

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES  
FEBRUARY 12, 2021 MEETING MINUTES**

The MUHA Board of Trustees convened, February 12, 2021, with the following members present: Dr. James Lemon; Chair; Charles Schulze, Vice Chair, Terri Barnes; Jim Battle; Bill Bingham; Dr. Melvin Brown; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Dr. Murrell Smith; Michael Stavrinakis; Tom Stephenson; Dr. Bart Witherspoon. Barbara Johnson-Williams was excused. MUSC administrative officials present: Dr. David Cole; Dr. Patrick Cawley; Annette Drachman; Lisa Montgomery; Dr. Raymond DuBois; Dr. Lisa Saladin; and Mark Sweatman.

**Item 1. Call to Order.**

There being a quorum present, Chairman Lemon called the meeting to order.

**Item 2. Roll Call.**

Mark Sweatman called the roll and announced that in compliance with FOIA, notice of meetings and agendas were furnished to all news media and persons requesting notification.

**Item 3. Date of Next Meeting of the MUHA/MUSC Board of Trustees.**

The date of the next regular meeting of the MUHA/MUSC Board of Trustees is April 9, 2021.

**Item 4. Approval of Meeting Minutes of December 11, 2021.**

Chairman Lemon called for a motion to approve the minutes.

Board Action: Vice-Chairman Schulze moved for approval, motion was seconded, voted on and unanimously carried.

**RECOMMENDATIONS AND INFORMATIONAL REPORT OF THE PRESIDENT**

**Item 5. General Information Report of the President.**

Dr. David Cole, President, briefed the Board on the following:

- February 2021 President's Report – copies were provided to all Board members.
- Williamsburg/Lake City Hospital Groundbreaking – Held on January 5, 2021, 17 guests were in attendance including MUSC Leadership. In-person attendance was limited due to COVID. The event was videotaped, and interviews were conducted with internal and external stakeholders.
- The President's Value in Action Awards were recently presented to five employees who demonstrate MUSC's five values. This year, the Impact Award was added to recognize employees who contributions have risen to another level.

Dr. Cole then introduced Dr. Danielle Scheurer, Chief Quality Officer, MUSC Health, and Dr. Mileka Gilbert, Assistant Professor in Pediatric Rheumatology, who gave a presentation on COVID-19 Vaccine Hesitancy. Due to the amount of detailed information included, their presentation is attached and will serve as the official minutes for this item.

Board Action: Received as information.

**Item 6. Other Committee Business.**

None.

**AUTHORITY OPERATIONS, QUALITY AND FINANCE COMMITTEE. CHAIR: DR. MURRELL SMITH, SR.**

**Item 7.            MUHA Status Report.**

Dr. Patrick Cawley, CEO MUSC Health, gave an update on FY21 goal performance year-to-date for the overall MUSC Health system and then by each of the divisions of Charleston, Florence and Lancaster.

Board Action: Received as information.

**Item 8.            Request for Certificate of Need (CON).**

Dr. Patrick Cawley, CEO, MUSC Health, requested approval of the following:

- Approval to apply for a Certificate of Need (CON) Application for 1 Surgical Robot to be located at MUSC Health – Lancaster.
- Approval to apply for a Certificate of Need (CON) Application for 1 Linear Accelerator in Lancaster County.

Board Action: Dr. Smith moved for approval, motion was seconded, voted on and unanimously carried.

**Item 10.           Request for Approval of New Not-for-Profit Entity.**

Following discussion in executive session and upon the board's return to open session, Dr. Smith, made motion on behalf of the committee, to approve the request to create a new not-for-profit entity under the Medical University Hospital Authority for physician-related activity.

Board Action: Dr. Smith's motion on behalf of the committee was voted on and unanimously carried.

**Item 10.           MUHA Financial Report.**

Ms. Lisa Goodlett, Chief Financial Officer, MUSC Health, gave an update on the financial performance as of December 31, 2020, for MUHA Consolidated and the Charleston, Lancaster and Florence markets.

Board Action: Received as information.

**Item 10.1         Capital Reprioritization Request.**

Following discussion in executive session and upon the board's return to open session, Dr. Smith, made motion on behalf of the committee, to approve the request for a capital budget expenditure of \$2.9M in renovations for the MUSC Health Chester Medical Center that would enable an additional 14 patients.

Board Action: Dr. Smith's motion on behalf of the committee was voted on and unanimously carried.

**Item 11.           Legislative Update.**

Mark Sweatman, Chief Governmental Affairs, gave an update on legislative activities including updated on statewide COVID-19 testing and vaccines sites.

Board Action: Received as information.

**Item 12.           MUSC Physicians Update.**

Dr. Dirk Elston requested approval of the Phase A of the Breast Imaging project at MUSC Health West with an anticipated expense in the first FY of \$1,238,701. and holding Phase B to be completed later.

Board Action: Dr. Smith moved for approval, motion was seconded, voted on and unanimously carried.

**Item 13.**      **Other Committee Business.**

None.

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE. CHAIR: MR. BILL BINGHAM**

**Item 14.**      **MUHA Facilities/Procurements for Approval.**

Mr. Brad Taylor, Chief Facilities Officer, requested approval of the following:

- Lease renewal for 6,414 SF of clinical space located at 1280 Hospital Drive in Charleston to continue to provide space for Therapeutic Services, Physical Therapy/Occupational Therapy in the Mt. Pleasant area. The annual lease amount will be \$215,942.06.
- Lease agreement for 4,500 SF of clinical space located at 9456 Charlotte Highway in Indian Land to provide 1,500 SF for Lancaster Pediatrics and 3,000 square feet of space for Multispecialty Clinic. The annual lease amount will be \$128,250.00.
- Lease renewal is for 4,200 SF of clinical space located at 421 West Meeting Street in Lancaster. The purpose of this lease is to continue to provide space for MUSC Health General Surgery. The annual lease amount will be \$104,538.00.

Board Action: Mr. Bingham moved for approval; motion was seconded, voted on and unanimously carried.

**Item 15.**      **MUSC Health Nexton Community Hospital Architect/Engineer Selection for Approval.**

Mr. Brad Taylor, Chief Facilities Officer, presented for approval, the selection of Liollo/HGA as the Architect/Engineering firm for the MUSC Health Nexton Community Hospital project.

Board Action: Mr. Bingham moved for approval; motion was seconded, voted on and unanimously carried.

**Item 16.**      **MUSC Facilities/Procurements for Approval.**

Brad Taylor, Chief Facilities Officer, requested approval of the following:

- Lease renewal for 1,143 parking spaces located at the corner of Fishburne Street and Hagood Avenue for parking for students and employees. Annual lease amount is \$636,010.
- Lease renewal is for 11,494 square feet of office space located at 125 Doughty Street to continue to provide space for the Department of Psychiatry; Clinical Neuroscience Division, Drug Abuse Research Training and the South Carolina Clinical and Translational Research Institute. Annual rent amount is \$365,854.02.
- Brad Taylor gave a general update on the status of the proposed Central Heat and Energy Plan and discussed the proposed design change recommended by Ameresco that would produce additional savings. Mr. Taylor commented that Facilities recommends this design upgrade be incorporated into the design of the Central Heat and Energy Plan.

Board Action: Mr. Bingham moved for approval of the lease items; motion was seconded, voted on and unanimously carried. The update was received as information.

**Item 17.**      Item removed from agenda.

**Item 18.**        **Other Committee Business.**

None.

**AUDIT COMMITTEE. CHAIR: THOMAS L. STEPHENSON, ESQ.**

**Item 19.**        **Report of the Office of Internal Audit.**

Mr. Stephenson reported that Susan Barnhart, Director of Internal Audit, shared results of recent audits conducted by her office and she would be glad to answer any questions.

Board Action: Received as information.

**Item 20.**        **Other Committee Business.**

None.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES:**

**Item 21.**        **Approval of Consent Agenda.**

Approval of the Consent Agenda was requested.

Board Action: Chairman Lemon moved for approval; motion was seconded, voted on and unanimously carried.

**Item 22.**        **Executive Session.**

Mr. Jim Battle made a motion for the Board to go into closed session to discuss the following:

- Negotiations of several pending contracts related to expansion of clinical and educational services, possible sale or purchase of real property, COVID testing and vaccine administration, and student related contracts;
- Strategic plans and competitive information; and
- Receipt of legal advice concerning liabilities and claims, or other matters covered by the attorney/client privilege.

Board Action: The motion made by Mr. Battle was seconded, voted on and unanimously carried. Chairman Lemon stated that the board would move into closed session immediately following the conclusion of the today's committee presentations.

**Item 23.**        **New Business for the Board of Trustees.**

None.

**Item 24.**        **Report from the Chairman.**

None.

**Item 25.**      **Appointments, Reappointments and Delineation of Privileges (Consent Item).**

An updated list of appointments, reappointments and delineation of privileges to the medical staff was presented for approval.

Board Action: Dr. Smith moved for approval; motion was seconded, voted on and unanimously carried.

**Item 26.**      **Medical Executive Committee (MEC) Minutes (Consent Item).**

MEC minutes from November and December 2020 were presented for information.

Action: Received as information.

**Item 27.**      **Medical Center Contracts and Agreements (Consent Item).**

Contracts and agreements since the October Board meeting were presented for information.

Board Action: Received as information.

**Item 28.**      **MUHA and MUSC Active Projects >\$250,000 (Consent item).**

MUHA and MUSC active projects exceeding \$250,000 were presented for information.

Board Action: Received as information.

**Item 29.**      **MUSC Facilities Contracts Awarded (Consent item).**

MUSC Facilities contracts awarded were presented for information.

Board Action: Received as information.

There being no further business, the Hospital Authority Board of Trustees meeting adjourned and the University Board of Trustees meeting convened.

Respectfully submitted,

Mark C. Sweatman, Secretary