

**MEDICAL UNIVERSITY OF SOUTH BOARD OF TRUSTEES MEETING MINUTES
FEBRUARY 10, 2023**

The MUSC Board of Trustees convened on February 10, 2023, with the following board members present: Dr. James Lemon, Chair; Charles Schulze, Vice-Chair; Terri Barnes, Jim Battle; Bill Bingham; Dr. Melvin Brown; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Barbara Johnson-Williams; Dr. Murrell Smith; Mr. Michael Stavrinakis, Mr. Tom Stephenson and Dr. Bart Witherspoon. MUSC officials present were Dr. David Cole; Rick Anderson; Kate Azizi, Dr. Patrick Cawley; Annette Drachman; Dr. Terry Steyer; Dr. Lori McMahon; Dr. Lisa Saladin; and Mark Sweatman.

Item 1. Call to Order.

There being a quorum present, Chairman Lemon called the meeting to order.

Item 2. Roll Call for the MUHA and MUSC Board of Trustees.

Katherine Haltiwanger, Board Secretary, called the roll and announced that “In compliance with FOIA, the notice of meetings and agendas were furnished to all news media and persons requesting notification.”

Item 3. Date of Next Meeting.

Katherine Haltiwanger announced that the date of the next meeting of the MUSC and MUHA Board of Trustees is February 10, 2023.

Item 4. Approval of Minutes.

Chairman Lemon called for a motion to approve the minutes of December 9, 2022.

Board Action: The motion was made by Mr. Schulze, was seconded, and unanimously carried.

RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT

Item 5. General Informational Report of the President.

Dr. David Cole, MUSC President, gave a brief update to the Board on the following:

- February 2023 WINS: (President’s Report handout)
- Highlights:
UNIVERSITY
 - The newly renovated Colbert Library recently opened with 42,515 SF of renovated space with state-of-the-art technology and collaborative learning spaces. The grand opening of the Library and the College of Pharmacy OP is being

held at 10:00 am on Friday, April 14, 2023.

- In Our DNA SC, the MUSC research partnership with Helix, surpassed the first-year goal of 20,000 samples in January 2023.

MUSC HEALTH CHARLESTON

- The Pediatric and Congenital Heart Program was recognized as providing exceptional care by the Society of Thoracic Surgeons Congenital Heart Surgery Public Reporting. MUSC 4-year observed mortality is 1.37% (expected 2.59%) and the Length of stay is lower than the national average for all ten benchmark operations and all 5 STAT categories.

MUSC HEALTH FLORENCE

- MUSC Health Black River Medical Center opened on January 17, 2023. Data from 3:00 pm on January 17 through 12:00 am February 6, 2023, showed 53 total admits with an average daily census of 9 (peak of 15); 965 total ED visits with an average of 49 per day; and, 75 total transfers (91% to MUSC Facilities)

MUSC HEALTH LANCASTER

- The transplant program received notice of CMS certification in December 2022 which reflects quality/safety compliance and triggers reimbursement eligibility. To date, 28 transplants have been performed with donor kidneys coming from six states and 25 of 28 recipients from South Carolina.
- The 36-bed inpatient unit for patients from the SC Department of Corrections (SCDC) opened at MUSC Health Chester Medical Center on January 16, 2023. Four patients were admitted on opening day and as of midnight, Monday, February 6, 15 patients have been admitted to date, the average daily census is 9 (peak of 13), and the current census is 13.

MUSC HEALTH MIDLANDS

- MUSC Health Midlands Division Low Dose CT program has experienced rapid growth since opening in the summer of 2022. We will now add a Lexington County location in addition to our three other sites. The new location will be at 2351 Augusta Hwy, Lexington, SC.

MUSC ENTERPRISE

- MUSC President's Values in Action Award Winners:
 - o Compassion: Tenelle O. Jones, LMFT, Psychiatry & Behavioral Sciences
 - o Respect: Keith Smalls, Surgery
 - o Respect: Donnimechia "Donnie" Singleton, Surgery
 - o Respect: Tatiana M. Davidson, Ph.D., Nursing and Psychiatry
 - o Innovation: Emma C. Vought, MS, Communications and Marketing
 - o Collaboration: Shanta Salzer, CCRP, HCC Clinical Trials Office
 - o Integrity: Virginia "Rene" Cooke, BSN, Florence Medical Center
 - o President's Impact Award: Russell "Chip" Norris, Ph.D., Department of Regenerative Medicine and Cell Biology

Item 6. Other Business.

None.

RESEARCH & INSTITUTIONAL ADVANCEMENT COMMITTEE - CHAIR: Ms. Terri Barnes
(Detailed committee minutes are attached.)

Item 7. Institutional Advancement Report.

Mr. Barnes reported that Kate Azizi, Vice President for Institutional Advancement, provided an update on Development activities.

Board Action: Received as information.

Item 8. Office of Research Report.

Mr. Barnes reported that Dr. Lori McMahon, Vice President for Research, provided updates on the Office of Research's activities.

Board Action: Received as information.

Item 9. MUSC Foundation Report.

Ms. Barnes reported that Stuart Ames, CEO, MUSC Foundation, gave a brief report on the Foundation's activities.

Board Action: Received as information.

Item 10. Other Committee Business.

None.

EDUCATION, FACULTY & STUDENT AFFAIRS COMMITTEE - CHAIR: MS. BARBARA JOHNSON-WILLIAMS
(Detailed committee minutes are attached.)

Item 11. Provost Report.

Ms. Johnson-Williams reported that Dr. Sara Huja, Dean, College of Dental Medicine, gave an update on the College of Medicine.

Board Action: Received as information.

Item 12. Ratification of the Appointment and Compensation for the Dean, College of Medicine, and Vice President for Medical Affairs.

Ms. Johnson-Williams requested a roll call vote for the ratification of the appointment and compensation for the Dean, College of Medicine, and Vice President for Medical Affairs.

Board Action: Ms. Katherine Haltiwanger conducted the roll call vote and announced that the vote was unanimous.

Item 12.1 Other Committee Business.

None.

**FINANCE & ADMINISTRATION COMMITTEE - CHAIR: MR. JAMES A. BATTLE., JR.
(Detailed committee minutes are attached.)**

Item 13. Medical University of South Carolina (MUSC) Financial Report.

Mr. Battle reported that Patrick Wamsley, Chief Financial Officer, MUSC, gave an update on MUSC's financial status through December 31, 2022.

Board Action: Received as information.

Item 14. MUSC Physicians Financial Report.

Mr. Battle reported that Jonathan Boone, Interim Chief Financial Officer, MUSC Physicians, gave an update on MUSC Physicians' financial status through December 31, 2022.

Board Action: Received as information.

Item 15. Other Committee Business.

None.

OTHER BUSINESS FOR THE BOARD OF TRUSTEES

Item 16. Approval of Consent Agenda

Approval of the consent agenda was requested by Chairman Lemon.

Board Action: Mr. Schulze made a motion for the approval of the consent agenda. The motion was seconded, voted on, and unanimously carried.

Item 17. Executive Session.

A motion was made by Mr. Jim Battle to move into closed session to discuss the following items pursuant to sections 30-4-70(a) of the South Carolina Code for the following:

- negotiations of contracts related to
 - the possible expansion of clinical services and other strategic initiatives; and
 - the proposed lease of real property;
- risk-related issues including information security infrastructure, personnel, and devices, and the receipt of legal advice relating to a pending lawsuit and other matters covered by the attorney-client privilege

Board Action: The motion made by Mr. Battle was seconded, voted on, and unanimously carried. Chairman Lemon announced that the Board of Trustees would move into closed session following the conclusion of the MUSC Board of Trustees Regular Agenda.

Item 18. New Business for the Board of Trustees.

None.

Item 19. Report from the Chairman.

None.

EDUCATION, FACULTY & STUDENT AFFAIRS COMMITTEE - CHAIR: MS. BARBARA JOHNSON-WILLIAMS (*Detailed committee minutes are attached.*)

Item 20. Endowed Chair Appointment (Consent Item).

Approval was requested for the following endowed chair appointment:

College of Medicine

Matthew Carpenter, Ph.D., Professor in the Department of Psychiatry and Behavioral Sciences, for appointment to the Flora McLeod Edwards Distinguished Endowed Chair in Cancer Research, effective February 10, 2023.

Committee Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 21. Faculty Appointments (Consent Item).

Approval was requested for the following request for faculty appointments:

College of Health Professions

Megan Donaldson, PT, Ph.D., FAAOMPT, as Professor on the academic educator tenure track, in the College of Health Professions, Department of Rehabilitation Sciences, Division of Physical Therapy, effective January 1, 2023. Dr. Donaldson will serve as the Chair of the Department of Rehabilitation Sciences.

College of Medicine

Benjamin Djulbegovic, M.D., as Professor, on the Clinician Educator track, in the Dept. of Medicine, Division of Hematology/Oncology, effective February 1, 2023.

James Joseph Hill, III, M.D., MPH, as Professor, on the Clinician Educator track, in the Department of Family Medicine, effective January 3, 2023.

Committee Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 22. Change in Faculty Status (Consent Item).

Approval was requested for the following change in faculty status:

College of Medicine

Robert P. Turner, M.D., from Clinical Associate Professor to Affiliate Associate Professor, in the Department of Pediatrics, Division of Pediatric Neurology, effective November 1, 2022.

Committee Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 23. Post-Tenure Review (Consent Item).

The following request for post-tenure review was presented for information.

College of Dental Medicine

Ozlem Yilmaz, DDS, Ph.D., Professor and Chair, Department of Oral Health Sciences, effective January 1, 2023.

Committee Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

There being no further business, the meeting of the MUSC Board of Trustees was adjourned.

Respectfully submitted,

Katherine S. Haltiwanger

Katherine S. Haltiwanger, Board Secretary

Medical University of South Carolina

RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE

MINUTES

February 9, 2023

Item 7. General Report of the Vice President for Institutional Advancement

Ms. Kate Azizi offered the Institutional Advancement report. As of January 18, 2023, nearly \$38M has been raised toward the FY23 fundraising goal of \$75M. The team has also made significant progress on FY23 goals for solicitations of more \$25K, with 324 achieved to date (86%). MUSC received \$635,162 on Giving Tuesday in November; 515 donors participated, representing 200 more donors than in FY22.

Action: Report received as information.

Item 8. General Report of the Office of the Vice President for Research

Dr. Lori McMahon described the Three Minute Thesis (3MT) competition where PhD students summarize their theses in three-minute presentations with a single static slide. Over 900 universities across more than 85 countries compete in the event which cultivates students' academic, presentation and communication skills for explaining their research to a non-specialist audience. Dr. Paula Traktman introduced MUSC's first and second place winners and the People's Choice winner, who offered their 3MT presentations: Melanie Wiley Gail (First Place) presented, "Saving Babies One Ear at a Time," Rosaria Rae (Second Place) presented, "Why do more women have Alzheimer's Disease?" and Chase Walton (People's Choice Winner) presented, "Brown Cows, Black Beans, and Blue Juice." Ms. Gail will represent the MUSC College of Graduate Studies at the South Eastern Regional 3MT competition.

Action: Report received as information.

Item 9. General Report of the MUSC Foundation

Mr. Stuart Ames presented updates on the MUSC Foundation. He reviewed the Foundation's purpose which is to provide financial and other support to MUSC and MUSC Health through gift administration, investments, real estate, and other support. The Foundation's total assets are over \$730M, including \$411M in endowed funds which are primarily used to support endowed chairs and their research programs. Estimated endowment distributions for FY 2024 are expected to be higher than this year because of the increased endowment sizes over the last three years.

Action: Report received as information.

Item 10. Other Committee Business

No other business reported.

February 9, 2023
Education, Faculty & Student Affairs Committee

Item 11. Provost Report

Dr. Saran Huja, the College of Dental Medicine (CDM) Dean, presented the following updates. There are 310 predoctoral students, 48 resident/graduate students, and five students in the DMD/PhD program. In-state average GPA is 3.65, and the out-of-state is 3.54. Tuition and fees have not increased since 2017. Students are using more grants and scholarships to fund their dental school tuition. CDM has graduated 2,877 alumni and 66% practicing in South Carolina. Since the early 1980s, more than 39M has been donated to CDM from alumni and friends, and an additional 18.9M in future donations is committed.

Several major projects completed and ongoing:

- Care Credit in all clinics to increase access to dental care
- Major agreement with BCBS
- Ryan White Clinic and West Ashley Medical Pavilion Clinic
- Lease agreement to open Nexton Clinic expected 2024 (Summerville area)
- CDM strategic plan aligned with OneMUSC
- In progress: EPIC Wisdom is expected to go live October 2023

Revenue & Expenditures Growth trajectory, without an increase in tuition, FY17 to FY22 Revenue Growth = 16% and FY17 to FY22 Clinical Revenue Growth = 17%. This allows for investment in strategic projects to allow for growth. Plans for future growth include integrating with OneMUSC, clinical and academic growth, efficiencies at all levels, maintaining tuition and increasing scholarships, and awareness of our external environment.

Committee Action: Received as information.

Item 12. Ratification of the Appointment and Compensation for the Dean, College of Medicine, and Vice President for Medical Affairs

Item deferred until Friday.

Item 12.1 Other Committee Business

None.

Consent Agenda for Approval

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College of Medicine

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Committee Action: Recommend approval.

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College of Medicine

Benjamin Djulbegovic, M.D., as Professor, on the Clinician Educator track, in the Department of Medicine, Division of Hematology/Oncology, effective February 1, 2023.

James Joseph Hill, III, M.D., MPH, as Professor, on the Clinician Educator track, in the Department of Family Medicine, effective January 3, 2023.

Committee Action: Recommend approval.

Item 22. Change in Faculty Status (Consent Item).

College of Medicine

Robert P. Turner, M.D., from Clinical Associate Professor to Affiliate Associate Professor, in the Department of Pediatrics, Division of Pediatric Neurology, effective November 1, 2022.

Committee Action: Recommend approval.

Consent Agenda for Information

Item 23. Post Tenure Review (Consent Item).

College of Dental Medicine

Ozlem Yilmaz, DDS, Ph.D., Professor and Chair, Department of Oral Health Sciences, effective January 1, 2023.

Committee Action: Received as information.

Finance & Administration Committee Minutes
February 9, 2023

Item 13. MUSC Financial Report.

Patrick Wamsley, Chief Financial Officer, MUSC, presented the University's December 31, 2022, interim financials. He reported 165 Days of Operating Cash and a favorable Operating Budget variance of \$5.2 million, or .41%. Mr. Wamsley explained the impact of the different budget-to-actual variances related to Operating Revenues such as Gift Transfers and Intra-institutional sales, as well as Operating Expense variances related to Salaries and Fringes, and Contractual Services.

Action: Received as information.

Item 14. MUSC Physicians Financial Report.

Jonathan Boone, Interim Chief Financial Officer, MUSC Physicians, presented the interim financials for the period ending December 31, 2022. He reported 226 Days of Cash on Hand and an operating income of -\$2M with \$2.9M favorable to budget. The operating margin percentage was 0.1% compared to the budget. Operating revenue was \$0.8M favorable with operating expenses of \$2.1M unfavorable.

Action: Received as information.

Item 15. Other Committee Business.

None.

There being no further business, the committee meeting adjourned.

