

**MEDICAL UNIVERSITY OF SOUTH CAROLINA BOARD OF TRUSTEES MEETING MINUTES
FEBRUARY 9, 2024**

The MUSC Board of Trustees convened on February 9, 2024, with the following members present: Dr. James Lemon, Chair; Charles Schulze, Vice-Chair; Terri Barnes, Jim Battle; Bill Bingham; Dr. Melvin Brown; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Ms. Barbara Johnson-Williams; Dr. Murrell Smith; Tom Stephenson, Michael Stavrinakis; and Dr. Bart Witherspoon. MUSC officials present were Dr. David Cole; Rick Anderson; Kate Azizi; Dr. Patrick Cawley; Annette Drachman; Dr. Lori McMahon; Dr. Lisa Saladin; and Dr. Terry Steyer.

Item 1. Call to Order.

There being a quorum present, Chairman Lemon called the meeting to order.

Item 2. Roll Call for the MUHA and MUSC Board of Trustees.

Katherine Haltiwanger, Board Secretary, called the roll and announced that “in compliance with FOIA, the notice of meetings and agendas were furnished to all news media and persons requesting notification.”

Item 3. Date of Next Meeting.

Katherine Haltiwanger announced that the date of the next meeting of the MUSC and MUHA Board of Trustees is February 9, 2024.

Item 4. Approval of Minutes.

Chairman Lemon called for a motion to approve the minutes of December 8, 2023.

Board Action: Mr. Schulze made a motion to approve, his motion was seconded, voted on, and unanimously carried.

RECOMMENDATIONS AND INFORMATIONAL REPORT OF THE PRESIDENT

Item 5. Other Business.

None.

**RESEARCH & INSTITUTIONAL ADVANCEMENT COMMITTEE - CHAIR: Dr. Melvin Brown, Interim Chair
(Detailed committee minutes are attached.)**

Item 6. Election of Committee Chair.

Dr. Lemon called for a motion to elect Michael Stavrinakis as the Chair of the Research & Institutional Advancement Committee.

Board Action: Mr. Schulze made a motion to approve, his motion was seconded and unanimously carried.

Item 7. Office of Research Report.

Dr. Brown reported that Dr. Lori McMahon, Vice President for Research, gave an update on the Office of Research and Sponsored Programs and the winners of MUSC's 3 Minute Thesis shared their presentations.

Board Action: Received as information.

Item 8. MUSC Foundation Report.

Dr. Brown reported that Stuart Ames, CEO, MUSC Foundation, reported on the Foundation's year-to-date financial performance.

Board Action: Received as information.

Item 9. Other Committee Business.

None.

**EDUCATION, FACULTY & STUDENT AFFAIRS COMMITTEE – CHAIR: MS. BARBARA JOHNSON-WILLIAMS
(Detailed committee minutes are attached.)**

Item 10. Provost Report.

Ms. Johnson-Williams reported that Dr. Cathy Durham, Dean, College of Nursing, gave an update on the College.

Board Action: Received as information.

Item 11. 2024 Commencement Speaker and Honorary Degree Recipient

Ms. Johnson-Williams made a motion to approve Dr. Rose Delores Gibbs as the commencement speaker and Mr. Kenneth G. "Kenny" Craven as the honorary degree recipient at MUSC's 2024 commencement ceremony.

Board Action: The motion made by Ms. Johnson-Williams was seconded, voted on, and unanimously carried.

Item 12. Other Business.

None.

FINANCE & ADMINISTRATION COMMITTEE - CHAIR: MR. JAMES A. BATTLE, JR.
(Detailed committee minutes are attached.)

Item 13. Medical University of South Carolina (MUSC) Financial Report.

Mr. Battle reported that Patrick Wamsley, Chief Financial Officer, MUSC, gave an update on MUSC's financial status through December 31, 2023.

Board Action: Received as information.

Item 14. MUSC Physicians Financial Report.

Mr. Battle reported that Fred Borrelli, Chief Financial Officer, MUSC Physicians, gave an update on MUSC Physicians' financial status through December 31, 2023.

Board Action: Received as information.

Item 15. Other Committee Business.

None.

OTHER BUSINESS FOR THE BOARD OF TRUSTEES

Item 16. Board Self-Assessment Survey

Dr. Lemon reported that the board received a copy of the results from the recent Board Self-Assessment survey and if there are any action items needed as a result of the survey responses and to comply with the accreditation standards of the Southern Association of Colleges and Schools Commission on Colleges, the board will discuss this at a future meeting.

Board Action: Received as information.

Item 17. Approval of Consent Agenda

Approval of the consent agenda was requested by Chairman Lemon.

Board Action: A motion was made by Mr. Schulze, was seconded, voted on, and unanimously carried.

Item 18. Executive Session.

Mr. Battle made a motion to move into closed session to discuss the following items pursuant to sections 30-4-70(a) of the South Carolina Code: negotiations of contracts related to clinical and educational services, as well as other strategic initiatives; risk-related issues including information security infrastructure, personnel, and devices; appointment of honorary degree recipients; and, the receipt of legal advice relating to matters covered by the attorney-client privilege.

Board Action: The motion made by Mr. Battle was seconded, voted on, and unanimously carried. Chairman Lemon announced that the Board of Trustees would move into closed session following the conclusion of the MUSC Board of Trustees Committee meetings.

Item 19. New Business for the Board of Trustees.

None.

Item 20. Report from the Chairman.

None.

Consent Agenda for Information

Item 21. Institutional Advancement Report

The Institutional Advancement report was presented for information.

Board Action: Received as information.

Consent Agenda for Approval

Item 22. Endowed Chair Appointments (Consent Item).

Approval was requested for the following endowed chair appointments:

College of Dental Medicine

Mark Miller, DMD, M.D., FACS, Associate Dean for Hospital Affairs, Oral and Maxillofacial Surgery (OMFS) residency program director and Associate Professor for the James B. Edwards College of Dental Medicine, for appointment to the Faculty Endowed Chair, effective February 9, 2024.

College of Medicine

Shikhar Mehrotra, Ph.D., Professor in the Department of Surgery for appointment to the Robert K. Stuart, M.D. Distinguished Chair in Hematology/Oncology, effective February 9, 2024.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 23. Faculty Tenure (Consent Item).

Approval was requested for the following faculty tenure:

College of Medicine

William G. Hawkins, M.D., as Professor with Tenure on the Academic Clinician track, in the Department of Surgery, Division of Surgical Oncology, effective January 1, 2024. Dr. Hawkins will hold the A. R. Folk Endowed Chair and serve as Deputy Director of the Hollings Cancer Center, Director of Strategic Growth and Clinical Research in the MUSC Oncology ICCE, and the Vice Chair of Clinical Affairs within the Department of Surgery.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 24. Faculty Appointments (Consent Item).

Approval was requested for the following faculty appointments:

College of Dental Medicine

Luis C. Yepes, DDS, as Associate Professor on the academic clinician tenure track in the Dept. of Biomedical & Community Health Sciences, Division of Emergency Services, effective January 4, 2024.

College of Medicine

Uwe Blecker, M.D., MHM, as Clinical Professor, in the Department of Pediatrics, Division of Pediatric Gastroenterology, effective March 1, 2024.

Anna Kristin Brady M.D., Associate Professor, on the Clinician Educator track, in the Department of Medicine, Division of Pulmonary and Critical Care, effective January 1, 2024.

Wendy Lyn C. Estrellado-Cruz, M.D., Clinical Associate Professor, in the Department of Pediatrics, Division of Pediatric Pulmonary, Allergy and Immunology, effective November 1, 2023.

William G. Hawkins, M.D., as Professor with Tenure on the Academic Clinician track, in the Department of Surgery, Division of Surgical Oncology, effective January 1, 2024. Dr. Hawkins will hold the A. R. Folk Endowed Chair and serve as Deputy Director of the Hollings Cancer Center, Director of Strategic Growth and Clinical Research in the MUSC Oncology ICCE, and the Vice Chair of Clinical Affairs within the Department of Surgery.

Amarendra K. Neppalli, M.D., Clinical Associate Professor, in the Department of Medicine, Division of Hematology/Oncology, effective January 2, 2024.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 25. Professor Emerita / Emeritus (Consent Item).

Approval was requested for the following change in faculty status:

College of Medicine

Peter P. Cotton, M.D., Professor Emeritus, in the Department of Medicine, Division of Gastroenterology and Hepatology, effective January 5, 2024.

Thomas E. Keane, MBBCh, Professor Emeritus in the College of Medicine, Department of Urology, effective December 31, 2023.

College of Health Professions

Willette Burnham-Williams, Ph.D., MEd, Professor Emerita in the Department of Health Studies, effective December 31, 2023.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 26. Promotions (Consent Item).

Approval was requested for the following appointment to professor emeritus:

College of Dental Medicine

Robert A. Lowe, DDS, from Assistant Professor to Associate Professor in the Department of Reconstructive and Rehabilitation Sciences, effective July 1, 2024.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 27. Revised Honor Code Policy for Approval (Consent Item).

Revisions to the Honor Code Policy were presented for approval.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

There being no further business, the meeting of the MUSC Board of Trustees was adjourned.

Respectfully submitted,

Katherine S. Haltiwanger

Board Secretary

Medical University of South Carolina
RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE MINUTES
February 8, 2024

Item 6. **Election of Committee Chair**

Dr. Lemon called for nominations for the chair of the committee. Mr. Schulze nominated Mr. Stavrinakis.

Action: Dr. Lemon called for a motion to elect Mr. Stavrinakis. Mr. Schulze made the motion, it was seconded, voted on and unanimously approved.

Item 7. **General Report of the Vice President for Research**

Dr. Lori McMahon shared research highlights, including the newly developed research funding dashboard. Compared to January 2023, MUSC has received \$75M more in funding to date. This increase is attributed to a \$7.9M construction grant in the College of Health Professions (CHP), 62 new awards in the College of Medicine (COM), and 25 new awards to investigators in the Hollings Cancer Center. Exciting, the COM moved up three places in the Blue Ridge Ranking for Schools of Medicine across the county (from 53 to 50), based on National Institutes of Health funding in 2023. Additionally, 6 departments in the College of Medicine increased their rankings.

Dr. Steven Kautz, Chair of Health Sciences and Research in CHP, discussed the RENEW Center: Clinical Research Center for the Restoration of Neural-based Function in the Real World, which received the \$7.9M construction award. The goal of the RENEW Center is to develop new treatments to increase physical, cognitive, and mental function for individuals who have experienced traumatic brain or spinal cord injury, suffered from stroke, or been diagnosed with Parkinson's Disease. The RENEW Center will include specialized labs to monitor and modulate neural function during real-world situations through state-of-the-art virtual reality systems. The Center is a collaborative effort between CHP and the COM with multidisciplinary teams to design and test new interventions that will help patients remain in their homes and improve their quality of life.

Dr. Paula Traktman, Dean of the College of Graduate Studies, introduced this year's winners of the Three Minute Thesis, where Ph.D. students summarize their theses in three-minute presentations with a single static slide. Over 900 universities across more than 85 countries compete in the event which cultivates students' academic, presentation, and communication skills for explaining their research to a non-specialist audience. This year's winners are Amber Hazzard, First Place, and People's Choice Award, "The HIGHway to Hell: A Weedy Path to Alzheimer's;" and Josef Blazkiewicz, Second Place, "Closing the Door on Cholesterol." Participant Logan Manusky presented her project, "Just say No? It's not that easy..." in the absence of the second-place winner.

Action: Report received as information.

Item 8. **General Report of the Chief Executive Officer of the MUSC Foundation**

Mr. Stuart Ames reported on the MUSC Foundation. He reviewed the Foundation's purpose which is to provide financial and other support to MUSC and MUSC Health through gift administration, investments, real estate, and other support. The Foundation's total assets are over \$806M, including \$503M in endowments. The Foundation transfers real estate assets to the University and Health System to modernize the campus and facilities.

Item 9. **Other Committee Business**

No other business was reported.

Education, Faculty & Student Affairs Committee
February 8, 2024

Item 10. Provost Report.

Dr. Cathy Durham, Dean of the College of Nursing, presented the College's achievements, vision, and strategic plan. Some of those achievements included:

- A 100% ANCC pass rate for 2022.
- Ranking 23rd in the nation for the ABSN program, according to US News.
- Achieved 23rd place for the CNP program in the national US News Ranking.
- A first-time NCLEX pass rate of 96% in 2023.

Dr. Durham also reported on the vision of developing new programs to address the state's critical healthcare needs, encouraging innovation that directly improves patient care, utilizing the institution's research capabilities, focusing on developing staff and faculty, expanding connections, and strengthening community ties. Her focus on strategic planning is building a foundation aligned with MUSC's Enterprise-wide OneMUSC strategic goals.

Board Action: Received as information.

Item 11. 2024 Commencement Speaker and Honorary Degree Recipient.

Ms. Barbara Johnson-Williams made a motion to approve Dr. Rose Delores Giggs as the 2024 Commencement Speaker and Mr. Kenneth G. "Kenny" Craven as the Honorary Degree Recipient at MUSC's Commencement Ceremony.

Board Action: Recommend approval.

Item 12. Other Committee Business

None.

Consent Agenda for Approval

Item 22. Endowed Chair Appointments (Consent Item.)

Approval was requested for the following endowed chair appointments:

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Mark Miller, DMD, M.D., FACS, Associate Dean for Hospital Affairs, Oral and Maxillofacial Surgery (OMFS) residency program director and Associate Professor for the James B. Edwards College of Dental Medicine, for appointment to the Faculty Endowed Chair, effective February 9, 2024.

College of Medicine

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Board Action: Recommend approval.

Item 23. Faculty Tenure (Consent Item).

Approval was requested for the following request for faculty tenure:

College of Medicine

William G. Hawkins, M.D., as Professor with Tenure on the Academic Clinician track, in the Department of Surgery, Division of Surgical Oncology, effective January 1, 2024. Dr. Hawkins will hold the A. R. Folk Endowed Chair and serve as Deputy Director of the Hollings Cancer Center, Director of Strategic Growth and Clinical Research in the MUSC Oncology ICCE, and the Vice Chair of Clinical Affairs within the Department of Surgery.

Board Action: Recommend approval.

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Uwe Blecker, M.D., MHM, as Clinical Professor, in the Department of Pediatrics, Division of Pediatric Gastroenterology, effective March 1, 2024.

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Board Action: Recommend approval.

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College of Medicine

Peter P. Cotton, M.D., Professor Emeritus, in the Department of Medicine, Division of Gastroenterology and Hepatology, effective January 5, 2024.

Thomas E. Keane, MBBCh, Professor Emeritus in the College of Medicine, Department of Urology, effective December 31, 2023.

College of Health Professions

Willette Burnham-Williams, Ph.D., MEd, Professor Emerita in the Department of Health Studies, effective December 31, 2023.

Board Action: Recommend approval.

Item 26. Promotions (Consent Item).

Approval was requested for the following faculty promotion:

College of Dental Medicine

Robert A. Lowe, DDS, from Assistant Professor to Associate Professor in the Department of Reconstructive and Rehabilitation Sciences, effective July 1, 2024.

Board Action: Recommend approval.

Item 27. Revised Honor Code Policy for Approval (Consent Item).

Revisions to the Honor Code Policy were presented for approval.

Board Action: Recommend approval.

Finance and Administration Committee Minutes
February 8, 2024

Item 13. MUSC Financial Report.

Patrick Wamsley, Chief Financial Officer, MUSC, presented the University's December 31, 2023, interim financials. He reported 152 Days of Operating Cash and a favorable Operating Budget variance of \$12.1 million, or 2.59%. Mr. Wamsley explained the impact of the different budget to actual variances related to Operating Revenues such as Federal Grants, as well as Operating Expense variances related to Salaries and Fringe Benefits.

Committee Action: Received as information.

Item 14. MUSC Physicians Financial Report.

Fred Borrelli, Chief Financial Officer, MUSC Physicians, presented the interim financials for the period ending December 31, 2023. He reported 146 Days of Cash on Hand and an operating loss of \$2.37M with \$105.5M favorable to budget. The operating margin percentage was -0.6% compared to the budget. Contributing to the operating margin were favorable net clinical service revenue, other patient revenue, and Epic revenue; favorable expenses include purchased services, facility cost and equipment, other, and supplies. Operating revenue was \$6.2M (1.6%) favorable with operating expenses of \$4.3M (1.1%) favorable. Overall net position is \$1.8M with \$9.8M favorable to budget.

Committee Action: Received as information.

Item 15. Other Committee Business.

None.

There being no further business, the committee meeting adjourned.

Jane L. Scott