-to-date for MUHA. Ms. Goodlett reported that Days in A/R are at 55 days and we are driving toward a target below 50 days as we become more efficient and will expect same from the CHS hospitals. Debt service coverage ratio is 2.81 compared to HUD requirement is 1.4. Days Cash on hand trending upward but may fall a little short of this

goal due to non-cash items. Ms. Goodlett also gave a brief financial update on the new regional health system including the proposed budget for the remainder of FY19.

Recommendation of Committee: Report received as information.

**Item 9. Housing and Urban Development (HUD) Application Approval.**

Ms. Lisa Goodlett requested approval of a MUHA resolution to submit an application for 242/223(f) mortgage insurance; to enter into a HUD regulatory agreement and to abide by certain standard covenants as MUHA currently does today; and to approve the feasibility study to accompany the application.

Recommendation of Committee: Recommend approval.

**Item 10. Quality and Patient Safety Report.**

Dr. Danielle Scheurer, Chief Quality Officer, gave the quality and patient safety report. Wins included successful Pediatric Level 1 Trauma center verification, and acceptance of 7 new Baldrige federal examiners (these include Danielle Scheurer, Steve Vinciguerra, Dr. David Louder, Dr. Alice Boylan, Lauren Parnell, Stephanie Taylor, and Brady Alsaker). The team submitted a state award application in February 2019 and should hear soon about a summer site visit. Goal performance is going well, with a score of 3.2 on a 5 point scale, which is expected to improve more before the end of June. Lastly, quality collaboration for the new community hospitals is going very well.

Recommendation of Committee: Report received as information.

**Item 11. Update on MUSC Physicians.**

Dr. Dirk Elston, President, MUSC Physicians, gave an update on actions of MUSC Physician executive committee since the last Board of Trustees meeting and requested approval for the Department of Urology to purchase of a video urodynamic system for the MUSC Health East Cooper clinic. Total cost is \$135,000, plus \$10,000 annually for service and maintenance.

Recommendation of Committee: Recommend approval.

**Item 12. Board Secretary and Legislative Report.**

Mr. Mark Sweatman gave an update on legislative activities including MUSC's budget requests still under consideration: \$12M capital reserve funding for multi-college innovation/renovations; \$4.5M in tuition mitigation for schools for limiting tuition increases; additional \$2.25M in new, recurring funds for telehealth; \$1.5M recurring for the College of Pharmacy and \$4M in the proviso for the GME plan with USC, MUSC and Francis Marion. Additional allocations include: \$5M in non-recurring for telehealth; \$2.5M for opioid treatment and \$1M for the AnMed statewide teaching partnerships. Other noteworthy items from this legislative session include: state employees' health Insurance increase this

year will be covered by the general assembly; 2% raise for state employees earning less than \$100,000 and the waiver from the SC Health and Human Services to increase allocation to the average of the upper limit for CHIP.

Recommendation of Committee: Report received as information.

**Item 13. Other Committee Business.**

None.

**Item 14. Appointments, Reappointments and Delineation of Privileges (Consent Item).**

The appointments, reappointments and delineation of privileges requests for the months of January, February and March 2019 were presented for approval.

Recommendation of Committee: Recommend approval.

**Item 15. 2018-2019 Quality and Performance Improvement Plan (Consent Item).**

The 2018-2019 Quality and Performance Improvement Plan was presented for approval.

Recommendation of Committee: Recommend approval.

**Item 16. Medical Executive Committee Minutes (Consent Item).**

Medical Executive Committee minutes from January 16, 2019 were presented for information.

Recommendation of Committee: Received as information.

**Item 17. Contracts and Agreements (Consent Item).**

Entered into contracts and agreements since the last board meeting were presented for information.

Recommendation of Committee: Received as information.

There being no further business, the committee adjourned.

Respectfully Submitted



Jane L. Scutt

**MUSC and MUHA**  
**Physical Facilities Committee Minutes**  
**April 11, 2019**

***Committee Members in attendance:***

Mr. Bill Bingham, Chair	Dr. Richard Christian	Mr. Charles Schulze
Mr. Bill Baker	Dr. Paul Davis	Dr. Murrell Smith
Ms. Terri Barnes	Dr. Don Johnson	Mr. Michael Stavrinakis
Mr. Jim Battle	Ms. Barbara Johnson-Williams	Mr. Tom Stephenson
Dr. Melvin Brown	Dr. James Lemon	

**Item 18. Major Projects Status Report.**

Mr. Matt Wain, Chief Operating Officer, updated the committee on the following major projects:

- The MUSC Shawn Jenkins Children’s Hospital and Women’s Pavilion continues to remain on time and on budget and is scheduled open in October 2019.
- The MUSC Children’s Health R. Keith Summey Medical Pavilion opened on April 1, 2019, on budget and on time.
- The Consolidated Service Center has an anticipated schedule for the turnover of the building of July 1, 2019, to begin logistical support.
- The MUSC Health West Campus also remains on budget and is scheduled to start seeing patients in December 2019.

*Action: Report received as information.*

**Item 19. MUSC Facilities Procurements/Contracts for Approval.**

Mr. Greg Weigle, Chief Facilities Officer, presented the following for approval:

- College of Health Professions Building “A” Atrium Acoustical Improvements project to install various acoustical treatments to the ceiling and balcony area to reduce noise reverberation. Total cost of project estimated at \$365,000.
- Selection of Whiting Turner as the Construction Manager at Risk for the new College of Pharmacy Addition and Innovative Instructional Redesign project.

*Action: Recommend approval.*

**Item 19.1 MUHA Facilities Procurements/Contracts for Approval.**

Mr. Greg Weigle, Chief Facilities Officer, presented the following for approval:

- Lease agreement at Tideland Health in Waccamaw for clinical space to accommodate the Multispecialty Clinics. Annual lease amount will be \$214,092. MUHA shall further sublease approximately 6,000 square feet to MUSCP and MUSCP Health Partners.

*Action: Recommend approval.*

**Item 20. Other Committee Business.**

None.

**Item 21. MUHA FY2019 Active Projects >\$250,000 (Consent Item).**

MUHA active projects exceeding \$250,000 were presented for information.

*Action: Received as information.*

**Item 22. MUSC FY2019 Active Projects >\$250,000 (Consent Item).**

MUSC active projects exceeding \$250,000 were presented for information.

*Action: Received as information.*

**Item 23. MUHA Facilities Contracts Awarded (Consent Item).**

Facilities contracts awarded since the last board meeting were presented for information.

*Action: Received as information.*

**Item 24. MUSC Facilities Contracts Awarded (Consent Item).**

Facilities contracts awarded since the last board meeting were presented for information.

*Action: Received as information.*

There being no other business, the MUHA and MUSC Facilities Committee meeting was adjourned.

Respectfully submitted,

A handwritten signature in cursive script that reads "Jane L. Scutt".

Jane L. Scutt

**Shawn Jenkins Children’s Hospital Committee Minutes**  
**April 11, 2019**

***Committee Members in attendance:***

Mr. Michael Stavrinakis, Chair	Dr. Melvin Brown	Dr. James Lemon
Mr. Bill Baker	Dr. Richard Christian	Mr. Charles Schulze
Ms. Terri Barnes	Dr. Paul Davis	Dr. Murrell Smith
Mr. Jim Battle	Dr. Don Johnson	Mr. Tom Stephenson
Mr. Bill Bingham	Ms. Barbara Johnson-Williams	

**Item 25. Women and Children’s Health Clinical Overview**

Dr. Shumyle Alam, Professor, Urology, gave a presentation on complex pediatric urology. Complex pediatric urology is considered a taboo subject and it is not something that sells nor that people understand like heart surgery or leukemia. Dr. Alam shared examples of complicated cases including mermaid disease that affects 1 in 35 million children. Dr. Alam commented that there are also multiple social and psychological issues with these patients. MUSC’s program is complex urology bowel and bladder management, plus, plus, plus. Prior to the 1970s a child with complex bowel or bladder issues lived an average of one to two decades and usually died of sepsis or kidney failure. He discussed the holistic and team approach and shared the range of stakeholders that can be involved in the care of these patients. Dr. Alam reported that the majority of referrals come from other patients or self-referrals and the lowest amount come from physician referrals. Resources needed include extended OR time; extensive pre-op preparation and strong family commitment. Dr. Alam reported that the average physician who cares for pediatric complex urology patients sees an average of 4 to 5 cases per year and he has seen 9 since his arrival in September. The Board commended Dr. Alam for his work in caring for these patients and applauded him for outstanding presentation.

*Recommendation of Committee: Report received as information.*

**Item 26. Shawn Jenkins Children’s Hospital Development Activity Report**

Ms. Linda Cox reported that as of March 26, 2019, 2019, approximately \$140,673,302 million has been raised for the Children’s Hospital Building Campaign which runs through June of 2020. Ms. Cox also gave an update on naming opportunities for the Children’s Hospital.

*Recommendation of Committee: Report received as information.*




**Item 27.**      **Other Committee Business**

None.

There being no further business, the meeting was adjourned.

Respectfully submitted,

A handwritten signature in black ink that reads "Jane L. Scutt". The signature is written in a cursive style with a large, looped initial "J".

Jane L. Scutt

**MUHA and MUSC  
Audit Committee Minutes  
April 11, 2019**

**Board Members Attending:**

Mr. Tom Stephenson, Chair	Dr. Melvin Brown	Dr. James Lemon
Mr. Bill Baker	Dr. Richard Christian	Mr. Charles Schulze
Ms. Terri Barnes	Dr. Paul Davis	Dr. Murrell Smith
Mr. Jim Battle	Dr. Don Johnson	Mr. Michael Stavrinakis
Mr. Bill Bingham	Ms. Barbara Johnson-Williams	

**Item 28. KPMG Entrance Conference.**

Ms. Jennifer Hall, Partner, KPMG, discussed the FY 2019 External Audit Plan for MUHA, MUSC, MUSC Physicians and MUSC Strategic Ventures. She reviewed the summary of the professional services to be provided and shared the client service team members. Ms. Hall discussed the primary factors included in the risk assessment including the audit approach; IT involvement in the process; the single audit overview and scope; and new accounting standards. She reviewed the audit timeline; responsibilities; materiality in the context of an audit; and, KPMG's independence policies and systems of quality control.

*Recommendation of Committee: That this be received as information.*

**Item 29. Compliance Update.**

Ms. Kelly Shaw, MUHA Director of Compliance, gave the annual Enterprise HIPAA Update for MUHA, MUSC and MUSC-P for Calendar Year 2018. Ms. Shaw stated that there were ninety-one reportable breaches to the Office of Civil Rights. Ms. Shaw highlighted the key privacy issues the office have been working on include: advised new lines of business on privacy considerations; revised our notice of privacy practices; continued collaboration with IT Security staff; and education including live and online orientation, annual and ad hoc training.

*Recommendation of Committee: That this be received as information.*

**Item 30. Increase in External Auditor Fees.**

Mr. Stephenson requested approval to allow KPMG to begin their audit work knowing there will be fee increases related to current acquisitions. KPMG will bring the amount of the fee increase to the Board for approval as soon as they are reasonably able to estimate the amount.

Recommendation of Committee: Recommend approval.

**Item 31.**      **Report of the Office of Internal Audit.**

Mr. Stephenson reported that audit results were previously sent to the board and if there were questions, Susan Barnhart would be happy to address them.

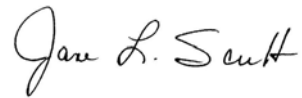
Recommendation of Committee: That this be received as information.

**Item 32.**      **Other Committee Business.**

None.

With no further business, the meeting was adjourned.

Respectfully submitted,

A handwritten signature in black ink that reads "Jane L. Scutt". The signature is written in a cursive style with a large initial "J" and a stylized "S".

Jane L. Scutt