

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA)  
BOARD OF TRUSTEES MEETING MINUTES  
AUGUST 13, 2021**

The MUSC Board of Trustees convened August 13, 2021, with the following board members present: Dr. James Lemon, Chair; Charles Schulze, Vice-Chair; Terri Barnes; Jim Battle; Bill Bingham; Dr. Melvin Brown; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Barbara Johnson-Williams; Dr. Donald Johnson; Dr. Murrell Smith; Tom Stephenson and Dr. Bart Witherspoon. MUSC administrative officials present: Dr. David Cole; Kate Azizi; Dr. Patrick Cawley; Annette Drachman; Dr. Ray DuBois; Dr. Lori McMahon; Stewart Mixon; Dr. Lisa Saladin; and Mark Sweatman.

**REGULAR AGENDA**

**Item 1.            Call to Order.**

There being a quorum present, Chairman Lemon called the meeting to order.

**Item 2.            Roll Call for the MUHA and MUSC Board of Trustees.**

Mark Sweatman, Secretary, called the roll and announced that, "In compliance with FOIA, notice of meetings and agendas were furnished to all news media and persons requesting notification."

**Item 3.            Date of Next Meeting.**

The date of the next regular meeting of the MUSC/MUHA Board of Trustees is October 8, 2021.

**Item 4.            Approval of Minutes.**

Chairman Lemon called for a motion to the approve the meeting minutes of May 14, 2021, June 25, 2021, and July 22, 2021.

*Board Action: A motion to approve was made by Mr. Schulze; the motion was seconded and unanimously carried.*

Prior to Dr. Cole's report, Chairman Lemon reported that yesterday the Board of Trustees conducted its annual review of President Cole and Dr. Cole received the highest composite rating of his 8-year tenure as MUSC's President. During the review Dr. Lemon asked the Board members for any constructive criticism and there was none. Chairman Lemon stated, "*Dr. Cole and his incredible staff have made transformational changes in our institution with acquisitions, mergers and affiliations across our state and we are undoubtedly the premier health care enterprise for the people, and foremost, educators of physicians, dentists and others in health care fields for entire state, and would be remiss if I did not thank our board individually and collectively for the giving of your time and considerable expertise, providing the appropriate oversight. I am humbled to be a part of it, thank you.*"

## RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT

### Item 5.      General Informational Report of the President.

Dr. David Cole gave his annual “Year in Review” report. The report highlighted key accomplishments centered around MUSC’s COVID-19 response; “Big Rocks”; Innovation; Impact; and Influence. A few highlights from his report are below:

#### **COVID-19 RESPONSE:**

- MUSC received state funding to distribute COVID-19 tests/vaccines across the state.
- 440,526 COVID PCR tests done; 18,744 COVID antibody tests done; 147,393 individuals vaccinated; 279,410 shots administered and 300+ unique testing/vaccination locations throughout SC.

#### **BIG ROCKS:**

- U.S. News & World Report ranked MUSC-H Charleston #1 in SC, 7 years running; 3 programs nationally ranked; 17 high performing specialties, procedures, or conditions; MUSC-H Florence 4 high performing specialties, procedures, or conditions. Children’s Hospital ranked #1 in SC; tied #12 in Southeast.
- Extramural research dollars at \$327M for FY21 and NIH funding more than \$129.9M.
- Broke ground on replacement hospital opening early 2023 as part of Florence Division.
- MUSC-P opened Chuck Dawley and Nexton Medical Parks; Evelyn Trammell Institute for Voice and Swallowing, and MUSC-H Center Space for therapeutic treatment.

#### **INNOVATION:**

- FDA approval of Guardian Needle; Breakthrough Device Designation for BabySTRONG.
- MUSC Shawn Jenkins Children’s Hospital became first children’s hospital in US to deploy Modus V 3D robotic digital microscopes in clinical setting.
- MUSC COVID-19 Antibody Test developed by the Center for Cellular Therapy will be offered in India in partnership with DNA Xperts.

#### **IMPACT:**

- Center for International Blood and Marrow Transplant Research recognized the MUSC BMT Program as among the top 10% of transplant centers in the nation.
- MUSC Shawn Jenkins Children’s Hospital first in the nation to enroll patients with (MIS-C), a rare but life-threatening complication of COVID-19, in remestemcel-L trial.
- PSO Lt. Patrick Kelly received Life Saving Award for preventing 2 suicide attempts.
- FDA granted Rare Pediatric Disease Designation to Innova Therapeutics IVT-8086 for the treatment of osteosarcoma.

#### **INFLUENCE:**

- Dr. Dean Kilpatrick, Director of the MUSC National Crime Victims Center, awarded the “Visionary Voice” award from End Violence Against Women International.
- Dr. Hermes Florez, Chair, Department of Public Health Sciences, recognized as one of “100 Inspiring Hispanic/LatinX Scientists in America.”
- Dr. Prabhakar Baliga, Surgery Chair, elected to the Board of Governors for ACS as the Surgical Specialty Society Governor from the Southern Surgical Association

Board Action: Report received as information.

**Item 6.**        **Other Business.**

None.

**AUTHORITY OPERATIONS, QUALITY & FINANCE COMMITTEE. CHAIR: DR. MURRELL SMITH, SR.**  
***(Detailed minutes attached)***

**Item 7.**        **MUSC Health Status Report.**

Dr. Smith reported that Dr. Patrick Cawley, CEO, MUSC Health, gave an update on FY21 and FY22 goals and the MUSC Health COVID-19 Vaccine Policy.

*Board Action: Report received as information.*

**Item 8.**        **Request to Apply for Certificate of Need (CON) Applications.**

Dr. Smith made a motion to approve MUHA's request to apply for CON Applications for 3 surgical robots for MUSC Health Charleston, MUSC Health Columbia Medical Center Downtown and MUSC Health Columbia Medical Center Northeast.

*Board Action: The motion made by Dr. Smith was seconded, voted on and unanimously carried.*

**Item 9.**        **MUHA Financial Report.**

Dr. Smith reported that Lisa Goodlett, Chief Financial Officer, MUSC Health, reported on MUHA's financial status through June 30, 2021.

*Board Action: Report received as information.*

**Item 10.**       **Fiscal Year 2022 Medical University Hospital Authority (MUHA) Budget for Approval.**

Dr. Smith made a motion to approve the FY2022 Budget for MUHA.

*Board Action: The motion made by Dr. Smith was seconded, voted on and unanimously carried.*

**Item 11.**       **Resolution to Approval Feasibility Study.**

Dr. Smith made a motion to approve the resolution for MUHA to submit the shared Feasibility prepared by WIFLI and signed off by MUHA leaders to HUD for potential credit enhancement of permanent financing of \$80 M over a 25-year period.

*Board Action: The motion made by Dr. Smith was seconded, voted on and unanimously carried.*

**Item 12.**       **Quality and Patient Safety Report.**

Dr. Smith reported that Dr. Michael Sweat, Project Leader for the MUSC COVID-19 Epidemiology Intelligence Project, gave an update on COVID-19 and Dr. Danielle Scheurer, Chief Quality Officer, MUSC Health, gave an update on Quality WINS; scorecards and Midlands Quality.

*Board Action: Received as information.*

**Item 13.**      **MUSC Physicians Update.**

Dr. Smith reported that Dr. Terry Steyer, MUSC Physicians President gave an update on the ENT project at Kiawah and the Nexton MOB Phase 1B and approval of the projects were presented with the MUSC-Physicians FY2022 Capital Budget.

*Board Action: Received as information.*

**Item 14.**      **Other Committee Business.**

None.

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE. CHAIR: MR. BILL BINGHAM (*Detailed minutes attached*)**

**Item 15.**      **Major Projects Status Report.**

Mr. Bingham reported that Tom Crawford, Chief Operations Officer, MUSC Health, gave a status report on major projects.

*Board Action: Received as information.*

**Item 16.**      **MUSC Facilities Procurements/Projects for Approval.**

Mr. Bingham made a motion to approve firms that were selected by the Facilities Subcommittee for the following indefinite quantity contracts:

- Mechanical Engineering: RMF, DWG, CEMS, MECA
- Roofing & Waterproofing Engineering: Bee Group, WMBE, Shepard

*Board Action: The motion made by Mr. Bingham was seconded, voted on and unanimously carried.*

**Item 17.**      **Other Committee Business.**

None.

**MUHA AND MUSC AUDIT COMMITTEE. CHAIR: MR. THOMAS L. STEPHENSON (*Detailed minutes attached*)**

**Item 18.**      **Report of the Office of Internal Audit.**

Mr. Stephenson reported that the results of the audits were mailed to board members.

*Board Action: Received as information.*

**Item 19.**      **Other Committee Business.**

None.

## **OTHER BUSINESS FOR THE BOARD OF TRUSTEES**

### **Item 20.      Approval of Consent Agenda.**

Approval of the consent agenda was requested.

*Board Action: Chairman Lemon called for motion to approve the consent agenda in its entirety. The motion was made by Mr. Schulze, the motion was seconded and unanimously carried.*

### **Item 21.      Executive Session.**

A motion was made by Mr. Jim Battle to move into closed session to discuss the following items pursuant to sections 30-4-70(a) of the South Carolina Code for the following:

- Negotiations of pending contracts related to the expansion of clinical services, possible sale or purchase of real property;
- Receipt of information and legal advice regarding development of information security personnel or devices, liabilities, claims and possible settlement of legal matters, or other matters covered by the attorney/client privilege; and
- Discussion of personnel matters.

*Board Action: The motion made by Mr. Battle was seconded, vote on and unanimously carried. Chairman Lemon announced that the Board of Trustees will move into closed session following the conclusion of the MUSC Board of Trustees Regular Agenda.*

### **Item 22.      New Business for the Board of Trustees.**

None.

### **Item 23.      Report from the Chairman.**

None.

## **CONSENT AGENDA**

### **AUTHORITY OPERATIONS, QUALITY & FINANCE COMMITTEE.**

#### **Item 24.      Appointments, Reappointments and Delineation of Privileges.**

Appointments, reappointments and delineation of privileges requests for the months of May, June and July 2021 were presented for approval.

*Board Action: The motion made by Dr. Smith was seconded, voted on and unanimously carried.*

#### **Item 25.      Letter of Support for Trauma Reverification.**

A Board of Trustees letter of support for the American College of Surgeons (ACS) triennial reverification of MUSC's Level 1 Trauma Program was presented for approval.

*Board Action: The motion made by Dr. Smith was seconded, voted on and unanimously carried.*

**Item 26.**      **Resolution to Amend and Restate Special Healthcare Alternative Retirement Plan.**

A resolution to amend and restate the Special Healthcare Alternative Retirement Plan was presented for approval.

*Board Action: The motion made by Dr. Smith was seconded, voted on and unanimously carried.*

**Item 27.**      **Contracts and Agreements.**

Contracts and agreements since the last board meeting were presented for information.

*Action: Received as information.*

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE**

**Item 28.**      **MUHA and MUSC FY2021 Active Projects >\$250,000.**

MUHA and MUSC active projects exceeding \$250,000 were presented for information.

*Board Action: Received as information.*

**Item 29.**      **MUSC Facilities Contracts Awarded.**

Facilities contracts awarded were presented for information.

*Board Action: Received as information.*

There being no further business, the meeting of the MUHA Board of Trustees was adjourned.

Respectfully submitted,



Mark C. Sweatman, Secretary

## Hospital Operations, Quality and Finance Committee Minutes August 12, 2021

### REGULAR AGENDA

#### **Item 7. Medical University Hospital Authority Status Report.**

Dr. Patrick Cawley, CEO, MUSC Health, began his report with sharing WINS from the August 2 Midlands event. Dr. Cawley reported they had a good turnout especially at Kershaw which had largest group. He commented that it was great to see the energy and enthusiasm at all of the events. Dr. Cawley reminded the board on how goals are set and then briefed the board on preliminary FY21 results and changes to the FY22 goals. For FY21, the MUSC Health System organization overall score was 3.07 (met goal); Charleston was 2.45 (same as previous year); Florence was 3.27 (met goal); and Lancaster was 2.94 (same as previous year). Dr. Cawley shared the updated FY22 goals with the change in the finance goal and the addition of Midlands. The MUSC Health Vaccine Policy had a phased rollout with phase 1 including new employees and leaders with 100% compliance. Phase 2 included everyone else; outcome was 178 employees non-compliant. Dr. Cawley noted that the 4 employees were terminated were already in the process of being terminated for other reasons, so technically no employees were terminated solely for non-compliance with the vaccine policy.

*Action: Report received as information.*

#### **Item 8. Request to Apply for Certificate of Need (CON) Applications.**

Dr. Cawley requested approval for MUHA to apply for CON Applications for 3 surgical robots for MUSC Health Charleston, MUSC Health Columbia Medical Center Downtown and MUSC Health Columbia Medical Center Northeast.

*Action: Recommend approval.*

#### **Item 9. MUHA Financial Report.**

Lisa Goodlett, Chief Financial Officer, MUSC Health, gave a detailed report on financial performance through June 30, 2021. Ms. Goodlett also gave detailed financial updates on each of the markets separately which include Charleston, Florence and Lancaster.

*Action: Report received as information.*

#### **Item 10. FY2022 MUHA Budget for Approval.**

Lisa Goodlett requested approval of the FY2022 MUHA Budget.

*Action: Recommend approval.*

**Item 11. Resolution to Approve Feasibility Study.**

Lisa Goodlett requested approval of the resolution for MUHA to submit the shared Feasibility prepared by WIFLI and signed off by MUHA leaders to HUD for potential credit enhancement of permanent financing of \$80 M over a 25 -year period.

*Action: Recommend approval.*

**Item 12. Quality and Patient Safety Report.**

Dr. Michael Sweat, Professor, Psychiatry and Behavioral Sciences, Faculty Director, MUSC Center for Global Health and Project Leader for the MUSC COVID-19 Epidemiology Intelligence Project, gave an update to the Board on the COVID-19 virus. Due to the importance and the amount of detailed information presented, his attached presentation will serve as the official minutes for this portion of this agenda item.

Dr. Danielle Scheurer, Chief Quality Officer, MUSC Health, gave a report focused on Quality WINS; scorecards and Midlands Quality. MUSC Health Charleston was named by *U.S. News & World Report* for the seventh year in a row as the No. 1 hospital in South Carolina and three Charleston specialties ranked in the top 50 in the country, ENT (14); GYN (17) and Cancer (39). Seventeen other programs are considered “high performing” specialties, procedures or conditions including: GI and GI surgery, abdominal aortic aneurysm repair, aortic valve surgery, heart attack, heart bypass surgery, heart failure, back surgery (spinal fusion), hip replacement, kidney failure, chronic obstructive pulmonary disease (COPD), lung cancer surgery, pneumonia, stroke, colon cancer surgery, rheumatology, orthopedics and urology. In addition, MUSC Health Florence is designated as “high performing” in chronic obstructive pulmonary disease (COPD), heart failure, heart attack and kidney failure. Dr. Scheurer then gave a brief update on the Quality Scorecards for the system and then by each division. Lastly, she shared a slide of Midlands’ Quality rankings in Leapfrog; CMS Stars; HCAHPS, HAC Penalty and US News compared to MUSC Health’s other hospitals.

*Action: Received for information.*

**Item 13. MUSC Physicians Update.**

Dr. Terry Steyer, the new MUSC Physicians President, announced the other members of the executive committee which include: Dr. Jonathan Edwards, Vice Chair; Dr. Lee Leddy, Secretary; Dr. Andy Eiseman; Treasurer, and Dr. Susan Ackerman, At-Large Member Director. Dr. Steyer then gave an update on the ENT project at Kiawah and the Nexton MOB Phase 1B Final Buildout (3<sup>rd</sup> Floor). Dr. Steyer stated that Eva Greenwood will request approval of these projects in the Finance & Administration committee.

*Action: Report received as information.*

**Item 14. Other Committee Business.**

None.



## CONSENT AGENDA

### **Item 24. Appointments, Reappointments and Delineation of Privileges.**

Appointments, reappointments and delineation of privileges requests for the months of May, June and July 2021 were presented for approval.

*Action: Recommend approval.*

### **Item 25. Letter of Support for Trauma Reverification.**

A Board of Trustees letter of support for the American College of Surgeons (ACS) triennial reverification of MUSC's Level 1 Trauma Program was presented for approval.

*Action: Recommend approval.*

### **Item 26. Resolution to Amend and Restate Special Healthcare Alternative Retirement Plan.**

A resolution to amend and restate the Special Healthcare Alternative Retirement Plan was presented for approval.

*Action: Recommend approval.*

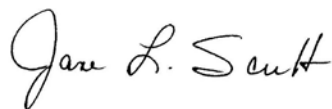
### **Item 27. Contracts and Agreements.**

Contracts and agreements since the last board meeting were presented for information.

*Action: Received as information.*

There being no further business, the committee adjourned.

Respectfully Submitted



Jane L. Scutt

**A RESOLUTION**

**AUTHORIZING AMENDMENT AND RESTATEMENT  
OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY'S  
SPECIAL HEALTHCARE ALTERNATIVE RETIREMENT PLAN**

WHEREAS, the Medical University Hospital Authority (MUHA) sponsors the Special Healthcare Retirement Plan (SHARP), and

WHEREAS, The Medical University Community Physicians (MCP), the not-for-profit corporation created for employment of physicians in the Midlands clinics, wishes to adopt and sponsor the SHARP plan to allow all employees of MCP to participate; and

WHEREAS, MUHA desires to amend and restate the SHARP to allow for MCP to become an Adopting Employer and allow MCP physicians and staff to participate in the plan.

NOW THEREFORE BE IT RESOLVED that the Medical University Hospital Authority does hereby authorize and ratify the execution of the Amended and Restated Special Healthcare Alternative Retirement Plan, attached hereto and incorporated herein by reference, to include employees of MUSC Community Physicians, a not-for-profit corporation that serves to fulfill the MUSC mission.

IT IS FURTHER RESOLVED, that each officer of the Medical University Hospital Authority (acting alone or jointly) is hereby authorized, empowered and directed to execute such documents, and take such action, in connection and consistent with the preceding resolution, as each such officer deems necessary or appropriate, and any and all such action and execution already undertaken is hereby ratified.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**



By: Mark C. Sweatman  
Its: Secretary

Date: 8-13-2021



## Trauma Verification

### Board of Trustees

Colcock Hall  
19 Bee Street  
MSC 001  
Charleston SC 29425-0010

James Lemon, DMD  
*Chairman*

Charles W. Schulze, CPA  
*Vice Chairman*

Terri R. Barnes, BS

The Hon. James A. Battle, Jr. MBA

William H. Bingham, Sr., PE

W. Melvin Brown III, MD

Henry F. Butehorn III, MD

Richard M. Christian, Jr., MD

Paul T. Davis, DMD

Donald R. Johnson II, MD

Barbara Johnson-Williams, MEd, EdS

G. Murrell Smith, Sr., MD

Michael E. Stavrinakis, BS

Thomas L. Stephenson, JD

Governor Henry McMaster  
*Ex-Officio*

Bartlett J. Witherspoon, MD  
*At-Large*

C. Guy Castles III, MD  
*Designee*

Margaret M. Addison, MEd

Allan E. Stalvey, MBA

Charles B. Thomas, Jr., MD

James E. Wiseman, Jr., DMD

*Emeritus*

Mark C. Sweatman, MPA  
*Secretary*

Synopsis: Support of the application for Level I trauma verification is proposed.

WHEREAS the mission of MUSC Health is to improve health and maximize quality of life through education, research and patient care.

WHEREAS the Medical University of South Carolina continues to provide emergency, specialty and subspecialty clinical trauma services, as well as professional and public education, injury prevention, research, and performance improvement programs (collectively, the "Trauma Program"); and

WHEREAS the Medical University of South Carolina intends to continue to meet all requirements and criteria to maintain Level I trauma center verification and support its trauma program.

NOW THEREFORE BE IT RESOLVED that the Medical University of South Carolina Board of Trustees commits to maintain the high standards needed to provide optimal care of all trauma patients and supports the application for Level I trauma verification by the American College of Surgeons, Committee on Trauma.

### CERTIFIED

This is to certify that the foregoing is a true and accurate excerpt from the minutes of the Medical University of South Carolina Board of Trustees meeting held August 12-13, 2021.

  
Mark C. Sweatman, Secretary

**RESOLUTION OF THE BOARD OF TRUSTEES OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY  
AUTHORIZING SUBMISSION OF THE FEASIBILITY STUDY AS PART OF THE APPLICATION FOR A  
COMMITMENT FOR U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT SECTION 242/ SECTION 223(F)  
MORTGAGE INSURANCE TO SECURE THE REFINANCING OF A PROJECT**

WHEREAS, the Board of Trustees (the "*Board of Trustees*") of the Medical University Hospital Authority (the "*Authority*"), at its meeting on June 25, 2021, authorized the Loan (defined hereinbelow) which will be used to (i) refinance a bridge loan, the proceeds of which will be used to acquire substantially all of the assets of certain affiliates of Providence Holding Company, LLC and KershawHealth Holdings, LLC that are associated with, or are used in connection with, the ownership and/or operation of Providence Health Downtown and Providence Health - Northeast in Columbia, South Carolina; Providence Health - Fairfield in Winnsboro, South Carolina; and KershawHealth Medical Center in Camden, South Carolina, and associated clinical sites and services (including a clinic in Lancaster, South Carolina, and a clinic in Newberry County, South Carolina) (collectively, the "*Hospitals*") on parcels of land that will be subject to a mortgage that is insured by HUD and (ii) pay certain costs incurred by the Authority in connection with the Loan (collectively, the "*Project*"); and

WHEREAS, as a requirement to obtain a commitment for HUD Mortgage Insurance for the Project, the Authority must, among other things, prepare and submit to HUD an application for a HUD Section 242/ 223(f) Mortgage Insurance for the Project, the results of its financial audit for its most recent fiscal year and a financial feasibility study with respect to the refinancing of the Project (collectively, the "*Application*"); and

WHEREAS, at its meeting on June 25, 2021, the Board of Trustees further authorized the preparation and submission of an Application, on behalf of the Authority, to the United States Department of Housing and Urban Development ("*HUD*"), acting through the Federal Housing Administration, for a Commitment for HUD Section 242/ 223(f) Mortgage Insurance in connection with a mortgage loan to be made by a financial institution that is also a qualified Government National Mortgage Association lender in an amount not to exceed \$80,000,000 (the "*Loan*");

WHEREAS, the Board of Trustees stated its intention to review, consider and authorize the submission of the Feasibility Study to HUD as part of the Application, once completed;

WHEREAS, the Board of Trustees has now received, reviewed and considered, the feasibility study with respect to the Project that has been commissioned by the Authority and has been prepared by WIPFLi LLP (the "*Feasibility Study*") and agrees with the findings contained in the Feasibility Study;

NOW, THEREFORE BE IT Resolved by the Board of Trustees as follows:

**Section 1.** The Board of Trustees hereby approves and specifically authorizes the submission of the Feasibility Study as part of the Application in order to obtain a commitment for a HUD Section 242/ 223(f) Mortgage Insurance for the Project.

**Section 2.** The Board of Trustees hereby ratifies, confirms, and approves as the acts and deeds of the Authority, any actions taken by an Authorized Officer prior to the date of this Resolution that are within the authority conferred hereby.

Adopted by the Board of Trustees of Medical University Hospital Authority this 13th day of August, 2021.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY BOARD OF  
TRUSTEES**

By  \_\_\_\_\_  
James Lemon, D.M.D., Chairman

By  \_\_\_\_\_  
Mark C. Sweatman, Secretary

## **MUHA and MUSC Physical Facilities Committee Minutes August 12, 2021**

### **REGULAR AGENDA**

#### **Item 15. Major Projects Status Report.**

Mr. Tom Crawford, Chief Operating Officer, MUSC Health, gave an update on the following major projects:

- MUSC Health West Ashley Medical Pavilion (WAMP) Major Program Elements: WAMP Phase II; Breast Clinic Phase 1; Dental Clinic; Roof Replacement. Projects under development include PT/OT first floor expansion and the Vascular Lab.
- Sea Islands Free Standing ED and Medical Office Building Major Program Elements: Emergency Department; Helipad; Diagnostics Platform including CT, X-Ray and Ultrasound; Medical Office Building; prioritized clinics and telehealth flexibility
- MUSC Health Specialty Pharmacy at the Consolidated Service Center Major Program Elements: Consolidated Service Center; Specialty Pharmacy including pending call center; Distribution Pharmacy and Compounding Pharmacy.
- Nexton Phase 2.0 Major Program Elements: Upfit of remaining 8,000 SF at existing medical office building; expansion of orthopedics footprint; Addition of Women's Health; and shared spaces.
- MUSC Williamsburg/Lake City Hospital Major Program Elements: Inpatient wing of 25 inpatient and 1 observation room; 2 Operating Rooms; Emergency Department with 16 exam rooms; 1 trauma bay and 4 observation rooms; radiology suite to include CT, MRI, Nuclear Medicine; mammography, x-ray, R & F, bone density; and PT/OT gym.

*Committee Action: Received as information.*

#### **Item 16. MUSC Facilities Procurements/Contracts for Approval.**

Mr. Brad Taylor, Chief Facilities Officer, presented for approval, the firms selected by the Facilities Subcommittee for the following indefinite quantity contracts:

- Mechanical Engineering: RMF, DWG, CEMS, MECA
- Roofing & Waterproofing Engineering: Bee Group, WMBE, Shepard

*Committee Action: Recommend approval.*

#### **Item 17. Other Committee Business.**

None.

### **CONSENT AGENDA**

**Item 28.**      **MUHA and MUSC FY2021 Active Projects >\$250,000 (consent item).**

MUHA and MUSC active projects exceeding \$250,000 were presented for information.

Board Action: Received as information.

**Item 29.**      **MUSC Facilities Contracts Awarded (consent item).**

Facilities contracts awarded were presented for information.

Board Action: Received as information.

There being no further business, the committee meeting was adjourned.

*Jan L. Scott*

**MUHA and MUSC Audit Committee Minutes**  
**August 12, 2021**

**Item 18.**      **Report of the Office of Internal Audit.**

Mr. Stephenson reported that audit results were previously sent to the board and if there were questions, Susan Barnhart would be happy to address them.

*Committee Action: Received as information.*

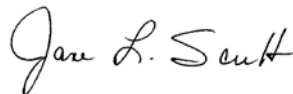
**Item 19.**      **Other Committee Business.**

Mr. Stephenson commented that five years ago, MUSC had 13,000 employees and now we have over 20,000 employees. Five years ago, the budget was \$2.5 billion and now it's almost \$5 billion and still have 12 auditors overlooking all of that. Mr. Stephenson made the commented that MUSC's infrastructure needs to be looked it, not just internal audit but other areas including IT and supply chain.

*Committee Action: Received as information.*

With no further business, the meeting was adjourned.

Respectfully submitted,



Jane L. Scutt