

**MEDICAL UNIVERSITY OF SOUTH CAROLINA BOARD OF TRUSTEES MEETING MINUTES
OCTOBER 13, 2023**

The MUSC Board of Trustees convened on October 13, 2023, with the following members present: Dr. James Lemon, Chair; Charles Schulze, Vice-Chair; Terri Barnes, Jim Battle; Bill Bingham; Dr. Melvin Brown; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Paul Davis; Dr. Murrell Smith; Tom Stephenson, Michael Stavrinakis; and Dr. Bart Witherspoon. MUSC officials present were Dr. David Cole; Rick Anderson; Kate Azizi; Dr. Patrick Cawley; Annette Drachman; Dr. Lori McMahon; Dr. Lisa Saladin; Dr. Terry Steyer; and Mark Sweatman.

Item 1. Call to Order.

There being a quorum present, Chairman Lemon called the meeting to order.

Item 2. Roll Call for the MUHA and MUSC Board of Trustees.

Katherine Haltiwanger, Board Secretary, called the roll and announced that “in compliance with FOIA, the notice of meetings and agendas were furnished to all news media and persons requesting notification.”

Item 3. Date of Next Meeting.

Katherine Haltiwanger announced the date of the next meeting of the MUSC and MUHA Board of Trustees is December 8, 2023.

Item 4. Approval of Minutes.

Chairman Lemon called for a motion to approve the August 11 and September 19, 2023, minutes.

Board Action: The motion was made by Mr. Schulze, was seconded, and unanimously carried.

RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT

Item 5. Agenda item was removed.

None.

Item 6. Other Business.

None.

**RESEARCH & INSTITUTIONAL ADVANCEMENT COMMITTEE - CHAIR: Ms. Terri Barnes
(Detailed committee minutes are attached.)**

Item 7. Institutional Advancement Report.

Ms. Barnes reported that Kate Azizi gave the institutional advancement report and announced that over \$42.2 million has been raised this fiscal year.

Board Action: Received as information.

Item 8. **Office of Research Report.**

Mr. Barnes reported that Dr. Lori McMahon, Vice President for Research, gave an update on the Office of Research and Sponsored Programs and reported that MUSC received over \$300 million in research funding in FY23. Dr. Steven Carroll, Chair, Pathology and Laboratory Medicine, gave a presentation on Alzheimer's research and other neurodegenerative diseases.

Board Action: Received as information.

Item 9. **Other Committee Business.**

None.

EDUCATION, FACULTY & STUDENT AFFAIRS COMMITTEE - ACTING CHAIR: DR. FRITZ BUTEHORN
(Detailed committee minutes are attached.)

Item 10. **Provost Report.**

Dr. Butehorn reported that Dr. Tsveti Markova presented on the MUSC Regional Health Network Graduate Medical Education Program and Dr. Cynthia Talley presented on MUSC's Quantum Graduate Medical Education Strategic Plan.

Board Action: Received as information.

Item 11. **Other Business.**

None.

FINANCE & ADMINISTRATION COMMITTEE - CHAIR: MR. JAMES A. BATTLE, JR.
(Detailed committee minutes are attached.)

Item 12. **Medical University of South Carolina (MUSC) Financial Report.**

Mr. Battle reported that Patrick Wamsley, Chief Financial Officer, MUSC, gave an update on MUSC's financial status through August 31, 2023.

Board Action: Received as information.

Item 13. **MUSC Physicians Financial Report.**

Mr. Battle reported that Fred Borrelli, Chief Financial Officer, MUSC Physicians, gave an update on MUSC Physicians' financial status through August 31, 2023.

Board Action: Received as information.

Item 14. **Other Committee Business.**

None.

OTHER BUSINESS FOR THE BOARD OF TRUSTEES

Item 15. Revised MUSC Bylaws for Approval.

Revisions to the MUSC Bylaws were presented for approval.

Board Action: Chairman Lemon called for a motion to approve. Mr. Schulze made a motion, his motion was seconded and unanimously carried.

Item 16. Approval of Consent Agenda

Approval of the consent agenda was requested by Chairman Lemon.

Board Action: Mr. Schulze made a motion, his motion was seconded, voted on, and unanimously carried.

Item 17. Executive Session.

A motion was made by Mr. Battle to move into closed session to discuss the following items pursuant to sections 30-4-70(a) of the South Carolina Code: Strategic initiatives; trade secrets; and the receipt of legal advice relating to a pending lawsuit and other matters covered by the attorney-client privilege.

Board Action: The motion made by Mr. Battle was seconded, voted on, and unanimously carried. Chairman Lemon announced that the Board of Trustees would move into closed session following the conclusion of the MUSC Board of Trustees committee meetings.

Item 18. New Business for the Board of Trustees.

None.

Item 19. Report from the Chairman.

None.

Item 20. College of Nursing Dean (Consent Item).

Catherine O. Durham, DNP, FNP, FAAN, as Dean of the College of Nursing, effective October 23, 2023.

Board Action: Dr. Butehorn moved for approval, her motion was seconded, voted on, and unanimously carried.

Item 21. Endowed Chair (Consent Item).

College of Medicine

Matthew C. Hulse, M.D., Associate Professor in the Department of Anesthesia and Perioperative Medicine to the Joseph S. Redding, M.D., Endowed Chair in Critical Care Medicine, effective July 24, 2023.

Nicholas Milano, M.D., Associate Professor in the Department of Neurology to the William H. and Edith C. Corry Endowed Chair in Alzheimer's Disease Research, effective October 13, 2023.

Board Action: Dr. Butehorn moved for approval, her motion was seconded, voted on, and unanimously carried.

Item 22. Emeritus/Emerita (Consent Item).

College of Medicine

Cynthia F. Wright, Ph.D., Professor Emerita, in the Department of Microbiology and Immunology, effective January 1, 2024.

College of Health Professions

Patricia Coker-Bolt, PhD, OTR/L, FNAP, FAOTA, Professor Emerita, in the Department of Rehabilitation Sciences, Division of Occupational Therapy, effective October 1, 2023.

Board Action: Dr. Butehorn moved for approval, her motion was seconded, voted on, and unanimously carried.

Item 23. Change in Faculty Status (Consent Item).

Chad Novince, D.D.S., MSD, Ph.D., from Associate Professor to Affiliate Associate Professor, in the Department of Biomedical and Community Health Sciences, Division of Basic Science Research, effective August 12, 2023.

Board Action: Dr. Butehorn moved for approval, her motion was seconded, voted on, and unanimously carried.

Item 24. Faculty Appointments (Consent Item).

College of Health Professions

Lisa McTeague, Ph.D., [secondary appointment] as Associate Professor in the College of Health Professions, Department of Health Sciences & Research, effective September 15, 2023. Dr. Teague's primary appointment rests in the College of Medicine, Department of Psychiatry and Behavioral Sciences.

Ragan DuBose-Morris, Ph.D., Professor on the academic educator track in the Department of Health Studies, effective August 1, 2023. Dr. DuBose-Morris has a secondary appointment in the Academic Affairs Faculty.

College of Medicine

Joseph B. Anderson, M.D., M.P.H., as Affiliate Associate Professor in the Department of Family Medicine, effective August 1, 2023.

Scott E. Benjamin, M.D., (Dual Appointment) as Clinical Associate Professor in the Department of Orthopaedics and Physical Medicine, effective July 1, 2023. Dr. Benjamin's primary appointment rests in the Department of Pediatrics, Division of Pediatric Neurology.

Alexei O. DeCastro, M.D., (Dual Appointment) as Associate Professor in the Department of Orthopaedics and Physical Medicine, effective October 1, 2023. Dr. DeCastro's primary appointment rests in the Department of Family Medicine.

Wei Li Adeline Koay, M.B.B.S., as Associate Professor on the Clinician Educator track in the Department of Pediatrics, Division of Infectious Diseases, effective September 1, 2023.

Mariam Moshiri, M.D., as Clinical Professor in the Department of Radiology and Radiological Science, effective October 1, 2023.

Kevin King Roggin, M.D., as Professor on the Clinician Educator track in the Department of Surgery, Division of Surgical Oncology, effective September 1, 2023.

Thomas Scagnelli, M.D., as Clinical Professor, in the Department of Radiology and Radiological Science, effective November 1, 2023.

Joseph T. Tahsoh, Ph.D., as Adjunct Professor, in the Department of Public Health Sciences, effective August 1, 2023.

Board Action: Dr. Butehorn moved for approval, her motion was seconded, voted on, and unanimously carried.

Item 25. Promotions (Consent Item).

College of Medicine

From Associate Professor to Professor, Academic Investigator track

Tamara S. Nowling, Ph.D., Department of Medicine, Division of Rheumatology and Immunology

Christine B. Kern, Ph.D., Department of Regenerative Medicine and Cell Biology

From Associate Professor to Professor, Academic Clinician track

Lindsay M. Squeglia, Ph.D., Department of Psychiatry and Behavioral Sciences

Julianne C. Flanagan, Ph.D., Department of Psychiatry and Behavioral Sciences

From Associate Professor to Professor, Clinician Educator track

Wendy E. Balliet, Ph.D., Department of Psychiatry and Behavioral Sciences

Steven A. Kahn, M.D., Department of Surgery, Division of General/Burn Surgery

Cristina M. Lopez, Ph.D., Department of Psychiatry and Behavioral Sciences

Roberto Pisoni, M.D., MSCR, Department of Medicine, Division of Nephrology

Karoline Maria Rocha, Ph.D., Department of Ophthalmology

From Clinical Associate Professor to Clinical Professor, Modified track

Prince M. Anand, M.D., Department of Medicine, Division of Nephrology (Lancaster); Dual in Department of Surgery, Division of Transplant Surgery

From Assistant Professor to Associate Professor, Academic Investigator track

Bashar W. Badran, Ph.D., Department of Psychiatry and Behavioral Sciences

Vamsi K. Gangaraju, Ph.D., Department of Biochemistry and Molecular Biology

From Assistant Professor to Associate Professor, Academic Clinician track

Travis H. Turner, M.D., Department of Neurology

From Assistant Professor to Associate Professor, Clinician Educator track

Cristin S. Adams, DO, MPH, Department of Family Medicine

William G. Albergotti, III, M.D., Department of Otolaryngology-Head and Neck Surgery

Nicholas S. Amoroso, M.D., Department of Medicine, Division of Cardiology

Carrie E. Busch, M.D., MSCR, Department of Pediatrics, Division of Pediatric Emergency Medicine

Thomas Curran, M.D., MPH, Department of Surgery, Division of Colorectal Surgery

Dane W. Daley, M.D., Department of Orthopaedic Surgery and Physical Medicine

I. Brian Greenwell, M.D., Department of Medicine, Division of Hematology/Oncology

Hamza Hashmi, M.D., Department of Medicine, Division of Hematology/Oncology

Benjamin C. Kalivas M.D., Department of Medicine, Division of Hospital Medicine; Dual in Department of Psychiatry and Behavioral Sciences

SandeepKumar B. Kuril, MBBS, Department of Pediatrics, Division of Pediatric Hematology/Oncology

Whitney E. Marvin, M.D., Department of Pediatrics, Division of Pediatric Critical Care

Stacey N. Maurer Ph.D., Department of Psychiatry and Behavioral Sciences

Robert A. Mester, M.D., Department of Anesthesia and Perioperative Medicine

Angelina I. Phillips, M.D., Department of Pathology and Laboratory Medicine

William M. Pullen, M.D., Department of Orthopaedic Surgery and Physical Medicine

Sylvia E. Szentpetery, M.D., MPH, Department of Pediatrics, Division of Pediatric Pulmonary Medicine

Board Action: Dr. Butehorn moved for approval, her motion was seconded, voted on, and unanimously carried.

There being no further business, the meeting of the MUSC Board of Trustees was adjourned.

Respectfully submitted,

Katherine S. Haltiwanger

Board Secretary

RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE MINUTES
October 12, 2023

Item 7. **General Report of the Vice President for Institutional Advancement**

Ms. Kate Azizi offered the Institutional Advancement report. The Office of Institutional Advancement has received 47% (\$42.4M) of its \$90M fundraising goal for FY24. The FY24 goal is 20% higher than last year's goal of \$75M. In addition, the group has achieved 52% of their new goal to increase the number of donors by 3,000. They have also experienced drastic growth compared to previous years, obtaining \$39.6M in the first quarter of FY24. This includes 14 gifts to multiple colleges for over \$500K.

Committee Action: Received as information.

Item 8. **General Report of the Office of the Vice President for Research**

Dr. Lori McMahon shared updates on MUSC's annual funding report prepared by the Office of Research and Sponsored Programs. In FY23, MUSC received \$300.6M in research funding, \$2.7M more than in FY22. This includes \$10M from the state for the Hollings Cancer Center. The National Institutes of Health (NIH) remains MUSC's largest funder, representing 81% of the portfolio. This metric is a bellwether for how institutes are succeeding with their research funding. Dr. McMahon also demonstrated a new interactive virtual dashboard displaying MUSC's funding metrics which will be made available to the public soon.

Dr. McMahon discussed the need for an NIH-funded Alzheimer's Disease Research Center (ADRC) in South Carolina, which is part of a group of states with the highest mortality from Alzheimer's Disease. Recently, MUSC, Clemson University, and the University of South Carolina were granted \$10M from the state to help launch the center and support the submission of a multiple-institution application for an ADRC to the National Institute on Aging in June 2024.

Dr. Steven Carroll, Professor and Chair of the MUSC Department of Pathology & Laboratory Medicine and the only neuropathologist in the state is leading the charge for the ADRC. Dr. Carroll took over the leadership of the Carroll A. Campbell, Jr. Neuropathology Laboratory (Brain Bank) in 2014. He and his colleagues have been conducting research on the In Our DNA SC data set and have identified that the types of dementias seen in South Carolinians have a genetic basis and tend to be different than those found in the rest of the country. Additionally, they have found certain types of dementias are prevalent across different regions of the state. These genetic discoveries could lead to more accurate diagnoses and improved care for patients with Alzheimer's Disease and Alzheimer's Disease-related dementias.

Committee Action: Received as information.

Item 9. **Other Committee Business**

No other business reported.

There being no further business, the committee meeting was adjourned.

Carla Stipe

Education, Faculty & Student Affairs Committee Minutes
October 12, 2023

Item 10. Graduate Medical Education (GME) Update

Dr. Tsveti Markova, Chief Academic Integration Officer, MUSC Health, discussed the MUSC Regional Health Network (RHN) Graduate Medical Education (GME), focusing on GME initiatives to nurture the growth of physicians' clinical, personal, and professional skills. These initiatives enable them to provide outstanding patient care in SC communities, especially to our underserved and rural populations.

The state of South Carolina is confronted with a substantial demand for Primary Care Physicians (PCPs). To put it in perspective, by 2030, SC will require an additional 815 PCPs to maintain the current standards, marking a notable 29% surge. It is worth noting that the number of medical students in SC surpasses the expansion of accessible GME opportunities.

Dr. Markova highlighted several significant achievements, including:

- 1- Developed a strategic plan for GME growth within the MUSC Regional Health Network and Affiliates and conducted feasibility assessments at Florence and Lancaster/Chester Medical Centers.
- 2- Established the foundational infrastructure for the Central GME office.
- 3- Successfully obtained accreditation for a new ACGME Sponsoring Institution, MUSC-Regional Network, October 2022
- 4- Secured accreditation for the FMC Internal Medicine program from the ACGME in September 2023.

They carried out feasibility and financial assessments for Graduate Medical Education at Florence and Lancaster/Chester Medical Centers, aligning them with their respective Community Health Needs Assessments (CHNAs).

The residency specialties at FMC and LMC include Internal Medicine, Family Medicine, Sports Medicine, Dentistry, Psychiatry at the Leatherman's Center, and more. Additionally, we have established Rural Training Tracks in Obstetrics and Gynecology and Emergency Medicine. The inaugural cohort is set to commence in July 2024 in Florence and 2025 in Lancaster. Our goal is to train 160 resident physicians per year by 2030.

Dr. Cynthia Talley, ACGME Designated Institutional Official for Graduate Medical Education, gave a presentation on MUSC's Quantum Graduate Medical Education Strategic Plan.

The OneMUSC Quantum Initiative:

- Our objective is to realize the OneMUSC strategic vision, which aims to establish us as a leading and innovative Academic Health System. This entails a substantial increase in the recruitment of clinical and academic faculty members within the Charleston Division.
- To achieve the full potential of OneMUSC, it is imperative that we effectively recruit, onboard, and retain the necessary physicians, academic faculty, and residents.
- The Graduate Medical Education (GME) Strategic Plan is critical in creating a framework for recruiting and retaining MUSC trainees.

The purpose of the GME Strategic Plan is to ensure that strategic priorities within the Quantum Initiative are aligned, and investments are made for the expansion and recruitment of GME programs. Some key focus areas include:

- Recruitment and retention efforts for Graduating Trainees
- ACGME New and Expanding Training Programs
- Non-ACGME New and Expanding Training Programs

As part of the GME Resident Recruitment and Retention Program, trainees are offered a stipend of \$2500 per month during their final year. This incentive encourages them to remain within the MUSC system or return after completing a one-year fellowship, committing to a three-year tenure.

Committee Action: Received as information.

Item 11. Other Committee Business. None.

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Committee Action: Recommend approval.

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William M. Pullen, M.D., Department of Orthopaedic Surgery and Physical Medicine

Sylvia E. Szentpetery, M.D., MPH, Department of Pediatrics, Division of Pediatric Pulmonary Medicine

Committee Action: Recommend approval.

There being no further business, the committee meeting was adjourned.

Robin R. Hanckel

Finance and Administration Committee Minutes
October 12, 2023

Item 12. MUSC Financial Report.

Patrick Wamsley, Chief Financial Officer, MUSC, presented interim financials for the period ending August 31, 2023. He reported 183 Days of Operating Cash and a favorable Operating Budget variance of \$1.6 million, or 1.06%. Mr. Wamsley explained the impact of the different budget to actual variances related to Operating Revenues such as Gifts and Federal Grants, as well as Operating Expense variances related to Salaries and Fringe Benefits, Contractual Services, and Supplies.

Action: Received as information.

Item 13. MUSC Physicians Financial Report.

Fred Borrelli, Chief Financial Officer, MUSC Physicians, presented the interim financials for the period ending August 31, 2023. He reported 150 Days of Cash on Hand and an operating income of \$1.6M with \$4.7M favorable to budget. The operating margin percentage was 1.3 compared to the budget. Operating revenue was \$2.9M (2.0%) unfavorable with operating expenses of \$7.6M (6%) unfavorable.

Action: Received as information.

Item 14. Other Committee Business.

None.

There being no further business, the committee meeting adjourned.

Jane L. Scott