

MINUTES
MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC)
BOARD OF TRUSTEES MEETING
FEBRUARY 8, 2019

The Board of Trustees of the Medical University of South Carolina convened Friday, February 8, 2019, with the following members present: Dr. James Lemon, Vice-Chair, Mr. Bill Baker; Mr. Jim Battle; Dr. Melvin Brown; Dr. Guy Castles; Dr. Paul Davis; Dr. Don Johnson; Ms. Barbara Johnson-Williams; and Dr. Murrell Smith; Mr. Michael Stavrinakis

The following MUSC administrative officials were present: Dr. Pat Cawley; Ms. Annette Drachman; Ms. Lisa Montgomery; Dr. Ray DuBois; Dr. Lisa Saladin; and Mr. Mark Sweatman.

Item 1. Call to Order.

There being a quorum present, Vice-Chairman Lemon called the meeting to order.

Item 2. Roll Call for the MUHA and MUSC Board of Trustees.

Ms. Scutt called the roll and made the following announcement, *“In compliance with the Freedom of Information Act, notice of meetings and agendas were furnished to all news media and persons requesting notification.”*

Item 3. Secretary to Report Date of Next Meeting of the MUHA and MUSC Board of Trustees.

Ms. Scutt reported the date of the next regular meeting is Friday, April 12, 2019.

Item 4. Approval of the Minutes of the Regular Meeting of the MUHA and MUSC Board of Trustees of December 14, 2018.

Board Action: Dr. Lemon called for a motion for the approval of the minutes. A motion was made by Mr. Battle, the motion was seconded, voted on and unanimously carried.

INFORMATIONAL REPORT FROM THE OFFICE OF THE PRESIDENT

OLD BUSINESS: None.

NEW BUSINESS:

Item 5. General Informational Report of the President.

Statement: Dr. Lisa Saladin introduced Dr. Jesse Goodwin, Chief Innovation Officer, who gave an update on innovation at MUSC. The innovation officer objectives is to foster a culture of innovation, effectuate an innovation roadmap, coordinate enterprise innovation and support strategic partnerships. She described innovation as belonging to everyone across the MUSC enterprise. The Innovation roadmap includes research, care delivery, educational tools, analytics, software, and operations. The coordination of an enterprise innovation plan is identifying pain points for the enterprise, existing enterprise strength, what additional resources needed, and strategically partnering for efficiency and effectiveness.

Recommendation of Administration: That this report be received as information.

Board Action: Received as information.

Item 6. Other Business.

None.

RESEARCH & INSTITUTIONAL ADVANCEMENT COMMITTEE. CHAIR: MR. WILLIAM A. BAKER, JR. (Detailed committee minutes attached.)

OLD BUSINESS: None.

NEW BUSINESS:

Item 7. General Report of the Interim Vice President for Development and Alumni Affairs.

Statement: Mr. Baker stated that Ms. Linda Cox provided a general report to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 8. General Report of the CEO of the MUSC Foundation.

Statement: Mr. Baker stated that Mr. Tom Anderson provided a general update on the MUSC Foundation and gave an update on the West Edge development.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 9. General Report of the Vice President for Research.

No report.

Item 10. Other Committee Business.

None.

EDUCATION, FACULTY & STUDENT AFFAIRS COMMITTEE. CHAIR: MS. BARBARA JOHNSON-WILLIAMS (Detailed committee minutes attached.)

OLD BUSINESS: None.

NEW BUSINESS:

Item 11. General Report of Executive Vice President for Academic Affairs and Provost.

No report.

Item 12. 2019 Commencement Speaker and Honorary Degree.

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve Ms. Caroline DeLongchamps as the Commencement Speaker and Honorary Degree Recipient for the May 2019 Commencement.

Recommendation of Administration: That the 2019 Commencement Speaker and Honorary Degree Recipient be approved.

Recommendation of Committee: That the 2019 Commencement Speaker and Honorary Degree Recipient be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 13. Degree Program Modification to Molecular and Cellular Biology and Pathobiology.

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the program modification to Molecular and Cellular Biology and Pathobiology (MCBP).

Recommendation of Administration: That this program modification be approved.

Recommendation of Committee: That this program modification be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 14. Degree Program Modification to BS in Healthcare Studies.

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the program modification to the BS in Healthcare Studies.

Recommendation of Administration: That this program modification be approved.

Recommendation of Committee: That this program modification be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 15. Degree Program Modification Adding Digital Dentistry to Master's in Science Dentistry.

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the program modification adding Digital Dentistry (DD) to MS of Dentistry.

Recommendation of Administration: That this program modification be approved.

Recommendation of Committee: That this program modification be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 16. New Dual Degree.

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the proposed dual degree of PharmD and Master of Sciences in Health Informatics.

Recommendation of Administration: That this new dual degree be approved.

Recommendation of Committee: That this new dual degree be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 17. Other Committee Business.

None.

Item 18. Updated 2018-2023 Academic Calendar (Consent item).

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the updated academic calendar with extended drop/add dates for summer terms.

Recommendation of Administration: That this updated academic calendar be approved.

Recommendation of Committee: That this updated academic calendar be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 19. Endowed Chair (Consent item).

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the appointment of **Andrew M. Atz, M.D.**, as the L. Lyndon Key, Jr., M.D. Endowed Chair, effective, February 8, 2019.

Recommendation of Administration: That this endowed chair appointment be approved.

Recommendation of Committee: That this endowed chair appointment be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 20. SmartState Endowed Chair (Consent item).

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the appointment of **Henry M. Sucov, Ph.D.**, Professor, as the SmartState Endowed Chair in Biofabrication Biology, effective January 1, 2019.

Recommendation of Administration: That this endowed chair appointment be approved.

Recommendation of Committee: That this endowed chair appointment be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 21. Department Chair (Consent item).

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the appointment of **Terry Kowalenko, M.D.**, Professor, as chair of the Department of Emergency Medicine, effective December 31, 2018.

Recommendation of Administration: That this department chair appointment be approved.

Recommendation of Committee: That this department chair appointment be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 22. Faculty Appointments (Consent item).

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the following requests for faculty appointments:

College of Medicine

Alexander Alekseyenko, Ph.D., secondary appointment, as Associate Professor, College of Health Professions, Department of Healthcare Leadership and Management, effective January 1, 2019. Dr. Alekseyenko's primary appointment rests in the College of Medicine, Department of Public Health Sciences with a secondary in the College of Dental Medicine, Dept. of Oral Health Sciences.

Delphine Dean, Ph.D., as Adjunct Associate Professor, in the Department of Psychiatry and Behavioral Sciences, effective November 15, 2018.

Terry Kowalenko, M.D., as Professor with Tenure, in the Department of Emergency Medicine, effective December 31, 2018. He will also serve as chair of the Department of Emergency Medicine and Associate ICCE Chief of Acute, Critical Care and Trauma.

John F. Rhodes, Jr, M.D., [dual appointment] as Professor, in the Department of Medicine, Division of Cardiology, effective December 1, 2018. Dr. Rhodes' primary appointment rests in the Department of Pediatrics, Division of Cardiology.

Henry M. Sucov, Ph.D., as Professor with Tenure, on the Academic Investigator track, in the Department of Regenerative Medicine and Cell Biology, with dual appointment as Professor, in the Department of Medicine, Division of Cardiology, effective January 1, 2019. Dr. Sucov's primary appointment will rest in the Department of Regenerative Medicine and Cell Biology. He will also hold the SmartState Endowed Chair in Biofabrication Biology.

Bobby Thomas, Ph.D., as Professor with Tenure, on the Academic Investigator track, in Dept. of Pediatrics, Division of Darby Children's Research Institute, effective December 1, 2018.

Ronald G. Washburn, M.D., as Clinical Professor, in the Department of Medicine, Division of Infectious Diseases, effective December 1, 2018.

Jared A. White, M.D., as Associate Professor, on the Clinician Educator track, in the Department of Surgery, Division of Transplant Surgery, effective February 1, 2019.

Recommendation of Administration: That these faculty appointments be approved.

Recommendation of Committee: That these faculty appointments be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 23. Change in Faculty Status (Consent item).

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the following change in faculty status:

Patrick K. Randall, Ph.D., from Research Professor to Affiliate Professor, in the Department of Psychiatry and Behavioral Sciences, retroactive to July 1, 2018.

Recommendation of Administration: That this change in faculty status be approved.

Recommendation of Committee: That this change in faculty status be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 24. Professor Emerita (Consent item).

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the following Professor Emerita appointment:

Carolyn Jenkins, DrPH, MS, MSN, RN, RD, LD, FAAN, in the College of Nursing, as Professor Emerita, effective January 15, 2019.

Recommendation of Administration: That this Professor Emerita appointment be approved.

Recommendation of Committee: That this Professor Emerita appointment be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 25. Initial Appointment Affiliate Faculty (Consent item).

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the following initial appointment of affiliate faculty:

Diane Beazley Whitworth, MSN, as Affiliate Instructor, in the Department of Medicine, Division of General Internal Medicine, effective July 1, 2018.

Michael J. Ratz, M.D., as Affiliate Assistant Professor, in the Department of Family Medicine, effective December 1, 2018.

Recommendation of Administration: That the initial appointment of affiliate faculty be approved.

Recommendation of Committee: That the initial appointment of affiliate faculty be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 26. MUSC CHS Affiliate Faculty (Consent item).

Statement: Ms. Barbara Johnson-Williams, on behalf of the committee, made a motion to approve the following MUSC CHS Affiliate Faculty:

Malik E. Ashe, M.D.	Larry D. Rabon, M.D.
Chandrakanth Boddu, M.D.	Manver Razick, M.D.
Marion Logan Gibbons, M.D.	William Eric Refvem, M.D.
Siddharth Malhotra, M.D.	Brandie A. Reynolds, M.D.
Gregg Claude Mason, M.D.	Robert McIntire Richey, M.D.
Lorrie Regina Mello-Shropshire, M.D.	Anne Marie Samaha, M.D.
Swapna Paladugu, M.D.	Vincent Stephen Scott, M.D.
Samuel Rogers Stone, M.D.	Fadi E. Seif, M.D.
Ramzy Al Hourany, M.D.	Ziad Georges Skaff, M.D.
Ernest M. Atkinson, M.D.	Emily McDaniel Stonerock, M.D.
Mohamad Hussein Bourji, M.D.	Charles Edward Stonerock, M.D.
Temujin Tom Chavez, M.D.	Germina Suffrant, M.D.
Ivan A. Chernev, M.D.	Rami Camille Zebian, M.D.
Geoffrey Stuart Coates-Wynn, M.D.	Mohamad Zein, M.D.
David M. Culpepper, M.D.	Alvin Carin Abinsay, M.D.
Lori Marie DeBlasi, DPM	James Louis Dedonis, M.D.
Eduardo A. Donato Jr., M.D.	Robert Louis DeGrood, M.D.
Richard K. Ellis, M.D.	Parakkat Gopalakrishnan, M.D.
Cecil Edward Floyd, M.D.	Frederick James Hamilton, D.O.
James Mark Harris, M.D.	Gangatharan Mathisuthan, M.D.
Rebecca R. Haskill-Strowd, M.D.	Iris Marie Floyd Norris, M.D.
Shauna E. Hemingway, M.D.	Julianne Martins Parente-Heck, M.D.
Michael Hsueh-Ching Hsia, M.D.	Mark Dozier Roberts, M.D.
Iris D. Ignacio, M.D.	Chadwick Van Thomas, M.D.
Abdallah D. Kamouh, M.D.	Darniya Powe Belton, M.D.
Wassef Yousef Karrowni, M.D.	Dharmendra Bhaskaran, M.D.
Benjamin W. Lamb, M.D.	Brian Alan Blue, M.D.
Frank Barnwell Lee, Jr., M.D.	Anil K. Chhabra, M.D.
James Moss Mann, M.D.	William Arthur Chinery, M.D.
Albert D. Mims, M.D.	Lee Hunter Easterwood, M.D.
Roberto A. Miranda-Santiago, M.D.	James David Heckaman, M.D.
Timothy Alan Moses, M.D.	Bradlee Allexia Johnson, M.D.
Jeffrey P. Muha, DPM	Tooba Khan, M.D.
Elijah Daniel Owens, M.D.	Fred Michael Kimbrell, M.D.
Mark Stephen Pack, M.D.	Anthony James Koehler, M.D.
Gregory R. Palutsis, M.D.	Catherine Leigh Loflin, M.D.

Meenakshi Amit Pande, M.D.
Hudnall Weaver Paschal, M.D.
Jennifer Christy Patchett, M.D.
John W. Perry, M.D.

Maritza Manrique-Kiniry, M.D.
Aran Marino O'Malley, M.D.
Joseph James Pierce III, M.D.
Lisa M. Semple, M.D.

Recommendation of Administration: That these MUSC CHS Affiliate Faculty be approved.

Recommendation of Committee: That these MUSC CHS Affiliate Faculty be approved.

Board Action: The motion from the committee was voted on and unanimously carried.

Item 27. Recognized Student Organizations Policy (Consent item).

Statement: Administration presented for information the Recognized Student Organizations Policy.

Recommendation of Administration: That this policy be received as information.

Recommendation of Committee: That this policy be received as information.

Board Action: Received as information.

FINANCE & ADMINISTRATION COMMITTEE. CHAIRMAN: MR. JAMES A. BATTLE, JR. (Detailed committee minutes attached.)

OLD BUSINESS: None.

NEW BUSINESS:

Item 28. General Report of the Executive Vice President for Finance and Operations.

Statement: Mr. Battle stated that Ms. Lisa Montgomery, Executive Vice President for Finance and Operations, provide a general report to the committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 29. Medical University of South Carolina (MUSC) Financial Report.

Statement: Mr. Battle stated that Mr. Patrick Wamsley, CFO, MUSC, presented the financial report to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 30. MUSC Physicians Financial Report.

Statement: Ms. Eva Greenwood, CFO, MUSC Physicians, will present the financial report.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 31. Diversity and Inclusion Update.

Statement: Mr. Battle reported that Ms. Lisa Montgomery made a brief announcement to the committee that MUSC has been recognized for the second year in a row by *Forbes* as one of America's Best Employers for Diversity. This year MUSC was ranked No 13 out of 500 corporations and was ranked No. 3 out of 30 education institutions.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

Item 32. Other Committee Business.

None.

Item 33. Financial Status Report of the MUSC Foundation for Research Development (Consent item).

Statement: A report on the financial status of the MUSC Foundation for Research Development was presented for information.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

PHYSICAL FACILITIES COMMITTEES: *The MUHA and MUSC Physical Facilities Committee meetings are now held jointly. Minutes from the committee meetings are under the MUHA Board of Trustees minutes.*

AUDIT COMMITTEES: *The MUHA and MUSC Physical Facilities Committee meetings are now held jointly. Minutes from the committee meetings are under the MUHA Board of Trustees minutes.*

OTHER BUSINESS FOR THE BOARD OF TRUSTEES:

Item 34. Approval of Collaboration Agreement with Clemson University.

Statement: Dr. Johnson made a motion to approve the joint collaboration agreement with Clemson to provide oversight of joint projects we may have with them from time to time. This agreement is similar to other agreements we may enter into with other institutions of higher education from time to time to manage similar projects.

Recommendation of Administration: That this request be approved.

Board Action: The motion was seconded by Dr. Lemon, voted on and unanimously carried.

Item 34.1 Approval of Consent Agenda.

Statement: Approval of the consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: Dr. Lemon made a motion for the approval of the consent agenda in its entirety. The motion was seconded, voted on and unanimously carried.

Item 35. Executive Session.

Statement: A motion was made by Mr. Battle to move into closed session to discuss the following pursuant to sections 30-4-70(a) of the South Carolina Code:

- Discussion of employment, appointment or compensation of an employee, a student, or a person regulated by a public body or the appointment of a person to a public body, including honorary degree recipients;
- Discussion of information related to negotiation of contractual arrangements and proposed sale or purchase of property related to the expansion of clinical and educational services or other value-based services.
- Discussion of information related to negotiation of contractual arrangements related to naming opportunities.

Board Action: The motion was seconded, voted on and unanimously carried.

Item 36. New Business for the Board of Trustees.

Statement: Dr. Johnson requested that the minutes reflect that the Board of Trustees directs Administration to create a Vice President for Mergers and Acquisitions and a department to support that position.

Board Action: Received as information.

Item 37. Report from the Chairman.

None.

There being no further business, the meeting of the MUSC Board of Trustees was adjourned.

Respectfully submitted,



Mark C. Sweatman, Secretary

RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE MINUTES

February 7, 2019

Item 7. General Report of the Interim Vice President for Development and Alumni Affairs

Ms. Linda Cox reported that the Office of Development has raised \$30,266,670 in new gifts and pledges to date this fiscal year.

MUSC SHAWN JENKINS CHILDREN'S HOSPITAL

- To date, total amount of support for the Shawn Jenkins Children's Hospital totals \$139,772,212.
- On January 30, a check was presented to support the Shawn Jenkins Children's Hospital from Mr. and Mrs. Gene Reed. This \$5 million gift will name the Heart & Vascular Floor in the new hospital.
- In November the 13th annual Bulls Bay Golf Tournament raised a record \$650,000. The tournament's 15-year total is \$4.6 million for the MUSC Shawn Jenkins Children's Hospital and the Pediatric Oncology Clinical Trial Program.
- On December 6th and 7th, the "Cares for Kids Radiothon" broadcast on iHeart Media Channel's WEZL and Y102.5 stations raised \$217,000 for the MUSC Shawn Jenkins Children's Hospital.
- To close out the year, the Children's Hospital held the annual Blue Dogs concert, which raised over \$53,000 with a six-year total of \$428,000 for pediatric oncology research.

MUSC HEART & VASCULAR CENTER

- Heart & Vascular Center Advisory Board members Natalia Castillo and Wendy C. Wellin co-hosted an awareness and fundraising event, "Into the Heart and Africa," which raised over \$100,000 in support of Global Health for Cardiology in Tanzania. This included a \$50,000 matching gift commitment from Mrs. Wendy C.H. Wellin.

MUSC NEUROSCIENCES

- The Litwin Alzheimer's Foundation gifted \$425,000 in support of Alzheimer's disease research.

MUSC HOLLINGS CANCER CENTER

- Hollings Cancer Center's signature event, Gourmet and Grapes just held their annual event Jan. 31 through Feb. 3. The event raised a record \$770,000 in sponsorships, ticket sales and donations.
- The Abney Foundation made a gift of \$200,000 to the Abney Scholars Program.
- Mr. Jon Olson and his daughter, Kristina, have made a pledge of \$100,000 for cancer research.
- The Jerry Zucker Ride for Hope raised \$120,000 for cancer research.
- An event honoring Mr. Julian Smith raised \$101,000 for glioblastoma research.

MUSC COLLEGE OF MEDICINE

- A former Psychiatry resident made a seven-figure planned giving commitment in support of the Department of Psychiatry.
- An anonymous donor made a planned giving commitment of \$300,000 to the John M. Pratt, M.D. Endowed Scholarship Fund. The late Dr. Pratt was a member of the College of Medicine Class of 1939 and the MUSC Board of Trustees.
- Kelley O'Quinn, former Foundation board member, contributed \$100,000 to the CARES Clinic.

MUSC COLLEGE OF NURSING

The College of Nursing received the following gifts and pledges at year-end totaling nearly \$1 million:

- \$500,000 from Mary and David Swain for the Mary Swain Global Initiatives Endowment. The endowment will send students to developing nations to gain clinical and research experience, as well as pay for medical supplies while abroad. It will also fund faculty travel and leadership of the

trips, faculty mentorship of Global Initiatives students, and the infusion of cultural competency and global experience into the nursing curriculum;

- The New Morning Foundation made a gift of \$242,140;
- A pledge of \$140,852 was received from the Zero to Three Foundation; and
- \$115,500 from the Lettie Pate Whitehead Foundation in fulfillment of its \$251,000 pledge.

MUSC COLLEGE OF PHARMACY

- Alycia Araneo Craft made an additional \$100,000 gift to the Alycia Araneo Craft and Robert D. Craft Scholars Program supported through the Alycia Araneo Craft and Robert D. Craft Endowed Fund within the MUSC Foundation.

MUSC COLLEGE OF DENTAL MEDICINE

- The ribbon cutting for the Delta Dental South Carolina Accessible Treatment area will be held tomorrow, February 8.

MUSC OFFICE OF ALUMNI AFFAIRS

Upcoming Alumni Events:

- Regional Reception in Greenville, Thursday, March 21 and Augusta, Thursday, April 17
- College of Medicine Alumni Weekend – March 29-30, 2019
- College of Dental Medicine Homecoming Weekend – Feb. 22-24, 2019
- Golden Graduate Reunion – May 16-18, 2019 (Honoring the Classes of 1969)

Action: Report received as information.

Item 8. General Report of the CEO of the MUSC Foundation.

Mr. Tom Anderson provided metrics on the investment performance of endowments for the MUSC Foundation. Due to fluctuations in the market, the year-end 2018 assets had decreased. However, he expects to meet and/or exceed the Foundation's longer term goal of providing a 4% payout to endowed fund beneficiaries. The Foundation has transferred \$34.6M in cumulative support of the Shawn Jenkins Children's Hospital thus far. Year-to-date payouts from the Foundation to MUSC for scholarship and capital support total \$17.1M, with \$30M in support projected for FY19. Harborview Office Tower (HOT) sold for \$18M which is 50% higher than its appraisal from two years prior. The monetized value of MUSC WestEdge surface lots and HOT is \$27M. John Cahill, Vice Chair of Kraft Heinz will serve as the incoming Chairman for the Foundation and will launch a national search for a new CEO.

Mr. Anderson also reported on WestEdge (WE) development progress. The 99 WE development was completed in April 2018 and includes 240 residential apartments and 1,000 parking spaces. The apartments are 60% occupied with 50% of these occupants from MUSC. Publix is anticipated to open in 10 West Edge in March 2019 along with an additional 360 apartments and 870 parking spaces. 22 West Edge will be a 150,000 sq. ft. office building and MUSC will occupy 40,000 sq. ft. of the space. The total value of West Edge development to date is in excess of \$350M.

Action: Report received as information.

Item 9. General Report of the Vice President for Research.

No report.

**EDUCATION, FACULTY & STUDENT AFFAIRS COMMITTEE MINUTES
FEBRUARY 7, 2019**

Ms. Barbara Johnson-Williams, Chair	Dr. Melvin Brown	Dr. Paul Davis
Mr. Bill Baker	Dr. Guy Castles	Dr. Murrell Smith
Ms. Terri Barnes	Dr. Richard Christian	

Item 11. General Report of the Executive Vice President for Academic Affairs and Provost.

No report.

Item 12. 2019 Commencement Speaker and Honorary Degree.

Dr. Saladin requested approval of the 2019 commencement speaker and honorary degree recipient, Ms. Caroline Delongchamps.

Action: Recommend approval.

Item 13. Degree Program Modification to Molecular and Cellular Biology & Pathobiology.

Dr. Saladin requested approval of the degree program modification to Molecular and Cellular Biology and Pathobiology.

Action: Recommend approval.

Item 14. Degree Program Modification to BS in Healthcare Studies.

Dr. Saladin requested approval of the degree program modification to the BS in Healthcare studies.

Action: Recommend approval.

Item 15. Degree Program Modification Adding Digital Dentistry to MS in Dentistry.

Dr. Saladin requested approval of the degree program modification adding Digital Dentistry to the MS in Dentistry.

Action: Recommend approval.

Item 16. New Dual Degree.

Dr. Saladin requested approval of the new dual degree of PharmD and MS in Health Informatics (MSHI).

Action: Recommend approval.

Item 17. Other Committee Business.

None.

CONSENT AGENDA:

Item 18. Updated 2018-2023 Academic Calendar.

Administration presented for approval the updated academic calendar with extended drop/add dates for summer terms.

Action: Recommend approval.

Item 19. Endowed Chair.

At the request of the Dean of the College of Medicine, administration presented for approval, the appointment of **Andrew M. Atz, M.D.**, as the L. Lyndon Key, Jr., M.D. Endowed Chair, effective February 8, 2019.

Action: Recommend approval.

Item 20. SmartState Endowed Chair.

At the request of the Dean of the College of Medicine, administration presented for approval, the appointment of **Henry M. Sucov, Ph.D.**, Professor, as the SmartState Endowed Chair in Biofabrication Biology, effective January 1, 2019.

Action: Recommend approval.

Item 21. Department Chair.

At the request of the Dean of the College of Medicine, administration presented for approval, the appointment of **Terry Kowalenko, M.D.**, Professor, as chair of the Department of Emergency Medicine, effective December 31, 2018.

Action: Recommend approval.

Item 22. Faculty Appointments.

Administration presented for approval the following requests for faculty appointments:

College of Medicine

Alexander Alekseyenko, Ph.D., secondary appointment, as Associate Professor, College of Health Professions, Dept. of Healthcare Leadership & Management, effective January 1, 2019. Dr. Alekseyenko's primary appointment rests in the College of Medicine, Dept. of Public Health Sciences with a secondary in the College of Dental Medicine, Dept. of Oral Health Sciences.

Delphine Dean, Ph.D., as Adjunct Associate Professor, in the Department of Psychiatry and Behavioral Sciences, effective November 15, 2018.

Terry Kowalenko, M.D., as Professor with Tenure, in the Department of Emergency Medicine, effective December 31, 2018. He will also serve as chair of the Department of Emergency Medicine and Associate ICCE Chief of Acute, Critical Care and Trauma.

John F. Rhodes, Jr, M.D., [dual appointment] as Professor, in the Department of Medicine, Division of Cardiology, effective December 1, 2018. Dr. Rhodes' primary appointment rests in the Department of Pediatrics, Division of Cardiology.

Henry M. Sucov, Ph.D., as Professor with Tenure, on the Academic Investigator track, in the Department of Regenerative Medicine and Cell Biology, with dual appointment as Professor, in the Department of Medicine, Division of Cardiology, effective January 1, 2019. Dr. Sucov's primary appointment will rest in the Department of Regenerative Medicine and Cell Biology. He will also hold the SmartState Endowed Chair in Biofabrication Biology.

Bobby Thomas, Ph.D., as Professor with Tenure, on the Academic Investigator track, in the Department of Pediatrics, Division of Darby Children's Research Institute, effective December 1, 2018.

Ronald G. Washburn, M.D., as Clinical Professor, in the Department of Medicine, Division of Infectious Diseases, effective December 1, 2018.

Jared A. White, M.D., as Associate Professor, on the Clinician Educator track, in the Department of Surgery, Division of Transplant Surgery, effective February 1, 2019.

Action: Recommend approval.

Item 23. Change in Faculty Status.

Administration presented for approval the following change in faculty status:

Patrick K. Randall, Ph.D., from Research Professor to Affiliate Professor, in the Department of Psychiatry and Behavioral Sciences, retroactive to July 1, 2018.

Action: Recommend approval.

Item 24. Professor Emerita.

Administration presented for approval the following Professor Emerita appointment:

Carolyn Jenkins, DrPH, MS, MSN, RN, RD, LD, FAAN, in the College of Nursing, as Professor Emerita, effective January 15, 2019.

Action: Recommend approval.

Item 25. Initial Appointment Affiliate Faculty.

Administration presented for approval the following initial appointment of affiliate faculty:

Diane Beazley Whitworth, MSN, as Affiliate Instructor, in the Department of Medicine, Division of General Internal Medicine, effective July 1, 2018.

Michael J. Ratz, M.D., as Affiliate Assistant Professor, in the Department of Family Medicine, effective December 1, 2018.

Action: Recommend approval.

Item 26. MUSC CHS Affiliate Faculty.

Statement: Administration presented for approval the following MUSC CHS Affiliate Faculty:

Malik E. Ashe, M.D.	Larry D. Rabon, M.D.
Chandrakanth Boddu, M.D.	Manver Razick, M.D.
Marion Logan Gibbons, M.D.	William Eric Refvem, M.D.
Siddharth Malhotra, M.D.	Brandie A. Reynolds, M.D.
Gregg Claude Mason, M.D.	Robert McIntire Richey, M.D.
Lorrie Regina Mello-Shropshire, M.D.	Anne Marie Samaha, M.D.
Swapna Paladugu, M.D.	Vincent Stephen Scott, M.D.
Samuel Rogers Stone, M.D.	Fadi E. Seif, M.D.
Ramzy Al Hourany, M.D.	Ziad Georges Skaff, M.D.
Ernest M. Atkinson, M.D.	Emily McDaniel Stonerock, M.D.
Mohamad Hussein Bourji, M.D.	Charles Edward Stonerock, M.D.

Temujin Tom Chavez, M.D.	Germina Suffrant, M.D.
Ivan A. Chernev, M.D.	Rami Camille Zebian, M.D.
Geoffrey Stuart Coates-Wynn, M.D.	Mohamad Zein, M.D.
David M. Culpepper, M.D.	Alvin Carin Abinsay, M.D.
Lori Marie DeBlasi, DPM	James Louis Dedonis, M.D.
Eduardo A. Donato Jr., M.D.	Robert Louis DeGrood, M.D.
Richard K. Ellis, M.D.	Parakkat Gopalakrishnan, M.D.
Cecil Edward Floyd, M.D.	Frederick James Hamilton, D.O.
James Mark Harris, M.D.	Gangatharan Mathisuthan, M.D.
Rebecca R. Haskill-Strowd, M.D.	Iris Marie Floyd Norris, M.D.
Shauna E. Hemingway, M.D.	Julianne Martins Parente-Heck, M.D.
Michael Hsueh-Ching Hsia, M.D.	Mark Dozier Roberts, M.D.
Iris D. Ignacio, M.D.	Chadwick Van Thomas, M.D.
Abdallah D. Kamouh, M.D.	Darniya Powe Belton, M.D.
Wassef Yousef Karrowni, M.D.	Dharmendra Bhaskaran, M.D.
Benjamin W. Lamb, M.D.	Brian Alan Blue, M.D.
Frank Barnwell Lee, Jr., M.D.	Anil K. Chhabra, M.D.
James Moss Mann, M.D.	William Arthur Chinery, M.D.
Albert D. Mims, M.D.	Lee Hunter Easterwood, M.D.
Roberto A. Miranda-Santiago, M.D.	James David Heckaman, M.D.
Timothy Alan Moses, M.D.	Bradlee Allexia Johnson, M.D.
Jeffrey P. Muha, DPM	Tooba Khan, M.D.
Elijah Daniel Owens, M.D.	Fred Michael Kimbrell, M.D.
Mark Stephen Pack, M.D.	Anthony James Koehler, M.D.
Gregory R. Palutsis, M.D.	Catherine Leigh Loflin, M.D.
Meenakshi Amit Pande, M.D.	Maritza Manrique-Kiniry, M.D.
Hudnall Weaver Paschal, M.D.	Aran Marino O'Malley, M.D.
Jennifer Christy Patchett, M.D.	Joseph James Pierce III, M.D.
John W. Perry, M.D.	Lisa M. Semple, M.D.

Action: Recommend approval.

Item 27. Recognized Student Organizations Policy.

Statement: Administration presents for information the Recognized Student Organizations Policy.

Action: Received as information.

Respectfully submitted,

Robin Hanchel

MUSC FINANCE AND ADMINISTRATION COMMITTEE MINUTES
February 7, 2019

Committee Members in Attendance:

Jim Battle, Chair
Bill Baker

Terri Barnes
Tom Stephenson

Barbara Johnson-Williams
Michael Stavrinakis

Item 28. General Report of the Executive Vice President for Finance & Operations.

Ms. Lisa Montgomery briefed the committee on plans to replace the ERP (financial, inventory management and human resources) system. She reported that some systems are approaching twenty-years old. The new ERP system will be used enterprise wide at a cost of \$70M including implementation and annual fees over the duration of its useful life. Ms. Montgomery stated that over time the new system will end up costing less compared to the current annual cost for maintaining the sixty plus systems in place. Mr. Patrick Wamsley is heading up the committee and the RFP should be out in the next 2 weeks. Implementation should take approximately eighteen months. Ms. Montgomery also reported that the university will be undergoing an activity study conducted by Huron across the colleges and central administration to look how we invest our resources in key areas such as personnel, finance and research administration and to see how we may do it more efficiently.

Recommendation of Committee: Received as information.

Item 29. Financial Status Report of MUSC.

Mr. Patrick Wamsley presented the December 31, 2018, interim financials and reported 136 Days of Operating Cash and a Budgeted Funds (Operating Budget) margin of 5.16%. Mr. Wamsley explained that the SRECNP margin of (-4.33%) would be .01% (breakeven) without the effect of Pension and OPEB expenses. He also explained how the sale of Harborview Tower and the billing of tuition in December had positively impacted cash balances.

Recommendation of Committee: Received as information.

Item 30. Financial Status Report of the MUSC Physicians.

Mr. Eva Greenwood presented the December 2018 financial dashboard and shared highlights from the interim financial statement including:

- **Charges:** 3% over budget and 6% over last year; Top 5 clinical departments: Medicine, Surgery, Radiology with contracts, Pediatrics, Anesthesiology
- **Collections:** 6% over budget and 7% over last year; Strong revenue cycle performance in 33 Days in AR days and \$89 payment per wRVU

- **Operating Margin:** Operating Income: \$35,456,891; 20.4% operating margin
- **Margin:** 13.2% margin with \$24,534,859 Medicaid Supplemental Teaching payment
- **Days of Operating Cash = 278:** Increased due to the strong patient services collection and Medicaid supplemental teaching payment

Recommendation of Committee: Received as information.

Item 31. Diversity and Inclusion Update.

Ms. Lisa Montgomery announced that MUSC was recognized for the second year in a row by *Forbes* as one of America's Best Employers for Diversity. This year MUSC was ranked No 13 out of 500 corporations and was ranked No. 3 out of 30 education institutions.

Recommendation of Committee: Received as information.

Item 32. Other Business.

None.

Item 33. Financial Status Report of the MUSC Foundation for Research Development.

The MUSC Foundation for Research Development financial report was included in the agenda for information.

Recommendation of Committee: Received as information.

With no further business, the meeting was adjourned.

Respectfully submitted,

