



AGENDA
(REGULAR AND CONSENT)

HOSPITAL AUTHORITY BOARD OF TRUSTEES
AND
UNIVERSITY BOARD OF TRUSTEES

October 13, 2023

MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES
REGULAR AGENDA
October 13, 2023
101 Colcock Hall

Members of the Board of Trustees

Dr. James Lemon, Chairman	Dr. Richard M. Christian, Jr.
Mr. Charles Schulze, Vice-Chairman	Dr. Paul T. Davis
Ms. Terri R. Barnes	Dr. Donald R. Johnson II
The Honorable James A. Battle, Jr.	Ms. Barbara Johnson-Williams
Mr. William H. Bingham, Sr.	Dr. G. Murrell Smith, Sr.
Dr. W. Melvin Brown III	Mr. Michael E. Stavrinakis
Dr. Henry F. Butehorn III	Thomas L. Stephenson, Esq.
Dr. C. Guy Castles III	Dr. Bartlett J. Witherspoon, Jr.

Trustees Emeriti

Mr. Allan E. Stalvey Dr. Charles B. Thomas, Jr. Dr. James E. Wiseman, Jr.

- Item 1. Call to OrderDr. James Lemon
Chairman

- Item 2. Roll Call Katherine Haltiwanger
Board Secretary

- Item 3. Date of Next Regular Meeting – December 8, 2023 Katherine Haltiwanger
Board Secretary

- Item 4. Approval of Meeting MinutesDr. James Lemon
Chairman

Recommendations and Informational Report of the President: Dr. David Cole

- Item 5. General Informational Report of the President Dr. David Cole
President

- Item 6. Other Business..... Dr. David Cole
President

Authority Operations, Quality, & Finance Committee: Dr. Murrell Smith, Chair

- Item 7. MUSC Health Status Report Dr. Patrick Cawley
Chief Executive Officer, MUSC Health

- Item 8. MUHA Consolidated Financial Report Lisa Goodlett
Chief Financial Officer, MUSC Health

- Item 9. Capital Purchase for Approval..... Lisa Goodlett
Chief Financial Officer, MUSC Health
- Item 10. Quality and Patient Safety Report..... Dr. Danielle Scheurer
Chief Quality Officer, MUSC Health
- Item 11. Governmental Affairs Report Mark Sweatman
Chief, Governmental Affairs
- Item 12. Agenda item removed.
- Item 13. College of Medicine Update Dr. Terry Steyer
Dean, College of Medicine, and Vice President for Medical Affairs
- Item 14. Other Committee Business..... Dr. Murrell Smith
Committee Chair

MUHA and MUSC Physical Facilities Committee: Bill Bingham, Chair

- Item 15. MUHA Leases for Approval Jessica Paul
Chief Real Estate Officer, MUSC Health
- Item 16. MUHA Property Disposal for Approval..... Jessica Paul
Chief Real Estate Officer, MUSC Health
- Item 17. MUHA Professional Services Selection for Approval Tom Crawford
Chief Operating Officer, MUSC Health
- Item 18. MUSC Establish Projects for Approval..... David Attard
Chief Facilities Officer, MUSC
- Item 19. MUSC Project Budget Adjustment for Approval David Attard
Chief Facilities Officer, MUSC
- Item 20. MUSC Professional Services Selections for Approval..... David Attard
Chief Facilities Officer, MUSC
- Item 21. Other Committee Business..... Bill Bingham
Committee Chair

MUHA and MUSC Audit Committee: Tom Stephenson, Chair

- Item 22. MUSC Drug Diversion Prevention Program..... Eddie Black
Director, Controlled Substance Diversion
Ernest Thomas
Controlled Substances Audit Program Director

- Item 23. Report of the Office of Internal Audit Susan Barnhart
Director, Internal Audit
- Item 23.1 Compliance Update Stacey Dodd
MUHA Compliance and Privacy Officer
- Item 24. Other Committee Business..... Tom Stephenson
Committee Chair

Other Business for the Board of Trustees

- Item 25. Revised MUHA Bylaws for Approval Dr. James Lemon
Chairman
- Item 26. Approval of Consent Agenda..... Dr. James Lemon
Chairman
- Item 27. Executive Session Dr. James Lemon
Chairman

Upon proper motion and vote, the Board may convene a closed session pursuant to SC Code Ann. §30-4-70. Although the Board will not vote on any items discussed in closed session, the Board may return to public session to vote on items discussed.

- Item 28. New Business for the Board of Trustees Dr. James Lemon
Chairman
- Item 29. Report from the Chairman Dr. James Lemon
Chairman

MUSC Health - Board Package
MUHA - Medical University Hospital Authority
Interim Financial Statements
August 31, 2023

Medical University Hospital Authority (MUHA)

Statement of Revenues, Expenses and Changes in Net Assets

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Statements of Net Position

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Statements of Cash Flows

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Note:

1) In FY2018, the internal financial statement format was changed to a FASB basis report to appropriately match the income stream of state appropriations and expenses incurred in addition to a presentation format that matches HUD and the credit market expectations.

Medical University Hospital Authority - Consolidated

Statement of Revenues, Expenses, and Change in Net Position

For the 2 Month Period Ending - August 31, 2023

Modified FASB Basis (in thousands)

	Current Month				Fiscal Year To Date					
	Actual	Fixed Budget	Variance	Var %	Actual	Fixed Budget	Variance	Var %	YTD Prior Year	
Operating Revenues										
Net Patient Service Revenue	\$288,087	\$269,016	\$19,071	7.09%	\$543,227	\$529,340	\$13,887	2.62%	\$431,269	
DSH	8,879	8,879	-	0.00%	17,758	17,758	-	0.00%	10,977	
Retail Pharmacy Revenue	55,022	46,872	8,150	17.39%	103,090	93,726	9,364	9.99%	83,878	
Other Revenue	16,303	12,622	3,681	29.16%	32,404	25,454	6,949	27.30%	12,692	
State Appropriations	6,457	5,357	1,100	20.54%	12,839	10,714	2,125	19.84%	4,787	
Total Operating Revenues	\$374,749	\$342,746	\$32,002	9.34%	\$709,318	\$676,993	\$32,325	4.77%	\$543,604	
Operating Expenses										
Salaries Wages	\$113,216	\$108,451	\$4,765	4.39%	\$221,559	\$214,932	\$6,626	3.08%	\$160,099	
Benefits	38,649	37,200	1,448	3.89%	77,331	73,738	3,593	4.87%	55,401	
Purchased Services	49,583	47,093	2,490	5.29%	96,483	94,281	2,203	2.34%	70,136	
Physician Services	12,837	17,139	(4,302)	-25.10%	30,137	34,251	(4,115)	-12.01%	30,698	
Pharmaceuticals	22,233	21,531	702	3.26%	45,163	41,815	3,349	8.01%	33,592	
Retail Pharmaceuticals	28,862	23,280	5,582	23.98%	54,009	46,553	7,457	16.02%	38,709	
Medical Supplies	48,815	45,477	3,338	7.34%	90,008	89,545	463	0.52%	74,431	
Other Supplies	6,913	5,380	1,533	28.50%	12,594	10,677	1,917	17.96%	7,444	
Utilities	3,268	3,430	(161)	-4.70%	6,876	6,845	31	0.45%	6,186	
Insurance	1,495	1,582	(86)	-5.46%	2,961	3,162	(202)	-6.37%	1,925	
Leases	2,410	2,608	(198)	-7.59%	4,536	5,062	(526)	-10.39%	7,220	
Other	6,474	5,685	789	13.88%	12,884	12,438	446	3.58%	6,227	
Total Operating Expenses	\$334,756	\$318,856	\$15,901	4.99%	\$654,541	\$633,299	\$21,242	3.35%	\$497,070	
EBIDA	\$39,993	\$23,891	\$16,102	67.40%	\$54,777	\$43,694	\$11,083	25.37%	\$46,534	
Depreciation	\$14,945	\$16,009	(\$1,064)	-6.65%	\$29,268	\$32,018	(\$2,750)	-8.59%	\$20,686	
Interest	3,333	3,538	(205)	-5.79%	6,689	7,076	(387)	-5.47%	6,480	
Operating Income (Loss)	\$21,714	\$4,344	\$17,371	399.92%	\$18,819	\$4,599	\$14,220	309.17%	\$19,369	
Operating Margin	5.79%	1.27%			2.65%	0.68%			3.56%	
NonOperating Revenue (Expenses)										
Gifts and Grants	\$333	\$321	\$11	3.50%	\$596	\$643	(\$47)	-7.27%	\$2,662	
Noncash Pension and Other Post Employment Benefits	(14,503)	(14,503)	-	0.00%	(29,005)	(29,005)	-	0.00%	(29,195)	
Investment Income	2,047	917	1,130	123.17%	3,435	1,834	1,600	87.25%	(533)	
Loss on Disposal of Capital Assets	72	2	70	3028.40%	68	5	63	1369.38%	-	
Other NonOperating Revenues (Expenses)	426	63	363	579.50%	745	125	620	494.56%	-	
Debt Issuance Costs	-	-	-	0.00%	-	-	-	0.00%	(10)	
Total NonOperating Revenues (Expenses)	(\$11,625)	(\$13,199)	\$1,574	-11.93%	(\$24,161)	(\$26,398)	\$2,237	-8.47%	(\$27,076)	
Income (Loss) before NonOperating Payments to MUSC Affiliates	\$10,089	(\$8,855)	\$18,945	-213.93%	(\$5,342)	(\$21,799)	\$16,457	-75.49%	(\$7,707)	
Non Operating Payments to MUSC Affiliates	-	-	-	0.00%	-	-	-	0.00%	-	
Change in Net Position	\$10,089	(\$8,855)	\$18,945	-213.93%	(\$5,342)	(\$21,799)	\$16,457	-75.49%	(\$7,707)	
Total Margin	2.69%	-2.58%			-0.75%	-3.22%			-1.42%	
Operating Cash Flow Margin	10.55%	6.32%			7.46%	5.79%			7.76%	

Unaudited - For Management Use

Medical University Hospital Authority – Consolidated

Notes to the Interim Financial Statements

Statement of Revenues, Expenses and Changes in Net Assets: YTD August 31, 2023 (Unaudited)
Actuals Compared to Fixed Budget

Revenue Explanation: August year-to-date net patient service revenues were favorable to budget by 2.6%, or \$13.9M. Inpatient surgeries were unfavorable to budget by 2.7%, and outpatient surgeries were favorable to budget by 3.2%. Transplant procedures were unfavorable to budget by 28.3%. Case Mix Index was favorable \$7.9M and Payor Mix shift was favorable \$2.7M.

Retail pharmacy revenues were favorable by \$9.4M due to continued growth and expansion into other markets.

Other Revenues were \$6.9M favorable to budget due to 340b revenues and quality achievement payments.

State Appropriations were \$2.1M favorable to budget due to Pee Dee Mental Health funding.

Expense Explanation: Salaries and wages were unfavorable to budget by \$6.6M. Benefits were unfavorable to budget \$3.6M due to increase in workers compensation rate.

Purchased Services were unfavorable to budget \$2.2M due to dietary, maintenance and contractual services.

Physician Services were favorable to budget \$4.1M due to timing of expenses associated with College of Medicine.

Pharmaceuticals, not explained by acuity and volume, were unfavorable to budget by \$4.6M. Retail pharmacy revenues, net of expenses, were favorable to budget by \$1.9M.

Medical and Other Supplies, not explained by acuity and volume, were \$8.7M unfavorable to budget.

Utilities, insurance, leases, and other expenses were favorable to budget by \$0.3M.

Statements of Net Position

Medical University Hospital Authority - Consolidated

Statements of Net Position (in thousands)

August 31, 2023 and June 30, 2023

Assets and Deferred Outflows	As of 08/31/2023 (unaudited)	As of 06/30/2023 (unaudited)
Current Assets:		
Cash and Cash Equivalents	\$ 160,091	\$ 198,552
Cash Restricted for Capital Projects and Major Programs	70,793	81,930
Cash Restricted for COVID-19 Stimulus Funding	686	686
Investments Unrestricted	340,393	314,581
Patient Accounts Receivable, Net of Allowance for Uncollectible Accounts of approximately \$397,900,000 and \$379,500,000	512,024	452,522
Due from Related Parties	2,759	5,249
Due from Third-Party Payors	48,243	49,557
Due from Joint Ventures and Partnerships	1,610	-
Other Current Assets	285,017	262,670
Total Current Assets	\$ 1,421,616	\$ 1,365,747
Investments Held by Trustees Mortgage Reserve Fund	\$ 78,238	\$ 77,066
Investments in Joint Ventures and Partnerships	62,816	33,880
Other Non-Current Assets	54,929	54,004
Capital Assets, Net	1,196,068	1,188,049
Total Assets	\$ 2,813,667	\$ 2,718,746
Deferred Outflows	\$ 910,040	\$ 893,242
Total Assets and Deferred Outflows	\$ 3,723,705	\$ 3,611,988
Liabilities, Deferred Inflows and Net Position		
Current Liabilities:		
Current Installments of Long-Term Debt	\$ 69,586	\$ 69,574
Current Installments of Capital Lease Obligations	36,736	35,098
Current Installments of Notes Payable	8,970	7,985
Due to Joint Ventures and Partnerships	-	1,295
Accounts Payable	234,809	220,246
Accrued Payroll, Withholdings and Benefits	185,735	166,364
Other Accrued Expenses	37,116	28,236
Unearned Revenue	13,517	-
Total Current Liabilities	\$ 586,469	\$ 528,798
Long-Term Debt	\$ 668,936	\$ 675,028
Capital Lease Obligations	215,767	205,516
Notes Payable	20,151	13,757
Total MUHA Liabilities	\$ 1,491,323	\$ 1,423,099
Net Pension Liability (obligation of the state of SC)	1,349,149	1,335,693
Net OPEB Liability (obligation of the state of SC)	1,060,314	1,045,764
Total Liabilities	\$ 3,900,786	\$ 3,804,556
Deferred Inflows	\$ 446,812	\$ 440,028
Total Liabilities and Deferred Inflows	\$ 4,347,598	\$ 4,244,584
Net Position:		
Net Investment in Capital Assets	\$ 211,748	\$ 214,560
Restricted:		
Under Indenture Agreements	78,238	77,066
Expendable for:		
Capital Projects	65,972	57,172
Major Programs	34,053	42,663
COVID-19 Stimulus Funding	686	686
Unrestricted (deficit)	(1,014,592)	(1,024,744)
Total Net Position	\$ (623,895)	\$ (632,596)
Total Liabilities, Deferred Inflows and Net Position	\$ 3,723,705	\$ 3,611,988

Unaudited - For Management Use

MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 08/31/2023 (Unaudited) and 06/30/2023 (Unaudited) - (in thousands)

Cash, Cash Equivalents and Investments

Unrestricted cash and cash equivalents decreased by \$38.5M from June 30, 2023. Significant FY2024 events decreasing cash include the \$30M Tidelands capital call.

The Authority's cash balance is as follows:	8/31/2023 Balance	6/30/2023 Balance
Insured (FDIC & SIPC)	\$ 2,000	\$ 2,000
Uninsured, uncollateralized by securities held by the pledging institution or by its trust dept or agent in other than MUHA's name	\$ 257,828	\$ 323,822
Total	<u>\$ 259,828</u>	<u>\$ 325,822</u>
Carrying Amount (cash and cash equivalents)	\$ 160,091	\$ 198,552
Restricted (cash and cash equivalents)	71,479	82,616
Total	<u>\$ 231,571</u>	<u>\$ 281,168</u>

The Authority has unrestricted available cash of \$500.5M as detailed below.

Cash and cash equivalents	\$ 160,091	\$ 198,552
Investments - unrestricted	340,393	314,581
Total	<u>\$ 500,484</u>	<u>\$ 513,133</u>

Fixed Income Securities:	8/31/2023 Balance	6/30/2023 Balance
Fannie Mae	\$ -	\$ 14,980
Federal Home Loan Bank	194,527	144,943
Federal Farm Credit Bank	108,669	113,711
Dreyfus Treasury Securities	206	663
Federal Home Loan Mortgage Corporation	33,849	33,567
Intl Bk Recon & Development	9,887	9,801
Federal National Mortgage Association	51,880	52,209
FED Farm CRD Discount NT	18,877	18,716
Total	<u>\$ 417,895</u>	<u>\$ 388,590</u>

Investment Income comprises the following:	8/31/2023 Balance	6/30/2023 Balance
Dividend and interest income	\$ 3,205	\$ 10,568
Realized and unrealized loss on investments	230	(2,323)
Total	<u>\$ 3,435</u>	<u>\$ 8,245</u>

Unaudited – For Management Use

MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 08/31/2023 (Unaudited) and 06/30/2023 (Unaudited) - (in thousands)

Net Patient Accounts Receivable

Compared to August year-to-date fiscal year 2023, Net Patient Service Revenue increased by \$122.6M, or 22.6%. Gross patient charges increased by \$409.6M, or 19.14%, for the comparison period due to increases in patient activity and comprehensive rate. Net revenue related to the Disproportionate Share Hospital (DSH) program administered by the State Department of Health and Human Services increased for the comparison period to \$17.8M from \$11M.

Payor class percentages changed between Blue Cross, Medicaid, and Medically indigent/self-pay/other; all other payor classes remained relatively stable as shown in the table below.

	8/31/2023 Balance	6/30/2023 Balance
Blue Cross	26%	29%
Medicare	35%	34%
Medicaid	11%	16%
Private insurance/managed care	15%	15%
Medically Indigent/self-pay/other	14%	6%
	<u>100%</u>	<u>100%</u>

Other Current Assets

The composition of other current assets is as follows:

	8/31/2023 Balance	6/30/2023 Balance
Inventory	\$ 106,009	\$ 106,217
Other Prepayments	99,517	97,593
Non-Patient Accounts Receivable	76,148	50,766
Lease Receivable	3,403	7,642
Unapplied Cash - Grant Payments	(71)	430
Accrued Interest	11	22
	<u>\$ 285,017</u>	<u>\$ 262,670</u>

Other Non-Current Assets

The composition of other non-current assets is as follows:

	8/31/2023 Balance	6/30/2023 Balance
Pension Investment (acquired 03/01)	\$ 49,277	\$ 47,741
Maintenance Contracts	4,400	5,012
Dept of Veterans Affairs Prepaid Rent	1,251	1,251
	<u>\$ 54,929</u>	<u>\$ 54,004</u>

Unaudited – For Management Use

MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 08/31/2023 (Unaudited) and 06/30/2023 (Unaudited) - (in thousands)

Third Party Payors

Medicare and Medicaid owes MUHA \$48.2M, a decrease of \$1.3M due to prior year Medicaid cost settlements.

	8/31/2023 Balance	6/30/2023 Balance
Medicare/Medicaid Accounts Receivable	\$ 48,243	\$ 49,557

The total net payable to MSV, MHI, Mainsail, Edgewater and MHP is reflected as a component of due from joint ventures and partnerships, net on the Statement of Net Position.

Joint Ventures & Partnerships

	8/31/2023 Balance	6/30/2023 Balance
Edgewater Surgery Center	\$ 2,613	\$ 1,005
MSV Health Inc (MHI)	241	207
Mainsail Health Partners	891	1,301
MUSC Strategic Ventures (MSV)	(2,116)	(3,808)
	\$ 1,610	\$ (1,295)

Deferred Outflows

	8/31/2023 Balance	6/30/2023 Balance
Pension	\$ 332,123	\$ 318,936
Other Post-Employment Benefits	541,469	540,214
Refunding bond amortization	36,448	34,092
	\$ 910,040	\$ 893,242

Accounts Payable

Accounts Payable increased by \$14.6M from June 30, 2023.

	8/31/2023 Balance	6/30/2023 Balance
Accounts Payable	\$ 234,809	\$ 220,246

Other Accrued Expenses

The composition of other accrued expenses is as follows:

	8/31/2023 Balance	6/30/2023 Balance
Accrued Interest	\$ 2,691	\$ 2,506
Amounts due to contractors	620	623
Advance from third party	8,000	8,000
Other	25,805	17,108
	\$ 37,116	\$ 20,236

Unaudited – For Management Use

MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 08/31/2023 (Unaudited) and 06/30/2023 (Unaudited) - (in thousands)

Unearned Revenue

Unearned revenue increased by \$13.5M from June 30, 2023 due to disproportionate share hospital (DSH) revenue.

	8/31/2023 Balance	6/30/2023 Balance
Disproportionate Share Hospital (DSH)	\$ 13,517	-
	<u>\$ 13,517</u>	<u>\$ -</u>

Long Term Debt

As of August 31, 2023, Current Installments of Long-Term Debt relates to HUD debt for Ashley River Tower (ART), Shawn Jenkins Children’s Hospital (SJCH) and the Central Energy Plant (CEP). Current Installments of Notes Payable relate to the Sabin Street Energy Plant. A table of outstanding balances by major issuance is listed below:

Project (mo/yr issued)	8/31/2023 Balance	6/30/2023 Balance
SJCH (06/2019)	\$ 282,006	\$ 283,511
Capital Leases (various - see below)	257,145	203,348
ART (12/2012)	200,425	240,614
CHS Acquisition (03/2019)	113,934	114,565
Lifepoint Acquisition (07/2021)	77,040	77,399
Nexton and Consolidated Service Center (10/2018)	33,519	33,699
CEP (12/2013)	25,705	26,156
Imaging Equipment (01/2019)	18,585	15,041
Edgewater (03/2019)	5,892	5,925
Patient Monitors (07/2016)	2,853	3,323
1 Poston Road (10/2021)	3,042	3,378
	<u>\$ 1,020,146</u>	<u>\$ 1,006,958</u>

Unaudited – For Management Use

MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 08/31/2023 (Unaudited) and 06/30/2023 (Unaudited) - (in thousands)

As of August 31, 2023, capital leases relate to various pieces of equipment and properties. A table of outstanding balances by equipment description is listed below:

Project (month/year issued)	8/31/2023 Balance	6/30/2023 Balance
Charleston Property Lease (various)	\$ 97,436	\$ 100,784
Charleston Equipment Lease (various)	51,780	44,040
Summey Medical Pavilion (04/2019)	41,083	40,931
RHN & Midlands Equipment Lease (various)	31,484	33,745
RHN & Midlands Property Lease (various)	15,610	11,128
Subscription-based Technology Agreement - ERP (10/22)	9,890	-
Medical Malls (02/2019)	9,098	9,151
Cardiovascular Equipment (03/2020)	650	686
Ultrasound (03/2019)	58	84
Computer software (09/2019)	56	65
	\$ 257,145	\$ 240,614

Annual debt service costs for FY2023 totaled \$113M. A table of debt service by major issuance is listed below, as well as by equipment description as it relates to capital leases:

Project (month/year issued)	Monthly Debt Service
Capital Leases (various - see below)	\$ 37,559
Nexton and CSC (10/2018)	33,519
ART (12/2012)	17,842
SJCH (06/2019)	9,218
CHS Acquisition (03/2019)	3,852
Patient Monitors (07/2016)	2,853
Imaging Equipment (01/2019)	3,581
CEP (12/2013)	2,764
Lifepoint Acquisition (07/2021)	2,192
1 Poston Road (10/2021)	1,713
Edgewater (03/2019)	199
	\$ 115,293

Unaudited – For Management Use

MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 08/31/2023 (Unaudited) and 06/30/2023 (Unaudited) - (in thousands)

<u>Project (month/year issued)</u>	<u>Monthly Debt Service</u>
Charleston Equipment Lease (various)	\$ 13,634
Charleston Property Lease (various)	9,769
RHN & Midlands Equipment Lease (various)	5,633
RHN & Midlands Property Lease (various)	4,322
Subscription-based Technology Agreement - ERP (10/22)	2,253
Medical Malls (02/2019)	365
Summey Medical Pavilion (04/2019)	1,248
Cardiovascular Equipment (03/2020)	222
Ultrasound (03/2019)	58
Computer Software (09/2019)	56
	<u>\$ 37,559</u>

Pension and Other Post Employment Benefit (OPEB) Liabilities

As of August 31, 2023, the net pension liability increased by \$14.5M from June 30, 2023.

As of August 31, 2023, the net other post-employment benefit liability increased by \$14.5M from June 30, 2023.

Deferred Inflows

Deferred inflows are constant compared to June 30, 2023. The following breakdown is below:

	<u>8/31/2023 Balance</u>	<u>6/30/2023 Balance</u>
Pension	\$ 11,619	\$ 4,447
Other Post-Employment Benefits	428,068	428,068
Equipment	3,867	-
Property Leases	3,259	7,513
	<u>\$ 446,812</u>	<u>\$ 440,028</u>

Unaudited – For Management Use

Statements of Cash Flows

MEDICAL UNIVERSITY HOSPITAL AUTHORITY - Consolidated

Statements of Cash Flows - (in thousands)

August 31, 2023 and June 30, 2023

	As of 08/31/2023 (unaudited)	As of 6/30/2023 (unaudited)
Cash flows from operating activities:		
Receipts received from patients and third-party payors	\$ 603,010	\$ 3,249,923
Other cash receipts	21,847	95,884
Payments to suppliers and employees	(621,881)	(3,355,991)
State appropriations	12,806	57,132
Net cash provided (used) by operating activities	\$ 15,781	\$ 46,949
Cash flows from noncapital financing activities:		
Proceeds from CARES Funding	\$ -	\$ 45,720
Proceeds from noncapital grants and gifts	263	3,673
Payments of revenue anticipation notes	-	(80,000)
Nonoperating revenues	745	(3,303)
Net cash provided (used) by noncapital financing activities	\$ 1,009	\$ (33,910)
Cash flows from capital and related financing activities:		
Capital expenditures	\$ (13,407)	\$ (118,126)
Capital appropriations	15,000	-
Capital grants and gifts received	313	14,862
Proceeds from disposal of capital assets	68	55
Payments of principal on long-term debt	(6,915)	(45,153)
Proceeds from financing debt	-	31
Payments of bond issuance cost	-	(20)
Payments of mortgage insurance premium	1,362	557
Payments on lease obligations	(6,675)	(7,944)
Proceeds on equipment replacement obligations	350	1,042
Interest payments	(2,903)	(33,755)
Net cash provided (used) by capital and related financing activities	\$ (12,808)	\$ (188,451)
Cash flows from investing activities:		
Proceeds from sale and maturity of investments	\$ 35,500	\$ 179,000
Investment income received	3,305	9,881
Purchases of investments	(65,133)	(213,410)
Net cash provided (used) by investing activities	\$ (56,327)	\$ (24,529)
Net increase (decrease) in cash and cash equivalents	(52,345)	(199,942)
Cash and cash equivalents at beginning of year	284,857	484,799
Cash and cash equivalents at end of year	\$ 232,511	\$ 284,857

Unaudited - For Management Use

**FACILITIES
HOSPITAL AUTHORITY - ORANGEBURG
LEASE RENEWAL
FOR APPROVAL**

OCTOBER 13, 2023

DESCRIPTION OF LEASE RENEWAL: This lease renewal is for 32,635 square feet of office and clinical space located at Orangeburg Medical Office Building, 1175 Cook Road, Orangeburg. The purpose of this lease renewal is to continue to provide office space for MUSC Health Endocrinology, Orthopedics, Cardiology, Behavioral Health, Urology and General Surgery. The current lease expires February 28, 2026; however, this early renewal will reduce the rent rate and provide tenant improvement allowance needed to bring the property up to MUSC branding standards. Beginning March 1, 2026, the rent per square foot shall be \$24.60 which is inclusive of operating costs, property taxes and property insurance. The total monthly rental payment will be \$66,901.75, resulting in an annual lease amount of \$802,821.00. Rent shall increase 3% annually and operating costs shall increase based on actual costs capped at 5% on controllable expenses.

As a renewal incentive the landlord has provided \$734,288.00 in tenant improvement allowance that may be used at renewal execution.

NEW LEASE AGREEMENT _____
RENEWAL LEASE AGREEMENT X

LANDLORD: OMOB, LLC

LANDLORD CONTACT: Erreca White, Regional Leasing Director

TENANT NAME AND CONTACT: MUSC Health, Anthony Sands

SOURCE OF FUNDS: General Hospital Funds

LEASE TERMS:

TERM: Ten (10) years: [3/1/2026 – 2/28/2036]

TOTAL AMOUNT PER SQUARE FOOT: \$24.60

TOTAL ANNUALIZED LEASE AMOUNT:

Year 1 \$802,821.00	Year 6 \$930,689.57
Year 2 \$826,905.63	Year 7 \$958,610.26
Year 3 \$851,712.80	Year 8 \$987,368.57
Year 4 \$877,264.18	Year 9 \$1,016,989.62
Year 5 \$903,582.11	Year 10 \$1,047,499.31

TOTAL AMOUNT OF RENT TERM: \$9,203,443.05

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE X
NET _____

**FACILITIES
HOSPITAL AUTHORITY - CHARLESTON
NEW LEASE
FOR APPROVAL**

OCTOBER 13, 2023

DESCRIPTION OF LEASE: This lease is for 380,573 square feet of office and clinical space located at Rutledge Tower, Rutledge Tower Annex and Rutledge Tower Physical Plant in Charleston. The purpose of this lease is to provide space for various departments to support patient needs on the Charleston Peninsula. Beginning November 1, 2023, the rent per square foot shall be up to \$12.83 (rounded). The annual payment shall be up to \$4,883,330.04 resulting in a monthly payment of \$406,944.17. Tenant shall have the option to renew for an additional term of five years.

NEW LEASE AGREEMENT X
RENEWAL LEASE AGREEMENT

LANDLORD: Mainsail Health Partners

LANDLORD CONTACT: Lisa Goodlett, Chief Financial Officer

TENANT NAME AND CONTACT: Medical University Hospital Authority, Patrick Cawley, M.D., Chief Executive Officer

SOURCE OF FUNDS: General Hospital Funds

LEASE TERMS:

TERM: Fifteen (15) years: [11/1/2023 – 10/31/2038]
AMOUNT PER SQUARE FOOT UP TO: \$12.83
ANNUALIZED LEASE AMOUNT UP TO: \$4,883,330.04

TOTAL AMOUNT OF RENT TERM UP TO: \$73,249,950.60

EXTENDED TERM: One (1) term, 5 years
Extended term rate to be determined

OPERATING COSTS:

FULL SERVICE
NET X

FACILITIES
HOSPITAL AUTHORITY - MIDLANDS
PROPERTY SALE
FOR APPROVAL

OCTOBER 13, 2023

PROJECT TITLE: MUHA PROPERTY DISPOSITION PLAN – MIDLANDS

PROJECT NUMBER: N/A

SALE PRICE: Appraised Value or Best Offer

BUYER: TO BE DETERMINED

JUSTIFICATION: The Medical University Hospital Authority owns three properties located in Midlands Region South Carolina. All properties are considered surplus as they do not add value to the operations or mission of MUHA, now or in the future. Buildings are in disrepair and would require substantial renovation.

1211 Roberts Street, Camden	Parcel #: C285-06-00-048	Built: 1950
110 South Cleveland Street, Kershaw	Parcel #: 01561-OX-007.00	Built: 1961
124 Battleship Road, Camden	Parcel #: C284-00-00-022	Built: 1980

MUHA is requesting the Board of Trustees approval to sell 1211 Roberts Street, 110 South Cleveland Street, and 124 Battleship Road. The property sale will follow the required process of the Department of Administration. This approval shall be contingent upon the Department of Administration and/or the South Carolina State Fiscal Accountability Authority (SFAA).

FACILITIES

ACADEMIC/RESEARCH

ESTABLISH PROJECT

FOR APPROVAL

DATE: October 13, 2023

PROJECT TITLE: Wellness Center Pool Renovations

PROJECT NUMBER: TBD

TOTAL ESTIMATED BUDGET: \$729,000.00

SOURCE(S) OF FUNDS: Wellness Center Funds

SCOPE OF WORK: This project will renovate the Wellness Center pool to correct various deficiencies. Scope of work includes pool deck and skimmer box repairs. The project will install a new secondary sanitation system, a new chemical control monitor, variable frequency drives, and a new chemical system. It will replace the fabric duct system and re-plaster the inside of pool. Code deficiency work includes filter media replacement, ADA potable lift installation, flow meter replacement, underwater lights replacement, and ADA additional handrail installation.

JUSTIFICATION: MUSC hired an outside pool consultant last year to perform a facility audit. Several deficiencies were pointed out that need to be corrected to ensure safe operation. Current pool systems are 18+ years old. The chemical treatment system is difficult to manage, and the feed controller is no longer available. Current pool setup does not meet all ADA requirements for safe entry and exit of the pool, and it does not meet any of the Model Aquatic Health Code. Proposed renovations will help meet that code and ensure that members have a safe and healthy pool environment.

FACILITIES

ACADEMIC/RESEARCH

ESTABLISH PROJECT

FOR APPROVAL

DATE: October 13, 2023

PROJECT TITLE: 96 Jonathan Lucas Street. Clinical Science Building 4th floor rooms 424-426 and 418.

PROJECT NUMBER: TBD

TOTAL ESTIMATED BUDGET: \$260,000.00

SOURCE(S) OF FUNDS: Surgery Reserves

SCOPE OF WORK: Renovations include current resident space receiving new flooring and finishes. Removing a wall between 428 and 426 and making 2 oversized spaces into 3 offices. Room 418 is an old lab being used as storage, this space will be abated, and all casework removed. A lactation space will be added in the front. Renovations include demolition of select spaces and complete interior finish updates.

JUSTIFICATION: The existing space is outdated and inefficient. This renovation is needed to improve operational efficiency and care outcomes for these important student services.

FACILITIES
ACADEMIC/RESEARCH
BUDGET ADJUSTMENT
FOR APPROVAL
DATE: October 13, 2023

PROJECT TITLE: MUSC Parking Garages Structural & Waterproofing Repairs

PROJECT NUMBER: H51-N370

TOTAL ESTIMATED BUDGET: \$2,675,000

SOURCE(S) OF FUNDS: Parking Revenue

PREVIOUS APPROVALS: MUSC BOT Original Approval (\$2,275,000 on 12/9/2022)

BUDGET CHANGE REQUEST: This request is to increase the project budget by \$400,000.

SCOPE OF WORK: This project will make miscellaneous concrete, steel, and waterproofing repairs in the President Street, Ashley Rutledge, McClennan Banks, and Jonathan Lucas Parking Garages to correct deficiencies identified in the 2019 Campus Wide Parking Garages Structural Review (updated 2022). Structural deficiencies must be corrected to maintain the long-term viability of the President Street, Ashley Rutledge, McClennan Banks, and Jonathan Lucas parking garages.

JUSTIFICATION: Design is complete on this project. The current updated cost estimate indicates a \$400,000 budget increase is needed to complete the required critical scope of work.



Bylaws of the Medical University Hospital Authority Board of Trustees

169 ASHLEY AVENUE
CHARLESTON, SOUTH CAROLINA 29425
October 13, 2023

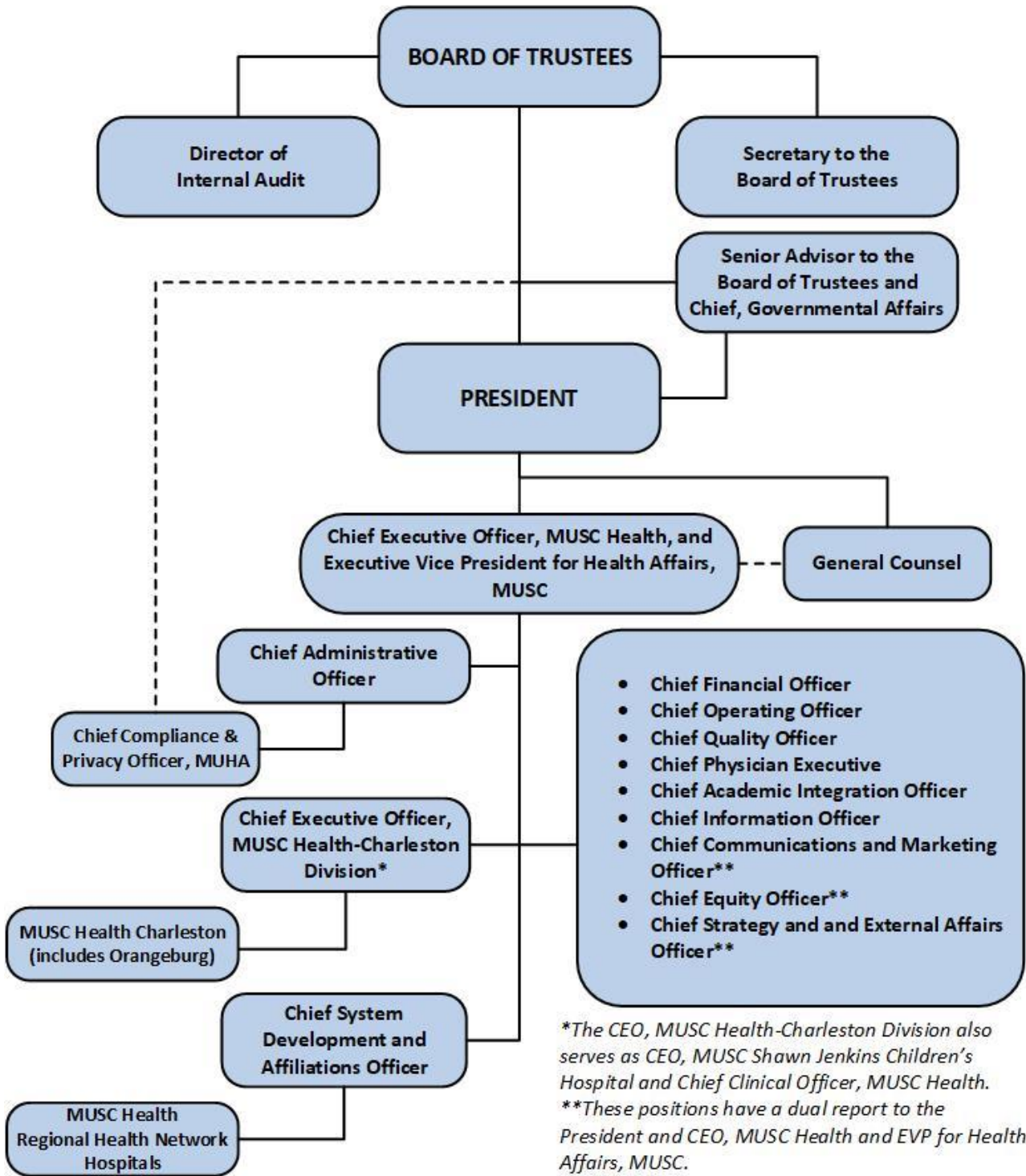
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FOREWORD

1. The Medical University Hospital Authority does not discriminate on the basis of race, color, religion, sex, age, national origin, disability, veteran status, genetic information, sexual orientation, or gender identity except where sex is a bona fide occupational qualification.
2. Since the English language contains no singular pronoun that includes both sexes, wherever a masculine term appears in this document it signifies both genders.
3. The meetings of the Board of Trustees are held in conformance with the Freedom of Information Act as amended, S.C. Code Ann. §30-4-10, *et seq.*

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY
ORGANIZATIONAL CHART**
(As referenced in the MUHA Board of Trustees Bylaws)



BYLAWS OF THE MEDICAL UNIVERSITY HOSPITAL AUTHORITY BOARD OF TRUSTEES

Section I. Powers and Duties of the Board of Trustees

(A) The final authority and responsibility for the governance of the Medical University Hospital Authority (the "Authority" or "MUHA"), its hospitals (including the Charleston division and hospitals within the MUSC Health Regional Health Network); clinics; outreach programs, and ancillary functions are vested in the Board of Trustees ("Board") of the Authority in accordance with the statutes of the State of South Carolina pertaining thereto. The MUHA hospitals, including remote campus(es) of the Charleston division and hospitals within the MUSC Health Regional Health Network, may have advisory boards who serve in an advisory capacity to the MUHA Board. The MUHA Board, however, retains fiduciary authority over the operations of all hospitals owned and operated by MUHA.

(B) MUSC Health is the clinical health system of the Medical University of South Carolina (MUSC) which includes MUHA, the University Medical Associates of MUSC, MUSC Community Physicians, physician practices, and other affiliated organizations.

(C) The Board, directly or through its authorized committees, shall adopt policies, rules, and regulations as it may deem proper for its own governance and the governance and management of the activities and resources of the Authority; define its general program of educational, research and clinical activity, and annually at or before its August meeting fix and approve the Authority's request for State appropriations, if any, and approve the budget for the next fiscal year.

(D) The Board avoids conflict of interest. Any Trustee having a potential or perceived conflict of interest shall provide a written and signed statement of the facts to the Chairman and refrain from voting, participating, or influencing a decision on the matter. The meeting minutes shall include a copy of the written statement that reflects the reason(s) and the Trustee shall be excused from any votes, deliberations, and other actions on the matter in accordance with S.C. Code Ann. §8-13-700.

(E) The Board shall name the principal officers of the Authority as prescribed in Section V. of these Bylaws, but it may delegate to those elected officers the employment of subordinate officers and employees.

(F) The Board shall review or review and revise these Bylaws at least every four (4) years or earlier if a material change occurs.

Section II. Meetings of the Board of Trustees

(A) Regular Meetings.

(1) Regular meetings of the Board shall be held on the second Friday of February, April, August, October, and December, and on the day before the commencement exercises of MUSC, provided that the date, place, time, and/or medium of any regular meeting may be changed by the Chairman.

(2) Regular meetings of the Board may be in person, via teleconference, or video conference.

(3) All regular meetings and any changes in the date, place, time, and/or medium thereto, shall be publicly noticed in accordance with S.C. Code Ann. §30-4-80.

(B) Special and Emergency Meetings.

(1) Special or emergency meetings of the Board may be called at the will of the Chairman; or

(2) Upon the written request of three or more Trustees, the Chairman shall call a special meeting of the Board.

(3) At least 24 hours' notice of any special meeting shall be given to the Trustees and shall be publicly noticed in accordance with S.C. Code Ann. §30-4-80.

(4) The 24-hour notice will not apply to emergency meetings in accordance with S.C. Code Ann. §30-4-80.

(5) Special or emergency meetings of the Board may be in person, via teleconference, or videoconference.

(C) Meeting Cancellation. Any regular, special, or emergency meetings of the Board may be postponed or canceled by the Chairman due to unforeseen circumstances including, but not limited to, acts of God, government regulation, and/or a declared public health emergency.

(D) Agenda. Prior to each regular meeting of the Board and with the notice of any special or emergency meeting, the Secretary of the Board shall provide a proposed agenda and pertinent information for the meeting. Any changes to the agenda shall be made in accordance with S.C. Code Ann. §30-4-80.

(E) Executive Session. All meetings of the Board and its committees shall be public unless the matter being discussed falls within the provisions of S.C. Code Ann. §30-4-70 or as otherwise allowed by law, in which event the Board or committee, as applicable, may enter into executive session for the purpose of considering such matter. If it is determined either by the Chairman or by a majority of the Board or committee during the course of such considerations in executive session that the matter is not properly the subject of an exception to the South Carolina Freedom of Information Act, the Board or committee shall discontinue consideration of the matter and move on to other matters, if any, appropriate for consideration in executive session. Thereafter, the Chairman or presiding officer of the Board or committee shall terminate the executive session and reconvene the public session for consideration of such matters requiring action. Only voting members of the Board or committees shall remain for the executive session unless the Chairman deems otherwise and specifically requests such other person or persons to be in attendance.

(F) Quorum. A majority of the elected and ex-officio voting Trustees shall constitute a quorum. Except as otherwise provided in these Bylaws or as required by South Carolina law, the act of the

majority of the Trustees in attendance at a meeting at which a quorum is present shall be the act of the Board.

(G) **Voting.** All votes will occur publicly. Except as otherwise specifically provided herein, all matters coming before the Board or a committee thereof for determination shall be determined by a majority of the Trustees in attendance by voice acclamation. Upon request of any Trustee or committee member, or as otherwise required by law, a vote by the Board or committee, as applicable, shall be by a call of the roll or signed written ballot. The results of all votes shall be recorded in the minutes of the Board or committee.

(H) **Order of Business.** The order of business for all meetings of the Board shall be as follows:

(1) **Roll call.** When MUSC and MUHA Board meetings are held concurrently, a single roll call will be taken and will serve for both meetings.

(2) Corrections and approval of all minutes of regular, special, or emergency Board or committee meetings not previously approved.

(3) Reports and recommendations of the President, who may at his discretion call upon other officials of the Authority for reports on their areas of authority.

(4) Reports of standing committees.

(5) Reports of special committees.

(6) Old business.

(7) New business.

(I) **Rules of Order.** Except as charged by specific rules and regulations of the Board, the current edition of *Robert's Rules of Order* shall constitute the rules of parliamentary procedure applicable to all meetings of the Board and its several committees.

Section III. Officers of the Board of Trustees

(A) **Ex-Officio Chairman.** The Governor of the State of South Carolina is the voting ex-officio Chairman of the Board, and he shall preside at those meetings of the Board that he attends. The Governor's designee will vote for the Governor in his absence.

(B) **Chairman.** The Chairman of the MUSC Board shall serve as the Chairman of the MUHA Board. The Chairman shall:

(1) Preside at all meetings at which the ex-officio Chairman does not preside;

(2) Create board committees not otherwise provided for, including ad hoc and subcommittees, and appoint Trustees to serve;

- (3) Be an ex-officio member of all standing committees of the Board;
- (4) Execute all legal documents and instruments on behalf of the Board;
- (5) Represent the Board in making any budget requests to the General Assembly of the State;
and,
- (6) Serve as the official spokesperson of the Board.

(C) **Vice Chairman.** The Vice Chairman of the MUSC Board shall serve as the Vice Chairman of the MUHA Board. The Vice Chairman shall perform the duties of the Chairman in his absence, disability, or unavailability.

(D) **Secretary.**

(1) The Secretary of the MUSC Board shall serve as the Secretary of the MUHA Board and serve as Secretary of all Board committees.

(2) **Duties.** It is the duty of the Secretary to arrange for all Board meetings and to act as Secretary to all Board committees, to keep records and minutes of Board actions, to review and prepare proposed revisions to the Bylaws of the Board every four (4) years or earlier if a material change occurs, and to complement the links with the President. In this role, the Secretary's primary responsibility is to the Trustees.

The Secretary and staff will:

- (a) Prepare agenda, place requests in proper format for Board meetings and Board action, record minutes of all meetings, and mail notices and other information to Trustees;
- (b) Assist the Board in the review and preparation of proposed revisions to the Bylaws of the Board every four (4) years or earlier if a material change occurs. Upon completion of the review by the Board, incorporate all adopted amendments, and submit changes to other parts of the Bylaws which are reasonably implied by the adopted amendments;
- (c) Obtain necessary legal opinions pertaining to the Board as an entity and to individual Trustees in their official capacities;
- (d) Receive all direct correspondence, reports, telephone calls, etc., for the Board. Formulate proposed actions and communicate results to the Chairman and Trustees;
- (e) Relay to the President requests received by Trustees from constituents;
- (f) Make all arrangements for meetings of the Board and committees; make travel accommodations and meal arrangements, including social functions when appropriate;
- (g) Keep all records of Board actions taken via mail or telephone between meetings;

- (h) Process the Board's expenses including supplies, printing, binding, travel, subsistence, and per diem;
- (i) Handle routine correspondence on behalf of the Chairman and Trustees;
- (j) Provide copies of minutes of Board meetings to Trustees and others as appropriate;
- (l) Keep a log of term of office and appropriate filing duties and procedures for Trustees;
- (m) Collaborate with the Office of the General Counsel on compliance with the requirements of the South Carolina Freedom of Information Act as it pertains to Board meetings and records; and
- (n) Advise the Chairman on filling certain seats on affiliate boards, as specified by the affiliates' bylaws. As such positions become available, Trustees will be made aware of the open seat prior to the Chairman appointing an individual to fill the seat. Where two or more seats are available on an affiliate board consideration shall be given to filling the slots with one professional and one layperson from the Board.

(E) Internal Auditor.

(1) The Internal Auditor of MUSC shall serve as the Internal Auditor of MUHA. The Board directs that the Internal Auditor's position and its support staff shall report and be accountable directly to the Board. It is further directed that the Board shall be responsible for managing the Internal Auditor's tenure and for setting the financial budget for the Internal Audit Department, including salaries, operational expenses, and support costs.

(2) **Duties.** The Internal Auditor is responsible for managing a professional Internal Audit Department to provide analyses, appraisals, recommendations, counsel, and information concerning the activities reviewed to management, and ultimately to the Board.

(3) The Internal Auditor is also responsible for providing the Board with information about the adequacy and effectiveness of the organization's system of internal control and the quality of performance.

(4) The Internal Auditor will assist the Audit, Compliance, and Risk Committee in carrying out its duties as stated in Section IV(D)(1) of these Bylaws.

(5) The Internal Auditor will assist the Audit, Compliance, and Risk Committee in the selection, oversight, and evaluation of the external auditor.

(F) Trustees Emeriti. The Board may recognize a former Trustee for loyal, dedicated, and significant service to the Authority. Trustee Emeritus status will be granted when a former Trustee is nominated in writing by a current Trustee and elected by a two-thirds majority vote. To be eligible, the former Trustee must have served at least eight (8) consecutive years or have been awarded an honorary degree by MUSC.

Trustees Emeriti are non-voting, ex-officio members who are elected for life and provide support for the Authority as knowledgeable friends and ambassadors. Trustees Emeriti will be invited to all Board events and will be reimbursed in accordance with the Board Travel Policy.

Section IV. Committees of the Board.

(A) **Standing Committees.** In addition to special or ad hoc committees, there shall be the following standing committees:

- (1) Audit, Compliance, and Risk
- (2) Operations, Quality, and Finance
- (3) Physical Facilities

(B) **Organization and Terms of Office.** All standing committee assignments shall be made by the Chairman from the membership of the Board within 30 days following the August meeting each even-numbered year. Their terms of service shall be for two (2) years. Each standing committee shall be composed of a minimum of three (3) members. Each standing committee shall elect its chairman from its members by a majority vote taken by voice acclamation at the first committee meeting following the August meeting of the Board at which the Chairman is elected, excluding special elections, or at the first regular meeting of a new standing committee. Upon request of any standing committee member, a vote by the committee shall be by a call of the roll, and the results of such roll call vote shall be recorded in the minutes of the committee. Trustees may only serve as Chairman of more than one standing committee of the Authority or MUSC Boards when the same committee (e.g., Physical Facilities, Audit, Compliance, and Risk) serves both entities.

(C) **Quorum.** A majority of the membership of any standing committee shall constitute a quorum.

(D) **Powers and Duties of Standing Committees.** Standing committees will make appropriate and timely reports and recommendations to the Board which, upon approval by the Board, shall become established policy. Standing committees shall also report to the Board on all financial matters in its area of concern. Members of committees shall uphold their duty of care by attending and participating in meetings, strengthening their understanding of the institution and its operations, maintaining professional skepticism, addressing appropriate subjects, gathering adequate facts, making reasonable and prudent inquiries before making a decision, and seeking outside counsel when necessary. The standing committees shall have the following powers and duties:

(1) **Audit, Compliance, and Risk Committee.**

- (a) The Audit, Compliance, and Risk Committee shall concern itself with assisting the Board in discharging its fiduciary and stewardship obligations relative to the reliability and integrity of 1) systems of internal control, 2) accounting practices, 3) annual reporting, 4) internal and external audit processes, 5) management of business exposures and 6) compliance with legal, regulatory, and ethical requirements.

(b) The committee will provide an open avenue of communication among the internal and external auditors, management, compliance teams, enterprise risk, and the Board. The full Board will continue to have complete access to management and the Internal Audit, Compliance, Enterprise Risk, and Legal departments and may request these departments to review areas of concern to them.

(c) The committee will also review the scope of the Compliance and Risk programs of MUHA in accordance with the Audit, Compliance, and Risk Committee Charter.

(d) The role of the committee is oversight. It is not the duty of the committee to prepare financial statements or to conduct audits to independently verify management's representations or to determine that the financial statements are complete and fairly present the financial condition of MUHA. These are the responsibilities of management and the external auditors.

(e) The committee has the full authority to review/investigate any matter or activity within the scope of its responsibilities. It shall have direct access to management, Internal Audit, Compliance Officers, Enterprise Risk Management, Office of General Counsel, and any other members of or resources within MUHA and its affiliated organizations. All employees shall be directed to cooperate as requested by members of the committee. The committee shall also have the resources and authority to retain special legal, accounting, or other experts it deems necessary in the performance of its responsibilities.

(f) Each member of the committee, including the chairman, shall be independent and by reason of education or experience possess such degree of financial literacy as required to oversee the performance of the internal and external auditors, review MUHA's financial statements, and otherwise faithfully execute the role of the Audit, Compliance, and Risk Committee set forth in the Bylaws. At least one member of the committee should have appropriate experience with internal controls, an understanding of applicable accounting principles, the application of such principles in preparing or auditing financial statements, health care compliance, and an understanding of audit committee functions.

(g) The Audit, Compliance, and Risk Committee shall meet at least two times per year.

(h) The committee will set the appropriate tone in communicating the importance of internal control and direct management to establish appropriate internal controls.

(i) The Management Development and Compensation Subcommittee shall be a subcommittee of the Audit, Compliance, and Risk Committee and reports to the Board through the Audit, Compliance, and Risk Committee.

- i. The subcommittee shall ensure that executive management and employees of the entities receive compensation that is market-level competitive, supports achieving the entities' strategic objectives, and is relevant to the individual's annual job performance while being sensitive to funding availability and longer-term budget goals. The subcommittee will review all policy matters related to the evaluation and

compensation of the President, the Vice Presidents, the Administrators, the Secretary of the Board (collectively “Executive Leadership”), the Internal Auditor, and any other positions the subcommittee may decide. The subcommittee will make recommendations to the Board via the Audit, Compliance, and Risk Committee regarding these matters. The subcommittee will assist the Board in determining a compensation package for the President and advise the President regarding appropriate compensation structures for other members of Executive Leadership.

- ii. The subcommittee shall review, at least annually, MUHA’s assessment of potential candidates for promotion (Key Employees) to, at a minimum, a Vice President, Administrator, or other senior executive position designated by the Board. The assessment should identify candidates’ potential for promotion, professional development needed to address perceived deficiencies in a candidate’s preparedness for promotion, or other actions to develop a “deep bench” of potential MUHA leaders. The subcommittee shall assist the President in determining appropriate professional development assistance for the MUHA Key Employees and in determining the best approaches to providing that assistance. The subcommittee shall review, at least annually, the Management Development plans in place and planned to ensure that all employees are encouraged to continuously improve their professional capabilities.
- iii. Members of this subcommittee will be appointed by the Chairman of the Board and are not limited to members of the Audit, Compliance, and Risk Committee. The Chairman of the Audit, Compliance, and Risk Committee will serve as the chairman of this subcommittee.
- iv. The subcommittee shall meet as needed. All Trustees are encouraged to attend and participate in the subcommittee meetings.
- v. No offer of compensation included under (ii.) above, whether written or oral, subject to the review of the Management Development and Compensation Subcommittee, shall be effective as binding on the entities without the required approval(s).

(2) Operations, Quality, and Finance Committee.

(a) The principal objectives of the Authority, to include all hospitals and clinics, outreach programs, and all services rendered to all patients, are to support the tripartite mission of MUSC and the Authority including:

- i. To deliver direct health services as a corollary to the primary objective of education and to establish a healthcare system to support the needs of the State of South Carolina, and

- ii. To improve the organization and delivery of the healthcare system to society as a demonstration of responsibility, in conjunction with the appropriate State professional organizations.
- (b) In order to implement these objectives, the Operations, Quality, and Finance Committee shall concern itself with the operations of the Authority, including its hospitals, clinics, outreach programs, and all services rendered to patients. This committee will recommend and seek Board approval for necessary outpatient clinics in off-campus locations. With Board approval, these recommendations will be forwarded to the Physical Facilities Committee.
- (c) In like manner, the planning of hospital services; the organizational structure for the delivery of health care; human, financial, and informational resources of the Authority and related activities to include the development and approval of the budget, and all other specific financial and contractual matters, quality of care, quality assurance mechanisms, credentials review and privilege delineation, and review of the committee's performance annually, are also responsibilities of this committee.
- (d) The Chief Executive Officer (CEO), MUSC Health, or his designee, shall report quality assurance findings to the committee at each meeting. This report shall include quality indicators, departmental activities, and mechanisms for resolving patient care problems. The quality assurance findings of the committee shall be reported to and acted upon by the full Board. These reports should include activities related to quality assurance within the MUSC Health system.
- (e) The committee shall review the recommendation of the President for the CEO, MUSC Health, pursuant to Section V.B., and the medical staff pursuant to Section VI.A. and shall make its recommendations thereon to the Board.
- (f) The committee shall concern itself with the broad financial overview of the Authority, as well as with the operation, routine care, and maintenance of the existing physical facilities of the Authority. Specific financial details for physical facilities will be provided in the Physical Facilities Committee of the Board.
- (g) The committee shall especially concern itself with such matters as procurement, accounting, budgeting, and information systems.
- (h) The committee shall concern itself with the financial and fiscal policies and procedures of the Authority.
- (i) The committee will assist the Audit, Compliance, and Risk Committee in setting the appropriate tone in communicating the importance of internal control and directing management to establish appropriate internal controls.
- (j) The proposed annual budget for the Authority shall be prepared by the appropriate Authority officers for review by the committee.

(k) The committee shall concern itself with personnel policies and personnel administrative programs to achieve satisfactory quality, productivity, and morale of personnel of the Authority.

(3) Physical Facilities Committee.

(a) The Physical Facilities Committee shall concern itself with the real property and improvements thereto of the Authority. It shall be responsible for prioritizing and implementing all development plans for Authority properties and their improvements. It shall solicit, evaluate, and select suggestions and proposals from administration, consultants, and other professionals relating to the development and capital improvements of the physical facilities and make recommendations to the Board. This committee will only be concerned with capital projects exceeding cost limits specified in approved Board policies. This committee shall assume full responsibility of the Authority Facility Plan, to include, but not limited to, 1) selecting architects, engineers, and other related professionals; 2) prioritizing all requests for facilities; 3) conducting feasibility studies; and 4) reviewing major renovations required for the installation of equipment.

(b) To help carry out the duties of the committee, the committee chairman can appoint one member of the Physical Facilities Committee and two members of the Board at large as a separate project committee for each major building project for architect/engineer and related construction professionals' selections. There may be multiple project committees with different Trustees functioning concurrently for different projects. A project committee is an active part of the Physical Facilities Committee and serves at the supervision, control, and direction of the Physical Facilities Committee. The committee chairman shall take into account any expertise or experience of Trustees and their willingness to serve.

(c) The committee shall be charged with the responsibility of all Board matters relating to the physical properties of the Authority; the design and location of new buildings, master planning, improvements or remodeling of buildings, and all other matters having to do with the preservation of the Authority's physical facilities. It shall report to the Board with its recommendations thereon and on all contracts relating to new construction, capital improvements, and major repairs/renovations to existing buildings and grounds.

(d) The committee will establish a formal mechanism decreeing the time and appropriate ceremony to formally accept any completed project.

(e) The CEO, MUSC Health, or his designee will update the Physical Facilities Committee as needed on 1) preliminary details of costs associated with various developments and improvements of physical facilities, 2) construction progress, 3) budgetary increases on construction/facility improvements; and 4) all change orders to date.

(f) Once the committee accepts and prioritizes capital project(s) for development, the project(s) will be forwarded to the Operations, Quality, and Finance Committee for funding consideration. The Operations, Quality, and Finance Committee will have the responsibility

for seeking appropriate funding in consideration of the Authority's budgetary status, bonding requirements, and other financial requirements or restrictions of the Authority. In accordance with approved Board policies, the Operations, Quality, and Finance Committee will make recommendations for the approval of expenditures to the full Board.

Section V. The Officers and Administration of the Authority.

(A) **The President.** The Chief Executive Officer of the Authority shall be its President who shall be the President of MUSC.

(1) The President shall have and exercise full executive powers over the Authority and its related operations within the framework of the policies established by the Board.

(2) The President shall be authorized to bind the Authority and make delegations as he deems necessary in accordance with South Carolina law, except for powers that the Board retains.

(3) More specifically, the President shall be charged with the organization of the administrative and professional personnel of the Authority and the method of selecting the personnel, subject only to the limitations imposed by these Bylaws, South Carolina laws, and applicable State policies and procedures. He shall be the medium of formal communication between the Board and the administrative organization of the Authority and also the official spokesman of the Authority except as to matters within the special province of the Board, in which realm the Chairman shall be the official spokesman. The President, with his appropriate executive officers and the appropriate committees, shall prepare or receive and forward all requisite reports, budgets, and presentations to public agencies and to the Board.

(4) The President shall present to the Board an organizational chart showing divisions, departments, and lines of reporting and command in the administrative organization of the Authority. After approval of such organizational chart, any changes shall be made only after the proposed change has been approved by the Board.

(B) **Chief Executive Officer, MUSC Health and Executive Vice President for Health Affairs.** By and with the advice of the President and/or appropriate standing committee, the Board shall elect the CEO, MUSC Health, and Executive Vice President for Health Affairs. The Board shall also approve his total compensation package and subsequent changes thereto. The CEO, MUSC Health, and Executive Vice President of Health Affairs, will be elected by a majority vote of the Trustees in attendance and the vote shall be conducted in accordance with Section II.G. of these Bylaws.

(1) The CEO, MUSC Health, and Executive Vice President for Health Affairs, is administratively responsible to the President and Board for all clinical services delivery of MUSC Health as well as human, financial, informational resources, and related activities. The CEO shall exercise overarching control and responsibility for all hospitals owned and operated by MUHA including remote campus(es) of the Charleston Division and hospitals within the MUSC Health Regional Health Network.

(2) The CEO, MUSC Health and Executive Vice President for Health Affairs, is expected to align strategically with the Executive Vice President for Academic Affairs and Provost related to the development and implementation of joint initiatives to ensure overall alignment of the mission and vision of the clinical enterprise and shall ensure that MUSC Health provides a supportive environment for high quality sophisticated clinical teaching and research programs carried out by MUSC Faculty. This officer shall formulate policies with respect to the clinical, educational, and research activities of MUSC Health and is expected to align strategically with the Dean, College of Medicine, and Vice President for Medical Affairs, for all College of Medicine clinical activities as well as MUSC Physicians.

(3) The CEO, MUSC Health, shall be authorized to bind the Authority and make delegations as he deems necessary in accordance with South Carolina law, except for powers that the Board or the President retains.

(4) The CEO, MUSC Health, shall appoint the officers and administrators of the Authority including, but not limited to, the CEO, of MUSC Health-Charleston Division and the Chief System Development and Affiliations Officer.

Section VI. The Medical Staff.

(A) The Board shall create a medical staff organization (the “Medical Staff”), whose membership shall be comprised of professional healthcare providers (i.e., physicians, dentists, osteopaths, etc.), who are privileged to attend to patients in Authority hospitals. The selection of the Medical Staff is made by the Board upon the review and recommendation of the Operations, Quality, and Finance Committee. The Medical Staff shall propose and adopt bylaws for its internal governance, as specified in its Medical Staff Bylaws, which shall be effective when approved by the Board. According to Joint Commission standards, neither the Board nor the Medical Staff can unilaterally amend the Medical Staff Bylaws or Rules and Regulations. These Bylaws shall set forth the policies by which the Medical Staff exercises and accounts for its delegated authority and responsibilities. The Bylaws shall include a mechanism for the review of decisions, including the right to be heard at each step of the process, when requested by a member of the Medical Staff. Whenever the Board does not concur with the Medical Staff recommendation relative to appointment and clinical privileges, there must be a provision in the Bylaws for a review of the recommendation by a joint committee of the Medical Staff and the Board before a final decision is reached by the Board.

(B) While the medical care provided to the patients in Authority hospitals is the ultimate responsibility of the Board, it is the policy of the Board to delegate this function, insofar as is legally permissible, to the Medical Staff. Thus, the Medical Staff is responsible for the delivery of health services, keeping pace with advances in medical science, evolving new concepts of improved organization, and promoting better health care, education, and research. Nevertheless, the Board shall review the efforts of the Medical Staff in its conduct of ongoing appraisal of the quality of care provided at Authority facilities. In addition, the Board shall have the final authority on all appointments, reappointments, and other changes in the Medical Staff, the granting of clinical privileges, and disciplinary actions, including a provision for the termination of professional healthcare providers who are members of the Medical Staff in a medico-administrative position in

accordance with procedures as established in the Medical Staff Bylaws, and all matters relating to professional competency.

Section VII. Appeals to the Board.

(A) **Medical Staff.** The right of appeal to the Board by any member of the Medical Staff or the administration is a right recognized by the Board and shall be exercised in accordance with the respective grievance procedures for the Medical Staff as approved by the Board as outlined in the Medical Staff Bylaws.

(B) **Administrative Personnel.** With respect to administrative personnel, the Board, in its sole discretion, may grant a review of any adverse administrative action. However, if this review is granted, the Board shall not be required to conduct a hearing or hear arguments but shall review the record of any proceedings.

Section VIII. Certain Income Tax Exemption Purposes Matters.

(A) **General.** In addition to the other purposes of the Authority as set forth in the Authority's enabling legislation which is codified under S.C. Code Ann. §59-123-10 et seq., and other purposes set forth below, the Authority is constituted so as to attract substantial support from contributions, directly or indirectly, from a representative number of persons in the community in which it operates and other sources which are appropriate under the applicable provisions of the Internal Revenue Code of 1986, as amended ("Code"), governing income tax-exempt organizations, and has not been formed for pecuniary profit or financial gain, and no part of the assets, income, or profits of the Authority is or shall be distributable to, or inure to the benefit of, its trustees or officers except to the extent permitted under the applicable laws of South Carolina, and the applicable provisions of the Code governing income tax-exempt organizations. No substantial part of the activities of the Authority shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Authority shall not participate in, nor intervene in (including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office. Notwithstanding any other provisions of the Authority's enabling legislation, which is identified above, the Authority shall not carry on any other activities not permitted to be carried on (i) by a corporation exempt from federal income tax under Code section 501(c)(3) or (ii) by a corporation, contributions to which are deductible under Code section 170(c).

(B) The funds or assets of the Authority shall not be distributed or otherwise made available to any organization or entity other than the State of South Carolina and its agencies and instrumentalities (including, without limitation, MUSC) unless such funds or assets are transferred or exchanged in accordance with applicable South Carolina law; and in return for goods or services of equal value or unless such funds or assets are distributed or otherwise made available in furtherance of a scientific, educational, or charitable purpose, or for the purpose of lessening the burdens of government, qualifying as exempt under the aforementioned provisions of the Code.

Section IX. Requirements of Section 242 of National Housing Act, As Amended.

(A) The Authority shall provide on a nonprofit basis hospital facilities and services for the care and treatment of persons who are acutely ill who otherwise require medical and related services of the kind customarily furnished most effectively by hospitals, pursuant to Section 242 of the National Housing Act, as amended.

(B) The Authority shall have the power to mortgage or otherwise hypothecate its real and personal property and to do and perform all acts reasonably necessary to accomplish the purposes of the Authority including the execution of a Regulatory Agreement with the Secretary of Housing and Urban Development, acting by and through the Federal Housing Commissioner, and of such other instruments and undertakings as may be necessary to enable the Authority to secure the benefits of financing with the assistance of mortgage insurance under the provisions of the National Housing Act. Such Regulatory Agreement and other instruments and undertakings shall remain binding upon the Authority, its successor and assigns, so long as a mortgage on the Authority's property is insured or held by the Secretary of Housing and Urban Development.

(C) So long as a mortgage on the Authority's property is insured or held by the U.S. Department of Housing and Urban Development, these provisions within the Authority's Bylaws may not be amended without the prior written approval of the said Secretary.

(D) In the event of a conflict between any of the provisions of these Bylaws and any of the provisions of the Note, Mortgage, Security Agreement, or Regulatory Agreement (the "HUD Loan Documents"), the provisions of the HUD Loan Documents shall govern and be controlling in all aspects.

(E) The Authority may adopt Bylaws at any regular meeting of the Authority or at any special meeting called for that purpose, so long as they are not inconsistent with these Articles or with the Regulatory Agreement between the Authority and the Secretary of the U.S. Department of Housing and Urban Development.

Section X. Amendment.

These Bylaws may be amended at any regular meeting of the Board by a favorable vote of at least two-thirds of the members present and voting, but the proposed amendment must first have been stated in writing and sent to each member of the Board at least 15 calendar days prior to such meeting.

Revisions: June 16, 2000, October 12, 2001, December 12, 2003, February 13, 2004, April 7, 2006, April 11, 2008, April 9, 2010, December 14, 2012, August 9, 2013, April 11, 2014, October 9, 2014, October 9, 2015, December 9, 2016, April 2, 2020, April 8, 2022, October 13, 2023.

MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC) BOARD OF TRUSTEES
REGULAR AGENDA
October 13, 2023
101 Colcock Hall

Members of the Board of Trustees

Dr. James Lemon, Chairman	Dr. Richard M. Christian, Jr.
Mr. Charles Schulze, Vice-Chairman	Dr. Paul T. Davis
Ms. Terri R. Barnes	Dr. Donald R. Johnson II
The Honorable James A. Battle, Jr.	Ms. Barbara Johnson-Williams
Mr. William H. Bingham, Sr.	Dr. G. Murrell Smith, Sr.
Dr. W. Melvin Brown III	Mr. Michael E. Stavrinakis
Dr. Henry F. Butehorn III	Thomas L. Stephenson, Esq.
Dr. C. Guy Castles III	Dr. Bartlett J. Witherspoon, Jr.

Trustees Emeriti

Mr. Allan E. Stalvey Dr. Charles B. Thomas, Jr. Dr. James E. Wiseman, Jr.

- Item 1. Call to OrderDr. James Lemon
Chairman
- Item 2. Roll Call Katherine Haltiwanger
Board Secretary
- Item 3. Date of Next Regular Meeting – December 8, 2023 Katherine Haltiwanger
Board Secretary
- Item 4. Approval of Meeting MinutesDr. James Lemon
Chairman

Recommendations and Informational Report of the President: Dr. David Cole

- Item 5. Agenda item removed.
- Item 6. Other Business..... Dr. David Cole
President

Research and Institutional Advancement Committee: Terri Barnes, Chair

- Item 7. Institutional Advancement UpdateKate Azizi
Vice President for Institutional Advancement
- Item 8. Office of Research UpdateDr. Lori McMahon
Vice President for Research

Item 9. Other Committee Business.....Terri Barnes
Committee Chair

Education, Faculty & Student Affairs Committee: Barbara Johnson-Williams, Chair

Item 10. Provost Report..... Dr. Lisa Saladin
Executive Vice President for Academic Affairs and Provost

Item 11. Other Committee Business..... Barbara Johnson-Williams
Committee Chair

Finance and Administration Committee: Jim Battle, Chair

Item 12. MUSC Financial Report..... Patrick Wamsley
Chief Financial Officer, MUSC

Item 13. MUSC Physicians Financial ReportFred Borelli
Chief Financial Officer, MUSC Physicians

Item 14. Other Committee Business..... Jim Battle
Committee Chair

Other Business for the Board of Trustees

Item 15. Revised MUSC Bylaws for ApprovalDr. James Lemon
Chairman

Item 16. Approval of Consent Agenda.....Dr. James Lemon
Chairman

Item 17. Executive SessionDr. James Lemon
Chairman

Upon proper motion and vote, the Board may convene a closed session pursuant to SC Code Ann. §30-4-70. Although the Board will not vote on any items discussed in closed session, the Board may return to public session to vote on items discussed.

Item 18. New Business for the Board of TrusteesDr. James Lemon
Chairman

Item 19. Report from the ChairmanDr. James Lemon
Chairman

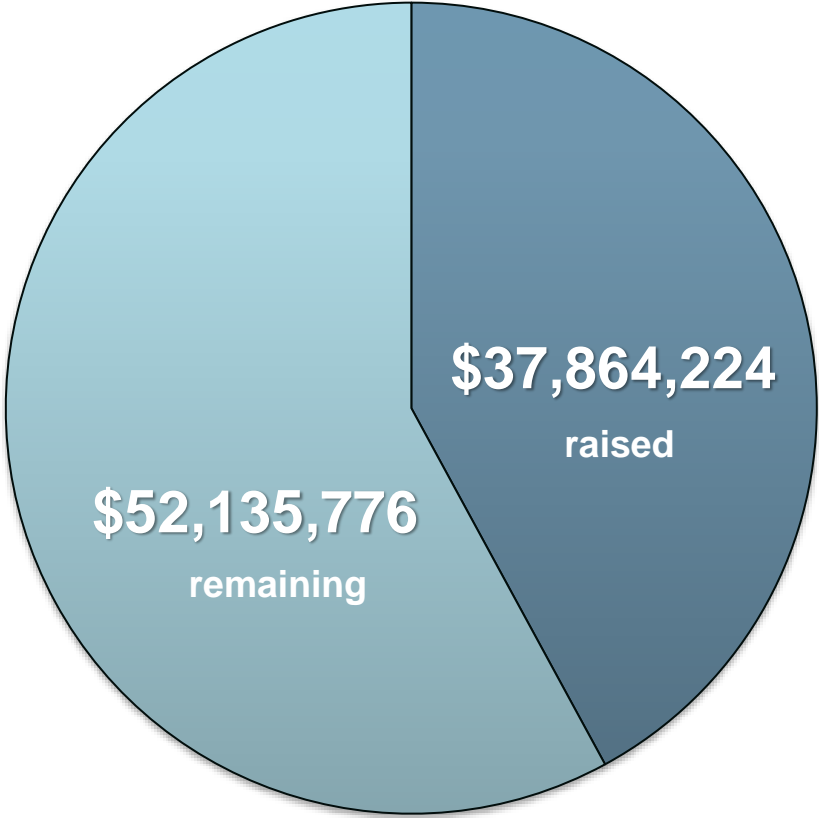
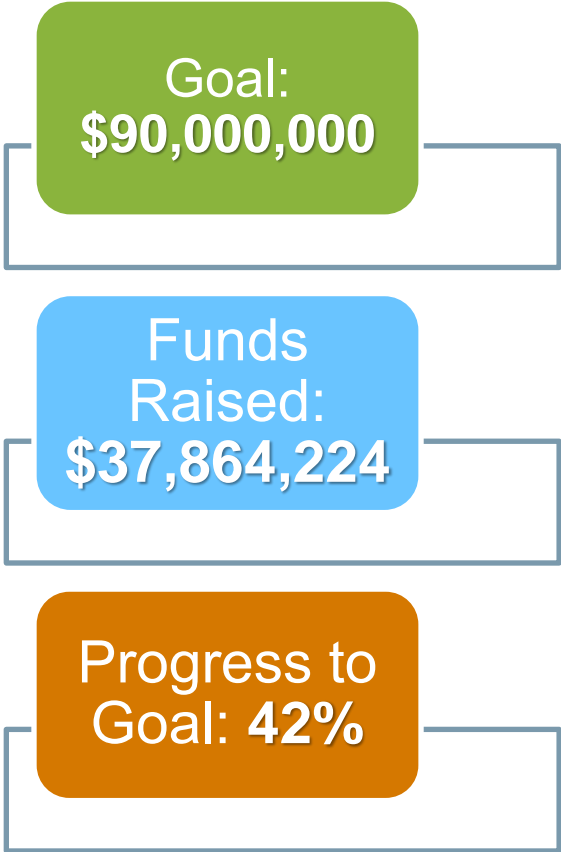
MUSC Board of Trustees Institutional Advancement Update

September 2023



FY24 Fundraising Goal: \$90 million

FY24 progress as of September 22, 2023



FY24 New Donor Goal: 3,000

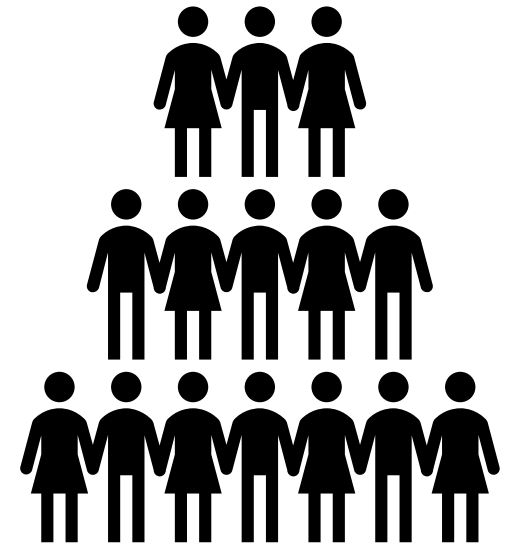
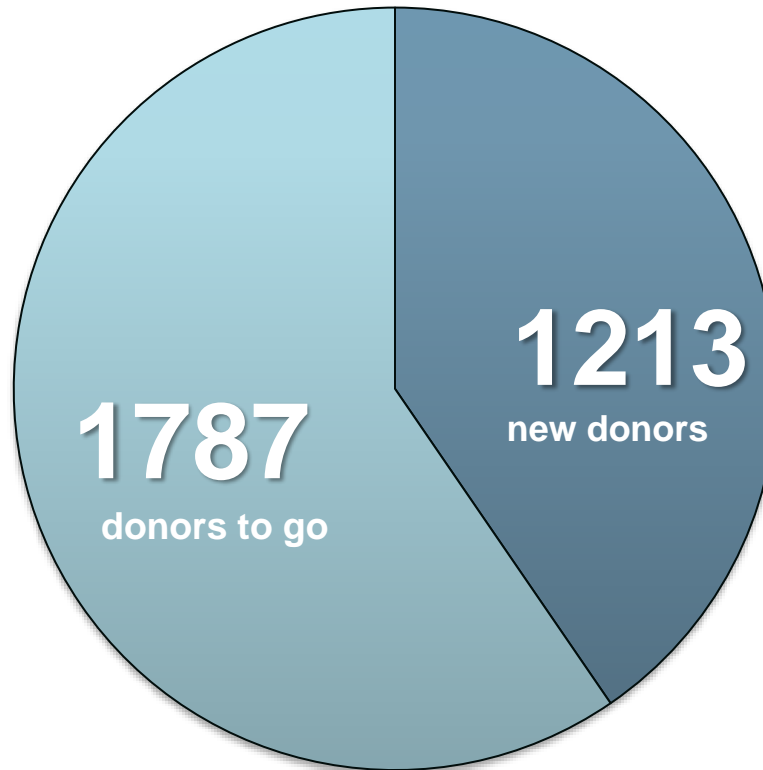
FY24 progress as of September 23, 2023

New FY24 Donors as of
September 23, 2023:

1,213

Progress to Goal:

40%



Save the date



THE MEDICAL UNIVERSITY OF SOUTH CAROLINA
Monthly Financial Reports
Table of Contents
For the Two (2) Month Period Ended August 31, 2023

	<u>Page</u>
Statement of Net Position	1
University Budgeted Funds Comparison to Budget	2
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Summary of Current Debt Obligations and Analysis of Available Bonded Debt Capacity	5
Statement of Revenues, Expenses and Changes in Net Position For Affiliated Organizations	6

The Medical University of South Carolina and Affiliated Organizations
Statement of Net Position
As of August 31, 2023

	<u>University</u>	<u>Area Health Education Consortium</u>	<u>CHS Development Company</u>
Assets & Deferred Outflows			
Cash and Cash Equivalents	\$ 439,770,782	\$ 6,137,752	\$ -
Cash and Cash Equivalents - Restricted	41,350,942	-	778,012
State Appropriation Receivable	137,819,025	10,026,700	-
Student Tuition and Fees Receivable	48,009,558	-	-
Student Loan Receivable	11,395,700	-	-
Grants and Contracts Receivable	56,736,219	490,719	-
Capital Improvement Bond Proceeds Receivable	-	-	-
Lease Receivable	12,977,557	-	3,012,532
Other Receivables	555,642	-	-
Investments	-	-	887,215
Prepaid Items	5,468,337	-	82,711
Capital Assets, net of Accumulated Depreciation	445,699,992	-	-
Due from Hospital Authority	9,901,275	-	-
Due from Other Funds	131,312,476	-	-
Bond Issue Costs	-	-	-
Derivative Instruments Fair Value / Deferred Outflows	-	-	-
Deferred loss on Debt Refinancing	1,385	-	17,032
Deferred Outflows-Pensions	73,730,988	-	-
Deferred Outflows-OPEB	146,374,515	-	-
Other Assets	-	-	-
Total Assets & Deferred Outflows	\$ 1,561,104,393	\$ 16,655,171	\$ 4,777,502
Liabilities & Deferred Inflows			
Accounts Payable	\$ 15,724,773	\$ 41,456	\$ -
Accrued Payroll and Other Payroll Liabilities	43,457,794	-	-
Accrued Compensated Absences	33,164,333	208,238	-
Deferred Revenue	155,932,865	9,141,855	-
Retainages Payable	2,072,496	-	-
Long-Term Debt	88,106,525	-	3,685,000
Lease Liability	78,850,639	-	-
SBITA Liability	4,444,936	-	-
Interest Payable	650,583	-	41,456
Deposits Held for Others	33,899,278	-	-
Due to Hospital Authority	-	-	-
Due to Other Funds	4,913,886	-	-
Federal Loan Program Liability	11,370,303	-	-
Derivative Instruments Fair Value / Deferred Inflows	-	-	-
Net Pension Liability	543,621,535	-	-
Net OPEB Liability	450,247,441	-	-
Deferred Inflows-Leases	12,976,570	-	-
Deferred Inflows-Pensions	(6,628,291)	-	-
Deferred Inflows-OPEB	240,543,288	-	-
Other Liabilities	33,553,667	-	-
Total Liabilities & Deferred Inflows	\$ 1,746,902,621	\$ 9,391,549	\$ 3,726,456
Net Position	(185,798,228)	7,263,622	1,051,046
Total Liabilities & Deferred Inflows and Net Position	\$ 1,561,104,393	\$ 16,655,171	\$ 4,777,502

The Medical University of South Carolina
 Budgeted Funds Comparison to Budget (Expenses Classified by Category)
 For the period ending August 31, 2023

	Budget	Prorated Budget (Note)	Actual	Variance	
Revenues					
Federal Grants & Contracts	\$ 164,661,333	\$ 27,443,556	\$ 28,623,428	\$ 1,179,872	F
Federal Grants Indirect Cost Recoveries	41,945,395	6,990,899	7,155,857	164,958	F
State Grants & Contracts	13,720,460	2,286,743	1,371,996	(914,747)	U
Private Grants & Contracts	34,711,984	5,785,331	6,198,529	413,198	F
Private Grants Indirect Cost Recoveries	5,412,922	902,154	1,009,063	106,909	F
Total Grants & Contracts	260,452,094	43,408,683	44,358,873	950,190	F
State Appropriations	119,743,190	19,957,198	19,957,198	-	F
Tuition and Fees	110,813,870	18,468,978	18,065,291	(403,687)	U
Pass-Through Revenues	90,728,707	15,121,451	15,121,451	-	F
Gifts	26,539,132	4,423,189	563,185	(3,860,004)	U
Transfers from (to) MUSC Physicians	108,407,539	18,067,923	17,818,413	(249,510)	U
Sales and Services of Educational Departments	16,478,145	2,746,358	3,350,791	604,433	F
Sales and Services of Auxiliary Enterprises	17,029,102	2,838,184	1,792,947	(1,045,237)	U
Interest and Investment Income	2,734	456	13,799	13,343	F
Endowment Income	3,512,583	585,431	938,990	353,559	F
Miscellaneous	21,367,933	3,561,322	2,593,719	(967,603)	U
Miscellaneous - Residents	8,000,000	1,333,333	1,333,333	-	F
Authority Revenue	97,297,041	16,216,174	16,604,689	388,515	F
Authority Revenue - Residents	80,594,740	13,432,457	13,432,457	-	F
Intra-Institutional Sales	35,881,640	5,980,273	5,977,579	(2,694)	U
Total Other	736,396,356	122,732,727	117,563,842	(5,168,885)	U
Total Revenues	996,848,450	166,141,410	161,922,715	(4,218,695)	U
Expenditures					
Salaries	\$ 383,700,295	\$ 63,950,049	\$ 64,079,729	\$ (129,680)	U
Miscellaneous Personnel Expenditures	4,412,854	735,476	-	735,476	F
Fringe Benefits	155,286,068	25,881,011	27,589,395	(1,708,384)	U
Total Personnel	\$ 543,399,217	\$ 90,566,536	\$ 91,669,124	\$ (1,102,588)	U
Contractual Services	\$ 186,498,979	\$ 31,083,163	\$ 26,189,287	\$ 4,893,876	F
Pass-through Expenditures	90,728,707	15,121,451	15,121,452	(1)	U
Supplies	67,149,771	11,191,629	12,713,833	(1,522,204)	U
Fixed Charges	52,502,351	8,750,392	8,326,576	423,816	F
Equipment	10,853,692	1,808,949	-	1,808,949	F
Travel	5,062,259	843,710	970,713	(127,003)	U
Trainee / Scholarships	24,988,679	4,164,780	2,868,995	1,295,785	F
Other Expenses	7,092,110	1,182,018	499,168	682,850	F
Debt Service	9,142,267	1,523,711	1,523,711	-	F
Total Other	\$ 454,018,815	\$ 75,669,803	\$ 68,213,735	\$ 7,456,068	F
Total Expenditures	\$ 997,418,032	\$ 166,236,339	\$ 159,882,859	\$ 6,353,480	F
Other Additions (Deductions)					
Transfers from(to) Plant Funds	(22,849,494)	(3,808,249)	(3,808,249)	-	F
Other Transfers	(11,926)	(1,988)	(1,716)	272	F
Prior Year Fund Balance Usage	31,353,166	5,225,528	4,641,329	(584,199)	U
Total Other Additions (Deductions)	\$ 8,491,746	\$ 1,415,291	\$ 831,364	\$ (583,927)	U
NET INCREASE (DECREASE) in Fund Balance	\$ 7,922,164	\$ 1,320,362	\$ 2,871,220	\$ 1,550,858	F
Non-Budgeted Items					
Net Unfunded Pension Expense			365,983		
Net Unfunded OPEB Expense			(1,494,048)		
Depreciation			(6,110,170)		
Endowment Gains/Losses			-		
Gain (Loss) on Disposition of Property			32,129		
Other Non-Budgeted Items			4,191,447		
SRECNP Bottom Line			(143,439)		

THE MEDICAL UNIVERSITY OF SOUTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
 August 31, 2023

Note 1. *Basis of Presentation*

This financial statement provides summarized information for The Medical University of South Carolina (MUSC) and its affiliated organizations in discrete columns on the same page. The purpose of this financial report is to provide information that will be helpful to those who must make decisions about MUSC.

Note 2. *State Appropriations*

State appropriations revenue is prorated evenly over the twelve month period for which the funds are to be spent.

Note 3. *Cash and Cash Equivalents - Restricted*

Cash and cash equivalents - restricted include bond proceeds, the debt service reserve accounts, and the debt service fund accounts.

Note 4. *Capital Assets, Net of Accumulated Depreciation*

The University's capital assets, net of accumulated depreciation consists of the following:

Construction in progress	\$ 31,489,050
Land/Bldgs/Equipment/Accumulated depreciation	<u>414,210,942</u>
Capital Assets, Net of Accumulated Depreciation	<u>\$ 445,699,992</u>

Note 5. *Construction in Progress*

The itemized construction-in-progress will be updated in future months.

Note 6. *Deferred Revenue*

The University's deferred revenue consists of the following:

State appropriations	\$ 99,785,992
Grants and contracts	16,231,022
Student tuition and fees	37,318,280
Other	<u>2,597,571</u>
Total Deferred Revenue	<u>\$ 155,932,865</u>

THE MEDICAL UNIVERSITY OF SOUTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
August 31, 2023

Note 7. *Long Term Liabilities and Leases*

The University's long term liabilities and leases consist of the following:

Lease Liability	\$ 78,850,639
SBITA Liability	4,444,936
Higher Ed Refunded Revenue bond payable	16,255,000
State Institution bonds payable	38,945,000
Energy Performance Note Payable	26,568,063
Premium on State Institution bonds payable	5,687,181
Premium on Refunding Revenue Bonds	<u>651,281</u>
Total Long Term Liabilities and Leases	<u>\$ 171,402,100</u>

Note 8. *Summary of Net Position*

The University implemented GASB Statement No. 68, *Accounting and Financial Reporting for Pensions* in fiscal year 2015 and GASB Statement No. 75, *Accounting and Financial Reporting for Post Employment Benefits Other Than Pensions (OPEB)* in fiscal year 2018. These statements require participating employers to report their proportionate share of the plans' net pension liability and OPEB liabilities, pension and OPEB expense and deferred outflows and inflows. In fiscal year 2022, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$39.6 million for a total of \$200.2 million. In fiscal year 2021, excluding the GASB 68 and GASB 75 impact, the University's net position increased \$2.3 million for a total of \$160.6 million. In fiscal year 2020, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position decreased \$7.1 million for at total of \$158.3 million. In fiscal year 2019, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$28.2 million for a total of \$165.4 million.

	Per annual CAFR			
	<u>FY2022</u>	<u>FY2021</u>	<u>FY2020</u>	<u>FY2019</u>
Net investment in capital assets	\$ 264,898,753	\$ 256,273,784	\$ 273,745,547	\$ 290,960,785
Restricted				
Nonexpendable	94,737,549	93,450,804	92,884,333	91,997,286
Expendable	204,093,027	172,064,021	119,736,905	113,211,622
Unrestricted (exclusive of GASB 68 and 75 liabilities)	200,247,718	160,633,515	158,323,021	165,423,830
Unrestricted (including GASB 68 and 75 liabilities)	<u>(961,299,272)</u>	<u>(908,652,076)</u>	<u>(868,396,874)</u>	<u>(841,631,771)</u>
Total net position	<u>\$ (197,322,225)</u>	<u>\$ (226,229,952)</u>	<u>\$ (223,707,068)</u>	<u>\$ (180,038,248)</u>

Medical University of South Carolina
Summary of Current Debt Obligations

(\$\$ in thousands)

	Original Issue	Purpose	Outstanding & Authorized as of 31-Aug-2023
State Institution Bonds (SIB)			
SIB 2012B refunding	12,645	Refunding SIB 2001C, 2003D, & 2003J	835
SIB 2016D	30,095	Refunding SIB 2005A & convert BAN	17,165
SIB 2021D	<u>23,415</u>	Refunding SIB 2011D & to fund construction of capital projects	<u>20,945</u>
	<u>\$ 66,155</u>		
Current SIB Debt Authorized and Issued			<u>\$ 38,945</u>
Notes Payable - JEDA	<u>\$ 32,985</u>	Construction of College Health Health Profession facilities	<u>\$ 3,685</u>
Refunding Revenue Bonds, Series 2017			
2017	<u>\$ 25,115</u>	Refunding of Higher Ed Revenue Bonds	<u>\$ 16,255</u>
Energy Performance Note Payable			
EPNP 02-27-19	<u>\$ 30,000</u>	Energy Savings	<u>\$ 26,568</u>

MUSC Affiliated Organizations
Statement of Revenues, Expenses and Changes in Net Position
For the Two (2) Month Period Ending August 31, 2023

	<u>Area Health Education Consortium</u>	<u>CHS Development Company</u>
Operating Revenues		
Student Tuition and Fees	\$ -	\$ -
Federal Grants and Contracts	112,716	-
State Grants and Contracts	-	-
Local Government Grants and Contracts	-	-
Nongovernmental Grants and Contracts	-	-
Sales and Services to Hospital Authority	-	-
Sales and Services of Educational and Other Activities	-	-
Sales and Services of Auxiliary Enterprises	-	-
Interest Income	-	31,572
Other Operating Revenues	-	-
Total Operating Revenues	<u>112,716</u>	<u>31,572</u>
Operating Expenses		
Compensation and Employee Benefits	348,733	-
Pension Benefits		
OPEB Expense		
Services and Supplies	9,327	-
Utilities	-	-
Scholarships and Fellowships	-	-
Refunds to Grantors	-	-
Interest Expense	-	22,522
Depreciation and Amortization	-	26,058
Total Operating Expenses	<u>358,060</u>	<u>48,580</u>
Operating Income (Loss)	<u>(245,344)</u>	<u>(17,008)</u>
Nonoperating Revenues (Expenses)		
State Appropriations	2,223,309	-
State Appropriations - MUHA	-	-
Gifts and Grants Received	-	-
Investment Income	-	-
Interest Expense	-	-
Gain (Loss) on Disposal of Capital Assets	-	-
Transfers From (To) Other State Agencies	-	-
Other Nonoperating Revenues (Expenses), net	-	-
Net Nonoperating Revenues (Expenses)	<u>2,223,309</u>	<u>-</u>
Income (Loss) Before Other Revenues, Expenses, Gains, Losses and Transfers	<u>1,977,965</u>	<u>(17,008)</u>
Capital Appropriations	-	-
Capital Grants and Gifts	-	-
Additions to Permanent Endowments	-	-
Transfers From (To) MUSC Physicians (UMA)	-	-
Transfers From (To) AHEC	-	-
Transfers From (To) CHS Development	-	1,716
Transfers From (To) Facilities Corporation	-	-
Increase (Decrease) In Net Position	<u>\$ 1,977,965</u>	<u>\$ (15,292)</u>

MUSC Physicians and Carolina Family Care

Interim Financial Statements For the two month period ending August 31, 2023

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Unaudited – For Management Use

MUSC Physicians and Carolina Family Care, Inc.
(A Component Unit of MUSC)
Statement of Revenues, Expenses and Changes in Net Position
For the 2 Month Period Ending - August 31, 2023

	MUSC Physicians				Carolina Family Care, Inc.		Total		
	College of Medicine Actual	Corporate Actual	Ambulatory Care Actual	Other Actual	Care Primary Care Actual	Other Actual	Total Actual	Total Fixed Budget	Total Variance
Operating revenues:									
Net clinical service revenue	80,773,041	-	-	511,918	4,378,483	305,901	85,969,344	85,680,044	289,300
Supplemental medicaid	8,029,255	-	-	-	533,333	-	8,562,588	8,544,981	17,607
Other operating revenue	1,207,911	478,820	6,525	335,759	776,230	522,688	3,327,933	3,460,952	(133,019)
Intercompany transfers	(24,970,425)	7,723,971	16,662,856	583,598	-	-	-	-	-
Purchased services revenue	19,890,484	818,266	525,535	2,276,170	413,958	783,520	24,707,933	27,492,463	(2,784,530)
Grant salary reimb. from MUSC	2,171,014	-	-	4,044	-	-	2,175,057	2,425,602	(250,545)
Total operating revenues	87,101,279	9,021,058	17,194,917	3,711,489	6,102,005	1,612,109	124,742,855	127,604,042	(2,861,187)
Operating expenses:									
Salaries, wages and benefits	66,208,170	3,981,893	5,745,150	2,931,571	3,794,036	515,286	83,176,105	88,863,688	5,687,583
MUSCP reimb. for education and research	18,004,649	-	-	63,275	-	-	18,067,923	18,067,923	-
Supplies	176,426	79,052	8,568,395	104,090	668,843	10,883	9,607,689	9,162,069	(445,620)
Contractual services	692,713	1,288,474	362,693	274,963	199,976	144,254	2,963,073	3,438,814	475,741
Purchased services	4,840	1,544,990	1,404,149	177,897	262,631	51,177	3,445,684	4,809,472	1,363,788
Facility cost and equipment	48,413	143,181	1,696,766	43,995	354,690	41,506	2,328,551	2,015,151	(313,399)
Professional liability insurance	1,428,441	2,551	-	2,133	55,479	1,344	1,489,948	1,574,155	84,207
Depreciation	-	168,302	611,557	229,116	41,823	-	1,050,798	1,053,680	2,883
Meals and travel	212,876	12,550	4,291	68,136	2,213	4,995	305,061	752,246	447,185
Other expenses	8,112	1,305	691	27,506	(32,397)	32,562	37,778	301,713	263,935
Faculty and staff recruitment	146,897	21,097	12,714	18,208	2,169	41,232	242,317	269,194	26,877
MUSCP corporate shared services	-	-	-	-	429,718	1,807	431,526	429,718	(1,807)
Total operating expenses	86,931,536	7,243,395	18,406,406	3,940,888	5,779,180	845,048	123,146,453	130,737,823	7,591,371
Operating income (loss)	169,743	1,777,663	(1,211,489)	(229,399)	322,824	767,061	1,596,402	(3,133,781)	4,730,184
Operating margin	0.2%	19.7%	(7.0%)	(6.2%)	5.3%	47.6%	1.3%	(2.5%)	
Nonoperating revenue (expenses):									
Donations - transfer to MUSCF	-	-	-	(6,500,000)	-	-	(6,500,000)	-	(6,500,000)
Investment income	6,883	419,364	-	(584,564)	(9)	-	(158,326)	1,171,916	(1,330,242)
Interest expense	-	(68,993)	-	(463,930)	-	-	(532,923)	(539,875)	6,953
Rental income	-	30,825	86,734	1,073,694	10,936	-	1,202,188	1,212,694	(10,506)
Rent expense	-	-	-	(257,153)	-	-	(257,153)	(257,153)	-
Total Nonoperating revenue (expenses)	6,883	381,196	86,734	(6,731,954)	10,927	-	(6,246,213)	1,587,582	(7,833,795)
Change in net position	\$ 176,626	\$ 2,158,859	\$ (1,124,755)	\$ (6,961,353)	\$ 333,751	\$ 767,061	\$ (4,649,811)	\$ (1,546,199)	\$ (3,103,612)
Net margin	0.2%	23.9%	(6.5%)	(187.6%)	5.5%	47.6%	(3.7%)	(1.2%)	

Notes:

MUSC Physicians Other includes other Colleges (Nursing CoHP, Dental), Presidents Fund, Rental Properties and Investment Account
Carolina Family Care, Inc. Other includes, Institutional Advancement, Group Health and MHA Participant Distribution

Medical University of South Carolina Physicians

Executive Summary

For the two-month period ending August 31, 2023

Charges:

- **YTD: 3% over budget and 5% over last year**
- Month of August: 4% over budget and 5% over last year

Payments:

- **YTD: 3% over budget and 10% over last year**
- Month of August: 12% over budget and 10% over last year
- 37.3 days in AR as of August 2023 and 35.6 days in AR as of June 2023
- \$85 per wRVU as of August 2023 and \$85 per wRVU as of June 2023

Income/(Loss):

- **\$0.5M Operating Income; 0.4% Operating Margin**
 - \$4.3M favorable variance to fixed budget
 - (\$2.5M) purchased services revenue – timing of hospital bill
 - \$4.9M salaries, wages and benefits
 - \$4.2M College of Medicine underbudget
 - \$2M favorable various expenses
 - \$1.3M purchased services
 - (\$0.3M) supplies
 - \$0.5M meals and travel
 - \$0.5M contractual services
- **(\$5.8M) Net Income; (4.9%) Net Margin**
 - (\$3.5M) unfavorable variance to fixed budget
 - (\$6.5M) President's Fund transfer to MUSC Foundation
 - (\$1.3M) unrealized/realized loss on investment

Balance Sheet:

- Days cash on hand: 150 days
- Net Position: \$433.6M; decreased by (\$5.8M) compared to June 2023

MUSC Physicians
(A Component Unit of MUSC)
Statement of Revenues, Expenses and Changes in Net Position
For the 2 Month Period Ending - August 31, 2023

	Fiscal Year To Date				Prior Year To Date
	Actual	Fixed Budget	Variance	Var %	Actual
Operating revenues:					
Net clinical service revenue	\$ 81,284,960	\$ 80,663,231	\$ 621,729	1%	\$ 74,894,513
Supplemental medicaid	8,029,255	8,011,648	17,607	0%	7,787,476
Other operating revenue	2,029,015	2,411,066	(382,051)	(16%)	2,040,543
Purchased services revenue	23,510,455	25,959,746	(2,449,291)	(9%)	19,352,699
Grant salary reimb. from MUSC	2,175,057	2,425,602	(250,545)	(10%)	2,345,009
Total operating revenues	117,028,742	119,471,293	(2,442,551)	(2%)	106,420,240
Operating expenses:					
Salaries, wages and benefits	78,866,783	83,751,596	4,884,813	6%	71,416,824
MUSCP reimb. for education and research	18,067,923	18,067,923	-	0%	16,950,987
Supplies	8,927,962	8,615,620	(312,342)	(4%)	7,240,055
Contractual services	2,618,843	3,148,966	530,123	17%	2,176,494
Purchased services	3,131,877	4,393,242	1,261,365	29%	-
Facility cost and equipment	1,932,355	1,585,903	(346,452)	(22%)	1,651,436
Professional liability insurance	1,433,125	1,492,044	58,920	4%	1,306,474
Depreciation	1,008,975	1,011,991	3,016	0%	994,770
Meals and travel	297,853	745,947	448,094	60%	232,611
Other expenses	37,613	235,635	198,022	84%	69,032
Faculty and staff recruitment	198,916	264,416	65,500	25%	158,495
Total operating expenses	116,522,225	123,313,282	6,791,057	6%	102,197,178
Operating income (loss)	506,517	(3,841,989)	4,348,506	113%	4,223,061
Operating margin	0.4%	(3.2%)			4.0%
Nonoperating revenue (expenses):					
Donations - transfer to MUSCF	(6,500,000)	-	(6,500,000)	(100%)	-
Investment income	(158,317)	1,171,781	(1,330,098)	(114%)	3,549,436
Interest expense	(532,923)	(525,765)	(7,157)	(1%)	(476,887)
Rental income	1,191,252	1,201,659	(10,407)	(1%)	1,238,492
Rent expense	(257,153)	(257,153)	-	0%	(246,034)
Total nonoperating revenue (expenses)	(6,257,140)	1,590,521	(7,847,662)	(493%)	4,065,007
Change in net position	\$ (5,750,623)	\$ (2,251,467)	\$ (3,499,156)	(155%)	\$ 8,288,068
Net margin	(4.9%)	(1.9%)			7.8%

Notes:

Operating revenue:

-Purchased services revenue: (\$2.4M) College of Medicine under budget due to timing of hospital physician services bill

Operating expense:

-Salary, wages and benefits: \$4.2M College of Medicine under budget, \$0.9M Group Health surplus

-Purchased Services: \$0.9M Enterprise Funding under budget - due to timing

Nonoperating revenue:

-Donations - transfer to MUSCF: Transfer from President's Fund

-Investment income: (\$1.3M) unrealized/realized loss on investment

MUSC Physicians

(A Component Unit of the Medical University of South Carolina)

Statement of Net Position**ASSETS****UNAUDITED**

	August 31, 2023	June 30, 2023	Variance
Current Assets:			
Cash and investments	\$ 286,891,222	\$ 314,795,770	\$ (27,904,547)
Receivables:			
Patient services - net of allowances for contractual adjustments and bad debt of \$198,438,029	57,046,933	55,810,725	1,236,208
Due from the Medical University of South Carolina	46,376,584	49,109,382	(2,732,798)
Due from the Medical University Hospital Authority	7,593,082	7,961,414	(368,333)
Due from the Medical University Foundation	1,143,162	1,102,949	40,213
Due from Carolina Family Care, Inc.	2,300,163	3,411,551	(1,111,388)
Note receivable from CFC/MHP	756,003	756,003	-
Investment / Advancements consolidated CFC	32,270,000	32,270,000	-
Due from Comprehensive Psychiatric Services	25,381	(15,111)	40,492
Due from MCP	617,885	592,744	25,141
Due from MUSC Health Alliance	3,210	1,065,645	(1,062,435)
Lease receivable	2,388,737	2,388,737	-
Other current assets	13,693,907	4,269,324	9,424,582
Total Current Assets	451,106,268	473,519,132	(22,412,865)
Noncurrent assets:			
Capital assets:			
Land	17,034,537	17,034,537	-
Buildings	52,079,291	52,079,291	-
Furniture and equipment	31,849,839	31,849,839	-
Leasehold improvements	72,351,289	70,828,735	1,522,554
Rental buildings under capital lease	13,989,600	13,989,600	-
Computer software	14,207,950	14,207,950	-
Right of use assets	22,144,945	22,144,945	-
Accumulated depreciation and amortization	(111,112,393)	(109,846,265)	(1,266,128)
Lease receivable	3,991,734	3,991,734	-
Other assets	390,000	390,000	-
Investment in partnerships	3,354,201	3,354,201	-
Fair value of derivative instruments	1,259,931	1,259,931	-
Total noncurrent assets	121,540,922	121,284,496	256,426
Total Assets	572,647,190	594,803,628	(22,156,439)
Deferred outflows of resources:			
Deferred refunding cost	4,951,519	5,169,336	(217,817)
Deferred outflows-OPEB	780,785	780,785	-
Total deferred outflows	5,732,304	5,950,121	(217,817)
Total Assets and Deferred Outflows	\$ 578,379,495	\$ 600,753,750	\$ (22,374,255)

Notes:Current assets:

-Cash and Investments: FY23 YE incentive payments (\$34.8M); (\$1.3M) Realized/Unrealized Investment loss;
FY23 Q3 STP cash received of \$9.7M

-ST Other current assets: accrual of FY24 STP payments \$8M; Reversal of year end accruals (\$1M)

Noncurrent assets:

-Leasehold Improvements: includes projects: West Campus Phase II (FY24 balance increase of \$1M), East Cooper Otolaryngology

MUSC Physicians

(A Component Unit of the Medical University of South Carolina)

Statement of Net Position**LIABILITIES****UNAUDITED**

	<u>August 31, 2023</u>	<u>June 30, 2023</u>	<u>Variance</u>
Current Liabilities:			
Accounts payable	\$ 3,919,032	\$ 5,419,828	\$ 1,500,796
Accrued interest payable	185,562	185,562	-
Accrued payroll	15,838,238	40,475,308	24,637,070
Accrued payroll withholdings	1,731,208	123,543	(1,607,665)
Accrued pension contribution	5,197,164	1,438,784	(3,758,380)
Unapplied cash - patient services	15,354,755	12,946,317	(2,408,438)
Other accrued liabilities	6,840,947	6,884,220	43,272
Due to Medical University Hospital Authority	18,649,074	13,971,049	(4,678,025)
Accrued compensated absences	3,340,037	3,340,037	-
Lease liability	2,410,537	2,410,537	-
Bonds payable	4,195,000	4,195,000	-
Total current liabilities	<u>77,661,553</u>	<u>91,390,184</u>	<u>13,728,630</u>
Noncurrent Liabilities:			
Accrued compensated absences	2,763,815	2,763,815	-
Lease liability	12,055,429	12,055,429	-
Bonds payable	44,925,000	47,820,000	2,895,000
Deferred inflows-leases	6,255,881	6,255,881	-
Deferred inflows-OPEB	643,300	643,300	-
Net OPEB liability	493,143	493,143	-
Total noncurrent liabilities	<u>67,136,569</u>	<u>70,031,569</u>	<u>2,895,000</u>
Total liabilities	<u>144,798,121</u>	<u>161,421,753</u>	<u>16,623,630</u>
NET POSITION			
Invested in capital assets, net of related debt	79,754,058	79,754,058	-
Unrestricted (deficit)	353,827,315	359,577,938	5,750,623
Total Net Position	<u>433,581,373</u>	<u>439,331,996</u>	<u>5,750,623</u>
Total Liabilities, Inflows & Net Position	<u>\$ 578,379,495</u>	<u>\$ 600,753,750</u>	<u>\$ 22,374,255</u>

Notes:Current liabilities:

-Accrued payroll: FY24 balance includes Y incentive (salary + fringe) accruals of (\$10M); reversal of \$34.8M FY23 year-end accruals

-Rutledge Tower JEDA Bond Balance is approximately \$46.2M

Carolina Family Care, Inc.
Including Carolina Primary Care Physicians & MUSC Health Partners
Executive Summary
For the two-month period ending August 31, 2023

Charges-CFC:

- **YTD: (11%) under budget and 5% over last year**
- Month of August: (17%) under budget and 6% over last year

Payment-CFC:

- **YTD: (11%) under budget and 11% over last year**
- Month of August: (17%) under budget and 10% over last year
- 23.6 Days in AR as of August 2023 and 23.5 Days in AR as of June 2023
- \$109 per wRVU as of August 2023 and \$106 per wRVU as of June 2023

Income/(Loss):

- **\$1.1M Operating Income; 14.1% Operating Margin**
 - \$0.4M favorable variance to fixed budget
 - (\$0.3M) unfavorable net clinical service revenue
 - (\$407K) CFC Primary Care underbudget, \$107K Grace Internal Medicine overbudget
 - \$0.8M favorable salaries
 - \$0.4M Group Health surplus
 - \$0.3M CFC Primary Care
- **\$1.1M Net Income; 14.3% Net Margin**
 - \$0.4M favorable variance to fixed budget

Balance Sheet:

- Current ratio: 0.9
- Net Position: \$1.8M; increased by \$1.1M compared to June 2023

Carolina Family Care, Inc.
(Including Carolina Primary Care Physicians and MUSC Health Partners)
Statement of Revenues, Expenses and Changes in Net Position
For the 2 Month Period Ending - August 31, 2023

	Fiscal Year To Date				Prior Year To Date
	Actual	Fixed Budget	Variance	Var %	Actual
Operating revenues:					
Net clinical service revenue	\$ 4,684,384	\$ 5,016,813	\$ (332,429)	(7%)	\$ 4,640,364
Supplemental medicaid	533,333	533,333	-	0%	533,333
Other operating revenue	1,298,918	1,049,886	249,033	24%	880,179
Purchased services revenue	1,197,478	1,532,717	(335,239)	(22%)	1,013,054
Total operating revenues	7,714,113	8,132,749	(418,636)	(5%)	7,066,930
Operating expenses:					
Salaries, wages and benefits	4,309,322	5,112,092	802,770	16%	4,501,947
Supplies	679,726	546,448	(133,278)	(24%)	356,428
Contractual services	344,230	289,848	(54,382)	(19%)	480,321
Purchased services	313,808	416,230	102,422	25%	-
Depreciation	41,823	41,690	(133)	(0%)	49,294
Facility cost and equipment	396,196	429,249	33,053	8%	413,688
Professional liability insurance	56,823	82,110	25,287	31%	79,042
Meals and travel	7,208	6,300	(909)	(14%)	525
Faculty and staff recruitment	43,401	4,778	(38,623)	(808%)	4,174
MUSCP corporate shared services	431,526	429,718	(1,807)	(0%)	408,111
Other expenses	165	66,078	65,913	100%	4,995
Total operating expenses	6,624,228	7,424,542	800,314	11%	6,298,524
Operating income (loss)	1,089,885	708,207	381,678	54%	768,406
Operating margin	14.1%	8.7%			10.9%
Nonoperating revenue (expenses):					
Investment income	(9)	135	(144)	(107%)	27
Interest expense	-	(14,110)	14,110	100%	(3,249)
Rental income	10,936	11,035	(99)	(1%)	7,987
Total nonoperating revenue (expenses)	10,927	(2,940)	13,867	472%	4,764
Change in net position	\$ 1,100,812	\$ 705,268	\$ 395,544	56%	\$ 773,170
Net margin	14.3%	8.7%			10.9%

Notes:

Operating revenue:

- Net clinical service revenue: (\$407K) CFC Primary Care underbudget and \$107K Grace Internal Medicine overbudget (unbudgeted)
- Other operating revenue: \$395K MHA Upstream PMPM overbudget, (\$92K) CFC Primary Care underbudget, and (\$44K) Concierge Medicine underbudget
- Purchased services revenue underbudget: (\$113K) Gastroenterology, (\$98K) Oncology, (\$78K) Modern Minds

Operating expense:

- Salaries and benefits: \$380K Group Health Surplus, \$249K CFC Primary Care underbudget, \$69K Modern Minds underbudget
- Purchased services: \$128K MHA Upstream PMPM underbudget
- Faculty and staff recruitment: (\$39K) MCP funded leadership overbudget

Carolina Family Care, Inc.

Including Carolina Primary Care Physicians and MUSC Health Partners

Statement of Net Position**ASSETS****UNAUDITED**

	<u>August 31, 2023</u>	<u>June 30, 2023</u>	<u>Variance</u>
Current Assets:			
Cash and cash equivalents	\$ 5,839,928	\$ 3,412,200	\$ 2,427,729
Receivables:			
Patient services - net of allowances for contractual adjustments and bad debt of \$4,785,440	2,213,337	2,281,647	(68,310)
Due from the Medical University of South Carolina	42,441	21,291	21,150
Due from the Medical University Hospital Authority	432,682	853,898	(421,216)
Due from MCP	183,514	(119,394)	302,908
Due from MUSC Health Alliance	261,703	1,067,962	(806,259)
Due from MSV	608,613	316,605	292,008
Lease receivable	20,699	20,699	-
Other current assets	1,121,222	549,018	572,205
Total Current Assets	<u>10,724,142</u>	<u>8,403,927</u>	<u>2,320,215</u>
Noncurrent assets:			
Capital assets:			
Furniture and equipment	1,620,679	1,620,679	-
Leasehold improvements	2,629,991	2,629,991	-
Computer software	46,563	46,563	-
Right of use assets	9,162,238	9,162,238	-
Accumulated depreciation and amortization	(5,474,731)	(5,432,908)	(41,823)
Lease receivable	45,026	45,026	-
Investment in partnerships	209,000	209,000	-
Total noncurrent assets	<u>8,238,766</u>	<u>8,280,589</u>	<u>(41,823)</u>
Total Assets	<u>\$ 18,962,908</u>	<u>\$ 16,684,516</u>	<u>\$ 2,278,392</u>

Carolina Family Care, Inc.

Including Carolina Primary Care Physicians and MUSC Health Partners

Statement of Net Position**LIABILITIES****UNAUDITED**

	August 31, 2023	June 30, 2023	Variance
Current Liabilities:			
Accounts payable	\$ 107,941	\$ 229,299	\$ 121,358
Accrued interest payable	5,320	5,320	-
Accrued payroll	793,068	1,383,437	590,369
Accrued payroll withholdings	580,113	172,438	(407,675)
Unapplied cash - patient services	3,436,915	551,468	(2,885,447)
Other accrued liabilities	1,087,134	1,178,116	90,982
Due to Medical University of South Carolina	51,348	33,699	(17,649)
Due to Medical University Hospital Authority	171,664	390,759	219,094
Due to UMA	2,300,163	3,411,551	1,111,388
Note Payable to UMA	756,003	756,003	-
Note Payable to MSV	432,790	432,790	-
Accrued compensated absences	455,464	455,464	-
Lease liability	1,325,167	1,325,167	-
Total current liabilities	11,503,090	10,325,510	(1,177,580)
Noncurrent Liabilities:			
Accrued compensated absences	384,152	384,152	-
Lease liability	5,240,130	5,240,130	-
Deferred inflows-leases	63,983	63,983	-
Total noncurrent liabilities	5,688,265	5,688,265	-
Total liabilities	17,191,355	16,013,775	(1,177,580)
NET POSITION	1,771,553	670,741	(1,100,812)
Total Liabilities, Inflows & Net Position	\$ 18,962,908	\$ 16,684,516	\$ (2,278,392)

Notes:Current liabilities:

-Accrued payroll: reversal of \$335K FY23 year-end bonus accruals

Carolina Family Care, Inc.

(Including Carolina Primary Care Physicians and MUSC Health Partners)

Statement of Revenues, Expenses and Changes in Net Position

For the 2 Month Period Ending - August 31, 2023

	Grace Internal Medicine	Other Entities	Carolina Family Care	CFC Total
	(1)	(2)	(3)	Sum of (1)-(3)
Operating revenues:				
Net clinical service revenue	107,026	198,876	4,378,483	4,684,384
Supplemental medicaid	-	-	533,333	533,333
Other operating revenue	-	522,688	776,230	1,298,918
Purchased services	-	783,520	413,958	1,197,478
Total operating revenues	107,026	1,505,083	6,102,005	7,714,113
Operating expenses:				
Salaries, wages and benefits	-	515,286	3,794,036	4,309,322
Supplies	-	10,883	668,843	679,726
Contractual services	23,979	120,275	199,976	344,230
Purchased services - SOW	553	50,624	262,631	313,808
Depreciation	-	-	41,823	41,823
Facility cost and equipment	16,059	25,447	354,690	396,196
Professional liability insurance	-	1,344	55,479	56,823
Meals and travel	-	4,995	2,213	7,208
Faculty and staff recruitment	-	41,232	2,169	43,401
MUSCP corporate shared services	1,807	-	429,718	431,526
Other expenses	-	32,562	(32,397)	165
Total operating expenses	42,399	802,649	5,779,180	6,624,228
Operating income (loss)	64,627	702,434	322,824	1,089,885
Operating margin	60.4%	46.7%	5.3%	14.1%
Nonoperating revenue (expenses):				
Investment income	-	-	(9)	(9)
Rental income	-	-	10,936	10,936
Total nonoperating revenue (expenses)	-	-	10,927	10,927
Change in net position	\$ 64,627	\$ 702,434	\$ 333,751	\$ 1,100,812
Net margin	60.4%	46.7%	5.5%	14.3%

Notes:

(1) Funding from MSV Line of credit in the amount of \$0.4M has been received in FY21 and FY22; accumulated fund balance of (\$0.4M)

(2) Other non-Primary Care entities:

- \$523K MHA Upstream PMPM
- \$380K Group Health Surplus
- (\$86K) Mt Pleasant Community PM&R operating loss
- (\$45K) MCP Funded Leadership
- (\$39K) Corporate Executive costs operating loss
- Other column also includes the following entities which are fully funded: Tidelands Multispecialty, Modern Minds, Centerspace, MCP Leadership, and MHA Staffing

**FY2024 MUSCP Consolidated Approved Unbudgeted Expenses
As of 8/31/23**

Unbudgeted Capital Projects	Amount
Total	<u>\$ -</u>
Unbudgeted Operating Expenses	Amount
Bishop Gadsden Primary Care Office	\$ 16,000
Total	<u>\$ 16,000</u>
Total FY24 Approved Unbudgeted Expenses	<u><u>\$ 16,000</u></u>



Bylaws of the Medical University of South Carolina Board of Trustees

179 ASHLEY AVENUE
CHARLESTON, SOUTH CAROLINA 29425
October 13, 2023

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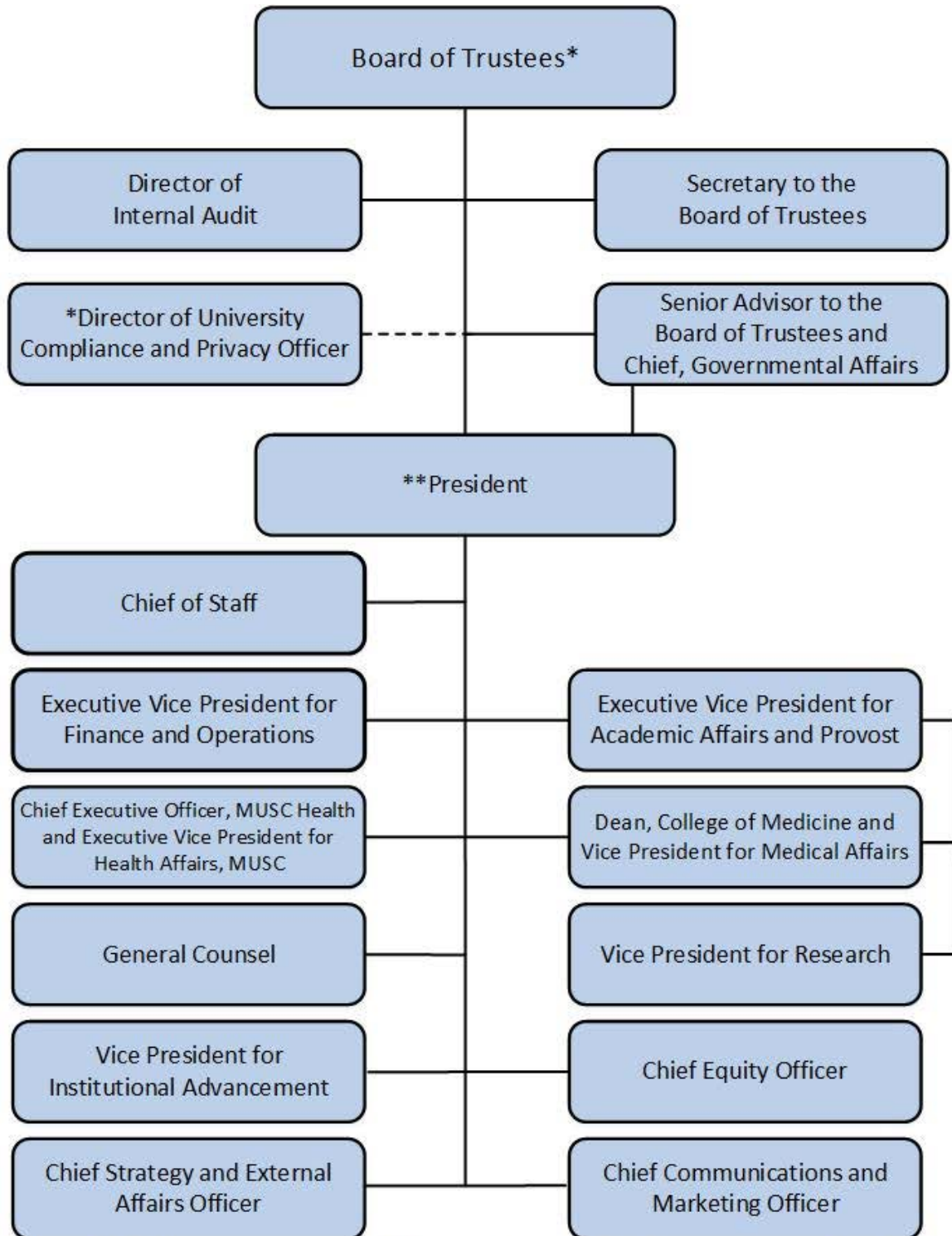
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FOREWORD

1. The Medical University of South Carolina does not discriminate on the basis of race, color, religion, sex, age, national origin, disability, veteran status, genetic information, sexual orientation, or gender identity in the administration of admission policies, educational policies, financial aid, employment, or any other University activity, except where sex is a bona fide occupational qualification.
2. Since the English language contains no singular pronoun that includes both sexes, wherever a masculine term appears in this document it signifies both genders.
3. The meetings of the Board of Trustees are held in conformance with the Freedom of Information Act as amended, S.C. Code Ann. §30-4-10, *et seq.*

**MEDICAL UNIVERSITY OF SOUTH CAROLINA
ORGANIZATIONAL CHART**



**The Director of University Compliance and Privacy Officer has a functional reporting line to the Board of Trustees in order to maintain independence. This position reports administratively to the Associate Provost for Finance and Administration.*

***Only positions defined within these Bylaws or have solid line reporting to the President are depicted on this chart.*

BYLAWS OF THE MEDICAL UNIVERSITY OF SOUTH CAROLINA BOARD OF TRUSTEES

Section I. Powers and Duties of the Board of Trustees.

(A) The final authority and responsibility for the governance of the Medical University of South Carolina (MUSC), its colleges, outreach programs, and ancillary functions are vested in the Board of Trustees ("Board") of the Institution in accordance with the statutes of the State of South Carolina pertaining thereto.

(B) The Board, directly or through its authorized committees, shall adopt policies, rules, and regulations as it may deem proper for its own governance and the governance and management of the activities and resources of the University; define its general program of educational activity; and annually, at or before its August meeting, fix and approve the University's request for State appropriations, and approve the budget for the next fiscal year.

(C) The Board avoids conflict of interest. Any Trustee having a potential or perceived conflict of interest shall provide a written and signed statement of the facts to the Chairman and refrain from voting, participating, or influencing a decision on the matter. The meeting minutes shall include a copy of the written statement that reflects the reason(s), and the Trustee will be excused from any votes, deliberations, and other actions on the matter in accordance with S.C. Code Ann. §8-13-700.

(D) The Board shall name the principal officers of the University as prescribed in Section V. of these Bylaws, but it may delegate to those elected officers the employment of subordinate officers and employees.

(E) The Board shall confer appropriate degrees in medicine, dental medicine, pharmacy, nursing, health professions, and graduate studies in related health fields. These degrees shall be conferred upon students and such other persons as the Board deems qualified to receive them.

(F) The Board may confer honorary degrees to individuals deemed appropriate and worthy by a majority vote of the Board.

(G) The Board shall review or review and revise these Bylaws at least every four (4) years or earlier if a material change occurs.

Section II. Meetings of the Board of Trustees.

(A) Regular Meetings.

(1) Regular meetings of the Board shall be held on the second Friday of February, April, August, October, and December and on the day before the commencement exercises provided that the date, place, time, and/or medium of any regular meeting may be changed by the Chairman.

(2) Regular meetings of the Board may be in person, via teleconference, or videoconference.

(3) All regular meetings and any changes in the date, place, time, and/or medium thereto, shall be publicly noticed in accordance with S.C. Code Ann. §30-4-80.

(B) Special and Emergency Meetings.

(1) Special or emergency meetings of the Board may be called by the Chairman; or

(2) Upon the written request of three or more Trustees, the Chairman shall call a special meeting of the Board.

(3) At least 24 hours' notice of any special meeting shall be given to the Trustees and shall be publicly noticed in accordance with S.C. Code Ann. §30-4-80.

(4) The 24-hour notice will not apply to emergency meetings in accordance with S.C. Code Ann. §30-4-80.

(5) Special or emergency meetings of the Board may be in person, via teleconference, or videoconference.

(C) Meeting Cancellation. Any regular, special, or emergency meetings of the Board may be postponed or canceled by the Chairman due to unforeseen circumstances including, but not limited to, acts of God; government regulation; and/or a declared public health emergency.

(D) Agenda. Prior to each regular meeting of the Board and with the notice of any special or emergency meeting, the Secretary of the Board shall provide a proposed agenda and pertinent information for the meeting. Any changes to the agenda shall be made in accordance with S.C. Code Ann. §30-4-80.

(E) Executive Session. All meetings of the Board and its committees shall be public unless the matter being discussed falls within the provisions of S.C. Code Ann. §30-4-70 or as otherwise allowed by law, in which event the Board or committee, as applicable, may enter into executive session for the purpose of considering such matter. If it is determined either by the Chairman or by a majority of the Board or committee during the course of such considerations in executive session that the matter is not properly the subject of an exception to the South Carolina Freedom of Information Act, the Board or committee shall discontinue consideration of that matter and move on to other matters, if any, appropriate for consideration in executive session. Thereafter, the Chairman or the presiding officer of the Board or committee shall terminate the executive session and reconvene the public session for consideration of such matters requiring action. Only voting members of the Board or committees shall remain for executive session unless the Chairman deems otherwise and specifically requests such other person or persons to be in attendance.

(F) Quorum. A majority of the elected and ex-officio voting Trustees shall constitute a quorum. Except as otherwise provided in these Bylaws or as required by South Carolina law, the act of the majority of the Trustees in attendance at a meeting at which a quorum is present shall be the act of the Board.

(G) **Voting.** All votes will occur publicly. Except as otherwise specifically provided herein, all matters coming before the Board or a committee thereof for determination shall be determined by a majority of the Trustees in attendance by voice acclamation. Upon request of any Trustee or committee member, or as otherwise required by law, a vote by the Board or committee, as applicable, shall be by a call of the roll or signed written ballot. The results of all votes shall be recorded in the minutes of the Board or committee.

(H) **Order of Business.** The order of business for all meetings of the Board shall be as follows:

(1) **Roll Call.** When MUSC and the Medical University Hospital Authority (MUHA) Board meetings are held concurrently, a single roll call will be taken and will serve for both meetings.

(2) Corrections and approval of all minutes of regular, special, or emergency Board or committee meetings not previously approved.

(3) Reports and recommendations of the President of the University, who may at his discretion call upon other officials of the University for reports on their areas of authority.

(4) Reports of standing committees.

(5) Reports of special committees.

(6) Old business.

(7) New business.

(I) **Rules of Order.** Except as charged by specific rules and regulations of the Board, the current edition of *Robert's Rules of Order* shall constitute the rules of parliamentary procedure applicable to all meetings of the Board and its several committees.

Section III. Officers of the Board of Trustees.

(A) **Ex-Officio Chairman.** The Governor of the State of South Carolina is the voting ex-officio Chairman of the Board, and he shall preside at those meetings of the Board that he attends. The Governor's designee will vote for the Governor in his absence.

(B) **Chairman.** Biennially (every even-numbered year), at its August meeting, the Board shall elect from its membership a Chairman to serve for a term of two years or until his successor is elected. The Chairman will be elected by a majority vote of the Trustees in attendance and the vote shall be conducted in accordance with Section II.G. of these Bylaws.

Should the office of Chairman become vacant, or should the Chairman suffer a disability that obviously would be of an extended duration, a special election shall be held for a new Chairman. Such election shall take place no later than the second Board meeting following such an eventuality. A Chairman cannot serve more than two terms consecutively. The Chairman shall:

- (1) Preside at all meetings at which the ex-officio Chairman does not preside;
- (2) Create board committees not otherwise provided for, including ad hoc and subcommittees, and appoint Trustees to serve;
- (3) Be an ex-officio member of all standing committees of the Board;
- (4) Execute all legal documents and instruments on behalf of the Board;
- (5) Represent the Board in making its budget requests to the South Carolina General Assembly; and,
- (6) Serve as the official spokesman of the Board.

(C) **Vice Chairman.** At the same time, by a like method and for a like term of office as the Chairman, the Board shall elect from its membership a Vice Chairman to perform the duties of the Chairman in his absence, disability, or unavailability.

(D) **Secretary.**

(1) A Secretary of the Board shall be elected by the Board to serve at the will of the Board. The Secretary will be elected by a majority vote of the Trustees in attendance and the vote shall be conducted in accordance with Section II.G. of these Bylaws. The Secretary need not be a Trustee and may be an officer or employee of the institution in another capacity. The Secretary shall also serve as Secretary of all committees of the Board.

(2) Duties. It is the duty of the Secretary to arrange for all Board meetings and to act as Secretary to all Board committees, to keep records and minutes of Board actions, to review and prepare proposed revisions to the Board Bylaws every four (4) years or earlier if a material change occurs, and to complement the links with the President. In this role, the Secretary's primary responsibility is to the Trustees.

The Secretary and staff will:

(a) Prepare agenda, place requests in the proper format for Board meetings and Board actions, record minutes of all meetings, and mail notices and other information to Trustees.

(b) Assist the Board in the review and preparation of proposed revisions to the Board Bylaws every four (4) years or earlier if a material change occurs. Upon completion of the review by the Board, incorporate all adopted amendments, and submit changes to other parts of the Bylaws which are reasonably implied by the adopted amendments.

(c) Obtain necessary legal opinions pertaining to the Board as an entity and to individual Trustees in their official capacities.

- (d) Receive all direct correspondence, reports, telephone calls, etc., for the Board. Formulate proposed actions and communicate results to the Chairman and Trustees.
- (e) Relay to the President requests received by Trustees from constituents.
- (f) Make all arrangements for meetings of the Board and committees, including travel accommodations, meal arrangements, and social functions when appropriate.
- (g) Keep all records of Board actions taken via mail or telephone between meetings.
- (h) Process the Board's expenses including but not limited to, supplies, printing, travel, subsistence, and per diem.
- (i) Handle routine correspondence on behalf of the Chairman and Trustees.
- (j) Provide copies of minutes of Board meetings to Trustees and others as appropriate.
- (k) Keep a log of terms of office and appropriate filing duties and procedures for Trustees.
- (l) Collaborate with the Office of General Counsel on compliance with the requirements of the South Carolina Freedom of Information Act as it pertains to Board meetings and records.
- (m) Advise the Chairman on filling certain seats on affiliate boards, as specified by the affiliates' bylaws. As such positions become available, Trustees will be made aware of the open seat prior to the Chairman appointing an individual to fill the seat. Where two or more seats are available on an affiliate board, consideration shall be given to filling the slots with one professional and one layperson from the Board.

(E) Internal Auditor.

(1) The Internal Auditor shall be elected by the Board to serve at the will of the Board. The Internal Auditor will be elected by a majority vote of the Trustees in attendance and the vote shall be conducted in accordance with Section II.G. of these Bylaws. The Board directs that the Internal Auditor's position and its support staff shall report and be accountable directly to the Board. It is further directed that the Board shall be responsible for managing the Internal Auditor's tenure and for setting the financial budget for the Internal Audit Department, including salaries, operational expenses, and support costs.

(2) Duties. The Internal Auditor is responsible for managing a professional Internal Audit Department to provide analyses, appraisals, recommendations, counsel, and information concerning the activities reviewed to management, and ultimately to the Board.

(3) The Internal Auditor is also responsible for providing the Board with information about the adequacy and effectiveness of the organization's system of internal control and the quality of performance.

(4) The Internal Auditor will assist the Audit, Compliance, and Risk Committee in carrying out its duties as stated in Section IV(D)(1) of these Bylaws.

(5) The Internal Auditor will assist the Audit, Compliance, and Risk Committee in the selection, oversight, and evaluation of the External Auditor.

(F) **Trustees Emeriti.** The Board may recognize a former Trustee for loyal, dedicated, and significant service to the University. Trustee Emeritus status will be granted when a former Trustee is nominated in writing by a current Trustee and elected by a two-thirds majority vote of Trustees in attendance. To be eligible, the former Trustee must have served at least eight (8) consecutive years or have been awarded an honorary degree by MUSC.

Trustees Emeriti are non-voting, ex-officio members who are elected for life and provide support for the University as knowledgeable friends and ambassadors. Trustees Emeriti will be invited to all Board events and will be reimbursed in accordance with the Board Travel Policy.

Section IV. Committees of the Board.

(A) **Standing Committees.** In addition to special or ad hoc committees, there shall be the following standing committees:

- (1) Audit, Compliance, and Risk
- (2) Education, Faculty, and Student Affairs
- (3) Finance and Administration
- (4) Physical Facilities
- (5) Research and Institutional Advancement

(B) **Organization and Terms of Office.** All standing committee assignments shall be made by the Chairman from the membership of the Board within 30 days following the August meeting each even-numbered year. Their terms of service shall be for two (2) years. Each standing committee shall be composed of a minimum of three (3) members. Each standing committee shall elect its Chairman from its members by a majority vote taken by voice acclamation at the first committee meeting following the August meeting of the Board at which the Chairman is elected, excluding special elections, or at the first regular meeting of a new standing committee. Upon request of any standing committee member, a vote by the committee shall be by the call of the roll, and the results of such roll call vote shall be recorded in the minutes of the committee. Trustees may only serve as Chairman of more than one standing committee of the MUSC or MUHA Boards when the same committee (e.g., Physical Facilities, Audit, Compliance, and Risk) serves both entities.

(C) **Quorum.** A majority of the membership of any standing committee shall constitute a quorum.

(D) **Powers and Duties of Standing Committees.** Standing committees will make appropriate and timely reports and recommendations to the Board which, upon approval by the Board, shall become established policy. Standing committees shall also report to the Board on all financial matters in its area of concern. Committee members shall uphold their duty of care by

attending and participating in meetings, strengthening their understanding of the institution and its operations, maintaining professional skepticism, addressing appropriate subjects, gathering adequate facts, making reasonable and prudent inquiries before making a decision, and seeking outside counsel when necessary. The standing committees shall have the following powers and duties:

(1) Audit, Compliance, and Risk Committee.

(a) The Audit, Compliance, and Risk Committee shall concern itself with assisting the Board in discharging its fiduciary and stewardship obligations relative to the reliability and integrity of 1) systems of internal control, 2) accounting practices, 3) annual reporting, 4) internal and external audit processes, 5) management of business exposures, and 6) compliance with legal, regulatory, and ethical requirements.

(b) The committee will provide an open avenue of communication among the internal and external auditors, management, compliance teams, enterprise risk, and the Board. The full Board will continue to have complete access to management and the Internal Audit, Compliance, Enterprise Risk, and Legal departments and may request these departments to review areas of concern to them.

(c) The committee will also review the scope of the Compliance and Risk programs of MUSC in accordance with the Audit, Compliance, and Risk Committee Charter.

(d) The role of the committee is oversight. It is not the duty of the committee to prepare financial statements or to conduct audits to independently verify management's representations or to determine that the financial statements are complete and fairly present the financial condition of MUSC and its affiliates. These are the responsibilities of management and the external auditors.

(e) The committee has the full authority to review/investigate any matter or activity within the scope of its responsibilities. It shall have direct access to management, Internal Audit, Compliance Officers, Enterprise Risk Management, Office of General Counsel, and any other members of or resources within MUSC and its affiliated organizations. All employees shall be directed to cooperate as requested by members of the committee. The committee shall also have the resources and authority to retain special legal, accounting, or other experts it deems necessary in the performance of its responsibilities.

(f) Each member of the committee, including the chairman, shall be independent and by reason of education or experience possess such degree of financial literacy as required to oversee the performance of the internal and external auditors, review MUSC's financial statements, and otherwise faithfully execute the role of the Audit, Compliance, and Risk Committee set forth in the Bylaws. At least one member of the committee should have appropriate experience with internal controls, an understanding of applicable accounting principles, the application of such principles in preparing or auditing financial statements, and an understanding of audit committee functions.

- (g) The Audit, Compliance, and Risk Committee shall meet at least two times per year.
- (h) The committee will set the appropriate tone in communicating the importance of internal control and direct management to establish appropriate internal controls.
- (i) The Management Development and Compensation Subcommittee shall be a subcommittee of the Audit, Compliance, and Risk Committee and reports to the Board through the Audit, Compliance, and Risk Committee.
- i. The subcommittee shall ensure that executive management and employees of the entities receive compensation that is market-level competitive, supports achieving the entities' strategic objectives, and is relevant to the individual's annual job performance while being sensitive to funding availability and long-term budget goals. The subcommittee will review all policy matters related to the evaluation and compensation of the President, Executive Vice Presidents, Vice Presidents, Deans, Secretary of the Board, the Internal Auditor (collectively "Executive Leadership"), and any other positions the subcommittee may decide. The subcommittee will make recommendations to the Board via the Audit, Compliance, and Risk Committee regarding these matters. The subcommittee will assist the Board in determining a compensation package for the President and advise the President regarding appropriate compensation structures for other members of Executive Leadership.
 - ii. The subcommittee shall review, at least annually, MUSC's assessment of potential candidates for promotion (Key Employees) to, at a minimum, a vice president, dean, or other senior executive positions designated by the Board. The assessment should identify candidates' potential for promotion, professional development needed to address perceived deficiencies in a candidate's preparedness for promotion, or other actions to develop a "deep bench" of potential MUSC leaders. The subcommittee shall assist the President in determining appropriate professional development assistance for the MUSC Key Employees and in determining the best approaches to providing that assistance. The subcommittee shall review, at least annually, the management development plans in place and planned to ensure that all employees are encouraged to continuously improve their professional capabilities.
 - iii. Members of this subcommittee will be appointed by the Chairman and are not limited to members of the Audit, Compliance, and Risk Committee. The Chairman of the Audit, Compliance, and Risk Committee will serve as chairman of this subcommittee.
 - iv. The subcommittee shall meet as needed. All Trustees are encouraged to attend and participate in the subcommittee meetings.
 - v. No offer of compensation to any position included under (ii.) above, whether written or oral, subject to the review of the Management Development and

Compensation Subcommittee shall be effective as binding on the entities without the required approval(s).

(2) Education, Faculty, and Student Affairs Committee.

(a) The Education, Faculty, and Student Affairs Committee shall concern itself with the formation of policy regarding matters affecting the quality, character, extent, and relative standards in instruction and research.

(b) The committee shall concern itself with the formation of policy affecting student life, welfare, and morale.

(c) The committee shall concern itself with the faculty organization, quality, effectiveness, welfare, and morale.

(d) The committee shall create, with the approval of the Board, multi-specialty group practice plan(s) whose membership shall be comprised of qualifying faculty and employees of the University. These practice plan(s) will develop administrative board(s) and bylaws for approval by the Board. Faculty members shall have but one annual contract which shall accurately reflect their activities and compensation from MUSC, MUHA, Veterans Administration, clinical practice plan, and all other approved sources. Such compensation shall be considered part of the total MUSC compensation package and shall, pursuant to law, receive prior approval by the President and/or the Board.

(e) The committee, whenever needed, shall make available to the Board reports and recommendations regarding grants and scholarships from trust funds and endowments. Upon approval by the Board, these recommendations shall become established policy. The committee shall also report to the Board the recipients of such grants and scholarships.

(3) Finance and Administration Committee.

(a) The Finance and Administration Committee shall concern itself with the broad financial overview of the University, as well as with the operation, routine care, and funding of maintenance of the existing physical facilities of the University. Specific financial details will be provided in the other respective standing committees of the Board.

(b) The committee shall especially concern itself with such matters as procurement, accounting, budgeting, and information systems.

(c) The committee will concern itself with the financial and fiscal policies and procedures of the University.

(d) The annual requests for appropriation and the proposed annual budgets shall be prepared by the appropriate university officers for review by the committee.

(e) The committee shall concern itself with personnel policies and personnel administrative programs to achieve satisfactory quality, productivity, and morale of personnel of the university.

(f) The committee will assist the Audit, Compliance, and Risk Committee in setting the appropriate tone in communicating the importance of internal control and directing management to establish appropriate internal controls.

(4) Physical Facilities Committee.

(a) The Physical Facilities Committee shall concern itself with the real property and improvements thereto of MUSC and its affiliates. It shall be responsible for prioritizing and implementing all development plans for University properties and their improvements. It shall solicit, evaluate, and select suggestions and proposals from administration, consultants, and other professionals relating to the development and capital improvements of the physical facilities and make recommendations to the Board. This committee will only be concerned with capital projects exceeding cost limits specified in approved Board policies. This committee shall assume full responsibility of the MUSC Facility Plan, including, but not limited to, 1) selecting architects, engineers, and other related professionals; 2) prioritizing all requests for facilities; 3) conducting feasibility studies; and 4) reviewing major renovations required for the installation of equipment.

(b) To help carry out the duties of the Physical Facilities Committee, the committee chairman can appoint one member of the Physical Facilities Committee and two Trustees at large as a separate project committee for each major building project for architect/engineer and related construction professionals' selections. There may be multiple project committees with different Trustees functioning concurrently for different projects. A project committee is an active part of the Physical Facilities Committee and serves under the supervision, control, and direction of the Physical Facilities Committee. The committee chairman shall consider any expertise or experience of Trustees and their willingness to serve.

(c) The committee shall be charged with the responsibility of all Board matters relating to the physical properties of the University; the design and location of new buildings, master planning, improvements or remodeling of buildings, and all other matters having to do with the maintenance of the University's physical facilities. It shall report to the Board with its recommendations thereon and on all contracts relating to new construction, capital improvements, and major repairs/renovations to existing buildings and grounds.

(d) The committee will establish a formal mechanism decreeing the time and appropriate ceremony to formally accept any completed project.

(e) The Executive Vice President for Finance and Operations or his designee will update the Physical Facilities Committee as needed on 1) preliminary details of costs associated with various developments and improvements of physical facilities, 2) construction

progress, 3) budgetary increases on construction/facility improvements, and 4) all change orders to date.

(f) Once the committee accepts and prioritizes capital project(s) for development, the project(s) will be forwarded to the Finance and Administration Committee for funding consideration. The Finance and Administration Committee will have the responsibility of seeking appropriate funding in consideration of the University's budgetary status, bonding requirements, and other financial requirements or restrictions of the University. In accordance with approved Board policies, the Finance and Administration Committee will make recommendations for the approval of expenditures to the full Board.

(5) Research and Institutional Advancement Committee.

(a) The Research and Institutional Advancement Committee shall concern itself with the development, promotion, and stimulation of research efforts of the University and the development, promotion, execution, and management of the institutional advancement programs of the University.

(b) The committee shall make reports and recommendations to the Board on institutional advancement, research advancement, animal care, and the establishment and maintenance of research facilities.

(c) The committee will recommend and seek Board approval for necessary changes to academic facilities as determined by the academic community within the University. The committee will recommend to the Physical Facilities Committee any changes, deletions, or additions to the physical plant for their consideration.

(d) The committee shall study and report to the Board on future opportunities for academic development. This committee shall be directly and specifically interested in fundraising, both in the private and public sectors, in order to provide future revenues for the academic and operational needs of the University.

(e) The committee shall be concerned with matters related to the University's efforts in industrial recruitment.

(f) The committee shall concern itself with the identification, cultivation, solicitation, and stewardship of leadership philanthropy to ensure the maximization of private investment in the University's academic, research, and clinical care programs.

(g) The committee shall recommend to the Board appropriate policies and/or programs required to achieve these objectives and shall report to the Board on the implementation, performance, and progress in these areas.

Section V. The Officers and Administration of the University.

(A) **The President.** The Chief Executive Officer of the University shall be its President who shall be elected by the Board to serve at the will of the Board at a rate of remuneration specified by the Board. The President will be elected by a majority vote of the Trustees in attendance and the vote shall be conducted in accordance with Section II.G. of these Bylaws.

(1) The President shall have and exercise full executive powers over the University and its related operations within the framework of the policies established by the Board.

(2) The President shall be authorized to bind the University and make delegations as he deems necessary in accordance with South Carolina law, except for powers that the Board retains by state statute.

(3) More specifically, the President shall be charged with the organization of the administrative and professional personnel of the University and the method of selecting personnel, subject only to the limitations imposed by these Bylaws, South Carolina laws, and applicable state policies and procedures. He shall be the medium of formal communication between the Board and the faculty and administrative organization of the University and the official spokesman of the University except as to matters within the special province of the Board, in which realm the Chairman of the Board shall be the official spokesman. The President, with his appropriate executive officers and the appropriate committees, shall prepare or receive and forward all requisite reports, budgets, and presentations to public agencies and to the Board.

(4) The President shall present to the Board an organizational chart showing divisions, departments, and lines of reporting and command in the instructional and administrative organization of the University. After approval of such organizational chart, any changes to the positions covered by these Bylaws shall be made only after the proposed change has been approved by the Board.

(B) **Other Executive Officers.** By and with the advice of the President and/or appropriate standing committee, the Board shall elect and approve the total compensation packages and subsequent changes thereto of the following additional executive officers. Other executive officers will be elected by a majority vote of the Trustees in attendance and the vote shall be conducted in accordance with Section II.G. of these Bylaws.

(1) **Executive Vice President for Academic Affairs and Provost.** This officer is administratively responsible to the President for all academic matters. In the absence of the President, he shall act as the Chief Executive Officer. He is responsible for the coordination of planning for education and research and shall formulate plans to implement policy approved by the President and the Board. The deans of all colleges and the directors of the academic support units shall report to and through this officer to the President. Associated duties include responsibilities for overseeing the educational and clinical activities of the MUSC affiliates (those organizations that are included as component units in MUSC's financial statements), except those affiliates who are part of the clinical enterprise, including but not limited to University Medical Associates (UMA) of MUSC, and MUHA,

collectively referred to as MUSC Health, and the MUSC Foundation, including purview over the organizations as they relate to the total program of the Medical University.

The chief executive officers of the MUSC affiliates, except the MUSC Health entities and MUSC Foundation, will report to the Executive Vice President for Academic Affairs and Provost.

(2) **Executive Vice President for Finance and Operations.** This officer is administratively responsible to the President for financial and administrative matters. He shall have immediate oversight of all general and financial operations of the University and responsibility for the physical facilities of the University. All financial and administrative support services of the University shall report to and through him to the President. This officer shall be the financial advisor to the President and the Board and serve as Treasurer of the University.

(3) **Chief Executive Officer, MUSC Health and Executive Vice President for Health Affairs, MUSC.** The CEO, MUSC Health and Executive Vice President for Health Affairs, MUSC, is administratively responsible to the President and Board for all clinical services, as well as human, financial, informational resources, and related activities. The CEO, MUSC Health and Executive Vice President for Health Affairs, MUSC, shall formulate policies with respect to the clinical, education, and research activities of the Authority. The CEO shall exercise overarching control and responsibility for all hospitals owned and operated by MUHA including remote campus(es) of the Charleston division and hospitals within the MUSC Health Regional Health Network as set forth more fully in the MUHA Bylaws. The CEO, MUSC Health and Executive Vice President for Health Affairs, MUSC, shall be responsible for the development and implementation of joint initiatives to ensure overall alignment of the mission and vision of the clinical enterprise and shall ensure that MUSC Health provides a supportive environment for high-quality, sophisticated clinical teaching and research programs carried out by MUSC faculty. This officer shall formulate policies concerning the clinical, educational, and research activities of MUSC Health and is expected to align strategically with the Dean, College of Medicine and Vice President for Medical Affairs, for all College of Medicine clinical activities.

(4) **Dean, College of Medicine and Vice President for Medical Affairs.** The Dean is the Chief Academic Officer for the College of Medicine (COM) and reports directly to the Executive Vice President for Academic Affairs and Provost for all COM academic and research activities. All department chairs in the COM report to the Dean. In the role of Vice President for Medical Affairs, he is expected to align strategically with the CEO, MUSC Health System, for all COM clinical activities, and is ultimately accountable to the President of MUSC. The Dean, COM and Vice President for Medical Affairs, is responsible for the vision setting, strategic planning, oversight, and investment for education and research in the COM and integration and alignment of the COM clinical mission with the MUSC Health System. As Vice President for Medical Affairs, he serves in critical clinical leadership roles within the MUSC Health System through direct supervision of COM clinical chairs, as a member of the strategic-decision making body for the University (President's Council), as a member of the MUSC Health System committees, and serving to monitor and enforce MUSC Health System clinical performance standards.

(5) **Vice President for Institutional Advancement.** This officer is administratively responsible to the President and has immediate oversight in the procurement of private funds for the development of the University's projected and long-range plans. This officer shall have the responsibility for the Office of Development, Office of Alumni Affairs, and for overseeing development activities of the MUSC Foundation, of which he may serve as vice president. This officer is also responsible for the management of the University's Board of Visitors.

(6) **Vice President for Research.** This officer serves as the institution's Chief Research Officer and is responsible for defining and implementing strategies to advance the research mission of MUSC. The Vice President for Research reports directly to the Executive Vice President for Academic Affairs and Provost. This officer has oversight of research administrative offices supporting the University's research enterprise, including the Office of Research and Sponsored Programs, Office of Research Development, and the Office of Research Integrity. This officer oversees and supports research policy development, sponsored program administration (pre-award), and research compliance and safety. Responsibilities include monitoring institutional extramural and intramural research funding, assuring compliance with research integrity and risk protection guidelines, and coordinating research strategic planning. This officer provides input and expertise in research resource utilization including facilities development and management.

Section VI. The Faculty.

(A) **Employment.** The President is responsible to the Board for the qualitative and quantitative performance of the faculty. Therefore, the President is vested with the power to select the membership of the faculty. He shall appoint the instructional staff of the University. Upon recommendation of the President, the Board shall appoint the following:

- (1) Deans
- (2) Associate Professor (regular, adjunct, or clinical)
- (3) Professor (regular, adjunct, or clinical)
- (4) Any faculty position to tenured rank

(B) **Organization of the Faculty.** All members of the instructional staff of the University shall be embraced in one or more organizations within the University faculty. This will allow the Administration and the Board to have the benefit of the aid and advice of the faculty in those matters which are the special concern of the faculty. Such matters include curricula, leaves of absence, sabbatical leaves, termination of employment, and academic matters of concern to both faculty and students. It will also facilitate communication and understanding among the faculty, the administration, and the Board.

The Faculty Senate of MUSC acts as the sole representative body for organizing and executing the business of the faculty submitted to it by members of the faculty, the administration, or the Senate itself. The Senate advises the faculty and administration in matters pertaining to the faculty.

(C) **Faculty Privileges and Immunities.** The rules, regulations, conditions, and definitions of such matters of faculty concern as tenure, leaves of absence, outside practice, conflict of interest, and the presentation of grievances shall be clearly set forth by the Board and established as policies of the University. These policies and procedures are documented in the Faculty Handbook, which is made available to all members of the faculty and others concerned. The Faculty Handbook is subject to periodic revision, with changes reviewed and approved by the Board, upon the recommendation of the Faculty Senate and the Administration.

Section VII. Appeals to the Board.

(A) **Faculty.** The right of appeal to the Board by any faculty member is a right recognized by the Board and shall be exercised in accordance with the respective grievance procedures for the faculty as set forth in the MUSC Faculty Handbook and approved by the Board.

(B) **Administrative Personnel.** With respect to non-faculty administrative personnel, the Board, in its sole discretion, may grant a review of any adverse administrative action. However, if this review is granted, the Board shall not be required to conduct a hearing or hear arguments but shall review the record of any proceedings.

Section VIII. Board of Visitors.

(A) Membership.

(1) The members of the Board of Visitors shall be elected by a vote of the Board upon nominations made by Trustees to the President.

(2) Nominations for membership on the Board of Visitors shall be made as follows:

(a) The two (2) Trustees from each of the Congressional Districts shall each submit up to two (2) nominations which may be from in-state or out-of-state.

(b) The voting ex-officio member (or his designee) and the at-large Trustee shall each submit up to two (2) nominations which may be from in-state or out-of-state.

(c) Trustee Emeriti may submit one (1) nomination each which may be from in-state or out-of-state.

(d) All nominations shall be sent to the President following approval by the Board.

(3) Terms of appointment shall be two (2) years with appointments made biennially (once every two (2) years). After a lapse of two terms (four years), an individual may be reappointed to serve. Any vacancy that may occur from time to time shall be filled by the Board.

(B) **Duties.** The Board of Visitors shall be oriented as to the purposes, goals, and objectives of MUSC. They shall become familiar with the University's assets, capabilities, services, desires, and needs through the orientation process. They shall be encouraged to assist actively in

obtaining support morally, fiscally, and politically to accomplish the University's purposes, goals, and objectives. Other specific duties may be assigned from time to time as the Board may direct.

(C) The Board of Visitors shall be advisory in nature and will be considered an extension of the development efforts of the University.

(D) **Expenses.** Reimbursement for transportation, parking, and room and board, allowed by the state or in accordance with appropriate policy, may be requested by and paid to each Board of Visitors member for each official trip.

Section IX. Amendment.

These Bylaws may be amended at any regular meeting of the Board by a favorable vote of at least two-thirds of the Trustees present and voting, but the proposed amendment must first have been stated in writing and sent to each Trustee at least 15 calendar days prior to such meeting.

Revisions: October 1992, October 14, 1994, October 10, 1998, February 11, 2000, December 8, 2000, October 12, 2001, February 13, 2004, April 7, 2006, April 11, 2008, April 9, 2010, December 14, 2012, April 11, 2014, October 9, 2014, May 14, 2015, October 9, 2015, December 9, 2016, April 14, 2017, December 13, 2019; October 13, 2023.

MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES
CONSENT AGENDA
October 13, 2023
101 Colcock Hall

Authority Operations, Quality, & Finance Committee: Dr. Murrell Smith, Chair

Consent Agenda for Approval

- Item 30. MUSC Health Charleston Division Appointments, Reappointments, and Delineation of Privileges.....Dr. Carrie Herzke
Chief Medical Officer, MUHA
- Item 31. MUSC Health Regional Health Network (RHN) Appointments, Reappointments, and Delineation of Privileges Dr. Michael Foster
President, RHN Unified Medical Staff

Consent Agenda for Information

- Item 32. MUSC Health Charleston Division MEC Minutes.....Dr. Carrie Herzke
Chief Medical Officer, MUHA
- Item 33. Contracts and Agreements..... Annette Drachman
General Counsel

MUHA and MUSC Physical Facilities Committee: Mr. Bill Bingham, Chair

Consent Agenda for Information

- Item 34. MUSC FY2024 Active Projects >\$250,000David Attard
Chief Facilities Officer, MUSC
- Item 35. MUSC Facilities Contracts AwardedDavid Attard
Chief Facilities Officer, MUSC

Board of Trustees Credentialing Subcommittee August 2023
The Medical Executive Committee reviewed the following applicants on August 16, 2023
and recommends approval by the Board of Trustees Credentialing Subcommittee effective August 28, 2023

Charleston Medical Staff Initial Appointment and Clinical Privileges		
Kimberly Hashemi, M.D.	Active	Dermatology
Jerome Lawrence Fay, M.D.	Active	Family Medicine
Joseph Benson Anderson, M.D., M.P.H.	Active	Family Medicine
Caitlyn Gallagher, M.D.	Active	Medicine
Sofia Beatriz Arango Mendoza, M.D.	Active	Medicine
Travis Lee Ferguson, M.D.	Active	Medicine
Thai Huu Ho, M.D., Ph.D.	Active	Medicine
Daniel Landau, M.D.	Active	Medicine
Brooke Elizabeth Miller, M.D.	Active	Medicine
Emily Adah Rosenberg, M.D.	Active	Medicine
Jennifer Nicole Schmidt, M.D.	Active	Medicine
Abirami Sivapiragasam, M.D.	Active	Medicine
Sophia Stephanie Urban, M.D., M.P.H.	Active	Medicine
Chau Nguyen Hoang Thuy Vo, M.D.	Active	Medicine
Valeria Serban, M.D., Ph.D.	Active	Neurology
Sonali Sharma, M.D.	Active	Neurology
Justin Harold, M.D.	Active	Obstetrics & Gynecology
Judy Chen Hoopes, M.D., B.S.	Active	Obstetrics & Gynecology
Andrea Michelle Peterson, M.D., M.S.C.R	Active	Obstetrics & Gynecology
Lindsay Rucker, M.D., B.S.	Active	Obstetrics & Gynecology
Vida Rostami Strickland, B.A., M.D.	Active	Obstetrics & Gynecology
Brandon Louis Rogalski, M.D.	Active	Orthopaedics
Kirsten Danielle Meenan, M.D.	Active	Otolaryngology
Timothy James Tremont, B.S., D.M.D., M.S.	Active	Otolaryngology
LaKeshia Nicole Craig, M.D.	Active	Pediatrics
Wei Li Adeline Koay, M.B.B.S., M.Sc.	Active	Pediatrics
Timothy Lukenbill, M.D.	Active	Pediatrics
Megan Susanne Dunn McGeary, M.D.	Active	Pediatrics
Ashley Denise Osborne, M.D.	Active	Pediatrics
Andrew James Picca, D.O.	Active	Pediatrics
Steven Joseph Simonte, M.D.	Active	Pediatrics
Alan Peh, M.D.	Active	Psychiatry
Gregory Jonathan Postal, B.A., M.S.W., M.D.	Active	Psychiatry
Sanjeev Kumur Singh, M.D.	Active	Psychiatry
Tyler Keith Wilson, D.O.	Active	Psychiatry
Robert Russell DeVita, M.D.	Active	Radiology
Yara Younan, B.S., M.D.	Active	Radiology
Ammar Obaid Mahmood, M.D., M.B.,Ch.B.	Active	Surgery
Douglas James Cassidy, M.D., B.S.	Active	Surgery
Vasant Jayasankar, M.D., M.S.	Active	Surgery
Kevin King Roggin, M.D.	Active	Surgery
Solomon Hayon, M.D., B.S.	Active	Urology
Chukwuemeka Anderson Obi, M.D.	Locums	Medicine
Joseph William Galvin, D.O.	Temporary	Orthopaedics
Charleston Medical Staff Reappointment and Clinical Privileges		
William Francis Barrett, IV, D.O., M.S., B.S.	Active	Anesthesiology
Scott Evan Benjamin, M.D.	Active	Pediatrics
David Gordon Bundy, M.D., M.P.H.	Active	Pediatrics
Amanda Marie Bunnell, M.D.	Active	Anesthesiology
William Wise Crosby Carroll, M.D., B.S.	Active	Otolaryngology
Edward William Cheeseman, Jr., M.D., M.B.A.	Active	Ophthalmology
Justin Anthony Chetta, M.D.	Active	Radiology
Thomas Curran, M.D., M.P.H.	Active	Surgery

Heather Leigh Evans, M.D., M.S.	Active	Surgery
Larry Clark Field, Jr., M.D.	Active	Anesthesiology
Cory Michael Furse, M.D., M.P.H	Active	Anesthesiology
Theodore Stewart Gourdin, M.D.	Active	Medicine
David Gregg, IV, M.D.	Active	Medicine
Gregory Alan Hall, M.D.	Active	Emergency Medicine
Erik James Hansen, M.D.	Active	Orthopaedics
Norman Robert Harvey, M.D.	Active	Anesthesiology
Erin Elizabeth Hayes, M.D.	Active	Psychiatry
Michael Gabriel Hillegass, M.D.	Active	Anesthesiology
Chakradhari Inampudi, M.D.	Active	Medicine
Natasha Sandhir Juneja, M.D.	Active	Psychiatry
Ekrem Kutluay, M.D.	Active	Neurology
Kimberly Gronsman Lee, M.D., M.S.	Active	Pediatrics
Leilani Victoria Lee, M.D.	Active	Psychiatry
Barry Lifson, M.D.	Active	Urology
Sheldon Ellis Litwin, B.A., M.D.	Active	Medicine
Nathalie Simone Malcolm, M.D.	Active	Medicine
Lucas Aaron McDuffie, M.D., B.S.	Active	Surgery
Christopher Lloyd Metts, M.D., B.S.	Active	Pathology & Lab. Med.
Ashli Karin O'Rourke, M.D., M.S.	Active	Otolaryngology
Shelly Dawn Ozark, M.D.	Active	Neurology
Silvia Roberta Pereira-Smith, M.D.	Active	Pediatrics
John Routt Reigart, II, M.D.	Active	Pediatrics
Laura Lynne Roberts, M.D.	Active	Anesthesiology
Daniel J Scott, M.D., M.B.A.	Active	Orthopaedics
Harris Scott Slone, M.D.	Active	Orthopaedics
Mimi Sohn, M.D.	Active	Neurology
Purabi Sonowal, M.B.B.S., M.D.	Active	Pediatrics
Raksha Soora, M.D.	Active	Obstetrics & Gynecology
Manoucher Lance Tavana, M.D., B.S.	Active	Surgery
Tara Kelly Van Leuven, M.D.	Active	Obstetrics & Gynecology
Ashley Marie Wabnitz, M.D.	Active	Neurology
Zeke Jonathan Walton, Sr., M.D.	Active	Orthopaedics
Lara Wine Lee, M.D., Ph.D.	Active	Dermatology
Laura Stobie Winterfield, M.D., M.P.H	Active	Dermatology
Elizabeth Barton Winton, M.D.	Active	Emergency Medicine
Rachael Thomas Zweigoron, M.D.	Active	Pediatrics
Rebecca Gohmann Bechhold, M.D.	Active Provisional	Medicine
Brianna Chai, Au.D.	Active Provisional	Otolaryngology
Randi Jo Curtiss, D.O.	Active Provisional	Psychiatry
Nour El Hidek, B.S., M.A., Au.D.	Active Provisional	Otolaryngology
Kathryn Elizabeth Engelhardt, M.D.	Active Provisional	Surgery
Halle Elizabeth Field, M.D.	Active Provisional	Medicine
Crystal Joy Houlton, M.D.	Active Provisional	Obstetrics & Gynecology
Bernice Liying Huang, M.D.	Active Provisional	Surgery
Alexandra Eva Kejner, M.D.	Active Provisional	Otolaryngology
Fred Mitchell Krainin, M.D., B.A.	Active Provisional	Medicine
Andrew Lee, M.D.	Active Provisional	Psychiatry
Jessica Way Lozier, M.D.	Active Provisional	Medicine
Kathleen Maksimowicz-McKinnon, D.O., M.P.H	Active Provisional	Medicine
John Ernest McKinnon, M.D.	Active Provisional	Medicine
Joseph James Merlo, Jr., M.D., Ph.D.	Active Provisional	Pathology & Lab. Med.
Michael William Rajala, M.D., Ph.D.	Active Provisional	Medicine
Salvatore Charles Rametta, M.D.	Active Provisional	Pediatrics
Renée Michelle Rosati, D.O., B.A.	Active Provisional	Orthopaedics
Sarah Kateri Shea, M.D.	Active Provisional	Obstetrics & Gynecology
Dirk Jan van der Windt, M.D., Ph.D., M.Sc.	Active Provisional	Surgery

Ramsey Michael Wehbe, M.D., M.S.	Active Provisional	Medicine
Hatem Abdallah, M.D.	Affiliate	Surgery
Stuart Andrew Smalheiser, M.D.	Affiliate	Medicine
Ronald Guy William Teed, M.D.	Affiliate	Ophthalmology
Jeremy Walz, O.D.	Affiliate	Ophthalmology
Erika Susan Blank, M.D.	Affiliate CFC - Colleague	Medicine
Sylvia Lee Clarkson, M.D.	Affiliate CFC - Colleague	Family Medicine
Jeffrey Cabot Clevenger, M.D.	Provisional Affiliate - Colleague - Other	Medicine
Megan Winstead Smith, M.D.	Provisional Affiliate - Colleague - Other	Pediatrics
Charleston Medical Staff Change in Privileges		
Daniel L Herr, M.D.	Active	Anesthesiology
Matthew Charles Hulse, M.D.	Active	Anesthesiology
Cortney Ann Powell, N.P.	Allied Health	Surgery
Laura Hannah Bell, M.D.	Active	Anesthesiology
Robert Earl Sean Bowen, M.D., M.P.H.	Active	Anesthesiology
Carlee Ann Clark, M.D.	Active	Anesthesiology
Brittany Lynette Dobson, M.D.	Active	Radiology
Brad Allen Eastman, D.O.	Active	Anesthesiology
Larry Clark Field, Jr., M.D.	Active	Anesthesiology
Timothy Michael Ford, M.D.	Active	Anesthesiology
John Clayton Foster, M.D.	Active	Anesthesiology
Ian Donald Kane, M.D.	Active	Pediatrics
Jared Stewart McKinnon, M.D.	Active	Anesthesiology
Jeffrey DeVon McMurray, M.D.	Active	Anesthesiology
Rishi A Patel, M.D.	Active	Anesthesiology
Maxie Logan Phillips, D.O.	Active	Anesthesiology
Theodore D Ravenel, V, D.M.D.	Active	Oral & Maxillofacial Surgery
Pritee Tarwade, M.B.B.S.	Active	Anesthesiology
Charleston Professional Staff Initial Appointment and Clinical Privileges		
Laura Elizabeth Baker, N.P.	Allied Health	Anesthesiology
Jason Mitchell, B.S.N., C.R.N.A.	Allied Health	Anesthesiology
Dana Faye Aman, P.A.	Allied Health	Dermatology
Kateland May Camp, N.P.	Allied Health	Medicine
Season Dawn Davis, BSN, MSN, FNP	Allied Health	Medicine
Taylor Brielle Paris, MSN, A.P.R.N.	Allied Health	Medicine
Jordan Kramer, P.A., B.A.	Allied Health	Neurosurgery
Skyler Hughes Mace, F.N.P.	Allied Health	Neurosurgery
Emily Corbett Strano, D.N.P., A.P.R.N., F.N.P.	Allied Health	Pediatrics
Jordanne Whitney Hammar, B.A., M.S.W., LCSW	Allied Health	Psychiatry
Shereece Willett Kerr, MSN, BSN, ADN	Allied Health	Surgery
Julie Renee Scott, N.P.	Allied Health	Surgery
Charleston Professional Staff Reappointment and Clinical Privileges		
Arielle Marie Abrams, Au.D.	Allied Health	Otolaryngology
Auryelle Nicole Ascue, B.S.N., M.S.N.	Allied Health	Anesthesiology
Marcella B Berman, LISW-CP	Allied Health	Psychiatry
Hannah Rebecca Burrick, AuD	Allied Health	Otolaryngology
Christine Patton Corley, R.N., P.N.P.	Allied Health	Pediatrics
Lauren Lynne Costello, B.A., Au.D.	Allied Health	Otolaryngology
Maria Jennifer Francis Diaz, ANP - C	Allied Health	Surgery
David Gonzalez, A.P.R.N., F.N.P.	Allied Health	Anesthesiology
Scott Douglas Hurley, F.N.P., B.S.N.	Allied Health	Medicine
Kaylene Ann King, AuD	Allied Health	Otolaryngology
Sonja Lupo McCaslin, C.R.N.A., D.N.A.P, M.S.A	Allied Health	Anesthesiology
Penny Leigh Perez, N.P.	Allied Health	Surgery
Nicole Ashley Ritter, Au.D., B.S.	Allied Health	Otolaryngology
Kelly Singleton, O.D., M.S.	Allied Health	Ophthalmology
Julia Catherine Terese, R.D.	Allied Health	MUHA Dietetic Services
Daniel James Venancio, P.A.C., M.P.A.S.	Allied Health	Emergency Medicine

Adrienne English West, C.R.N.A., B.S.N., M.S.N.	Allied Health	Anesthesiology
Jason Cameron Williams, C.R.N.A.	Allied Health	Anesthesiology
Lesley Nicole Richard, C.R.N.A., M.B.A.	Allied Health - Remote	Anesthesiology
Geoffrey Alexander McLeod, D.O.	Provisional Affiliate CFC	Family Medicine
Kathryn Padgett Achanti, A.P.R.N., M.S.N., B.S.N.	Provisional Allied Health	Medicine
Tara Denise Ancrum, LPC	Provisional Allied Health	Psychiatry
Caroline S Ayres, M.S., M.Div., LPC	Provisional Allied Health	Psychiatry
Jalessa Sharda Williams Cole, A.P.R.N., FNP-BC, D.N.P.	Provisional Allied Health	Family Medicine
Shannon Fitzgerald, M.S.S.W., M.A.	Provisional Allied Health	Psychiatry
Anita Shawn French, B.S.N., M.S.N.	Provisional Allied Health	Anesthesiology
Anna Katherine Fuller, B.S.W., LMSW	Provisional Allied Health	Psychiatry
Mary Elizabeth Geddings, B.S., M.S., M.P.A.S.	Provisional Allied Health	Medicine
Catherine Reeves Griffin, B.S.N., M.S.N., A.P.R.N.	Provisional Allied Health	Dermatology
Emily Lyn Mason, P.A.	Provisional Allied Health	Neurosurgery
Amy Merwarth, R.D.	Provisional Allied Health	MUHA Dietetic Services
Hayley Renee Morie, P.A., B.S.	Provisional Allied Health	Surgery
Jonathon A Nye, Ph.D.	Provisional Allied Health	Radiology
Maurio Antwann Riley, P.A.	Provisional Allied Health	Neurosurgery
Alison Mary Rookard, M.S.N.	Provisional Allied Health	Pediatrics
Melanie Schutt, C.R.N.A., D.N.P.	Provisional Allied Health	Anesthesiology
Kristen Shrum, F.N.P., BSN	Provisional Allied Health	Psychiatry
Andrea Michelle Swartz, A.P.R.N., B.S.N., ADN	Provisional Allied Health	Medicine
Katherine Elizabeth Wallace, M.S.W., M.P.H.	Provisional Allied Health	Psychiatry
Montana Clare Woods, W.H.N.P.	Provisional Allied Health	Obstetrics & Gynecology
Charleston Professional Staff Change in Privileges		
Chelsey Alise Durr Massey, BSN, A.P.R.N.	Allied Health	Anesthesiology
Jill Neumann Tibbetts, M.S., P.A.C.	Allied Health	Medicine
Tracy Raphaela Neilan, A.P.R.N.	Provisional Allied Health	Neurology
Orangeburg Medical Staff Initial Appointment and Clinical Privileges		
Emily Light Barnett, C.R.N.A.	Active – Remote	Anesthesiology
LaToshia Evette Donald, C.R.N.A.	Active – Remote	Anesthesiology
Haley Jordan Greenfield, C.R.N.A., B.S.N.	Active – Remote	Anesthesiology
Cassandra DaElla King, C.R.N.A.	Active – Remote	Anesthesiology
Meredith Rose Wertzberger, D.N.A.P, C.R.N.A.	Active – Remote	Anesthesiology
Bryan Balentine, M.D.	Active – Remote	Emergency Medicine
Dwayne Eric Greene, M.D.	Active – Remote	Emergency Medicine
Rachel Danford, D.N.P., A.P.R.N., FNP-BC	Active – Remote	Medicine
Mohamed Mustafa Elsunni, M.D., M.S.	Active – Remote	Medicine
Abdullah Ebrahim Hamad, M.D.	Active – Remote	Medicine
Solianny DeSouza Kennerly, M.D.	Active – Remote	Medicine
Kingsley Asamoah Lartey, D.O.	Active – Remote	Medicine
Janelle Miller, M.D.	Active – Remote	Medicine
Ofego Elias Okpobrisi, M.D.	Active – Remote	Medicine
Michael Allen Schmitt, D.O.	Active – Remote	Medicine
Tammie Michelle Smoak, M.S.N., FNP-BC	Active – Remote	Medicine
Adwoa Brago Winful, M.D.	Active – Remote	Medicine
Taufiq Zaman, M.D., M.B.A.	Active – Remote	Medicine
Rahmah Hassan Al Doulah, M.D.	Active – Remote	Medicine
Steve Woo Chul Han, M.D.	Active – Remote	Medicine
Ndi Johnnie Maduako, M.D.	Active – Remote	Medicine
Augustine Wnana Onwukwe, M.D.	Active – Remote	Medicine
Alberto Juan Gonzalez, M.D.	Active – Remote	Psychiatry
Peter Louis Loper, Jr., M.D., M.S.	Active – Remote	Psychiatry
Sapna Dhawan, M.D.	Active – Remote	Psychiatry
Mark Duane Kilgus, M.D., Ph.D.	Active – Remote	Psychiatry
Sharmila Pravin Mehta, M.D.	Active – Remote	Radiation Oncology

Rebecca Susan Tarlton, M.D.	Active – Remote	Radiation Oncology
Donald Gene Nordstrom, M.D.	Active – Remote	Radiation Oncology
Dioval A. Remonde, M.D.	Active – Remote	Radiation Oncology
Boyd Nicholas Hatton, M.D.	Active – Remote	Radiology
Dino Peter Massoglia, M.D., Ph.D., M.S.	Active – Remote	Radiology
Sandra Marie Chaplin, N.P.	Active – Remote	Surgery
Patrick Michael Bik, D.P.M., B.S.	Active – Remote	Surgery
Jo Roberts Reid, C.R.N.A.	Active – Remote	Surgery
Christine Worthington Rihn, D.P.M., B.S.	Active – Remote	Surgery
Orangeburg Telemedicine By-Proxy Appointment		
Irene Perez-Young, M.D.	Telemedicine by Proxy	Radiology
Nael El Said Saad, M.D.	Telemedicine by Proxy	Radiology
Cecilia Franke Wang, M.D.	Telemedicine by Proxy	Medicine
Kareem Irshad Shaikh Ahmad, M.D.	Telemedicine by Proxy	Telemedicine By-Proxy
Jonathan Allred, M.D.	Telemedicine by Proxy	Radiology
Haitham Alsahli, M.D., M.B.A.	Telemedicine by Proxy	Radiology
Junaid Aslam, M.D.	Telemedicine by Proxy	Radiology
Madhu Satya Bajaj, M.D.	Telemedicine by Proxy	Medicine
Richard Michael Berger, M.D.	Telemedicine by Proxy	Radiology
Anil Shashikant Bhavsar, M.D.	Telemedicine by Proxy	Radiology
Michael Clyde Biddulph, M.D.	Telemedicine by Proxy	Radiology
Justin Joel Boe, M.D.	Telemedicine by Proxy	Radiology
Daniel William Brown, M.D.	Telemedicine by Proxy	Radiology
Justin Roy Camara, M.D.	Telemedicine by Proxy	Radiology
Richard Joseph Camara, Jr., M.D.	Telemedicine by Proxy	Radiology
Jesse Limmon Chang, M.D.	Telemedicine by Proxy	Medicine
Jayanta Krishna Chaudhuri, M.D.	Telemedicine by Proxy	Radiology
Joseph Anthony Couvillon, M.D.	Telemedicine by Proxy	Radiology
Jennifer Lori Cunningham-Farbstein, M.D.	Telemedicine by Proxy	Medicine
Guy Elise Constant De Gent, M.D.	Telemedicine by Proxy	Medicine
Shamit Desai, M.D.	Telemedicine by Proxy	Radiology
Salim Dib, M.D.	Telemedicine by Proxy	Telemedicine By-Proxy
Gary Lawrence Dier, M.D.	Telemedicine by Proxy	Radiology
Justin Paul Dodge, M.D.	Telemedicine by Proxy	Radiology
Duard Winfield Enoch, III, M.D.	Telemedicine by Proxy	Radiology
David Kalman Epstein, M.D.	Telemedicine by Proxy	Telemedicine By-Proxy
David Shabaz Ally Eshak, M.D.	Telemedicine by Proxy	Medicine
Beth Ann Fisher, M.D.	Telemedicine by Proxy	Telemedicine By-Proxy
Jason Hilton Fox, M.D.	Telemedicine by Proxy	Radiology
Daniel Richards Fullmer, M.D.	Telemedicine by Proxy	Radiology
Anne Wheeler Giuliano, M.D.	Telemedicine by Proxy	Radiology
Christopher John Govea, M.D.	Telemedicine by Proxy	Radiology
Nidhi Gupta, M.D.	Telemedicine by Proxy	Radiology
Vidhi Gupta, M.D.	Telemedicine by Proxy	Radiology
Gregory James Hall, M.D.	Telemedicine by Proxy	Radiology
William Harry Hartz, M.D.	Telemedicine by Proxy	Radiology
Brett Andrew Heller, M.D.	Telemedicine by Proxy	Radiology
Deborah Rose Hellinger, D.O.	Telemedicine by Proxy	Radiology
Kathy Jane Helton-Skally, M.D.	Telemedicine by Proxy	Radiology
Robert Paul Henry, Jr., M.D.	Telemedicine by Proxy	Radiology
Laila Wang Holmes, M.D.	Telemedicine by Proxy	Radiology
Michael Melik Hovsepian, M.D.	Telemedicine by Proxy	Radiology
Charles Lee Huang, B.A., M.D.	Telemedicine by Proxy	Radiology
Rodney Kent Hutson, Jr., M.D.	Telemedicine by Proxy	Radiology
Santoshi Shalini Indrakanti, M.D.	Telemedicine by Proxy	Radiology
Henry Andrew Irvine, M.D.	Telemedicine by Proxy	Radiology
Warren Isakow, M.D.	Telemedicine by Proxy	Medicine
Brent Robert Jacobson, D.O.	Telemedicine by Proxy	Radiology

Mahejabeen Japanwalla, M.D.	Telemedicine by Proxy	Radiology
Karsten Goh Jennings, D.O.	Telemedicine by Proxy	Radiology
Jessica Jette-Tarumi, M.D.	Telemedicine by Proxy	Medicine
David A. Justice, M.D.	Telemedicine by Proxy	Psychiatry
Kyungmin Kang, M.D.	Telemedicine by Proxy	Radiology
Daniel Ari Katzman, M.D.	Telemedicine by Proxy	Medicine
David Meredith Kerner, D.O.	Telemedicine by Proxy	Radiology
Todd Stuart Klausner, M.D.	Telemedicine by Proxy	Radiology
Karthik Ram Kode, M.D.	Telemedicine by Proxy	Medicine
Benjamin Martin Kotinsky, M.D.	Telemedicine by Proxy	Radiology
Andrew Scott Kuhn, M.D.	Telemedicine by Proxy	Radiology
Ryan Francis Leahy, M.D.	Telemedicine by Proxy	Radiology
Barbara Lee, M.D.	Telemedicine by Proxy	Medicine
Jun Wei Lee, M.D.	Telemedicine by Proxy	Radiology
Robert Luther Lile, M.D.	Telemedicine by Proxy	Radiology
Joel Gi-Tou Lin, D.O.	Telemedicine by Proxy	Radiology
Yuzhou Liu, M.D.	Telemedicine by Proxy	Radiology
Daniel Nathan Lucas, M.D.	Telemedicine by Proxy	Radiology
Daniel Luu, M.D.	Telemedicine by Proxy	Radiology
Ashwin Kumar Mani, M.D.	Telemedicine by Proxy	Telemedicine By-Proxy
Kimberly Jeanne Marlowe, M.D.	Telemedicine by Proxy	Radiology
Monica Martinez, M.D.	Telemedicine by Proxy	Radiology
Tony Yeung Maung, M.D.	Telemedicine by Proxy	Radiology
Ryan Christopher McGearry, D.O.	Telemedicine by Proxy	Radiology
Celine Buckley Melitz, M.D.	Telemedicine by Proxy	Radiology
Anthony Michael Migura, M.D.	Telemedicine by Proxy	Medicine
Giovanni Guerrero Millare, M.D.	Telemedicine by Proxy	Radiology
Peter Damien Miller, M.D.	Telemedicine by Proxy	Radiology
Khanh Duy Nguyen, M.D.	Telemedicine by Proxy	Radiology
John Joseph Nisbet, M.D.	Telemedicine by Proxy	Radiology
Francis David Ntimba, M.D.	Telemedicine by Proxy	Medicine
David J. Oettel, D.O.	Telemedicine by Proxy	Radiology
Tara M Otto, M.D.	Telemedicine by Proxy	Radiology
jeffrey charles pan, M.D.	Telemedicine by Proxy	Radiology
Stephen Gil Parven, M.D.	Telemedicine by Proxy	Radiology
Gregory Douglas Phillips, Jr., M.D.	Telemedicine by Proxy	Telemedicine By-Proxy
Nathan Kirk Priddy, M.D.	Telemedicine by Proxy	Radiology
Eduardo Quinones, M.D.	Telemedicine by Proxy	Radiology
Shervin Rafie, M.D.	Telemedicine by Proxy	Radiology
Robert Pierce Raines-Hepple, M.D.	Telemedicine by Proxy	Radiology
Nagarajan Ramakrishnan, M.D.	Telemedicine by Proxy	Medicine
Carla Vamenta Ramas, M.D.	Telemedicine by Proxy	Radiology
Alberto Ramos, M.D.	Telemedicine by Proxy	Telemedicine By-Proxy
Michael Alan Redd, D.O.	Telemedicine by Proxy	Radiology
Stephanie Anne Reddick, M.D.	Telemedicine by Proxy	Radiology
Rob Allen Reed, M.D.	Telemedicine by Proxy	Radiology
Mark Francis Reese, M.D.	Telemedicine by Proxy	Radiology
Lisa Rho, M.D.	Telemedicine by Proxy	Medicine
David Alan Riesz, M.D.	Telemedicine by Proxy	Radiology
Richard Rittenhouse, D.O.	Telemedicine by Proxy	Radiology
Sien Rivera, M.D.	Telemedicine by Proxy	Psychiatry
Mark George Ronchi, D.O.	Telemedicine by Proxy	Radiology
Adarsh Sahni, M.D.	Telemedicine by Proxy	Medicine
Jed Alan Santa Maria, M.D.	Telemedicine by Proxy	Radiology
Eric Schackmuth, M.D., B.S.	Telemedicine by Proxy	Radiology
Rajvee Manoj Shah, M.D.	Telemedicine by Proxy	Radiology
Gary Shih, M.D.	Telemedicine by Proxy	Medicine
Joel A Shockley, M.D.	Telemedicine by Proxy	Radiology

Daniel Robert Sileo, M.D.	Telemedicine by Proxy	Radiology
Anand Singh, M.D.	Telemedicine by Proxy	Radiology
Samuel Sungwon Song, M.D.	Telemedicine by Proxy	Radiology
Cynthia Benton Stearns, M.D.	Telemedicine by Proxy	Radiology
John Patrick Sullivan, M.D.	Telemedicine by Proxy	Radiology
Rael David Sundy, M.D.	Telemedicine by Proxy	Medicine
Simon Sy Tan, M.D.	Telemedicine by Proxy	Telemedicine By-Proxy
Jennifer Lynne Tomich, M.D.	Telemedicine by Proxy	Radiology
Benson Drew Tran, M.D.	Telemedicine by Proxy	Radiology
Nha Phong Tran, M.D.	Telemedicine by Proxy	Radiology
Suman Vaddi, M.D.	Telemedicine by Proxy	Medicine
Carl Nicholas Valentin, M.D.	Telemedicine by Proxy	Radiology
Neeta Mody Vargo, B.S., M.D., M.S.	Telemedicine by Proxy	Radiology
Ramesh Venkataraman, M.D.	Telemedicine by Proxy	Medicine
Jeffrey Allen Walker, M.D.	Telemedicine by Proxy	Radiology
Cynthia Lynn Wallentin, M.D.	Telemedicine by Proxy	Radiology
Melissa Nicole Weis, M.D.	Telemedicine by Proxy	Medicine
Peter Maag Williams, Jr., M.D.	Telemedicine by Proxy	Radiology
Ilsep Yoon, M.D.	Telemedicine by Proxy	Radiology
Syed Furqan Zaidi, M.D.	Telemedicine by Proxy	Radiology
Bryan Adam Zorko, M.D.	Telemedicine by Proxy	Medicine
Matthew David Zwick, M.D.	Telemedicine by Proxy	Radiology
End of Roster		

Board of Trustees Credentialing Subcommittee September 2023

The Medical Executive Committee reviewed the following applicants on September 20, 2023 and recommends approval by the Board of Trustees Credentialing Subcommittee effective September 28, 2023

Charleston Medical Staff Initial Appointment and Clinical Privileges		
Sofia Beatriz Arango Mendoza, MD	Active	Medicine
Stacey Lynn Blazina, DO	Active	Pediatrics
Neal Simmons Boone, MD	Active	Pediatrics
Mary Katherine Bryant, MD	Active	Surgery
Meredith Grace Chardukian, MD	Active	Obstetrics & Gynecology
Aaron Cunningham, MD	Active	Surgery
Shelli Francesca Dills, MD	Active	Orthopaedics
Peter Paythal Ganpat, MD	Active	Psychiatry
Rayna Maring Grothe, MD	Active	Pediatrics
Rebekka Kristin Killinger, MD	Active	Medicine
Jarrold Alexander Little, MD	Active	Surgery
Lindsay Mohney, DO	Active	Orthopaedics
Mariam Moshiri, MD	Active	Radiology
Sergio Leonardo Pinski, MD	Active	Medicine
Jadranka Popovic, MD	Active	Pediatrics
Mark Joshua Rosenberg, MD	Active	Neurology
Lindsay Rucker, MD	Active	Obstetrics & Gynecology
Thomas Neal Schriefer, MD	Active	Neurology
Suzanne Schwab, MD	Active	Family Medicine
Vivek Singh, MD	Active	Radiology
Daniel Joseph Slade, MD	Active	Radiology
Beverly Steele, MD	Active	Psychiatry
Peter Hao Tang, MD	Active	Ophthalmology
David Brian Thomas, MD	Active	Pathology & Lab. Med.
Maggie Westfal, MD	Active	Surgery
Charleston Medical Staff Reappointment and Clinical Privileges		
Anand Achanti, MD	Active	Medicine
Michelle Irene Amaya, MD	Active	Pediatrics
Khaled Asi, MD	Active	Neurology
Marc Thomas Bartman, MD	Active	Emergency Medicine
Laura Hannah Bell, MD	Active	Anesthesiology
Stacy Blecher, MD	Active	Medicine
Eric Daniel Bolin, MD	Active	Anesthesiology
Shana Catoe Bondo, MD	Active	Pediatrics
Keith Thomas Borg, MD	Active	Pediatrics
Ruth Claire Campbell, MD	Active	Medicine
Michael Jin Casey, MD	Active	Medicine
Alison Kristen Chapman, MD	Active	Pediatrics
Matthew Alan Dow, MD	Active	Orthopaedics
Louis Arsenio Gerena, MD	Active	Orthopaedics
Christel Maria Haberland, DDS	Active	Oral & Maxillofacial Surgery
John Terrill Huggins, MD	Active	Medicine
Savannah Eve Hurt, MD	Active	Anesthesiology
Jennifer Lee Jones, MD	Active	Psychiatry
Richard Hayden Jones, MD	Active	Radiology
Thomas Kenneth Koch, MD	Active	Pediatrics
David Mahvi, MD	Active	Surgery

John Melville, MD	Active	Pediatrics
Robert Anthony Moran, MD	Active	Medicine
Sara Van Nortwick, MD	Active	Orthopaedics
Edward Conyers O'Bryan III, MD	Active	Emergency Medicine
Brian Orr, MD	Active	Obstetrics & Gynecology
Chelsey Ann Petz, MD	Active	Medicine
Virginia Livesay Richards, MD	Active	Pathology & Lab. Med.
Natasha McKerran Ruth, MD	Active	Pediatrics
Keith Alan Sanders, MD	Active	Neurology
Isis Raulino Scomacao, MD	Active	Surgery
Jimmy Suh, MD	Active	Neurosurgery
Carmine J Suppa, DO	Active	Pediatrics
Joseph Daniel Thomas, MD	Active	Medicine
Ravi Veeraswamy, MD	Active	Surgery
Paul R Womble, MD	Active	Urology
Margarita Enriqueta Abella, MD	Active Provisional	Pediatrics
Amy Liao Askew, MD	Active Provisional	Obstetrics & Gynecology
Christian Dietrich Clark, MD	Active Provisional	Medicine
Huan Bosco Giap, MD	Active Provisional	Radiation Oncology
John Frederick Hughes, MD	Active Provisional	Radiology
Andrew Phillip Keegan, MD	Active Provisional	Neurology
Jordan Avery Klein, PhD	Active Provisional	Pediatrics
Matthew J Kornegay III, MD	Active Provisional	Medicine
John Martin Kratz, MD	Active Provisional	Surgery
Mohanned Mallah, MD	Active Provisional	Surgery
Elizabeth Bramel Mann Rinker, MD	Active Provisional	Pathology & Lab. Med.
Anil Purohit, MD	Active Provisional	Medicine
Kathryn Newsom Taylor, DO	Active Provisional	Pediatrics
Sakshi Vaishnav, MD	Active Provisional	Medicine
Raymond Nelson DuBois Jr, MD	Administrative/Honorary	Medicine
Heather Marie Cook, MD	Affiliate	Obstetrics & Gynecology
John Wade Strong, MD	Affiliate	Pathology & Lab. Med.
William Robert Bigelow, MD	Affiliate CFC - Colleague	Medicine
Michael Stephen Porrazzo, MD	Provisional Affiliate - Colleague	Radiation Oncology
John Aruny, MD	Provisional Affiliate - Colleague - Other	Radiology
Phillip Craig Edmonds, MD	Provisional Affiliate - Colleague - Other	Family Medicine
Andrew Sanders, MD	Provisional Affiliate - Colleague - Other	Family Medicine
Charleston Medical Staff Reappointment and Change in Clinical Privileges		
Anup Bhushan, MD	Active	Medicine
Mary Elizabeth Stoermann, DO	Active	Psychiatry
Charleston Medical Staff Change in Privileges		
Gregory Alan Compton, MD	Active	Medicine
Edward Francis Kilb III, MD	Active	Medicine
Steven Lewis Morgan, MD	Active	Neurosurgery
Michelle Courtney Spiegel, MD	Active – Remote	Medicine
Charleston Professional Staff Initial Appointment and Clinical Privileges		
Elizabeth Maxine Basiner, PA	Allied Health	Family Medicine
Michael P Beavers Jr, NP	Allied Health	Family Medicine
Jessica Rose Brister, NP	Allied Health	Medicine
Clara Ruth Couch, LPC	Allied Health	Psychiatry
Claire Cromer, PA	Allied Health	Pediatrics
Samuel Joseph Crowley, PhD	Allied Health	Neurology

Charlotte Anne Davis, APRN	Allied Health	Pediatrics
Komal Patel Eubanks, CRNP	Allied Health	Neurosurgery
Emily Caroline Johnson, NP	Allied Health	Surgery
Matthew Richard McCluskey, FNP	Allied Health	Medicine
Maureen Beth McCullum, LPC	Allied Health	Psychiatry
Kendra Kathryn Mundstock, NP	Allied Health	Neurosurgery
Christine Denise Nazario, MSN	Allied Health	Neurosurgery
Carlyn Scheu Rodriguez, PA	Allied Health	Medicine
William John Schandall, NP	Allied Health	Psychiatry
Theresa A Skojec, LPC	Allied Health	Department of Nursing
Leigh Ann Tollison, DNP	Allied Health	Pediatrics
Annsley Marie Troxell, PA	Allied Health	Surgery
Melissa Anne Walser, PA	Allied Health	Otolaryngology
Alexandra Tesh Zacaroli, NP	Allied Health	Medicine
Charleston Professional Staff Reappointment and Clinical Privileges		
Jennifer Beall, PNP	Allied Health	Pediatrics
Andrew Nolan Brewer, PA	Allied Health	Medicine
Angela B Brown, NP	Allied Health	Medicine
Kaitlin Elizabeth Carroll, PA	Allied Health	Orthopaedics
Heather Meredith Childress, CRNA	Allied Health	Anesthesiology
Elizabeth C Dickinson, MSN	Allied Health	Anesthesiology
Elizabeth Moses Field, CRNA	Allied Health	Anesthesiology
Lauren Strickler Ford, FNP	Allied Health	Medicine
Sarah E Gay, APRN	Allied Health	Surgery
Elizabeth Lawton Grantham Hirsch, CRNA	Allied Health	Anesthesiology
Susan D Groome, CRNA	Allied Health	Anesthesiology
Susan Simons Heath, CRNA	Allied Health	Anesthesiology
Naajah Hughes, DNP	Allied Health	Pediatrics
Leslie Allen Lane, MSN	Allied Health	Pediatrics
Eugene Mah, PhD	Allied Health	Radiology
Stacey N Maurer, PhD	Allied Health	Psychiatry
Melissa E Milanak, PhD	Allied Health	Psychiatry
Mallory Elizabeth Powersc, NP	Allied Health	Pediatrics
Kerri Marie Presley, PAC	Allied Health	Medicine
Elston Russell Ritenour, PhD	Allied Health	Radiology
Rosmary Ros-Demarize, PhD	Allied Health	Pediatrics
Jessee Davis Wagner, DNAP	Allied Health	Anesthesiology
Amy Allen Williams, DNP	Allied Health	Pediatrics
Heidi Lynn Tatum, PAC	Allied Health CFC - Colleague	Family Medicine
Tonna Leigh Coleman, PAC	Provisional Allied Health	Family Medicine
Michele L Fancher, CRNA	Provisional Allied Health	Anesthesiology
Jessica Corley Langton, APRN	Provisional Allied Health	Medicine
Sarah Marie Medbery, LISW-CP	Provisional Allied Health	Psychiatry
Tracy Raphaela Neilan, APRN	Provisional Allied Health	Neurology
Calica L Parson, LPC	Provisional Allied Health	Psychiatry
Laura Anne Callaham, FNP-BC	Provisional Allied Health - Colleague - Other	Pediatrics
Morgan Humphries Mankins, APRN	Provisional Allied Health - Colleague - Other	Family Medicine
Ellen Ard Norman, PA	Provisional Allied Health - Colleague - Other	Medicine
Allison Raphael Walmer, APRN	Provisional Allied Health - Colleague - Other	Medicine
Charleston Professional Staff Change in Privileges		
Mary Bernadette Gallagher, CNP	Allied Health	Medicine
Mary Leigh Goodman, APRN	Allied Health	Medicine
Tamatha M Huneycutt, DNP	Allied Health	Pediatrics
Scott Douglas Hurley, FNP	Allied Health	Medicine
Katherine Kyle, APRN	Allied Health	Medicine

Stefanie M Owczarski, PAC	Allied Health	Radiology
Emily Savannah Linde, AGAC-NP	Provisional Allied Health	Anesthesiology
Orangeburg Medical Staff Initial Appointment and Clinical Privileges		
Laura Rentz Blankenship, APRN	Active – Remote	Pediatrics
Armando Tomas Cardenas, MD	Active – Remote	Medicine
Amanda Lewis Kyzer, CRNA	Active – Remote	Anesthesiology
Teresa Dawn Macpherson, MD	Active – Remote	Pediatrics
Robert Lal Thomas, MD	Active – Remote	Medicine
William Daniel Young, MD	Active – Remote	Anesthesiology
Orangeburg Professional Staff Initial Appointment and Clinical Privileges		
Tabor Renee Batug, PAC	Allied Health - Remote	Surgery
Melanie Garrett Breland, NP	Allied Health - Remote	Pediatrics
Lauren Brown Culler, FNP	Allied Health - Remote	Pediatrics
Merrie Jo Desai, CRNA	Allied Health - Remote	Anesthesiology
Jessica E Headden, NP	Allied Health - Remote	Pediatrics
Tara Dior Lowry, NNP	Allied Health - Remote	Pediatrics
Lacey McKeowen, CPNP	Allied Health - Remote	Pediatrics

MUSC HEALTH LANCASTER - Credentialing Applications - August 2023

MUSC HEALTH LANCASTER

Practitioner name	Practice Name	Specialty	Status Request
Initial Appointment and Clinical Privileges Status : Active			
Vishnu Naravadi, M.D.	MUSC	Gastroenterology	Active
Ammar O. Mahmood, M.D.	MUSC	Transplant Surg/ Gen. Surgery	Active
Ross A. Sage, M.D.	Weatherby	Gastroenterology	Courtesy
Pamela Crawford, M.D.	Core Clinical	Psychiatry	Active
John S. Cooke, M.D.	Innovative Staffing	Anesthesia	Active
Victoria S. Vogle, D.O.	MUSC	Anesthesia	Active
Katie M. Reitz, P.A.C.	Carolina Blood	Hema/Oncology	AHP
Victor Packard, BC-PMHNP	Core Clinical	Psychiatry	AHP
LaToshai E. Donald, CRNA	MidWest Anesth.	Nurse Anesthetist	AHP
Cassandra D. King, CRNA	MidWest Anesth.	Nurse Anesthetist	AHP

Reappointment and Clinical Privileges Status : Active			
Vimalkumar P. Amin, M.D.	MUSC	Gastroenterology	Active
Rohit Bhandari, D.O.	Carolina Heart	Cardiology	Active to Courtesy
Vipul B. Shah, M.D.	Carolina Heart	Cardiology	Active
Derek Allen DuBay, M.D.	MUSC	Transplant Surgery	Active
Roger Stone, M.D.	York Pathology	Pathology	Active
Steven B. Glassman, M.D.	Carolina Cardiology	Radiology	Active
Aravind Viswanathan, M.D.	MUSC	Urology	Active
Trevor G. Robinson, M.D.	MUSC	Emergency Medicine	Active
Christopher D. Corso, M.D.	Southeast Rad.	Radiation Oncology	Consulting
Mark J. Abrams, M.D.	Charlotte ENT	Otolaryngology	Courtesy to Consulting
Geoffrey T. Gilleland, M.D.	Carolina Card	Radiology	Courtesy
Talal Tarek Baki, M.D.	Carolina Card	Cardiology	Courtesy to Consulting
Vasant B. Patel, M.D.	Carolina Card	Cardiology	Courtesy to Consulting
Jugalkishor K. Shah, M.D.	Carolina Card	Cardiology	Courtesy to Consulting
Pradeep Singh, M.D.	Carolina Card	Cardiology	Courtesy to Consulting
Sushil K. Singhi, M.D.	Carolina Card	Cardiology	Courtesy to Consulting
Todd McKee, FNP-BC	MUSC	Emergency Medicine	AHP
Leah M. Terry, FNP-BC	MUSC	Gastroenterology	AHP

Telemedicine Status : Telemedicine - By Proxy - Initial Appointments			
Stephen S. Hurwitz, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Nitin Kamble, D.O.	QLER	Tele-Psychiatry	Tele By Proxy
James C. Lamousin, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Thomas John Lavie, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Jeffrey F. Liubicich, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Dwayne A. Narayan, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Brian P. Quigley, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Jeramie R. Rodriguez, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Michelle R. Schofield, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Andrew G. Smith, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Sabreen R. Rahman, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Gregory R. Renck, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Ernest A.Spiotto, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Susan A. Waterman, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Emily A. Rosenberg, M.D.	MUSC	Tele-Endocrinology	Tele By Proxy
Jennifer N.Schmidt, M.D.	MUSC	Tele-Rheumatology	Tele By Proxy
Guilherme Ferreira Porto, M.D.	MUSC	Tele-Stroke/Neuro	Tele By Proxy

Telemedicine Status : Telemedicine - By Proxy - Reappointments			
Charles S. Tezeira, D.O.	MUSC	Tele-Infect. Disease	Tele By Proxy
Joshua C. Brown, M.D.	MUSC	Tele-Neurology	Tele By Proxy
Andrew R. Alkis, M.D.	MUSC	Tele-Psychiatry	Tele By Proxy
Christopher G. Pelic, M.D.	MUSC	Tele-Psychiatry	Tele By Proxy
Mary E. Stoermann, D.O.	MUSC	Tele-Psychiatry	Tele By Proxy
Christina F. Tolbert, M.D.	MUSC	Tele-Psychiatry	Tele By Proxy
Michelle C. Spiegel, M.D.	Hicuity	Tele-Critical Care	Tele By Proxy

MUSC HEALTH CHESTER

Practitioner name	Practice Name	Specialty	Status Request
Initial Appointment and Clinical Privileges Status : Active			
Vishnu Naravadi, M.D.	MUSC	Gastroenterology	Active

Initial Appointment and Clinical Privileges Status : Allied Health			
Doris O. Amoah, FNP-BC	MUSC Kingstree	Medicine	Amb. Rural Health
Hailey Vivona, P.A.C.	MUSC Kingstree	Medicine	Amb. Rural Health
Allison Newton, FNP-BC	MUSC Richburg	Medicine	Amb. Rural Health
Samuel A. Smith, CRNA	Locum Tenens	Nurse Anesthetist	AHP
Reappointment and Clinical Privileges Status : Active			
Eyad Husam Nazer, M.D.	Core Clinical	Hospitalist	Active
Trevor G. Robinson, M.D.	MUSC	Emergency Medicine	Active
Adarsh K. Srivastava, M.D.	MUSC	Emergency Medicine	Active to Courtesy
Roger W. Stone, M.D.	York Pathology	Pathology	Active
Todd McKee, FNP-BC	MUSC	Emergency Medicine	AHP
Reappointment and Clinical Privileges Status : Courtesy			
Carlos A. Albrecht, M.D.	Carolina Heart	Cardiology	Courtesy to Consulting
Rohit Bhandari, D.O.	Carolina Heart	Cardiology	Courtesy to Consulting
Matthew J. Geswell, M.D.	MUSC	Orthopedic Surgery	Courtesy to Consulting
Telemedicine Status : Telemedicine - By Proxy - Initial Appointments			
Emily A. Rosenberg, M.D.	MUSC	Tele-Endocrinology	Tele By Proxy
Jennifer N. Schmidt, M.D.	MUSC	Tele-Rheumatology	Tele By Proxy
Guilherme B. Ferreira Porto, M.D.	MUSC	Tele-Stroke/Neuro	Tele By Proxy
Stephen S. Hurwitz, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Nitin Kamble, D.O.	QLER	Tele-Psychiatry	Tele By Proxy
James C. Lamousin, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Thomas John Lavie, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Jeffrey Felice Liubicich, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Jeramie R. Rodriguez, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Susan A. Waterman, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Dwayne A. Narayan, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Brian Patrick Quigley, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Sabreen R. Rahman, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Gregory R. Renck, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Michelle R. Schofield, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Andrew G. Smith, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Ernest A. Spiotto, M.D.	QLER	Tele-Psychiatry	Tele By Proxy
Telemedicine Status : Telemedicine - By Proxy - Reappointments			
Charles S. Teizeira, D.O.	MUSC	Tele-Infect. Disease	Tele By Proxy
Andrew Rutledge Alkis, M.D.	MUSC	Tele-Psychiatry	Tele By Proxy
Joshua C. Brown, M.D.	MUSC	Tele-Neurology	Tele By Proxy
Christopher G. Pelic, M.D.	MUSC	Tele-Psychiatry	Tele By Proxy
Mary E. Stoermann, D.O.	MUSC	Tele-Psychiatry	Tele By Proxy
Christina F. Tolbert, M.D.	MUSC	Tele-Psychiatry	Tele By Proxy
MUSC HEALTH PEE DEE - Credentialing Applications - August 2023			
MUSC HEALTH FLORENCE			
Practitioner name	Practice Name	Specialty	Status Request
Initial Appointment and Clinical Privileges			
John S. Cooke, M.D.	MUSC Florence	Anesthesiology	Active
Robert L. DeGrood, M.D.	MUSC Florence	Gen Surgery	Active
Chadwick V. Thomas, M.D.	MUSC Florence	Gen Surgery	Active
Ross Sage, M.D.	MUSC Florence	Gastroenterology	Active
Boris Shklyar, D.O.	MUSC Florence	Emergency Medicine	Active
Cassandra D. King, CRNA	MUSC Florence	Anesthesiology - CRNA	Allied Health
LaToshia E. Donald, CRNA	MUSC Florence	Anesthesiology - CRNA	Allied Health
David M. Gaggini, CRNA	MUSC Florence	Anesthesiology - CRNA	Allied Health
Cody King, CSFA	MUSC Florence	Certified Surgical First Assist	Allied Health
Keith S. Rockwiley, PA	MUSC Florence	Emergency Medicine	Allied Health
Broderick D. Smith, NP	MUSC Florence	Emergency Medicine	Allied Health
Dino Music, NP	MUSC Florence	Emergency Medicine	Allied Health
Savitaben Patel, NP	MUSC Florence	Family Medicine	Allied Health
William H. Jarrard, III, M.D.	MUSC Florence	Tele-Neuro/Stroke	TMBP
Guilherme B. Porto, M.D.	MUSC Florence	Tele-Neuro/Stroke	TMBP
Emily A. Rosenberg, M.D.	MUSC Florence	Tele-Endocrinology	TMBP
Jennifer N. Schmidt, M.D.	MUSC Florence	Tele-Rheumatoid & Immunology	TMBP
Arthur Ilharreguy, N.P.	MUSC Florence	Hospitalist	Allied

Reappointment and Clinical Privileges			
Leslie M. Armstrong, PA	MUSC Florence	Hospitalist	Allied Health
Anita M. Dixon, NP	MUSC Florence	Hospitalist	Allied Health
Samuel G. Dozier, M.D.	MUSC Florence	Internal Medicine	Active
Andre St. Christopher Dyer, M.D.	MUSC Florence	Hospitalist	Active
Jarett R. Taylor, CRNA	MUSC Florence	Anesthesiology -CRNA	Allied Health
Kimberly D. Powell, NP	MUSC Florence	Gastroenterology	Allied Health
Christa A. Grant, NP	MUSC Florence	OB-GYN	Allied Health
John A. Johnson, M.D.	MUSC Florence	Hospitalist	Active
Stephanie B. Mitchell, NP	MUSC Florence	Pulmonary	Allied Health
Suzanne B. Storch, M.D.	MUSC Florence	Hospitalist	Active
Telemedicine: Reappointments			
Jason R. Buckley, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Nicole B. Cain, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Shahryar M. Chowdhury, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Geoffrey A. Forbus, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Ezequiel L. Gleichgerrcht, M.D.	MUSC Florence	Tele-Neurology	TMBP
Eric M. Graham, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Anthony M. Hlavacek, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Lanier B. Jackson, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Ami C. Nutting, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Scott A. Pletzer, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Mark A. Scheurer, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Carolyn L. Taylor, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Charles S. Teixeira, D.O.	MUSC Florence	Infectious Disease	TMBP
Sinai C. Zybelski, M.D.	MUSC Florence	Pediatric Cardiology	TMBP
Guilherme Bastos Ferreira Porto, MD	MUSC Florence	Tele-Neurology-Stroke	TMBP
Additional Privilege			
Aftab H. Jafri MD	MUSC Florence	Bariatric Surgery Added to Gen Surg	
MUSC HEALTH MARION			
Practitioner name	Practice Name	Specialty	Status Request
Initial Appointment and Clinical Privileges			
Eileen K. Brown, CRNA	MUSC Marion	CRNA	Allied Health
Dino Music, NP	MUSC Marion	Emergency Medicine	Allied Health
Boris Shklyar, D.O.	MUSC Marion	Emergency Medicine	Active
Victoria S. Vogle, D.O.	MUSC Marion	Anesthesiology	Active
Arthur Ilharreguy, N.P.	MUSC Marion	Hospitalist	Allied Health
Guilherme B. Porto, M.D.	MUSC Marion	Tele-Neuro/Stroke	TMBP
Emily A. Rosenberg, M.D.	MUSC Marion	Tele-Endocrinology	TMBP
Jennifer N. Schmidt, M.D.	MUSC Marion	Tele-Rheumatoid & Immunology	TMBP
William H. Jarrard, III, M.D.	MUSC Marion	Tele-Neuro/Stroke	TMBP
Broderick D. Smith, NP	MUSC Marion	Emergency Medicine	Allied Health
Richard Grinstead DO	MUSC Marion	Radiology	Consulting
Reappointment and Clinical Privileges			
Anita M. Dixon, NP	MUSC Marion	Hospitalist	Allied Health
Andre St. Christopher Dyer, M.D.	MUSC Marion	Hospitalist	Active
John N. Odom, M.D.	MUSC Marion	Family Medicine	Active
Leslie Armstrong, PA	MUSC Marion	Hospitalist	Allied Health
Suzanne B. Storch, M.D.	MUSC Marion	Hospitalist	Active
Telemedicine Status : Telemedicine Reappointments			
Vijay Renga, M.D.	MUSC Marion	Tele-Neuro/Stroke	TMBP
Sarah E. Schmitt, M.D.	MUSC Marion	Tele-EEG	TMBP
Gregory E. Smith, M.D.	MUSC Marion	Tele-Psychiatry	TMBP
Laura E. Bishop, D.O.	MUSC Marion	Tele-Neuro/Stroke	TMBP
Jonathan C. Edwards, M.D.	MUSC Marion	Tele-EEG	TMBP
Jonathan J. Halford, M.D.	MUSC Marion	Tele-EEG	TMBP
Ekrem Kutluay, M.D.	MUSC Marion	Tele-EEG	TMBP
MUSC HEALTH BLACK RIVER			
Practitioner name	Practice Name	Specialty	Status Request

Initial Appointment and Clinical Privileges			
Arthur Ilharreguy, N.P.	MUSC BRMC	Hospitalist	Allied Health
Keith S. Rockwiley, PA	MUSC BRMC	Emergency Medicine	Active
Dino Music, NP	MUSC BRMC	Emergency Medicine	Allied
Chadwick V. Thomas, M.D.	MUSC BRMC	Gen Surgery	Active
Ethan Turner, PA	MUSC BRMC	Emergency Medicine	Allied
Victoria S. Vogle, D.O.	MUSC BRMC	Anesthesiology	Active
Rose Basnyat, M.D.	MUSC BRMC	Hospitalist	Active
William H. Jarrard, III, M.D.	MUSC BRMC	Tele-Neuro/Stroke	TMBP
Laura J. Juul, M.D.	MUSC BRMC	Tele-Hospitalist	Consulting
Emily A. Rosenberg, M.D.	MUSC BRMC	Tele-Endocrinology	TMBP
Jennifer N. Schmidt, M.D.	MUSC BRMC	Tele-Rheumatoid & Immunology	TMBP
Mason J. Walgrave, M.D.	MUSC BRMC	Hospitalist	TMBP
Graham W. Beattie, M.D.	MUSC BRMC	Tele-Hospitalist	Consulting
Broderick Darren Smith NP	MUSC BRMC	Emergency Medicine	Allied Health
Richard Grinstead	MUSC BRMC	Radiology	Consulting
Guilherme Bastos Ferreira Porto, MD	MUSC BRMC	Tele-Neuro/Stroke	TMBP
MUSC HEALTH MIDLANDS			
MUSC HEALTH COLUMBIA			
Practitioner name	Practice Name	Specialty	Status Requesting
Initial Appointment and Clinical Privileges			
Stephen Matthew Hypes, D.O.	Palmetto Retina Center	Retina Surgery - Ophthalmology	Active
William Howell Jarrard, III, B.S., M.D.	MUSC Health Charleston	Tele-Neurology	By Proxy
David Leonard Johnson, M.D.	Palmetto Retina Center	Retina Surgery - Ophthalmology	Active
Joseph S. Morse, N.P.	MUSC Health Heart & Vascular	Cardiology	AHP
Barron Crawford Fishburne, M.D.	Palmetto Retina Center	Retina Surgery - Ophthalmology	Active
Ashley Eleanor Eskridge Lowther, NP	MUSC Health Emergency Medicine	Emergency Medicine	AHP
Edward McCutcheon, M.D., M.H.A., B.S.E.E.	MUSC Health Emergency Medicine (Columbia and Fairfield)	Emergency Medicine	Active
Sidney Emmett Morrison, III, M.D.	TBD	Colorectal Surgery	Active
John Furman Payne, M.D.	Palmetto Retina Center	Retina Surgery - Ophthalmology	Active
Saad Yousif Al-Kadhi, M.D., M.S.	Palmetto Retina Center	Retina Surgery - Ophthalmology	Active
Krishi Venkata Peddada, M.D.	Palmetto Retina Center	Retina Surgery - Ophthalmology	Active
Guilherme Bastos Ferreira Porto, M.D.	MUSC Health Charleston	Tele-Neurology	By Proxy
Robert Blair Razick, M.D.	MUSC Health Emergency Medicine	Emergency Medicine	AHP
Rachel Cho, M.D.	Prisma Health Medical Group, Dept of Radiology	Radiology	Active
William Lloyd Clark, M.D.	Palmetto Retina Center	Retina Surgery - Ophthalmology	Active
Meredith Ashley Eckles Donley, M.D.	TBD	Pulmonary Disease	Active
Lara Hewett, M.D., B.S.	Prisma Health Medical Group, Dept of Radiology	Radiology	Active
Jessica Holman, D.O.	MUSC Health Emergency Medicine (Columbia)	Emergency Medicine	Active
Tiffany Templeton, N.P.	Apogee Hospitalist Group	Hospitalist	AHP
Jeramie Rosales Rodriguez, M.D.	QLER Solutions	Tele-Psychiatry	By Proxy
Emily Adah Rosenberg, M.D.	MUSC Health Charleston	Tele-Endocrinology	By Proxy
John Anderson Wells, III, M.D.	Palmetto Retina Center	Retina Surgery - Ophthalmology	Active
Elizabeth Winfield Derks, M.S., R.D.	MUSC Health Surgical Associates	Dietitian	AHP
Victoria Suzanne Vogle, D.O.	MUSC Health Anesthesiology	Anesthesiology	Active
Sarah Kristen Woody, CRNA, BSN	MUSC Health Anesthesiology	Anesthesiology	AHP
Christy Burnside Flores N.P.	MUSC Health Vascular Surgery	Vascular Surgery	AHP
Emily Alison Bond, D.O.	Palmetto Primary Care LLC	Internal Medicine	Active
Jerod Lindsey Lunsford, M.D.	MUSC Health Wound Care Clinic/MUSC Health Emergenc	Wound Care / Emergency Medicine	Active

Reappointment and Clinical Privileges			
Garland Pearson Ames, F.N.P.	SC Oncology Associates	Hematology/Oncology	AHP
Christopher Scott Abraham, D.O.	Prisma Health Meical Group, Dept of Radiology	Radiology	Active
Mohammed Alzubaidi, M.D.	Columbia Nephrology	Nephrology	Active
Robert R Brigman, D.O.	MUSC Health Emergency Medicine	Emergency Medicine	Active
Kevin Neely Blackmon, M.D.	Prisma Health Outpatient Radiology	Radiology	Active/Telemedicine
Gregory Randal Bryant, M.D.	Prisma Health Outpatient Radiology	Radiology	Active/Telemedicine
Charles Mackie Butler, M.D.	SC Oncology Associates	Hematology/Oncology	Active
Kylie Perkins Capdevila, F.N.P.	SC Oncology Associates	Hematology/Oncology	AHP
Woodrow Jenkins Coker, III, M.D.	SC Oncology Associates	Hematology/Oncology	Active
Joel Wesley Duncan, M.D.	Palmetto Cardiology Associates PA	Cardiovascular Disease	Active
Brett Christopher Gunter, M.D.	MUSC Health Neurosurgery	Neurosurgery	Active
Samuel Eric Farnsworth, M.D.	Prisma Health Outpatient Radiology	Radiology	Active/Telemedicine
John Witherspoon Gilpin, M.D.	Prisma Health Outpatient Radiology	Radiology	Active/Telemedicine
Lewis Bailey Gilpin, M.D.	Prisma Health Outpatient Radiology	Radiology	Active/Telemedicine
Jeffrey William Hanna, M.D.	Prisma Health Outpatient Radiology	Radiology	Active/Telemedicine
Zachary Logan Hardy, M.D.	MUSC Health Emergency Medicine	Emergency Medicine	Active
Nichole Cooper Hendry, P.A.	SC Oncology Associates	Hematology/Oncology	AHP
Judith Ann Hoffman, M.D.	MUSC Health Midlands Anesthesiology	Anesthesiology	Active
Anne Smith Hutchison, M.D.	SC Oncology Associates	Hematology/Oncology	Courtesy
Jennifer Nicole Schmidt, M.D.	MUSC Health Charleston	Tele-Rheumatology	By Proxy
Michael Thomas Knipfing, D.O.	Prisma Health Outpatient Radiology	Radiology	Active/Telemedicine
Fred John Kudrik, M.D.	SC Oncology Associates	Hematology/Oncology	Courtesy
Richard Christopher Leach, M.D.	Prisma Health Outpatient Radiology	Radiology	Active/Telemedicine
Forrest Justin Lowe, M.D., B.S.	MUSC Health Charleston	Tele-Neurology	By Proxy
Gregory Scott Matthews, M.D.	Prisma Health Outpatient Radiology	Radiology	Active/Telemedicine
Edward McCutcheon, M.D., M.H.A., B.S.E.E.	MUSC Health Emergency Medicine (Columbia and Fairfield)	Emergency Medicine	Active
Niren Kapoor, M.D., Ph.D.	MUSC Health Charleston	Tele-Neurology	By Proxy
Tonya L Melton, N.P.	SC Oncology Associates	Hematology/Oncology	AHP
Kurt Davin Meyer, M.D.	SC Oncology Associates	Hematology/Oncology	Courtesy
Ashley Noelle Miller, F.N.P.	SC Oncology Associates	Hematology/Oncology	AHP
Steven Mahlon Minter, D.O.	SC Oncology Associates	Hematology/Oncology	Active
Chaudhry M. Mushtaq, M.D.	SC Oncology Associates	Hematology/Oncology	Active
Kitra Carey Nichols, N.P.	SC Oncology Associates	Hematology/Oncology	AHP
Ryan James Orland, M.D.	MUSC Health Primary Care	Family Medicine	Active
Kelsey Tetanich Richmond, N.P.	SC Oncology Associates	Hematology/Oncology	AHP
Scott R Sommers, M.D.	SC Oncology Associates	Hematology/Oncology	Active
Vladimir Starcevic, M.D.	Prisma Health Meical Group, Dept of Radiology	Radiology	Active
Brandon Matthew Stone, M.D.	SC Oncology Associates	Hematology/Oncology	Active
Kimberly Dewitt Willis, A.C.N.P	SC Oncology Associates	Hematology/Oncology	AHP
William Matthew Wooten, D.O.	Prisma Health Immunology	Infectious Disease	Active
Proctoring			
Bidwell, Katrina, MD	MUSC Health Heart & Vascular	Cardiology	Active
Bidwell, Katrina, MD	MUSC Health Heart & Vascular	Cardiology	Active
Change in Privileges			
Gabor Andras Winkler, M.D.	MUSC Health Vascular Surgery	Vascular Surgery	Active
Resignation			
Jessica Robinson, PA	SCENT	Otolaryngology	AHP
Rebecca Sanger, PA	Midlands Pulmonary	Pulmonology	AHP
Jason Gajdzis, PA	OrthoCarolina	Orthopedics	AHP
Kristen Adams, MD	Prisma Pathology Associates	Pathology	Active
Elizabeth Bailey MD	Prisma Pathology Associates	Pathology	Active
Jeffrey Covington MD	Prisma Pathology Associates	Pathology	Active
Dima El Zein MD	Prisma Pathology Associates	Pathology	Active
Robert Farrar MD	Prisma Pathology Associates	Pathology	Active
Lawrence Grant MD	Prisma Pathology Associates	Pathology	Active
Meri Guerri MD	Prisma Pathology Associates	Pathology	Active
Samuel Horton MD	Prisma Pathology Associates	Pathology	Active
Jennifer Knight MD	Prisma Pathology Associates	Pathology	Active
Aitemad Lander MD	Prisma Pathology Associates	Pathology	Active
Olga Paulovic MD	Prisma Pathology Associates	Pathology	Active
Luminita Rezeanu MD	Prisma Pathology Associates	Pathology	Active
Claire Rose MD	Prisma Pathology Associates	Pathology	Active
David Schamel	Prisma Pathology Associates	Pathology	Active
Christopher Simmons MD	Prisma Pathology Associates	Pathology	Active
Jesse Straford MD	Prisma Pathology Associates	Pathology	Active

Kari Valente MD	Prisma Pathology Associates	Pathology	Active
Michael Ward MD	Prisma Pathology Associates	Pathology	Active
John Wassum MD	Prisma Pathology Associates	Pathology	Active
Lauren Xu MD	Prisma Pathology Associates	Pathology	Active
Grace Dukes MD	Prisma Pathology Associates	Pathology	Active
William Felmy, MD	Prisma Health Orthopedics	Orthopedics	Courtesy
MUSC HEALTH KERSHAW			
Practitioner name	Practice Name	Specialty	Status Requesting
Initial Appointment and Clinical Privileges			
Victoria Vogle DO	MUSC Health Midlands Anesthesiology	Anesthesiology	Active
Sarah Woody CRNA	MUSC Health Midlands Anesthesiology	Anesthesiology	AHP
Jessica Holman DO	MUSC Health Columbia Emergency Medicine	Emergency Medicine	ACTIVE
Tiffany Vinson MD	MUSC Health Lugoff Primary Care	Family Medicine	RHC/Amb
Stephen Pillinger DO	Appogee Physicians	Hospitalist	Active
Tiffany Templeton NP	Appogee Physicians	Hospitalist	AHP
Jesse Powell MD	Professional Pathology Services	Pathology	Active
Rachel Cho MD	Prisma Health Medical Group, Department of Radiology	Radiology	Active
Lara Hewett MD	PRISMA Radiology	Radiology	ACTIVE
Emily Rosenberg MD	MUSC Telehealth	Tele-Endocrinology	Active
Stephen Hurwitz MD	QLER	Tele-Psychiatry	Active
Nitin Kamble DO	QLER	Tele-Psychiatry	Active
James Lamousin MD	QLER	Tele-Psychiatry	Active
Thomas Lavie MD	QLER	Tele-Psychiatry	Active
Jeffrey Liubicich MD	QLER	Tele-Psychiatry	Active
Dwayne Narayan MD	QLER	Tele-Psychiatry	Active
Taniya Pradhan MD	QLER	Tele-Psychiatry	Active
Brian Quigley MD	QLER	Tele-Psychiatry	Active
Sabreen Rahman MD	QLER	Tele-Psychiatry	Active
Gregory Renck MD	QLER	Tele-Psychiatry	Active
Michelle Schofield MD	QLER	Tele-Psychiatry	Active
Andrew Smith MD	QLER	Tele-Psychiatry	Active
Ernest Spiotto MD	QLER	Tele-Psychiatry	Active
Susan Waterman MD	QLER	Tele-Psychiatry	Active
Jennifer Schmidt MD	MUSC Telehealth	Tele-Rheumatology	Active
William Jarrard, III MD	MUSC Telehealth	Tele-Stroke & Neuro	Active
Guilherme Porto MD	MUSC Telehealth	Tele-Stroke/Neuro	Active
Lynn Huck NP	MUSC Health Urology Center	Urology	AHP
Jerod Lunsford MD	MUSC Health Midlands Wound Care/EM	Wound Care/EM	AHP
Reappointment and Clinical Privileges			
Samuel Anderson MD	MUSC Health Midlands Anesthesiology	Anesthesiology	Active
M Alderson MD	Musc Health Heart & Vascular Haile St.	Cardiovascular Disease	Active
Charlie Devlin MD	Musc Health Heart & Vascular Haile St.	Cardiovascular Disease	Active
Paul Zimmermann MD	Musc Health Heart & Vascular Haile St.	Cardiovascular Disease	Active
Tallulah Holmstrom MD	MUSC Health Primary, Lugoff	Internal Medicine	Active
Julie Mullins DO	MUSC Health Women's Center	OBGYN	Active
Charles Butler MD	SC Oncology Assoc,	Oncology	Courtesy
Woodrow Coker MD	SC Oncology Assoc,	Oncology	Courtesy
Anne Hutchison MD	SC Oncology Assoc,	Oncology	Active
Steven Minter DO	SC Oncology Assoc,	Oncology	Courtesy
Scott Sommers MD	SC Oncology Assoc,	Oncology	Courtesy
Daniel Skufca MD	MUSC Health Ophthalmology	Ophthalmology	Active
Janaki Emani MD	South Carolina ENT	Otolaryngology	Active
Valerie Fritsch MD	South Carolina ENT	Otolaryngology	Active
Robert Puchalski MD	South Carolina ENT	Otolaryngology	Active
Natalie Sciarrino MD	South Carolina ENT	Otolaryngology	Active
Joseph Sciarrino MD	South Carolina ENT	Otolaryngology	Active
William Thomas MD	South Carolina ENT	Otolaryngology	Active
David Vidrine MD	South Carolina ENT	Otolaryngology	Active

MUSC HEALTH PEE DEE - Credentialing Applications - September 2023

MUSC HEALTH FLORENCE

Practitioner name	Practice Name	Specialty	Status Request
Initial Appointment and Clinical Privileges			
Fadi Asfahan, M.D	MUSC Florence	Hospital Medicine	Active
Michelle Bens Clare, D.O	MUSC Florence	Emergency Medicine	Active
Heather Lyn Hinshelwood, M.D.	MUSC Florence	Emergency Medicine	Active
Meron Abraham Tesfay, M.D.	MUSC Florence	Gastroenterology	Active-Locums
Jeffrey Winterfield, M.D.	MUSC Florence	Cardiology	Active
Dong Hyuck Kim, M.D.	MUSC Florence	Radiology	Active
William Daniel Young, M.D., B.S.N.	MUSC Florence	Anesthesiology	Active
Lisa Marie Lauro, C.R.N.A.	MUSC Florence	Anesthesiology	Allied Health
Jennifer R Pilot, F.N.P.,	MUSC Florence	Hospital Medicine	Allied Health
Cynthia D. Richardson, N.P.	MUSC Florence	Hospital Medicine	Allied Health
Barry Hoyt Bodie, M.D.	MUSC Florence	Urology	Active
Iva Smolens, MD	MUSC Florence	Cardiothoracic Surgery	Active
Reappointment and Clinical Privileges			
Brent Joseph Baroody, M.D.	OB-GYN	OB-GYN	Active
Charles Louis Edwards, D.O.	MUSC Florence	Emergency Medicine	Active
David Christopher Runge, C.R.N.A.	MUSC Florence	CRNA	Allied Health
Noah Hodsdon Kahn, M.D	MUSC Florence	Dermatology	Courtesy
Antonia Funmilola Ashade, M.D	MUSC Florence	Hospital Medicine	Active
Julie R. Greene, C.R.N.A.	MUSC Florence	CRNA	Allied Health
Demetress Adams-Ludd, LMSW	MUSC Florence	Psychology	Allied Health
Telemedicine: Appointments - Reappointments			
Daniel A Landau, M.D	MUSC Florence	Tele-Hematology-Oncology	By-Proxy
Sonali Sharma, MD	MUSC Florence	Tele-EEG	By-Proxy
Sanjeev K Singh, MD	MUSC Florence	Tele-Psychiatry	By-Proxy
Peter Paythal Ganpat, MD	MUSC Florence	Tele-Psychiatry	By-Proxy
John Wyatt Gnann, Jr MD	MUSC Florence	Tele-Infectious Disease	By-Proxy
Xavier Belcher, MD	MUSC Florence	Tele-Psychiatry	By-Proxy (SCDMH)
Shalika Whig Guram, M.D	MUSC Florence	Tele-Psychiatry	By-Proxy (SCDMH)
New Business			
Leslie Armstrong PA	MUSC Florence	Critical Care prn	

MUSC HEALTH MARION

Practitioner name	Practice Name	Specialty	Status Request
Initial Appointment and Clinical Privileges			
Sanjeev K. Singh, M.D.	MUSC Marion	Hospital Medicine	Active
Aisha Ahmed, M.D.	MUSC Marion	Emergency Medicine	Active
Taniya Pradhan, M.D.	MUSC Marion	Emergency Medicine	Active
Lisa Marie Lauro, C.R.N.A.	MUSC Marion	Anesthesiology	Allied Health
Jennifer R Pilot, F.N.P.,	MUSC Marion	Hospital Medicine	Allied Health
Cynthia D. Richardson, N.P.	MUSC Marion	Hospital Medicine	Allied Health
William Daniel Young, M.D., B.S.N.	MUSC Marion	Anesthesiology	Active
Heather Martin Page, NP	MUSC Marion	Medicine	Allied Health
Vlastimil Smetka, MD	MUSC Marion	IM/Family Medicine	Active
Barry Hoyt Bodie, M.D.	MUSC Marion	Urology	Active
Iva Smolens, MD	MUSC Marion	Cardiothoracic Surgery	Active
Dong Kim, MD	MUSC Marion	Radiology	Active
Reappointment and Clinical Privileges			
Antonia Funmilola Ashade, M.D	MUSC Marion	Hospital Medicine	Active
Telemedicine Status : Telemedicine Appointments - Reappointments			
Noah Hodsdon Kahn, M.D	MUSC Marion	Dermatology	Courtesy
Antonia Funmilola Ashade, M.D	MUSC Marion	Hospital Medicine	Active
John Wyatt Gnann, Jr., M.D.	MUSC Marion	Tele-Infectious Disease	By-Proxy
Peter Paythal Ganpat, MD	MUSC Marion	Tele-Psychiatry	By-Proxy
Julie R. Greene, C.R.N.A.	MUSC Marion	CRNA	Allied Health
Xavier Belcher, MD	MUSC Marion	Tele-Psychiatry (Tele-Psych)	By-Proxy
Charles Spencer Teixeira, D.O.	MUSC Marion	Tele-Infectious Disease	By-Proxy

MUSC HEALTH BLACK RIVER


Practitioner name	Practice Name	Specialty	Status Request
Initial Appointment and Clinical Privileges			
Fadi Asfahan, M.D	MUSC BRMC	Hospital Medicine	Active
Michelle Bens Clare, D.O	MUSC BRMC	Emergency Medicine	Active
Heather Lyn Hinshelwood, M.D.	MUSC BRMC	Emergency Medicine	Active
Barry Hoyt Bodie, M.D.	MUSC BRMC	Urology	Active
Dong Kim, MD	MUSC BRMC	Radiology	Active
Jennifer R Pilot, F.N.P.,	MUSC BRMC	Hospital Medicine	Allied Health

Cynthia D. Richardson, N.P.	MUSC BRMC	Hospital Medicine	Allied Health
Tarandeep Kaur, M.D.	MUSC BRMC	Hospital Medicine	Active
Ghaila Chinasa Keng, M.D.	MUSC BRMC	Hospital Medicine	Active
William Daniel Young, M.D., B.S.N.	MUSC BRMC	Anesthesiology	Active
Iva Smolens, MD	MUSC BRMC	Cardiothoracic Surgery	Active
Telemedicine Status : Telemedicine Appointments-Reappointments			
Daniel A Landau, M.D	MUSC BRMC	Tele-Hematology-Oncology	By-Proxy
Sonali Sharma, MD	MUSC BRMC	Tele-EEG	By-Proxy
Sanjeev K Singh, MD	MUSC BRMC	Tele-Psychiatry	By-Proxy
John Wyatt Gnann, Jr MD	MUSC BRMC	Tele-Infectious Disease	By-Proxy
Andres Felipe Ospina, M.D.	MUSC BRMC	Tele-Hospitalist	By-Proxy
Cameron Mitro, M.D.	MUSC BRMC	Tele-Hospitalist	By-Proxy
Don Alan Turner, Jr., M.D.	MUSC BRMC	Tele-Hospitalist	By-Proxy
Peter Paythal Ganpat, MD	MUSC BRMC	Tele-Psychiatry	By-Proxy
MUSC HEALTH CATAWBA - Credentialing Applications - September 2023			
MUSC HEALTH LANCASTER			
Practitioner name	Practice Name	Specialty	Status Request
Initial Appointment and Clinical Privileges Status : Active			
William D. Young, M.D.	MUSC	Anesthesia	Active
Fredrick L. Richards, M.D.	Innovative Staffing	Anesthesia	Active
Dong H. Kim, M.D.	Carolina Radiology	Radiology	Active
Initial Appointment and Clinical Privileges Status : Allied Health Practitioner			
Esther Adedokum, PMHNP-BC	Core Clinical	Psychiatry	AHP
Shawndeale Danzy, PMHNP-BC	Core Clinical	Psychiatry	AHP
Cyril Aba Forcha, FNP-BC	Core Clinical	Hospitalist	AHP
Brittany Helms, CSFA	MUSC	Surg-First Asst	AHP
Tequita O. Simpson, CSFA	MUSC	Surg-First Asst	AHP
Ashley Martin, CSFA	MUSC	Surg-First Asst	AHP
Reappointment and Clinical Privileges Status : Active			
Amanda E. White, D.O.	MUSC	Family Practice	Active
Brandy L. Billingsley, F.N.P.	MUSC	Family Practice	AHP
Margaret Dulin Baura, P.A.C.	Charlotte ENT	Otolaryngology	AHP
Reappointment Telemedicine Status : Telemedicine - By Proxy			
Alyssa Gitter, FNP-BC	MUSC	Tele-Infect Dies	AHP
Initial Appointment Telemedicine Status : Telemedicine - By Proxy			
Daniel A Landau, M.D.	MUSC	Tele-Hematology	Telem-By Proxy
Sonali Sharma, M.D.	MUSC	Tele-Neurology	Telem-By Proxy
Peter Ganpat, M.D.	MUSC	Tele-Psychiatry	Telem-By Proxy
Sanjeev K. Singh, M.D.	MUSC	Tele-Psychiatry	Telem-By Proxy
Aisha Ahmed, M.D.	QLER	Tele-Psychiatry	Telem-By Proxy
Taniya Pradhan, M.D.	QLER	Tele-Psychiatry	Telem-By Proxy
Additional Privileges:			
Samuel Smith, CRNA	Additional Privileges as a nurse anesthetist (approved by Chief of Anesthesia)		
Jillian Price, CRNA	Additional Privileges as a nurse anesthetist (approved by Chief of Anesthesia) temps granted 9-6-23		
Wenting Han, CRNA	Additional Privileges as a nurse anesthetist (approved by Chief of Anesthesia) temps granted 9-6-23		
David Floyd, CRNA	Additional Privileges as a nurse anesthetist (approved by Chief of Anesthesia) temps granted 9-6-23		
MUSC HEALTH CHESTER			
Practitioner name	Practice Name	Specialty	Status Request
Initial Appointment and Clinical Privileges Status : Active			
William D. Young, M.D.	MUSC	Anesthesia	Active
Fredrick Richards, M.D.	Innovative Staffing	Anesthesia	Active
Dong H. Kim, M.D.	Carolina Radiology	Radiology	Active
Cyril Aba Forcha, FNP-BC	Core Clinical	Hospitalist	AHP
Jillian M. Price, C.R.N.A.	MUSC	CRNA	AHP
Wesley D. Peck, C.R.N.A.	LocumTenens	CRNA	AHP
Brittany Helms, CSFA	MUSC	Surg-First Asst	AHP
Tequita O. Simpson, CSFA	MUSC	Surg-First Asst	AHP
Ashley Martin, CSFA	MUSC	Surg-First Asst	AHP
Dawn Smalls, D.N.P-APRN	MUSC	Gastroenterology	AHP
Leah Terry, ACNPC-AG	MUSC	Gastroenterology	AHP



Jenna Bender, PA-C	MUSC	Gastroenterology	AHP
Reappointment and Clinical Privileges Status : Active			
Amanda E. White, D.O.	MUSC	Family Medicine	Active
Brandy L. Billingsley, FNP-BC	MUSC	Family Medicine	AHP
Reappointment Telemedicine Status : Telemedicine - By Proxy			
Alyssa A. Gitter, FNP-BC	MUSC	Tele-Infect Dies	Telemed-By Proxy
Initial Appointment - Telemedicine Status : Telemedicine - By Proxy			
Stephen Kalhorn, M.D.	MUSC	Tele-Neuro	Telemed-By Proxy
Daniel A. Landau, M.D.	MUSC	Tele-Hematology	Telemed-By Proxy
Sonali Sharma, M.D.	MUSC	Tele-Neurology	Telemed-By Proxy
Peter Ganpat, M.D.	MUSC	Tele-Psychiatry	Telemed-By Proxy
Sanjeev K. Singh, M.D.	MUSC	Tele-Psychiatry	Telemed-By Proxy
Aisha Ahmed, M.D.	QLER	Tele-Psychiatry	Telemed-By Proxy
Taniya Pradhan, M.D.	QLER	Tele-Psychiatry	Telemed-By Proxy
MUSC Columbia - Credentialing Applications - September 2023			
Practitioner name	Practice Name	Specialty	Status Requesting
Initial Appointment and Clinical Privileges			
Aisha Ahmed, M.D.	Qler Solutions	Telepsychiatry - MD/DO	Telemedicine- By Proxy
Anna Maria Evans, N.P.	MUSC Health Emergency Medicine	Emergency Medicine	AHP
Brian Ashby Pritchett, C.R.N.A., B.S.N., M.S.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP
Christopher Lawrence Chinault, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP
Clarissa Maria Neely, RN, MSN, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP
Colleen Bradley, P.A., B.S.	SC ENT & Allergy Specialists	Otolaryngology	AHP
Dion Foster, M.D.	MUSC Health Columbia Primary Care	Family Medicine	Active
Faith Villanueva, M.D.	MUSC Health Anesthesiology	Gastroenterology	Active
John Wyatt Gnann, Jr., M.D.	MUSC Health Charleston	Infectious Diseases	Telemedicine- By Proxy
Joshua Tobias Schreiber, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP
Nitin Nigam, M.D.	Palmetto Retina Center LLC	Ophthalmology	Active
Peter Paythal Ganpat, M.D., B.Sc	MUSC Health Charleston	Telepsychiatry - MD/DO	Telemedicine- By Proxy
Sanjeev Kumar Singh, M.D.	MUSC Health Charleston	Telepsychiatry - MD/DO	Telemedicine- By Proxy
Sonali Sharma, M.D.	MUSC Health Charleston	Neurology	Telemedicine- By Proxy
Sylvia Soo Kim, M.D.	TBD	General Surgery	Active
Tanyatta Lane-King, N.P.	Apogee	Hospitalist	AHP
Tyler William Christopher Roberts, P.A., B.S.	SC ENT & Allergy Specialists	Otolaryngology	AHP
Victoria Harrington, P.A., M.M.Sc	SC ENT & Allergy Specialists	Otolaryngology	AHP
Wesley Daniel Peck, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP
William Daniel Young, M.D., B.S.N	MUSC Health Anesthesiology	Anesthesiology	Active
Change in Privileges			
Erik Myhrer, M.D.	MUSC Health Emergency Medicine	Emergency Medicine	Active
Brett Gunter, MD	MUSC Health Columbia Northeast Neurosurgery	Neurosurgery	Active
Damon Daniels, M.D.	Wellspring Family Medicine	Family Medicine	Active
Reappointment and Clinical Privileges			
Andrew John Palmer, P.A.	Midlands Orthopedics	Orthopaedic Surgery	AHP
Aron Michael Devane, M.D.	Prisma Radiology Upstate	Radiology	Telemedicine
Ashley Kirincich-Smith, N.P.	MUSC Health Heart and Vascular	Cardiovascular Disease	AHP
Ashley Marie Wabnitz, M.D.	MUSC Health Charleston	Neurology	Telemedicine- By Proxy
Brett A. Williamson, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP
Brian Nathan Boone, M.D.	SC ENT & Allergy Specialists	Otolaryngology	Active
Brittney Nicole Skiles, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP
Christopher C. Cornor, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP
Devin Daniel Antonovich, M.D.	Trident Pain Center	Pain Medicine	Active
Damon Daniels, M.D.	Wellspring Family Medicine	Family Medicine	Affiliate *
Douglas Scott Schultz, Jr., M.D.	Midlands Orthopedics	Orthopaedic Surgery	Active
Erik Myhrer, M.D.	MUSC Health Emergency Medicine	Emergency Medicine	Active
Jake Joyner Davenport, M.D.	Prisma Radiology Upstate	Radiology	Telemedicine
James Andrew Epling, M.D.	Prisma Radiology Upstate	Radiology	Telemedicine
Jessica Anne Wynkoop, P.A.	SC ENT & Allergy Specialists	Otolaryngology	AHP
John Allen Cooper, M.D.	Prisma Radiology Upstate	Radiology	Telemedicine
Joseph J Kukucka, F.N.P.	MUSC Health Emergency Medicine	Emergency Medicine	AHP
Kimberly Habben Barringer, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP
Matthew Ryan Gossage, M.D.	Prisma Radiology Upstate	Radiology	Telemedicine
Michael Bernard Evert, M.D.	Prisma Radiology Upstate	Radiology	Telemedicine
Michael Franklin Brinkley, M.D.	Prisma Radiology Upstate	Radiology	Telemedicine
Nicholas Andrew Demartini, M.D.	Prisma Radiology Upstate	Radiology	Telemedicine
Nusrat UL Shafi, M.D.	MUSC Health Primary Care	Family Medicine	Active
Ryan Nelson Mercer, M.D., B.S.	The Eye Center	Ophthalmology	Active

Sarah Elizabeth Battle, M.D.	Prisma Health Immunology	Infectious Diseases	Active
Shelly Dawn Ozark, M.D.	MUSC Health Charleston	Vascular Neurology	Telemedicine- By Proxy
Todd Danziger, M.D.	Prisma Radiology Upstate	Radiology	Telemedicine
Victor Sidhom, M.D.	Apogee	Hospitalist	Active
Proctoring			
Bidwell, Katrina, MD	MUSC Health Heart & Vascular	Cardiology	Active
Bidwell, Katrina, MD	MUSC Health Heart & Vascular	Cardiology	Active
MUSC Kershaw - Credentialing Applications - September 2023			
Practitioner name	Practice Name	Specialty	Status Requesting
Initial Appointment and Clinical Privileges			
Lane-King, Tanyatta NP	Apogee	Hospitalist	AHP
Norris, Jeanette MD	Locums Tenens - Pediatrics @ Kershaw	Pediatrics	Active
Bruce, Kaki MD	MUSC Health Endocrinology, Elgin	Rheumatology	RHC/Ambul
Lowry, Tara NNP	MUSC Health Kershaw Women's Center	Neonatology	AHP
Osei, George MD	MUSC Health Primary Care - Elgin	Family Medicine	Active
Ganpat, Peter MD	MUSC Telehealth	Tele-Psychiatry	By Proxy
Gnann, Jr., John MD	MUSC Telehealth	Tele-Infectious Disease	By Proxy
Sharma, Sonali MD	MUSC Telehealth	Tele-EEG	By Proxy
Singh, Sanjeev MD	MUSC Telehealth	Tele-Psychiatry	By Proxy
Ahmed, Aisha MD	QLER	Tele-Psychiatry	By Proxy
Young, William Daniel MD	RHN Anesthesia	Anesthesiology	Active
Bradley, Colleen PA	South Carolina ENT, Allergy & Sleep Medicine, PA	Otolaryngology	AHP
Harrington, Victoria PA	South Carolina ENT, Allergy & Sleep Medicine, PA	Otolaryngology	AHP
Roberts, Tyler PA	South Carolina ENT, Allergy & Sleep Medicine, PA	Otolaryngology	AHP
Reappointment and Clinical Privileges			
Murphy, Michael MD	Camden Bone & Joint	Sports Medicine	Courtesy
Joseph, Thomas MD	Camden Bone & Joint	Surgery, Orthopedic	Active
Tran, Tuan MD	Camden Bone & Joint	Surgery, Orthopedic	Active
McLeod, Linda MD	McLeod Womens Center	OB/GYN	Active
Thompson, Charles MD	Midlands Pulmonary	Pulmonology	Active
Patel, Manish MD	MUSC Advanced Urology & Women's Health - Elgin	Urology	Active
May, Bryan MD	MUSC Health Columbia Anesthesiology	Anesthesiology	Active
Borucki, Robert MD	MUSC Health Elgin Urgent Care	Urgent Care	Active
Foster, Michael MD	MUSC Health Heart & Vascular Laurel St.	Cardiovascular Disease	Active
Blackmon, Benjamin MD	MUSC Health Kershaw Anesthesiology	Anesthesia	Active
Olatosi, Akinwale MD	MUSC Health Kershaw Medical Center	Infectious Disease	Active
Livaditis, Ioannis MD	MUSC Health Kershaw Medical Center	Pediatrics	Active
Kang, Min MD	MUSC Health Primary Care - Elgin	Family Medicine	Active
Adams, John MD	MUSC Health Primary Care - Elgin	Internal Medicine	Active
Belmar, Paula MD	MUSC Health Primary Care - Elgin	Internal Medicine	Active
Wilberding, Cynthia MD	MUSC Health Primary Care - Kershaw	Internal Medicine	Active
Kearse, James MD	MUSC Health Primary Care - Lugoff	Family Medicine	Active
Pennebaker, Gordon MD	MUSC Health Primary Care Haile St	Family Medicine	Active
Scheuer, Jack MD	MUSC Health Primary Care Haile St	Internal Medicine	Active
Christenberry, David MD	MUSC Health Surgical Associates	General Surgery	Active
Garman, Amanda MD	MUSC Health Surgical Associates	General Surgery	Active
Gill, Edward MD	MUSC Health Surgical Associates	General Surgery	Active
King, Leland MD	MUSC Women's Health Roberts St	OB/GYN	Active
Proctoring			
Mullins, Julie MD	MUSC Women's Health Lugoff Medical Pavilion	OB/GYN	Active

MEDICAL EXECUTIVE COMMITTEE

<p>Medical Executive Committee Presiding: Dr. Prabhakar Baliga Date: July 19, 2023 Meeting Place: MS Teams Recording: Sarah de Barros Meeting Time: 7:30 am Adjournment: 8:38 am</p>	<p>Members: Dr. Basco, Dr. Boylan, Dr. Bundy, Dr. Cina, Dr. Clark, Dr. Clyburn, Dr. Craig, Dr. Crookes, K. Denty, Dr. DiSalvo, Dr. Edwards, Dr. Eiseman, V. Fairbairn, M. Fulton, Dr. Herzke, Dr. Heincelman, L. Infinger, B. Kendall-Bailey, L. Kerr, Jessica Johnson, Kiersten Leban, J. Melroy, Dr. Munden, Dr. Reeves, Dr. Russell, Dr. Salgado, Dr. D. Scheurer, Dr. M. Scheurer, Dr. Zaas, Dr. Zukas, Dr. Andrews, Dr. Atz, Dr. Baliga, Dr. Steyer, Dr. Carroll, Dr. Costello, Dr. Crawford, M. Field, Dr. Hong, M. Kocher, D. Krywko, L. Leddy, Dr. Mack, S. Patel, Dr. Reeves, Dr. Streck</p> <p>Members excused: Guests:</p>		
Agenda/Topic	Debate & Discussion	Conclusions	Recommendation/ Follow-Up What/When/Who
Executive Session	n/a	n/a	
Review of Minutes	Minutes from June 21 MEC meeting approved	Approval	Approved
<p>Credentials Committee</p> <ul style="list-style-type: none"> • Dr. Edwards 	<p>Monthly credentialing roster presented. 204 Files to review:</p> <ul style="list-style-type: none"> - 60 Initial Appointments – Charleston - 144 Reappointments - 73 FPPE Completed - 4 changes in privileges - No controversies 	<p>MEC recommends the approval of roster to the Board of Trustees</p>	Approved
<p>GME Report</p> <ul style="list-style-type: none"> • Dr. Clyburn 	<ul style="list-style-type: none"> - 250 Residents and Fellows being onboarded - Institutional resident survey trends: <ul style="list-style-type: none"> *Cost-conscious care and cost-conscious education show up consistently below national average *Lack of education about health disparities *Balance of service and education is consistently a challenge - Opportunity of \$500,00. For Resident or Fellow in their final year of training 	Information	
<p>Quality Report</p> <ul style="list-style-type: none"> • Dr. Bundy 	<p>See Attached Presentation</p> <ul style="list-style-type: none"> - Scorecard - Chemo Shortages – Working Group Thursdays 4:30 – 5:00 - Hand Hygiene Reboot - Transplant Updates 	Information	 23_07_19 MEC Bundy.pptx

MEDICAL EXECUTIVE COMMITTEE



Communications Report <ul style="list-style-type: none"> • Dr. Herzke 	See Attached Presentation <ul style="list-style-type: none"> - First Call – This is now LIVE - Death Certificate Changes - Professionalism 	Information	 CMO Report MEC 7-19-23.pptx
Nursing Update <ul style="list-style-type: none"> • Brenda Kendall-Bailey 	See Attached Presentation <ul style="list-style-type: none"> - Wins - Leader Announcements - Pillar Updates - Standard work – Back to basics 	Information	 7.19.23 MEC Nursing Update.ppt
Donor Center <ul style="list-style-type: none"> • Dr. Alice Boylan 	Dr. Boylan shared issues with donation efforts for cardiac death. Currently the Attending Physician conducts the palliative extubation. This has been expanded to include the Fellows who have received the additional training. In an effort to help the deficiencies in the pool, the ask it to extend this to allow clinical APPs with the same training to perform this duty.		
Sedation Policy <ul style="list-style-type: none"> • Dr. Andrew Fisher 	Dr. Fisher shared a review of the Sedation Policy guidelines for non-anesthesia providers and its relation to a specific subset - Emergency Medicine Physicians. The guidelines were discussed to allow Emergency Medicine physicians who have completed an ACGME or AOA accredited residency, either board eligible or board certified can be exempt from the credentialing process for moderate sedation privileges. This was agreed upon at their committee meeting.		Approved
Consent Items			
Policies <i>(Consent)</i>	<u>Policies for Approval:</u> <ul style="list-style-type: none"> • C-095 Seizure Precautions • C-165 Blood Conservation 	Approval	Approved
Standing Orders <i>(Consent)</i>	<u>Standing Orders for Approval:</u> <ul style="list-style-type: none"> • Adult Genitourinary Cancer Medication Refills • C-015B Guidelines for Determination of Death of Infants and Children • 6555 IV Flush Standing Order (Adults and Pediatrics) Inpatient • 6553 Newborn Standing Orders • 6554 Heme Oncology 123 Orderset • 6501 Watchman Procedure Standing Orde 	Approval	Approved

MEDICAL EXECUTIVE COMMITTEE





Data & Service Reports <i>(Consent)</i>	<u>Data Reports:</u> <ul style="list-style-type: none"> ○ 	<u>Service reports reviewed:</u>	<i>Information</i>	
Subcommittee Minutes <i>(Consent)</i>	<u>Committee Minutes:</u> <ul style="list-style-type: none"> ○ Can be located and viewed in the MUSC BOX under MEC 		<i>Information</i>	
Adjournment 8:32 am	The next meeting of the Medical Executive Committee will be August 16, 2023 at 7:30 am via TEAMS			

Marc Heincelman, MD, Secretary of the Medical Staff

MEDICAL EXECUTIVE COMMITTEE

<p>Medical Executive Committee Presiding: Dr. Prabhakar Baliga Date: August 16, 2023 Meeting Place: MS Teams Recording: Sarah de Barros Meeting Time: 7:30 am Adjournment: 8:38 am</p>	<p>Members: Dr. Basco, Dr. Boylan, Dr. Bundy, Dr. Cina, Dr. Clark, Dr. Clyburn, Dr. Craig, Dr. Crookes, K. Denty, Dr. DiSalvo, Dr. Edwards, Dr. Eiseman, V. Fairbairn, M. Fulton, Dr. Herzke, Dr. Heincelman, L. Infinger, B. Kendall-Bailey, L. Kerr, Jessica Johnson, Kiersten Leban, J. Melroy, Dr. Munden, Dr. Reeves, Dr. Russell, Dr. Salgado, Dr. D. Scheurer, Dr. M. Scheurer, Dr. Zaas, Dr. Zukas, Dr. Andrews, Dr. Atz, Dr. Baliga, Dr. Steyer, Dr. Carroll, Dr. Costello, Dr. Crawford, M. Field, Dr. Hong, M. Kocher, D. Krywko, L. Leddy, Dr. Mack, S. Patel, Dr. Reeves, Dr. Streck</p> <p>Members excused: Guests:</p>		
Agenda/Topic	Debate & Discussion	Conclusions	Recommendation/ Follow-Up What/When/Who
Executive Session	n/a	n/a	
Review of Minutes	Minutes from July Medical Executive Committee meeting approved	Approval	Approved
<p>Credentials Committee</p> <ul style="list-style-type: none"> • Dr. Edwards 	<p>Monthly credentialing roster presented.</p> <p>228 Files to review:</p> <ul style="list-style-type: none"> - 92 Initial Appointments – Charleston - 115 Reappointments - 21 changes in privileges - No controversies <p>Proposal presented for an update in privileges for Registered Dietitians</p> <ul style="list-style-type: none"> - Their ability to write orders for diets and order relevant labs 	<p>MEC recommends the approval of roster to the Board of Trustees</p>	<p>Approved</p>
<p>Quality Report</p> <ul style="list-style-type: none"> • Dr. Bundy 	<p>See Attached Presentation</p> <ul style="list-style-type: none"> - Scorecard – Wrapping up the FY23, FY224 not yet live online - Chemo Shortages – Working Group every other Thursday, 4:30 – 5:00 p.m. - AAMC Hospital Compare Benchmark Report – July 2023 	Information	 8.16.23 Quality Update - Bundy.pptx
<p>Communications Report</p> <ul style="list-style-type: none"> • Dr. Herzke 	<p>See Attached Presentation</p> <ul style="list-style-type: none"> - First Call Reminder - This is now LIVE - Credentialing - OPPE – Review by Quality - DOPs *Hospital Medicine/GIM *Trauma *General Surgery *ED 	Information	 CMO Report MEC 8-16-23.pptx

MEDICAL EXECUTIVE COMMITTEE

	*Pediatrics – All Non-Surgical		
Nursing Update <ul style="list-style-type: none"> • Brenda Kendall-Bailey 	See Attached Presentation <ul style="list-style-type: none"> - Wins - New Leader Announcements - Service Pillar Recognition and Updates - Standard Work – Back to Basics 	Information	 8.16.23 MEC Nursing Update.ppt
Regulatory Update <ul style="list-style-type: none"> • Kim Denty 	See Attached Presentation <ul style="list-style-type: none"> - July 26 SC DHEC Visit 		 MEC Regulatory Update 08.16.23.ppt
Credentialing Policy for POCUS <ul style="list-style-type: none"> • Dr. Meghan Thomas 	See the attached MUSC-Charleston POCUS Credentialing Proposal		 MUSC POCUS Credentialing Propo
P&T <ul style="list-style-type: none"> • Dr. Marva Williams-Lowe • Dr. Thomas Whelan 	See Attached Presentation		 MEC PandT Presentation - 8.16.23
Consent Items			
Policies <i>(Consent)</i>	<u>Policies for Approval:</u> <ul style="list-style-type: none"> • C-095 Seizure Precautions • C-165 Blood Conservation 	Approval	Approved
Standing Orders <i>(Consent)</i>	<u>Standing Orders for Approval:</u> <ul style="list-style-type: none"> • Adult Genitourinary Cancer Medication Refills • C-015B Guidelines for Determination of Death of Infants and Children • 6555 IV Flush Standing Order (Adults and Pediatrics) Inpatient • 6553 Newborn Standing Orders • 6554 Heme Oncology 123 Orderset 	Approval	Approved

MEDICAL EXECUTIVE COMMITTEE

	<ul style="list-style-type: none"> • 6501 Watchman Procedure Standing Orde 			
Data & Service Reports <i>(Consent)</i>	<u>Data Reports:</u> <ul style="list-style-type: none"> ○ 	<u>Service reports reviewed:</u>	<i>Information</i>	
Subcommittee Minutes <i>(Consent)</i>	<u>Committee Minutes:</u> <ul style="list-style-type: none"> ○ Can be located and viewed in the MUSC BOX under MEC 		<i>Information</i>	
Adjournment 8:32 am	The next meeting of the Medical Executive Committee will be September 20, 2023 at 7:30 am via TEAMS			

Marc Heincelman, MD, Secretary of the Medical Staff

**AGREEMENTS ENTERED INTO BY THE
MEDICAL UNIVERSITY HOSPITAL AUTHORITY
SINCE THE AUGUST 2023 MEETING OF THE BOARD OF TRUSTEES**

Hospital Services - Any contract involving the exchange of Hospital services either for money or other services.

Managed Care - The Medical Center has entered a Managed Care Agreement with the following:

- AETNA X3
- BCBSSC – State Health Plan (PEBA)
- Celtic
- Evernoth Behavioral Health, Inc.
- FinThrive Revenue Systems, LLC f/k/a nThrive Revenue Systems, LLC
- Humana Choice Care
- Medicaid_branches of DHHS
- Select Health of South Carolina, Inc.
- Zelis

Transplant Agreements - For the institution(s) listed below, the Medical Center Transplant Unit agrees to provide tissue typing and transplantation to those patients who are medically suitable and to follow those patients in the transplant clinic at MUSC.

Transfer Agreements - MUHA agrees to accept the admission of individuals requiring specialized care and meet certain criteria from the following facilities:

- Orange Grove Healthcare, Inc. dba Ashley River Healthcare
- Railroad Crossing Healthcare, Inc. dba The Reserve Healthcare & Rehabilitation

Affiliation Agreements –

- United States University
- Austin Peay State University
- Jacksonville University
- Medcerts LLC, A Stride Company
- Southeast Community College
- University of South Carolina Arnold School of Public Health
- University of South Carolina School of Medicine - Columbia

Clinical Services Agreements –

- Palmetto Primary and Specialty Care Physicians
- South Carolina Department of Health and Environmental Control (DHEC)

Consulting Contracts over \$50k –

- FTI Consulting, Inc.

University Active Project List > \$250,000		October 2023						
Project #	Description	MUSC Approved Budget	Funds Committed to Date	Balance to Finish	A/E	Contractor	Status	Projected Final Completion
Approved Projects								
9835	Energy Performance Contract	\$30,000,000	\$28,426,857	\$1,573,143	Ameresco	Ameresco	Construction	December 2023
9840	BSB Envelope Repairs	\$12,200,000	\$4,780,000	\$7,420,000	REI		Phase 2 Design	December 2024
9844	HCC 3rd Floor Renovations	\$4,500,000	\$4,147,000	\$353,000	MPS	Hill	Construction	October 2023
9845	BSB Replace AHU 3	\$1,500,000	\$1,177,300	\$322,700	RMF	Triad	Construction	December 2023
9846	Pharmacy Addition/Innov Instruc Classroom Renov	\$58,000,000	\$56,197,000	\$1,803,000	Compass 5	Whiting Turner	Construction	December 2023
9848	BSB Replace AHU #4 and #4A (serve animal area)	\$1,700,000	\$1,661,000	\$39,000	RMF	Triad	Construction	December 2023
9851	BSB AHU #1 Replacement	\$5,800,000	\$5,468,000	\$332,000	RMF	CR Hipp	Construction	December 2023
9854	CoHP President Street Academic Building	\$70,000,000	\$6,386,000	\$63,614,000	SMHa	RTT	Design	August 2025
9855	COM Office/Academic Building	\$200,000,000	\$15,165,000	\$184,835,000	Liollo	RTT	Design	June 2027
9856	Anderson House Interior Repairs	\$1,400,000	\$134,000	\$1,266,000	Compass 5		Design	June 2024
9857	CRI AHU #1 and #2 Replacement	\$4,600,000	\$307,000	\$4,293,000	DWG		Design	December 2024
9859	HCC AHU #5 & #6 Replacement	\$1,500,000	\$164,000	\$1,336,000	DWG		Design	December 2024
9860	HCC Medium Voltage Fedders A & B Replacement	\$1,500,000	\$795,000	\$705,000	GWA	Metro	Construction	June 2024
9861	MRE Chiller #1 Replacement	\$2,500,000	\$138,000	\$2,362,000	RMF		Design	December 2024
9862	T-G AHU 3 Replacement	\$2,500,000	\$1,378,000	\$1,122,000	MECA	CR Hipp	Construction	June 2024
9863	T-G Generators Replacement	\$4,100,000	\$3,569,000	\$531,000	GWA		Design	December 2024
9864	Children's Research Institute Exterior Repairs	\$600,000	\$556,000	\$44,000	BEE	IPW	Construction	December 2023
9865	CSB Exterior Wall Repairs	\$2,000,000	\$43,000	\$1,957,000	BEE		Design	December 2024
9866	Colcock Hall AHU 1 & 2 Replacement	\$350,000	\$26,000	\$324,000	RMF		Design	June 2024
9868	Data Center AHU 7-10 Replacement	\$900,000	\$829,000	\$71,000	MECA	McCarter	Construction	June 2024
9869	HCC Cooling Towers Replacement	\$1,600,000	\$120,000	\$1,480,000	RMF		Design	December 2024
9871	SEI HVAC Controls, Pumps, and Piping Replace	\$1,100,000	\$52,000	\$1,048,000	DWG		Design	December 2023
9872	Campus Connector Bridges (PR002036)	\$950,000	\$456,000	\$494,000	SLAM		Design	TBD
9873	CSB 1st Floor Electrical Switchgear Replacement	\$1,350,000	\$86,000	\$1,264,000	RMF		Design	June 2024
9874	Research Building Strobic Fan Replacement	\$2,550,000	\$200,000	\$2,350,000	CEMS		Design	December 2024
51355	BSB Chiller #6 Replacement	\$1,500,000	\$1,100,000	\$400,000	MECA	McCarter	Construction	March 2024
51356	HCC Generator #3 Replacement	\$3,000,000	\$2,918,000	\$82,000	GWA	Metro	Construction	June 2024
51357	HCC Lab Air System Replacement	\$1,300,000	\$605,000	\$695,000	DWG	Triad	Construction	March 2024
51358	Campus Elevators Modernization	\$4,300,000	\$88,000	\$4,212,000	RMF		Design	December 2024
51359	IOP Cooling Tower Upgrade	\$1,800,000	\$981,000	\$819,000	RMF	McCarter	Construction	December 2023
51360	HCC 4th Floor Roof Replacement	\$1,300,000	\$1,210,000	\$90,000	BEE	Bone Dry	Construction	December 2023
51361	CON 1st Floor Renovation	\$3,700,000	\$320,000	\$3,380,000	Coe		Design	December 2024
51362	135 Cannon AHU #1 - #4 Replacement	\$1,000,000	\$121,000	\$879,000	CEMS		Design	December 2024
51366	IOP 5th Floor Sleep Study Lab	\$1,250,000	\$808,000	\$442,000	Liollo	Chastain	Construction	December 2024
51367	BSB 7 East Lab and Office Renovations	\$1,300,000	\$148,000	\$1,152,000	Compass 5		Design	June 2024
51368	Waring Library Renovations	\$1,200,000	\$72,000	\$1,128,000	Liollo		Design	December 2024
51370	Garage Structural Repairs	\$2,250,000	\$162,000	\$2,088,000	WGI		Design	June 2024
50127	DDB Air Cooled Chiller Replacement	\$450,000	\$414,000	\$36,000	MECA	McCarter	Construction	December 2023
50150	MH UH168 Radiation Oncology Renovation	\$500,000	\$396,000	\$104,000	Compass 5	Stenstrom	Construction	December 2024
50151	BSB AHU #5 Replacement	\$875,000	\$781,000	\$94,000	RMF	Triad	Construction	June 2024
50153	IOP 3rd Floor Resident Space	\$640,000	\$371,150	\$602,850	Liollo		Design	June 2024
PR002008	FY 23 Miscellaneous Roof Repairs	\$860,000	\$77,275	\$782,725	BEE		Design	December 2024
PR002168	TG Elevators 90,91, & 92 Replacement	\$925,000	\$37,500	\$887,500	VDA		Design	June 2024

**MEDICAL UNIVERSITY OF SOUTH CAROLINA
CONSTRUCTION CONTRACTS
FOR REPORTING
October 12, 2023**

MUSC General Construction Projects:

Ameresco, Inc. MUSC/SCEO PEER Program Energy Performance Contract-2016 CO#7	\$ 198,670.53
Chastain Construction IOP 5 th Floor Sleep Study Lab	\$ 746,709.00
C.R. Hipp Construction Inc. BSB AHU#1 Replacement – CO#1	\$ 51,658.22
C.R. Hipp Construction Inc. BSB AHU#1 Replacement – CO#2	\$ 51,639.51
McCarter Mechanical Inc. Data Center CRAC Unit Replacements	\$ 755,635.00
Metro Electric Company, Inc. T.G. Building Generators Replacement	\$3,405,000.00
Triad Mechanical Contractors BSB AHU-5 Replacement	\$ 711,811.00

Other Contracts:

CM-R Contracts

Thompson Construction Group College of Health Professions President Street Academic Building-CO#1	\$1,422,083.00
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**MEDICAL UNIVERSITY OF SOUTH CAROLINA
PROFESSIONAL SERVICES
FOR REPORTING
October 12, 2023**

Large Professional Services Contracts:

Brownstone Construction Group	\$ 922,793.41
College of Health Professions President St. Academic Building	
Brownstone Construction Group	\$2,145,233.64
College of Medicine President St. Academic Building	

IDQ Contracts:

CEMS Engineering Inc.

Provide mechanical engineering services on an as-needed basis over a two year period throughout the campus. Individual projects not to exceed \$200,000. Services are not to exceed \$500,000 over a two year period.

DWG Inc.

Provide mechanical engineering services on an as-needed basis over a two year period throughout the campus. Individual projects not to exceed \$200,000. Services are not to exceed \$500,000 over a two year period.

MECA

Provide mechanical engineering services on an as-needed basis over a two year period throughout the campus. Individual projects not to exceed \$200,000. Services are not to exceed \$500,000 over a two year period.

RMF Engineering, Inc.

Provide mechanical engineering services on an as-needed basis over a two year period throughout the campus. Individual projects not to exceed \$200,000. Services are not to exceed \$500,000 over a two year period.

MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC) BOARD OF TRUSTEES
CONSENT AGENDA
October 13, 2023
101 Colcock Hall

Education, Faculty & Student Affairs Committee: Barbara Johnson-Williams, Chair

Consent Agenda for Approval

Item 20. College of Nursing Dean Dr. Lisa Saladin
Executive Vice President for Academic Affairs and Provost

Catherine O. Durham, DNP, FNP, FAAN, as Dean of the College of Nursing,
effective October 23, 2023.

Item 21. Endowed Chair Dr. Lisa Saladin
Executive Vice President for Academic Affairs and Provost

College of Medicine

Matthew C. Hulse, M.D., Associate Professor in the Department of Anesthesia
and Perioperative Medicine to the Joseph S. Redding, M.D., Endowed Chair in
Critical Care Medicine, effective July 24, 2023.

Nicholas Milano, M.D., Associate Professor in the Department of Neurology to
the William H. and Edith C. Corry Endowed Chair in Alzheimer's Disease
Research, effective October 13, 2023.

Item 22. Emeritus/Emerita Dr. Lisa Saladin
Executive Vice President for Academic Affairs and Provost

College of Medicine

Cynthia F. Wright, Ph.D., Professor Emerita, in the Department of Microbiology
and Immunology, effective January 1, 2024.

College of Health Professions

Patricia Coker-Bolt, PhD, OTR/L, FNAP, FAOTA, Professor Emerita, in the
Department of Rehabilitation Sciences, Division of Occupational Therapy,
effective October 1, 2023.

Item 23. Change in Faculty Status Dr. Lisa Saladin
Executive Vice President for Academic Affairs and Provost

Chad Novince, D.D.S., MSD, Ph.D., from Associate Professor to Affiliate
Associate Professor, in the Department of Biomedical and Community Health
Sciences, Division of Basic Science Research, effective August 12, 2023.

Item 24. Faculty Appointments Dr. Lisa Saladin
Executive Vice President for Academic Affairs

College of Health Professions

Lisa McTeague, Ph.D., [secondary appointment] as Associate Professor in the
College of Health Professions, Department of Health Sciences & Research,

effective September 15, 2023. Dr. Teague's primary appointment rests in the College of Medicine, Department of Psychiatry and Behavioral Sciences.

Ragan DuBose-Morris, Ph.D., Professor on the academic educator track in the Department of Health Studies, effective August 1, 2023. Dr. DuBose-Morris has a secondary appointment in the Academic Affairs Faculty.

College of Medicine

Joseph B. Anderson, M.D., M.P.H., as Affiliate Associate Professor in the Department of Family Medicine, effective August 1, 2023.

Scott E. Benjamin, M.D., (Dual Appointment) as Clinical Associate Professor in the Department of Orthopaedics and Physical Medicine, effective July 1, 2023. Dr. Benjamin's primary appointment rests in the Department of Pediatrics, Division of Pediatric Neurology.

Alexei O. DeCastro, M.D., (Dual Appointment) as Associate Professor in the Department of Orthopaedics and Physical Medicine, effective October 1, 2023. Dr. DeCastro's primary appointment rests in the Department of Family Medicine.

Wei Li Adeline Koay, M.B.B.S., as Associate Professor on the Clinician Educator track in the Department of Pediatrics, Division of Infectious Diseases, effective September 1, 2023.

Mariam Moshiri, M.D., as Clinical Professor in the Department of Radiology and Radiological Science, effective October 1, 2023.

Jadranka Popovic, M.D., as Clinical Associate Professor in the Department of Pediatrics, Division of Pediatric Endocrinology, effective 15, 2023.

Kevin King Roggin, M.D., as Professor on the Clinician Educator track in the Dept. of Surgery, Division of Surgical Oncology, effective September 1, 2023.

Thomas Scagnelli, M.D., as Clinical Professor, in the Department of Radiology and Radiological Science, effective November 1, 2023.

Suzanne Schwab, M.D., as Clinical Associate Professor, in the Department of Family Medicine, effective July 1, 2023.

Joseph T. Tahsoh, Ph.D., as Adjunct Professor, in the Department of Public Health Sciences, effective August 1, 2023.

Item 25. Promotions Dr. Lisa Saladin
Executive Vice President for Academic Affairs and Provost

College of Medicine

From Associate Professor to Professor, Academic Investigator track

Tamara S. Nowling, Ph.D., Associate Professor, Department of Medicine, Division of Rheumatology and Immunology

Christine B. Kern, Ph.D., Associate Professor, Department of Regenerative Medicine and Cell Biology

From Associate Professor to Professor, Academic Clinician track

Lindsay M. Squeglia, Ph.D., Associate Professor, Department of Psychiatry and Behavioral Sciences

From Associate Professor to Professor, Clinician Educator track

Wendy E. Balliet, Ph.D., Associate Professor, Department of Psychiatry and Behavioral Sciences

Julianne C. Flanagan, Ph.D., Associate Professor, Department of Psychiatry and Behavioral Sciences

Steven A. Kahn, M.D., Associate Professor, Department of Surgery, Division of General/Burn Surgery

Cristina M. Lopez, Ph.D., Associate Professor, Department of Psychiatry and Behavioral Sciences

Roberto Pisoni, M.D., MSCR, Associate Professor, Department of Medicine, Division of Nephrology

Karoline Maria Rocha, Ph.D., Associate Professor, Department of Ophthalmology

From Clinical Associate Professor to Clinical Professor, Modified track

Prince M. Anand, M.D., Clinical Associate Professor, Department of Medicine, Division of Nephrology (Lancaster); Dual in Department of Surgery, Division of Transplant Surgery

From Assistant Professor to Associate Professor, Academic Investigator track

Bashar W. Badran, Ph.D., Assistant Professor, Department of Psychiatry and Behavioral Sciences

Vamsi K. Gangaraju, Ph.D., Assistant Professor, Department of Biochemistry and Molecular Biology

From Assistant Professor to Associate Professor, Academic Clinician track

Travis H. Turner, M.D., Assistant Professor, Department of Neurology

From Assistant Professor to Associate Professor, Clinician Educator track

Cristin S. Adams, DO, MPH, Assistant Professor, Department of Family Medicine

William G. Albergotti, III, M.D., Assistant Professor, Department of Otolaryngology-Head and Neck Surgery

Nicholas S. Amoroso, M.D., Assistant Professor, Department of Medicine, Division of Cardiology

Carrie E. Busch, M.D., MSCR, Assistant Professor, Department of Pediatrics, Division of Pediatric Emergency Medicine

Thomas Curran, M.D., MPH, Assistant Professor, Department of Surgery, Division of Colorectal Surgery

Dane W. Daley, M.D., Assistant Professor, Department of Orthopaedic Surgery and Physical Medicine

I. Brian Greenwell, M.D., Assistant Professor, Department of Medicine, Division of Hematology/Oncology

Hamza Hashmi, M.D., Assistant Professor, Department of Medicine, Division of Hematology/Oncology

Benjamin C. Kalivas M.D., Assistant Professor, Department of Medicine, Division of Hospital Medicine; Dual in Department of Psychiatry and Behavioral Sciences

SandeepKumar B. Kuril, MBBS, Assistant Professor, Department of Pediatrics, Division of Pediatric Hematology/Oncology

Whitney E. Marvin, M.D., Assistant Professor, Department of Pediatrics, Division of Pediatric Critical Care

Stacey N. Maurer Ph.D., Assistant Professor, Department of Psychiatry and Behavioral Sciences

Robert A. Mester, M.D., Assistant Professor, Department of Anesthesia and Perioperative Medicine

Angelina I. Phillips, M.D., Assistant Professor, Department of Pathology and Laboratory Medicine

William M. Pullen, M.D., Assistant Professor, Department of Orthopaedic Surgery and Physical Medicine

Sylvia E. Szentpetery, M.D., MPH, Assistant Professor, Department of Pediatrics, Division of Pediatric Pulmonary Medicine



Medical University of South Carolina
 COLLEGE OF NURSING
 ABBREVIATED CURRICULUM VITAE

Date: 09/26/2023

Name: Catherine O. Durham
Last First Middle

Citizenship and/or Visa Status: U.S. citizen

Office Address: College of Nursing, 99 Jonathan Lucas Street, Telephone: 843-792-3941
MSC 160
Charleston, SC 29425-9620

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
<u>Purdue University</u>	<u>1990-1995</u>	<u>Bachelor of Science</u>	<u>Nursing</u>
<u>University of South Carolina</u>	<u>2000-2003</u>	<u>Masters of Science</u>	<u>Nursing, Family Nurse Practitioner</u>
<u>Medical University of South Carolina</u>	<u>2010-2012</u>	<u>Doctorate of Nursing Practice</u>	<u>Nurse Practitioner/Clinical</u>
<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>	<u> </u>

Graduate Medical Training: *(Chronological)*

Board Certification: National Certification (American Nurse Credentialing Center (ANCC)), Family Nurse Practitioner Date: 2004 - Present

Licensure: South Carolina State Licensure – Advanced Practice Nurse Date: 2004 - Present

Faculty appointments: *(Begin with initial appointment)*

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>2012 - 2015</u>	<u>Instructor</u>	<u>Medical University of South Carolina (MUSC)</u>	<u>College of Nursing</u>
<u>2015 - 2018</u>	<u>Assistant Professor</u>	<u>MUSC</u>	<u>College of Nursing</u>
<u>2018 – Present</u>	<u>Associate Professor</u>	<u>MUSC</u>	<u>College of Nursing</u>
<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>	<u> </u>

First Appointment to MUSC: Rank Instructor Date: 2012

Matthew Hulse, MD
Abbreviated Curriculum Vitae
Associate Professor
hulsem@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2011 M.D., Medicine, Virginia Commonwealth University Medical College of VA
2007 B.S., Biology, Virginia Polytechnic Institute and State University

Post-Graduate Training

Fellowship, Vanderbilt University Medical Center , Anesthesiology and Critical Care Medicine , July 2015, July 2016
Residency, Johns Hopkins Hospital , Internal Medicine/Anesthesiology , June 2011, June 2015

Additional Training

2023-04-17, 2023-04-17, UVA Medical Simulation Development/Proctoring Course, UVA Medical Simulation Development/Proctoring Course, Course/Training
2023-04-17, 2023-04-17, Johns Hopkins, Johns Hopkins Difficult Airway Course , Certification

Certifications

NATIONAL BOARD OF ECHOCARDIOGRAPHY, Type of Certification: Board Certification, Specialty: Basic Perioperative Transesophageal Echocardiography, Certification Number: 2018-00034389, Effective Date: 2018-01-01, Expiration Date (if none, see note above): 2028-12-31
American Heart Association, Type of Certification: Life Support, Specialty: ACLS, Certification Number: N/A, Effective Date: 2023-04-11, Expiration Date (if none, see note above): 2025-04-11
American Heart Association, Type of Certification: Life Support, Specialty: BLS, Certification Number: N/A, Effective Date: 2023-01-18, Expiration Date (if none, see note above): 2025-01-18
American Heart Association, Type of Certification: Life Support, Specialty: ATLS, Certification Number: N/A, Effective Date: 2023-04-17
American Heart Association, Type of Certification: Life Support, Specialty: Cardiac Surgery Advanced Life Support (CALS), Certification Number: N/A, Effective Date: 2023-03-01, Expiration Date (if none, see note above): 2025-03-01
American Board of Anesthesiology, Type of Certification: Board Certification, Specialty: Critical Care Medicine, Certification Number: N/A, Effective Date: 2016-05-05, Expiration Date (if none, see note above): 2026-12-31
American Board of Anesthesiology, Type of Certification: Board Certification, Specialty: Anesthesiology, Certification Number: N/A, Effective Date: 2016-05-05, Expiration Date (if none, see note above): 2026-12-31

Professional Licensures

Virginia Medical License, Month / Year Originally Conferred: July 2016, Month/Year Expires: January 2024, 0101260877

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Associate Professor, University of Virginia Medical Center, Anesthesiology and Critical Care Medicine, 2022-06-01

Assistant Professor, University of Virginia Medical Center, Department of Anesthesiology and Critical Care Medicine, 2016-08-01, 2022-06-30

Nicholas Jerome Milano, MD
Abbreviated Curriculum Vitae
Associate Professor
843-792-6941
milano@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2008 M.D., Medicine, Ohio State University, Ohio, United States

2004 B.S., Biology, Ohio State University, Ohio, United States

Post-Graduate Training

Post-Doctorate, Cleveland Clinic, Cleveland, OH, Neurology Residency, September 2009, September 2012

Post-Doctorate, Medical University of South Carolina, Internal Medicine Internship, September 2008, September 2009

Post-Doctorate, University of Florida, Behavioral Neurology Fellowship, September 2012, September 2014

Additional Training

No activities entered.

Certifications

Behavioral Neurology and Neuropsychiatry United Counsel for Neurologic Subspecialties, Effective Date: 9/2016

American Board of Psychiatry and Neurology, Effective Date: 9/2012

Professional Licensures

South Carolina Medical Board License #31048, Expires 06/30/2021

MUSC Rank and Promotion History

Associate Professor, Medical University of South Carolina, College of Medicine, Neurology, 2021-01-01

Assistant Professor, Medical University of South Carolina, College of Medicine, Neurology, 2015-07-01, 2020-12-31

Assistant Professor, Medical University of South Carolina, College of Medicine, Neurology, 2014-08-01, 2015-06-30

Non-MUSC Rank and Promotion History

No activities entered.

Cynthia F. Wright, PhD
Abbreviated Curriculum Vitae
Professor
(843) 876-2403
wrightcf@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1984 Ph.D., Molecular Genetics, State University of New York, New York, United States
1979 B.S., Microbiology and Immunology, University of Florida, Florida, United States

Post-Graduate Training

Post-Doctorate, National Institutes of Health, Staff Fellow/Senior Staff Fellow, September 1985, September 1989

Additional Training

2010-05-01, 2011-04-15, Drexel University, Executive Leadership in Academic Medicine, leadership development

Certifications

No activities entered.

Professional Licensures

No activities entered.

MUSC Rank and Promotion History

Professor, Medical University of South Carolina, College of Dental Medicine, Microbiology and Immunology, 2017-01-01, 2023-12-31

Professor, Medical University of South Carolina, College of Medicine, Microbiology and Immunology, 2017-01-01, 2023-12-31

Professor, Medical University of South Carolina, College of Graduate Studies, 1996-03-13, 2023-12-31

Professor, Medical University of South Carolina, College of Medicine, Microbiology and Immunology, 2024-01-01

Associate Professor, Medical University of South Carolina, College of Medicine, Pathology and Laboratory Medicine, 1995-10-23, 2008-06-30

Associate Professor, Medical University of South Carolina, College of Dental Medicine, Microbiology and Immunology, 2008-07-01, 2016-12-31

Associate Professor, Medical University of South Carolina, College of Dental Medicine, Microbiology and Immunology, 1995-10-23, 2008-06-30

Associate Professor, Medical University of South Carolina, College of Medicine, Microbiology and Immunology, 2011-02-11, 2016-12-31

Associate Professor, Medical University of South Carolina, College of Medicine, Basic Sciences, Microbiology and Immunology, 2009-07-01, 2011-02-10

Associate Professor, Medical University of South Carolina, College of Medicine, Microbiology and Immunology, 2008-07-01, 2009-06-30

Non-MUSC Rank and Promotion History

No activities entered.

Medical University of South Carolina
COLLEGE OF HEALTH PROFESSIONS
ABBREVIATED CURRICULUM VITAE

Date: September 2023

Name: Coker-Bolt Patricia C
Last First Middle

Citizenship and/or Visa Status: USA

Office Address: College of Health Professions Telephone: 843-792-7491
151 Rutledge Ave, Bldg B, Office B313
Charleston, SC, 29439

Education: (Baccalaureate and above)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Pennsylvania State University, State College, PA	1985-1989	Bachelor of Science	Special Education
Medical University of South Carolina, Charleston, SC	1996-1998	Bachelor of Science	Occupational Therapy
Medical University of South Carolina, Charleston, SC	1998-1999	Master's degree	Health Sciences
Capella University, Minneapolis, MN	2005-2009	Doctorate of Philosophy	Education

Graduate Medical Training: (Chronological) N/A

Board Certification: National Certification in Occupational Therapy Date: 1998 to present

Licensure: South Carolina State Licensure – Occupational Therapy license #2214 Date: 1998-present

South Carolina State Licensure – Special Education Teacher Date: 1989 to 1997

Faculty appointments: (Begin with initial appointment)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2001-2005	Adjunct Faculty	MUSC	Occupational Therapy
2005-2009	Instructor	MUSC	Occupational Therapy
2009-2013	Assistant Professor	MUSC	Occupational Therapy
2013-2018	Associate Professor	MUSC	Occupational Therapy
2018-Present	Professor	MUSC	Occupational Therapy

First Appointment to MUSC: Rank Instructor Date: 2005

Medical University of South Carolina
COLLEGE OF DENTAL MEDICINE
ABBREVIATED CURRICULUM VITAE

Date: 10/31/2020

Name: Novince Chad Michael
Last First Middle

Citizenship and/or Visa Status: US Citizen

Office Address: 173 Ashley Ave, BSB Rm 230-H1 Telephone: 843-792-4957
Charleston, SC 29425

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
<u>Case Western Reserve University</u>	<u>1997-2002</u>	<u>BS/2001</u>	<u>Accountancy</u>
<u>University of Michigan</u>	<u>2004-2011</u>	<u>MS/2002</u>	<u>Accountancy</u>
<u>University of Washington</u>	<u>2011-2014</u>	<u>DDS/2011</u>	<u>Dentistry</u>
		<u>PhD/2011</u>	<u>Oral Health Sciences</u>
		<u>Certificate/2014</u>	<u>Periodontics</u>
		<u>MSD/2014</u>	<u>Periodontics</u>

Graduate Medical Training: (*Chronological*)

	<u>Place</u>	<u>Dates</u>
<u>Internship</u>		

	<u>Place</u>	<u>Dates</u>
<u>Residencies or Postdoctoral:</u>		
<u>Postdoctoral Research Fellowship</u>	<u>University of Washington - Dept. of Periodontics</u>	<u>2013-2014</u>
<u>Postdoctoral Research Fellowship</u>	<u>Medical University of South Carolina - Dept. of Oral Health Sciences</u>	<u>2014-2016</u>

<u>Board Certification:</u>	<u>Periodontology and Dental Implant Surgery - American Board of Periodontology</u>	<u>Date:</u> <u>2018-Present</u>
		<u>Date:</u>
		<u>Date:</u>
<u>Licensure:</u>	<u>Michigan Board of Dentistry</u>	<u>Date:</u> <u>2011-Present</u>
	<u>Georgia Board of Dentistry</u>	<u>Date:</u> <u>2014-Present</u>
	<u>South Carolina Board of Dentistry (*Specialty License in Periodontics)</u>	<u>Date:</u> <u>2014-Present</u>
		<u>Date:</u>

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>2016-2021</u>	<u>Assistant Professor</u>	<u>Medical University of South Carolina</u>	<u>Oral Health Sciences</u>
<u>2017-2021</u>	<u>Assistant Professor</u>	<u>Medical University of South Carolina</u>	<u>Pediatrics - Endocrinology Div.</u>
<u>2019-2021</u>	<u>Assistant Professor</u>	<u>Medical University of South Carolina</u>	<u>Stomatology - Periodontics Div.</u>
<u>2021-2023</u>	<u>Associate Professor</u>	<u>Medical University of South Carolina</u>	<u>Oral Health Sciences</u>
<u>2021-2023</u>	<u>Associate Professor</u>	<u>Medical University of South Carolina</u>	<u>Stomatology - Periodontics Div</u>
<u>2021-Present</u>	<u>Associate Professor</u>	<u>Medical University of South Carolina</u>	<u>Pediatrics - Endocrinology Div.</u>
<u>2023-Present</u>	<u>Associate Professor</u>	<u>Medical University of South Carolina</u>	<u>Biomedical & Community Health Sciences</u>
<u>2023-Present</u>	<u>Associate Professor</u>	<u>Medical University of South Carolina</u>	<u>Advanced Specialty Sciences - Periodontics</u>

First Appointment to MUSC: Rank Assistant Professor Date: 4/1/2016

Medical University of South Carolina

College Of Medicine

ABBREVIATED CURRICULUM VITAE

Name: Lisa Marie McTeague, Ph.D.

Date: 8/1/2023

Citizenship and/or Visa Status: United States of America

Office Address:

Telephone: 843-792-8274

Brain Stimulation Laboratory
67 President Street

Ralph H. Johnson VA Medical Center
PTSD Clinical Team
109 Bee Street
Charleston, SC, 29425, United States

Education:

<u>Year Earned</u>	<u>Institution</u>	<u>Degree</u>	<u>Field of Study</u>
1998	Harvard University	B.A.	Psychology
2002	University of Florida	M.S.	Clinical Psychology
2007	University of Florida	Ph.D.	Clinical Psychology

Graduate Medical Training:(*Chronological*)

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
Clinical Psychology Intern	University of Florida	2006 - 2007

<u>Residencies or Postdoctoral</u>	<u>Place</u>	<u>Dates</u>
Postdoctoral Research Associate	University of Florida, College of Public Health & Health Professions	2007 - 2011

Licensure: Licensed Psychologist in State of Florida PY 8560

Faculty Appointments:

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
02/2011 - 01/2013	Research Assistant Professor	University of Florida	College of Health Professions Division of Clinical and Health Psychology
01/2013 - 09/2014	Instructor	Stanford University	Psychiatry & Behavioral Sciences Division of Neurosciences
2014 - 2020	Assistant Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences
2021 - present	Associate Professor	Medical University of South Carolina	Psychiatry and Behavioral Sciences

Joseph Anderson, MD
Abbreviated Curriculum Vitae
Affiliate Associate Professor
andjosep@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2001	MPH, Public Health, Harvard School of Public Health
1990	M.D., Medicine, Uniformed Services University of Health Sciences
1986	B.S., Biochemistry, College of Charleston

Post-Graduate Training

Residency, USAF Regional Eglin, Family Medicine, July 1990, June 1993
Residency, US Air Force School of Aerospace Medicine, Aerospace Medicine/ General Preventive Medicine, July 2001, June 2003

Additional Training

No activities entered.

Certifications

American Heart Association, Type of Certification: Life Support, Specialty: PALS, Certification Number: N/A, Effective Date: 2023-08-03
American Board of Family Medicine , Type of Certification: Board Certification, Certification Number: 1044752610, Effective Date: 1993-01-01, Expiration Date (if none, see note above): 2024-02-15

Professional Licensures

South Carolina Medical License, Month / Year Originally Conferred: September 2019, Month/Year Expires: June 2025, MD83226

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Assistant Professor, Uniformed Services University of the Health Sciences School of Medicine, Epidemiology and Biostatistics, 2010-01-01, 2012-12-31

Scott Evan Benjamin, MD
Abbreviated Curriculum Vitae
Clinical Associate Professor
(843) 792-6004
benjamsc@musc.edu

Personal Information

No activities entered.

Contact Information

City: North Charleston
State or Province: South Carolina
Zip / Postal Code: 29406

Degrees

1996 M.D., Medicine, Tulane University School of Medicine, Louisiana, United States
1991 B.A., Philosophy, Tulane University

Post-Graduate Training

Post-Doctorate, Johns Hopkins and Kennedy Krieger Institute Pediatric Rehab Medicine, Fellow, September 2000, September 2002
Post-Doctorate, Sinai Hospital/Johns Hopkins, PM&R, Resident, September 1997, September 2000
Post-Doctorate, Tulane Community Medicine Transitional Year, Intern, September 1996, September 1997

Additional Training

No activities entered.

Certifications

No activities entered.

Professional Licensures

No activities entered.

MUSC Rank and Promotion History

Clinical Associate Professor, Medical University of South Carolina, College of Medicine, Orthopaedics and Physical Medicine, 2023-07-01
Clinical Associate Professor, Medical University of South Carolina, College of Medicine, Pediatrics, Pediatric Neurology, 2020-09-01

Non-MUSC Rank and Promotion History

No activities entered.

Alexei O. DeCastro, MD
Abbreviated Curriculum Vitae
Associate Professor
(843) 876-7083
decastroa@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2000	M.D., Medicine, Our Lady of Fatima University, Philippines
1994	B.S., Biology, University of South Carolina, South Carolina, United States

Post-Graduate Training

Post-Doctorate, McLeod Regional Medical Center, Florence, SC, Residency, Family Medicine, July 2002, June 2005
Post-Doctorate, Southern Illinois University School of Medicine, Quincy, IL, Fellowship, Sports Medicine, July 2009, July 2010

Additional Training

No activities entered.

Certifications

PALS
Exercise Testing and Prescription certified ACSM
Certified Lab Director at University of Iowa, Effective Date: 2013
CAQ from American Board of Family Medicine in Sports Medicine, Effective Date: 07/2010
BLS
ATLS
American Board of Family Medicine, Effective Date: 08/2005
ACLS

Professional Licensures

South Carolina License #24765, Month / Year Originally Conferred: July 2003, Month/Year Expires: June 2021
Missouri License #2009014090
Illinois License #336.085425
Florida License #ME 91718

MUSC Rank and Promotion History

Associate Professor, Medical University of South Carolina, College of Medicine, Orthopaedics and Physical Medicine, 2023-10-01
Associate Professor, Medical University of South Carolina, College of Medicine, Family Medicine, 2019-07-01
Assistant Professor, Medical University of South Carolina, College of Medicine, Family Medicine, 2012-02-01, 2019-06-30

Non-MUSC Rank and Promotion History

No activities entered.

We Li Adeline Koay, MBBS
Abbreviated Curriculum Vitae
Associate Professor
koayw@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2011	M.B.B.S., Medicine and Surgery, University of Melbourne, VIC, Australia
2007	M.Sc., Bacteriology, University of Technology, NSW, Australia
2004	B.Sc., Biochemistry and Pharmacology, University of Sydney, NSW, Australia

Post-Graduate Training

Online Certificate in Implementation Science, University of California , Implementation Science, January 2022, Ongoing

Non-credit coursework, Johns Hopkins University, Statistical Reasoning in Public Health I and II, Topics in Infectious Diseases Epidemiology, January 2016, December 2017

Fellowship, Johns Hopkins University, Pediatric Infectious Disease , June 2015, June 2018

Residency, University of Texas Medical Branch, General Pediatrics , June 2012, July 2015

Additional Training

No activities entered.

Certifications

American Board of Pediatrics, Type of Certification: Board Certification , Certification Number: n/a, Effective Date: 2016

Professional Licensures

Maryland State Medical License, Month / Year Originally Conferred: March 2015

District of Columbia State Medical License, Month / Year Originally Conferred: August 2018

MUSC Rank and Promotion History

Associate Professor, Medical University of South Carolina, College of Medicine, Pediatrics, Pediatric Infectious Diseases, 2023-09-01

Non-MUSC Rank and Promotion History

Assistant Professor, George Washington University , 2018

Mariam Moshiri, MD
Abbreviated Curriculum Vitae
Clinical Professor
moshiri@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1995 M.D., Medicine, SUNY Health Science Center
1991 B.A., Biology, New York University

Post-Graduate Training

Fellowship, University of Maryland Medical System, Body Imaging, July 2000, June 2001

Internship, St Luke's-Roosevelt Hospital Centers, Internal Medicine, July 1995, June 1996

Residency, Winthrop University Hospital, Diagnostic Radiology, July 1996, June 2000

Additional Training

No activities entered.

Certifications

American Board of Radiology , Type of Certification: Board Certification, Specialty: Diagnostic Radiology,
Certification Number: N/A, Effective Date: 2001-06-01

Professional Licensures

Tennessee Medical License, Month / Year Originally Conferred: December 2021, Month/Year Expires: September
2024, 64921

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Professor, University of Washington School of Medicine, Radiology, 2018-01-01, 2021-12-31

Professor, Vanderbilt University , Radiology, 2022-01-01

Clinical Assistant Professor, Northwestern Memorial Hospital, Feinberg School of Medicine, Radiology, 2002-01-
01, 2005-12-31

Associate Professor, University of Washington School of Medicine, Radiology, 2014-01-01, 2018-12-31

Assistant Professor , University of Washington School of Medicine, Radiology, 2005-01-01, 2014-12-31

Jadranka Popovic, MD
Abbreviated Curriculum Vitae
Clinical Associate Professor
popovic@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1989 M.D., Medicine, University of Zagreb School of Medicine

Post-Graduate Training

Fellowship, Weill Medical College-Cornell University, Pediatric Endocrinology, July 1996, June 1999

Internship, University Hospital "Rebro", Medicine, July 1990, June 1991

Residency, Columbia University, Pediatric, July 1993, June 1996

Post-Doctorate, University of Zagreb, Research Program in Psychotherapy/Oncology, July 1990, June 1993

Additional Training

No activities entered.

Certifications

American Board of Pediatrics , Type of Certification: Board Certification, Specialty: Pediatric Endocrinology,
Certification Number: 840, Effective Date: 1999-08-09

American Board of Pediatrics , Type of Certification: Board Certification, Specialty: Pediatrics, Certification
Number: 59912, Effective Date: 1996-10-09

Professional Licensures

State of Pennsylvania Medical License, Month / Year Originally Conferred: May 2008, MD434381

State of New Hampshire Medical License, Month / Year Originally Conferred: October 2021, 22084

State of Idaho Medical License, Month / Year Originally Conferred: March 2017, M13670

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Teaching assistant, University of Zagreb, Psychotherapy and Developmental Disabilities School of Medicine,
1991-01-01, 1993-12-31

Associate Professor, University of Missouri Kansas City School of Medicine, Pediatrics, 2005-01-01, 2007-12-31

Associate Professor, University of Pittsburgh Medical Center, Pediatrics, 2008-01-01, 2016-12-31

Assistant Professor, New York Medical College, Pediatrics, 1999-01-01, 2001-12-31

Assistant Professor, University of Missouri Kansas City School of Medicine, Pediatrics, 2001-01-01, 2005-12-31

Kevin Roggin, MD
Abbreviated Curriculum Vitae
Professor
roggin@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1996 M.D., Medicine, Georgetown University School of Medicine
1992 B.A., Political Science, University of Michigan

Post-Graduate Training

Fellowship, Memorial Sloan Kettering Cancer Center, Surgical Oncology, July 2003, June 2005
Residency, Brown University, Surgery, July 1996, June 2000
Residency, University of Alabama Hospitals, Surgery, July 2000, June 2003

Additional Training

No activities entered.

Certifications

American Board of Surgery, Type of Certification: Board Certification, Specialty: Surgery, Certification Number: 049197, Effective Date: 2004-05-03, Expiration Date (if none, see note above): 2024-12-31

Professional Licensures

Illinois Physician License, Month / Year Originally Conferred: June 2005, Month/Year Expires: July 2023, 036114074

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Professor, University of Chicago Medicine and Biological Sciences, Surgery and Cancer Research, 2016-01-01
Associate Professor, University of Chicago Medicine and Biological Sciences, Surgery and Cancer Research, 2010-01-01, 2016-12-31
Assistant Professor, University of Chicago Medicine and Biological Sciences, Surgery and Cancer Research, 2005-01-01, 2010-12-31

Thomas Scagnelli, MD
Abbreviated Curriculum Vitae
Clinical Professor
scagnell@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1981 M.D., Medicine, Universidad CETEC School of Medicine

Post-Graduate Training

Fellowship, University of Miami, Vascular/Interventional Radiology, July 1990, June 1991

Residency, SUNY Downstate Medical Center, Radiology/Nuclear Medicine, July 1982, June 1989

Additional Training

No activities entered.

Certifications

American Board of Radiology, Type of Certification: Board Certification, Specialty: Interventional/Diagnostic Radiology, Certification Number: 32313, Effective Date: 2017-10-16, Expiration Date (if none, see note above): 2025-03-01

Professional Licensures

State of Louisiana Medical License, Month / Year Originally Conferred: January 2019, Month/Year Expires: May 2024, 311526

New Mexico Medical License, Month / Year Originally Conferred: July 2022, Month/Year Expires: July 2026, MD2022-1076

Florida Medical License, Month / Year Originally Conferred: August 1990, Month/Year Expires: January 2025, ME 58331

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Professor, University of New Mexico School of Medicine, Radiology, 2022-10-01

Clinical Associate Professor, University of Florida, College of Medicine, Radiology, 2006-07-01, 2009-10-31

Associate Professor, University of Miami, Miller School of Medicine, Radiology, 2016-11-01, 2019-03-31

Associate Professor, Louisiana State University School of Medicine, Radiology, 2020-08-01, 2022-09-30

Assistant Professor, University of Miami, School of Medicine, Radiology, 1991-07-01, 2006-07-31

Suzanne Schwab, MD
Abbreviated Curriculum Vitae
Clinical Associate Professor
schwabs@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

- | | |
|------|--|
| 1993 | M.D., Medicine, State University of New York Upstate Medical University, Syracuse, New York, United States |
| 1988 | B.S., Biology and Chemistry, St. John's University |

Post-Graduate Training

Internship, University of Virginia, General Surgery Intern, July 1993, June 1994

Residency, University of South Carolina, Family Medicine Resident, July 1994, June 1998

Additional Training

No activities entered.

Certifications

American Heart Association, Type of Certification: Life Support, Specialty: ACLS, Certification Number: N/A, Effective Date: 2023-08-28

American Board of Preventive Medicine, Type of Certification: Board Certification, Specialty: Addiction Medicine, Certification Number: N/A, Effective Date: 1212021, Expiration Date (if none, see note above): 2030-12-31

American Board of Family Medicine, Type of Certification: Board Certification, Specialty: Family Medicine, Certification Number: 1042784037, Effective Date: 1999-07-09, Expiration Date (if none, see note above): 2028

Professional Licensures

State of South Carolina Medical License, Month / Year Originally Conferred: July 1996, Month/Year Expires: June 2025, 18512

State of Florida Medical License, Month / Year Originally Conferred: December 2016, Month/Year Expires: January 2023, ME130582

MUSC Rank and Promotion History

MUSC AHEC Clinical Assistant Professor, Medical University of South Carolina, College of Medicine, AHEC, AHEC Family Medicine, 2019-09-01, 2023-07-30

Non-MUSC Rank and Promotion History

No activities entered.

Joseph Tahsoh, PhD
Abbreviated Curriculum Vitae
Adjunct Associate Professor
tahsoh@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1987	Ph.D., Mathematics , Texas Tech University
1980	M.S., Applied Statistics , University of Dublin
1978	B.S., Makerere University

Post-Graduate Training

No activities entered.

Additional Training

No activities entered.

Certifications

No activities entered.

Professional Licensures

No activities entered.

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Associate Professor , South Carolina State University , Mathematics, 2006-01-01
Assistant Professor , Illinois Wesleyan University, Mathematics, 1987-01-01, 1988-12-31
Assistant Professor, Alabama A & M University, Mathematics, 2001-01-01, 2002-12-31
Assistant Professor, Benedict College, Mathematics, 2002-01-01, 2006-12-31