



**AGENDA**  
(REGULAR AND CONSENT)

HOSPITAL AUTHORITY BOARD OF TRUSTEES  
AND  
UNIVERSITY BOARD OF TRUSTEES

February 14, 2025

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES**  
**REGULAR AGENDA**  
February 14, 2025  
101 Colcock Hall

**Members of the Board of Trustees**

Mr. Charles W. Schulze, Chairman	Dr. Paul T. Davis
Dr. W. Melvin Brown III, Vice-Chairman	Dr. Donald R. Johnson II
Ms. Terri R. Barnes	Ms. Barbara Johnson-Williams
The Honorable James A. Battle, Jr.	Dr. James Lemon
Mr. William H. Bingham, Sr.	Dr. G. Murrell Smith, Sr.
Dr. Henry F. Butehorn III	Mr. Michael E. Stavrinakis
Dr. C. Guy Castles III	Thomas L. Stephenson, Esq.
Dr. Richard M. Christian, Jr.	Dr. Bartlett J. Witherspoon, Jr.

**Trustees Emeriti**

Mr. Allan E. Stalvey      Dr. Charles B. Thomas, Jr.      Dr. James E. Wiseman, Jr.

- Item 1. Call to Order .....Charles Schulze  
*Chairman*
- Item 2. Roll Call..... Katherine Haltiwanger  
*Board Secretary*
- Item 3. Date of Next Regular Meeting – April 11, 2025 ..... Katherine Haltiwanger  
*Board Secretary*
- Item 4. Approval of Meeting Minutes .....Charles Schulze  
*Chairman*

**Recommendations and Informational Report of the President: Dr. David Cole**

- Item 5. General Informational Report of the President .....Dr. David Cole  
*President*
- Item 6. Other Business.....Dr. David Cole  
*President*

**Authority Operations and Quality Committee: Dr. Murrell Smith, Chair**

- Item 7. MUSC Health Status Report ..... Dr. Patrick Cawley  
*Chief Executive Officer, MUSC Health*

- Item 7.1. Request to Apply for Certificate of Need (CON) Application ..... Dr. Patrick Cawley  
*Chief Executive Officer, MUSC Health*
- Dr. Patrick Cawley, CEO, MUSC Health, will present for approval a request for the Medical University Hospital Authority to apply for a CON Application to add 6 cardiac and 12 acute care beds to the Shawn Jenkins Children’s Hospital.
- Item 8. Quality and Patient Safety Report..... Dr. Danielle Scheurer  
*Chief Quality Officer, MUSC Health*
- Item 9. Government Affairs Update ..... Mark Sweatman  
*Vice President of Government Affairs, MUSC*
- Item 10. Other Committee Business.....Dr. Murrell Smith  
*Committee Chair*

**MUHA and MUSC Physical Facilities Committee: Terri Barnes, Chair**

- Item 11. MUHA Lease Amendment(s) for Approval..... Tom Crawford  
*Chief Operating Officer, MUSC Health*
- Item 12. MUHA Lease(s) for Approval ..... Tom Crawford  
*Chief Operating Officer, MUSC Health*
- Item 13. MUSC Lease(s) for Approval..... Tom Crawford  
*Chief Operating Officer, MUSC Health*
- Item 14. MUHA Easement(s) for Approval ..... Tom Crawford  
*Chief Operating Officer, MUSC Health*
- Item 15. MUSC Easement(s) for Approval..... Tom Crawford  
*Chief Operating Officer, MUSC Health*
- Item 15.1 MUHA Establish Project(s) for Approval ..... Tom Crawford  
*Chief Operating Officer, MUSC Health*
- Item 16. MUSC Professional Selection(s) for Approval ..... Dave Attard  
*Chief Facilities Officer, MUSC*
- Item 17. MUHA Professional Selection(s) for Approval..... Gopi Omraju  
*Senior Program Director, EPMO, MUSC Health*
- Item 18. Other Committee Business..... Terri Barnes  
*Committee Chair*

**MUHA and MUSC Audit, Compliance, and Risk Committee: Tom Stephenson, Chair**

- Item 19. Internal Audit Report..... Susan Barnhart  
*Chief Audit Executive*

Item 20. Other Committee Business..... Tom Stephenson  
*Committee Chair*

**Other Business for the Board of Trustees**

Item 21. Approval of Consent Agenda.....Charles Schulze  
*Chairman*

Item 22. Executive Session .....Charles Schulze  
*Chairman*

Upon proper motion and vote, the Board may convene a closed session pursuant to SC Code Ann. §30-4-70. Although the Board will not vote on any items discussed in closed session, the Board may return to public session to vote on items discussed.

Item 23. New Business for the Board of Trustees .....Charles Schulze  
*Chairman*

Item 24. Report from the Chairman .....Charles Schulze  
*Chairman*

**FACILITIES  
HOSPITAL AUTHORITY – ORANGEBURG  
LEASE AMENDMENT  
FOR APPROVAL**

**FEBRUARY 14, 2025**

DESCRIPTION OF LEASE AMENDMENT: The Board of Trustees approved this lease for renewal in October 2023 for 32,635 square feet of office and clinical space located at Orangeburg Medical Office Building, 1175 Cook Road, Orangeburg. The purpose of this amendment is to increase the tenant improvement allowance from \$734,288.00 to \$1,009,709.00 due to increase in renovation project costs. This additional allowance will increase the cost per square foot from \$24.60 to \$25.92 resulting in a total lease term rent increase of \$493,843.29.

NEW LEASE AGREEMENT \_\_\_\_\_  
AMENDMENT   X  

LANDLORD: OMOB, LLC

LANDLORD CONTACT: Erreca White, Regional Leasing Director

TENANT NAME AND CONTACT: MUSC Health, Echo McAlhany, Anthony Sands

SOURCE OF FUNDS: General Hospital Funds

LEASE TERMS:

TERM: Ten (10) years: [3/1/2026 – 2/28/2036]  
TOTAL AMOUNT PER SQUARE FOOT: \$25.92  
TOTAL ANNUALIZED LEASE AMOUNT:  
Year 1 \$845,899.20                      Year 6 \$980,629.01  
Year 2 \$871,276.18                      Year 7 \$1,010,047.88  
Year 3 \$897,414.46                      Year 8 \$1,040,349.32  
Year 4 \$924,336.90                      Year 9 \$1,071,559.80  
Year 5 \$952,067.00                      Year 10 \$1,103,706.59

TOTAL AMOUNT OF TERM: \$9,967,286.34

EXTENDED TERM(S): To be negotiated

OPERATING COSTS:

FULL SERVICE   X    
MODIFIED \_\_\_\_\_

**FACILITIES  
HOSPITAL AUTHORITY – FLORENCE  
NEW LEASE  
FOR APPROVAL**

**FEBRUARY 14, 2025**

DESCRIPTION OF NEW LEASE: This lease is for approximately 10,391 square feet of office space located at 2141 Enterprise Drive, Suite 150, Florence. The purpose of this lease is to provide space for MUHA Finance & Human Resources needed to accommodate the MUSC CODM program at the MUHA Florence Medical Center. The rent per square foot is \$17.50 which includes CAM, taxes, insurance, maintenance and property operating costs. The monthly rental payment will be \$15,153.54, resulting in an annual lease amount of \$181,842.50. Rent shall increase 3% annually.

NEW LEASE AGREEMENT   X    
RENEWAL LEASE AGREEMENT     

LANDLORD: Truist Bank

LANDLORD CONTACT: Adrew Chaplin III, Broker

TENANT NAME AND CONTACT: MUHA Florence Finance & Human Resources, Jason Cox

SOURCE OF FUNDS: General Hospital Funding

LEASE TERMS:

TERM: Five (5) years: [4/1/2025 – 3/31/2030]  
TOTAL AMOUNT PER SQUARE FOOT: \$17.50  
TOTAL ANNUALIZED LEASE AMOUNT:  
Year 1 \$181,842.50  
Year 2 \$187,297.78  
Year 3 \$192,916.71  
Year 4 \$198,704.21  
Year 5 \$204,665.34

TOTAL AMOUNT TERM: \$965,426.53

Extended Term(s): Two (2) terms, five (5) years each, rate to be negotiated

OPERATING COSTS:

FULL SERVICE   X    
MODIFIED

**FACILITIES  
ACADEMIC  
NEW LEASE  
FOR APPROVAL**

**FEBRUARY 14, 2025**

DESCRIPTION OF NEW LEASE: This lease is for 1,088 parking spaces located at 3775 Azalea Drive, North Charleston. The purpose of this lease is to accommodate remote parking for MUSC students and employees necessary to relieve parking stress for the MUSC Charleston Campus parking system. The rent per space per month is \$235.00 and includes all CAM, property operating costs, security, insurance and taxes. The total monthly rental payment will be \$255,680.00, resulting in an annual lease amount of \$3,068,160.00. The rent will remain constant for years 1-5 with a 12% increase in year 6 and remain constant for years 6-10.

The landlord will perform all site improvements and provide the space in turn-key condition.

NEW LEASE AGREEMENT   X    
RENEWAL LEASE AGREEMENT     

LANDLORD: Ashley Pin, LLC

LANDLORD CONTACT: Ed Sutton, Associate and Jack Owens, Broker

TENANT NAME AND CONTACT: MUSC Parking Management, Stewart Mixon

SOURCE OF FUNDS: Parking Management

**LEASE TERMS:**

TERM: Ten (10) years: [Estimated Start Fall 2025]  
TOTAL AMOUNT PER SPACE/MONTH: \$235.00  
TOTAL ANNUALIZED LEASE AMOUNT:  
Year 1 \$3,068,160.00                      Year 6 \$3,436,339.00  
Year 2 \$3,068,160.00                      Year 7 \$3,436,339.00  
Year 3 \$3,068,160.00                      Year 8 \$3,436,339.00  
Year 4 \$3,068,160.00                      Year 9 \$3,436,339.00  
Year 5 \$3,068,160.00                      Year 10 \$3,436,339.00

TOTAL AMOUNT TERM: \$32,522,496.00

Extended Term(s): Two (2) terms, five (5) years each at rate to be negotiated

**OPERATING COSTS:**

FULL SERVICE   X    
NET

**FACILITIES  
HOSPITAL AUTHORITY - CHARLESTON  
EASEMENT  
FOR APPROVAL**

**FEBRUARY 14, 2025**

DESCRIPTION OF EASEMENT: City of Charleston Stormwater Pump Station Improvement Project

PROPERTY OWNER: Medical University Hospital Authority

REQUESTOR: City of Charleston

REQUESTOR CONTACT: Malena Dinwoodie

LOCATION: TMS 460-14-00-004 45 Courtenay Drive, Charleston

DESCRIPTION: In December 2004, MUHA and the City of Charleston entered into an agreement to relocate the stormwater pump station in preparation for constructing the Ashley River Tower. This easement request allows the City of Charleston to maintain the pump station and carry out improvement projects to ensure effective drainage of the surrounding area.

JUSTIFICATION: Support the City of Charleston's comprehensive master drainage plan, aimed at enhancing quality of life and safety throughout the city, including the Charleston Medical District.

DISPOSITION PRICE: \$0



**FACILITIES  
ACADEMIC  
EASEMENT  
FOR APPROVAL**

**FEBRUARY 14, 2025**

DESCRIPTION OF EASEMENT: City of Charleston Stormwater Pump Station Improvement Project

PROPERTY OWNER: Medical University of South Carolina

REQUESTOR: City of Charleston

REQUESTOR CONTACT: Malena Dinwoodie

LOCATION: TMS 460-14-00-025 25 Courtenay Drive, Charleston

DESCRIPTION: In conjunction with the MUHA easement request from the City of Charleston, the requested easement is planned to be utilized as construction support space for ongoing pump station maintenance and improvement projects.

JUSTIFICATION: Support the City of Charleston's comprehensive master drainage plan, aimed at enhancing quality of life and safety throughout the city, including the Charleston Medical District.

DISPOSITION PRICE: \$0

**MUSC HEALTH - Office of PLANNING, DESIGN and CONSTRUCTION**

**ESTABLISH PROJECT**

**FOR APPROVAL**

**DATE: February 13, 2025**

PROJECT TITLE: Marion Nursing /Long Term Care Regulatory Upgrades

PROJECT NUMBER: 241001

FY25 Request: \$750,000

Source of Funds: Swap from PeeDee MedMall "A". Remainder to be requested in FY26

SCOPE OF WORK: Renovation of spaces in current Marion Hospital 2<sup>nd</sup> and 3<sup>rd</sup> floors Long Term Care unit.

JUSTIFICATION – Approval of project will enable the necessary planning to bring the 2<sup>nd</sup> and 3<sup>rd</sup> floor of the Marion Hospital where the Mullins Nursing Home currently resides up to the latest SC DPH guidelines and for the procurement of Architect and Contractor services necessary for this work

**MUSC HEALTH - Office of PLANNING, DESIGN and CONSTRUCTION**

**ESTABLISH PROJECT**

**FOR APPROVAL**

**DATE: February 13, 2025**

PROJECT TITLE: Charleston - Shawn Jenkins Children's Hospital – NICU Expansion

PROJECT NUMBER: 250059

FY25 Request: \$500,000

Source of Funds: Philanthropy and State Appropriations. Remainder to be requested in FY26

SCOPE OF WORK: Expansion of Shawn Jenkins Children's Hospital NICU by six (6) beds to bring total to 88 beds

JUSTIFICATION – CON has been received and approval will allow for planning of the expansion and the procurement of Architect and Contractor services necessary for the work.

**MUSC HEALTH - Office of PLANNING, DESIGN and CONSTRUCTION**

**ESTABLISH PROJECT**

**FOR APPROVAL**

**DATE: February 13, 2025**

PROJECT TITLE: Charleston - Orangeburg Santee Primary Care Plus OT/PT/Healthplex

PROJECT NUMBER: 250058

FY25 Request: \$2,500,000

Source of Funds: \$2.5MM funded by Orangeburg County. Remainder to be requested in FY26

SCOPE OF WORK: Construction of a new Primary Care plus OT/PT/Healthplex in the City of Santee

JUSTIFICATION – A new Primary Care clinic in the City of Santee (Orangeburg County) will expand patient access and bring MUSC Health’s clinical care and expertise closer to where the patients live. Approval of the project will allow for planning of the new clinic and for procurement of Architect and Contractor services necessary for this work

**MUSC HEALTH - Office of PLANNING, DESIGN and CONSTRUCTION**

**Selection of Architect/Engineer**

**FOR APPROVAL**

**DATE: February 13, 2025**

**PROJECT:** MUSC @ Clemson

**Committee Members:** Terri Barnes, Barbara Johnson-Williams, Jim Battle, Michael Stavrinakis, Clemson Trustee William Smith

**Staff Advisors:** Tom Crawford, Gopi OmRaju, Stephanie Cooper (Clemson)

**16 Firms Submitted**

**4 Firms Selected for interview**

- Compass5-LaBella (w/PerkinsEastman)
- Little Architects
- LS3P (w/HDR Architects)
- McMillanPazdanSmith (w/Perkins+Will)

**MUSC HEALTH - Office of PLANNING, DESIGN and CONSTRUCTION**

**Selection of Construction Manager**

**FOR APPROVAL**

**DATE: February 13, 2025**

**PROJECT:** MUSC @ Clemson

**Committee Members:** Terri Barnes, Barbara Johnson-Williams, Jim Battle, Michael Stavrinakis, Clemson Trustee William Smith

**Staff Advisors:** Tom Crawford, Gopi OmRaju, Stephanie Cooper (Clemson)

**9 Firms Submitted**

**4 Firms Selected for interview**

- DPR Construction
- JE Dunn
- JR Vannoy and Sons Construction
- ThompsonTurner (jv w Rodgers Construction)

**MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC) BOARD OF TRUSTEES**  
**REGULAR AGENDA**  
February 14, 2025  
101 Colcock Hall

**Members of the Board of Trustees**

Mr. Charles W. Schulze, Chairman	Dr. Paul T. Davis
Dr. W. Melvin Brown III, Vice-Chairman	Dr. Donald R. Johnson II
Ms. Terri R. Barnes	Ms. Barbara Johnson-Williams
The Honorable James A. Battle, Jr.	Dr. James Lemon
Mr. William H. Bingham, Sr.	Dr. G. Murrell Smith, Sr.
Dr. Henry F. Butehorn III	Mr. Michael E. Stavrinakis
Dr. C. Guy Castles III	Thomas L. Stephenson, Esq.
Dr. Richard M. Christian, Jr.	Dr. Bartlett J. Witherspoon, Jr.

**Trustees Emeriti**

Mr. Allan E. Stalvey      Dr. Charles B. Thomas, Jr.      Dr. James E. Wiseman, Jr.

- Item 1. Call to Order ..... Charles Schulze  
*Chairman*
- Item 2. Roll Call ..... Katherine Haltiwanger  
*Board Secretary*
- Item 3. Date of Next Regular Meeting – April 11, 2025 ..... Katherine Haltiwanger  
*Board Secretary*
- Item 4. Approval of Meeting Minutes ..... Charles Schulze  
*Chairman*

**Recommendations and Informational Report of the President: Dr. David Cole**

- Item 5. General Informational Report of the President ..... Dr. David Cole  
*President*
- Item 6. Other Business..... Dr. David Cole  
*President*

**Research and Institutional Advancement Committee: Michael Stavrinakis, Chair**

- Item 7. Institutional Advancement Report ..... Linda Cox  
*Interim Vice President for Institutional Advancement*
- Item 8. Vice President for Institutional Advancement for Approval ..... Stuart Ames  
*CEO, MUSC Foundation*

- Item 9. CEO, MUSC Foundation Update ..... Stuart Ames  
*Chief Executive Officer, MUSC Foundation*
- Item 10. Office of Research Update ..... Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*
- Item 11. Other Committee Business..... Michael Stavrinakis  
*Committee Chair*

**Education, Faculty & Student Affairs Committee: Barbara Johnson-Williams, Chair**

- Item 12. Provost Report..... Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*
- Item 13. Other Committee Business..... Barbara Johnson-Williams  
*Committee Chair*

**MUHA and MUSC Finance and Administration Committee: Jim Battle, Chair**

- Item 14. MUSC Financial Report..... Susie Edwards  
*Chief Financial Officer, MUSC*
- Item 15. MUSC Health Financial Report ..... Doug Lischke  
*Chief Financial Officer, MUSC Health*
- Item 16. Budget Reprioritization Request ..... Doug Lischke  
*Chief Financial Officer, MUSC Health*
- Item 17. Resolution Approving the Financing of Indian Land Project ..... Doug Lischke  
*Chief Financial Officer, MUSC Health*
- Item 18. Resolution Approving the Financing of Nexton Project..... Doug Lischke  
*Chief Financial Officer, MUSC Health*
- Item 19. Resolution Approving the Equipment Financing  
for Indian Land and Nexton Projects..... Doug Lischke  
*Chief Financial Officer, MUSC Health*
- Item 20. Other Committee Business..... Jim Battle  
*Committee Chair*

**Hollings Cancer Center Committee: Dr. Don Johnson, Chair**

- Item 21. Hollings Cancer Center Update..... Dr. Ray DuBois  
*Director, Hollings Cancer Center*
- Item 22. Other Committee Business..... Dr. Don Johnson  
*Committee Chair*



**Other Business for the Board of Trustees**

Item 23. Approval of Consent Agenda..... Charles Schulze  
*Chairman*

Item 24. Executive Session ..... Charles Schulze  
*Chairman*

Upon proper motion and vote, the Board may convene a closed session pursuant to SC Code Ann. §30-4-70. Although the Board will not vote on any items discussed in closed session, the Board may return to public session to vote on items discussed.

Item 25. New Business for the Board of Trustees ..... Charles Schulze  
*Chairman*

Item 26. Report from the Chairman ..... Charles Schulze  
*Chairman*

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
**Monthly Financial Reports**  
**Table of Contents**  
**For the Six (6) Month Period Ended December 31, 2024**

	<u>Page</u>
Statement of Net Position	1
University Budgeted Funds Comparison to Budget	2
Notes to the Financial Statements	3-4
Summary of Current Debt Obligations and Analysis of Available Bonded Debt Capacity	5
Statement of Revenues, Expenses and Changes in Net Position For Affiliated Organizations	6

The Medical University of South Carolina and Affiliated Organizations  
Statement of Net Position  
As of December 31, 2024

	University	Area Health Education Consortium	CHS Development Company
<b>Assets &amp; Deferred Outflows</b>			
Cash and Cash Equivalents	\$ 437,998,906	\$ 7,845,958	\$ -
Cash and Cash Equivalents - Restricted	80,339,614	-	370,565
State Appropriation Receivable	145,525,092	12,001,802	-
Student Tuition and Fees Receivable	40,710,730	-	-
Student Loan Receivable	10,460,228	-	-
Grants and Contracts Receivable	60,510,662	276,779	-
Capital Improvement Bond Proceeds Receivable	-	-	-
Lease Receivable	17,907,265	-	-
Other Receivables	-	-	-
Investments	-	-	-
Prepaid Items	1,725,754	-	-
Capital Assets, net of Accumulated Depreciation	464,322,669	-	-
Due from Hospital Authority	2,275,649	-	-
Due from Other Funds	147,147,567	-	-
Bond Issue Costs	-	-	-
Derivative Instruments Fair Value / Deferred Outflows	-	-	-
Deferred loss on Debt Refinancing	-	-	-
Deferred Outflows-Pensions	91,218,211	-	-
Deferred Outflows-OPEB	156,457,746	-	-
Other Assets	-	-	-
<b>Total Assets &amp; Deferred Outflows</b>	<b>\$ 1,656,600,093</b>	<b>\$ 20,124,539</b>	<b>\$ 370,565</b>
<b>Liabilities &amp; Deferred Inflows</b>			
Accounts Payable	\$ 25,960,749	\$ 682,383	\$ -
Accrued Payroll and Other Payroll Liabilities	31,846,941	-	-
Accrued Compensated Absences	35,155,623	208,238	-
Deferred Revenue	136,992,591	7,589,471	-
Retainages Payable	559,427	-	-
Long-Term Debt	123,919,476	-	-
Lease Liability	70,865,674	-	-
SBITA Liability	3,828,998	-	-
Interest Payable	650,583	-	-
Deposits Held for Others	(1,198,950)	-	-
Due to Hospital Authority	-	-	-
Due to Other Funds	11,604,428	-	-
Federal Loan Program Liability	11,274,182	-	-
Derivative Instruments Fair Value / Deferred Inflows	-	-	-
Net Pension Liability	538,207,140	-	-
Net OPEB Liability	428,211,403	-	-
Deferred Inflows-Leases	17,358,684	-	-
Deferred Inflows-Pensions	12,443,085	-	-
Deferred Inflows-OPEB	253,298,415	-	-
Other Liabilities	82,929,379	-	-
<b>Total Liabilities &amp; Deferred Inflows</b>	<b>\$ 1,783,907,828</b>	<b>\$ 8,480,092</b>	<b>\$ -</b>
<b>Net Position</b>	<b>(127,307,735)</b>	<b>11,644,447</b>	<b>370,565</b>
<b>Total Liabilities &amp; Deferred Inflows and Net Position</b>	<b>\$ 1,656,600,093</b>	<b>\$ 20,124,539</b>	<b>\$ 370,565</b>

The Medical University of South Carolina  
 Budgeted Funds Comparison to Budget (Expenses Classified by Category)  
 For the period ending December 31, 2024

	Budget	Prorated Budget (Note)	Actual	Variance	
<b>Revenues</b>					
Federal Grants & Contracts	\$ 167,614,832	\$ 83,807,416	\$ 88,888,664	\$ 5,081,248	F
Federal Grants Indirect Cost Recoveries	51,473,036	25,736,518	23,200,915	(2,535,603)	U
State Grants & Contracts	16,200,519	8,100,260	6,775,015	(1,325,245)	U
Private Grants & Contracts	41,735,992	20,867,996	25,675,872	4,807,876	F
Private Grants Indirect Cost Recoveries	2,838,389	1,419,195	2,905,981	1,486,786	F
<b>Total Grants &amp; Contracts</b>	<b>279,862,768</b>	<b>139,931,385</b>	<b>147,446,447</b>	<b>7,515,062</b>	<b>F</b>
State Appropriations	147,494,813	73,747,407	77,609,309	3,861,902	F
Tuition and Fees	110,054,394	55,027,197	56,686,454	1,659,257	F
Pass-Through Revenues	48,384,808	24,192,404	19,942,404	(4,250,000)	U
Gifts	29,410,234	14,705,117	13,114,003	(1,591,114)	U
Transfers from (to) MUSC Physicians	118,756,267	59,378,134	58,626,908	(751,226)	U
Sales and Services of Educational Departments	20,605,687	10,302,844	9,859,591	(443,253)	U
Sales and Services of Auxiliary Enterprises	22,965,431	11,482,716	8,504,924	(2,977,792)	U
Interest and Investment Income	2,191	1,096	139,116	138,020	F
Endowment Income	3,998,070	1,999,035	4,836,058	2,837,023	F
Miscellaneous	20,151,059	10,075,530	13,945,666	3,870,136	F
Miscellaneous - Residents	8,106,064	4,053,032	4,053,032	-	F
Authority Revenue	91,264,524	45,632,262	42,404,622	(3,227,640)	U
Authority Revenue - Residents	87,868,579	43,934,290	43,934,290	-	F
Intra-Institutional Sales	42,469,086	21,234,543	9,744,336	(11,490,207)	U
<b>Total Other</b>	<b>751,531,207</b>	<b>375,765,607</b>	<b>363,400,712</b>	<b>(12,364,895)</b>	<b>U</b>
<b>Total Revenues</b>	<b>1,031,393,975</b>	<b>515,696,992</b>	<b>510,847,159</b>	<b>(4,849,833)</b>	<b>U</b>
<b>Expenditures</b>					
Salaries	\$ 421,243,705	\$ 210,621,853	\$ 203,370,661	\$ 7,251,192	F
Miscellaneous Personnel Expenditures	-	-	2,714,945	(2,714,945)	U
Fringe Benefits	184,062,728	92,031,364	86,229,826	5,801,538	F
<b>Total Personnel</b>	<b>\$ 605,306,433</b>	<b>\$ 302,653,217</b>	<b>\$ 292,315,432</b>	<b>\$ 10,337,785</b>	<b>F</b>
Contractual Services	\$ 184,422,935	\$ 92,211,468	\$ 83,390,623	\$ 8,820,845	F
Pass-through Expenditures	48,384,808	24,192,404	19,942,405	4,250,000	F
Supplies	72,288,416	36,144,208	38,327,711	(2,183,503)	U
Fixed Charges	52,168,836	26,084,418	22,896,601	3,187,817	F
Equipment	10,308,326	5,154,163	-	5,154,163	F
Travel	6,608,194	3,304,097	4,720,389	(1,416,292)	U
Trainee / Scholarships	25,702,944	12,851,472	8,232,026	4,619,446	F
Other Expenses	12,096,105	6,048,053	11,985,986	(5,937,933)	U
Debt Service	11,723,644	5,861,822	5,861,822	-	F
<b>Total Other</b>	<b>\$ 423,704,208</b>	<b>\$ 211,852,105</b>	<b>\$ 195,357,563</b>	<b>\$ 16,494,542</b>	<b>F</b>
<b>Total Expenditures</b>	<b>\$ 1,029,010,641</b>	<b>\$ 514,505,322</b>	<b>\$ 487,672,996</b>	<b>\$ 26,832,326</b>	<b>F</b>
<b>Other Additions (Deductions)</b>					
Transfers from(to) Plant Funds	(49,768,631)	(24,884,316)	(26,483,513)	(1,599,197)	U
Other Transfers	-	-	-	-	F
Prior Year Fund Balance Usage	53,857,350	26,928,675	24,670,658	(2,258,017)	U
<b>Total Other Additions (Deductions)</b>	<b>\$ 4,088,719</b>	<b>\$ 2,044,359</b>	<b>\$ (1,812,855)</b>	<b>\$ (3,857,214)</b>	<b>U</b>
<b>NET INCREASE (DECREASE) in Fund Balance</b>	<b>\$ 6,472,053</b>	<b>\$ 3,236,029</b>	<b>\$ 21,361,308</b>	<b>\$ 18,125,279</b>	<b>F</b>
<b>Non-Budgeted Items</b>					
Net Unfunded Pension Expense			813,217		
Net Unfunded OPEB Expense			6,031,160		
Depreciation			(20,457,681)		
Endowment Gains/Losses			4,865,229		
Gain (Loss) on Disposition of Property			-		
Other Non-Budgeted Items			16,018,720		
<b>SRECNP Bottom Line</b>			<b>28,631,953</b>		

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
**NOTES TO THE FINANCIAL STATEMENTS**  
December 31, 2024

Note 1. *Basis of Presentation*

This financial statement provides summarized information for The Medical University of South Carolina (MUSC) and its affiliated organizations in discrete columns on the same page. The purpose of this financial report is to provide information that will be helpful to those who must make decisions about MUSC.

Note 2. *State Appropriations*

State appropriations revenue is prorated evenly over the twelve month period for which the funds are to be spent.

Note 3. *Cash and Cash Equivalents - Restricted*

Cash and cash equivalents - restricted include bond proceeds, the debt service reserve accounts, and the debt service fund accounts.

Note 4. *Capital Assets, Net of Accumulated Depreciation*

The University's capital assets, net of accumulated depreciation consists of the following:

Construction in progress	\$ 75,586,318
Land/Bldgs/Equipment/Accumulated depreciation	<u>388,736,351</u>
Capital Assets, Net of Accumulated Depreciation	<u>\$ 464,322,669</u>

Note 5. *Construction in Progress*

The itemized construction-in-progress will be updated in future months.

Note 6. *Deferred Revenue*

The University's deferred revenue consists of the following:

State appropriations	\$ 79,579,125
Grants and contracts	12,045,848
Student tuition and fees	41,792,817
Other	<u>3,574,801</u>
Total Deferred Revenue	<u>\$ 136,992,591</u>

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
**NOTES TO THE FINANCIAL STATEMENTS**  
December 31, 2024

Note 7. *Long Term Liabilities and Leases*

The University's long term liabilities and leases consist of the following:

Lease Liability	\$ 70,865,674
Higher Ed Refunded Revenue bond payable	14,525,000
State Institution bonds payable	35,775,000
Energy Performance Note Payable	23,624,939
Premium on State Institution bonds payable	4,529,920
Premium on Refunding Revenue Bonds	389,617
Bond Anticipation Note	<u>45,075,000</u>
Total Long Term Liabilities and Leases	<u>\$ 194,785,150</u>

Note 8. *Summary of Net Position*

The University implemented GASB Statement No. 68, *Accounting and Financial Reporting for Pensions* in fiscal year 2015 and GASB Statement No. 75, *Accounting and Financial Reporting for Post Employment Benefits Other Than Pensions (OPEB)* in fiscal year 2018. These statements require participating employers to report their proportionate share of the plans' net pension liability and OPEB liabilities, pension and OPEB expense and deferred outflows and inflows. In fiscal year 2024, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$1.1 million for a total of \$219.2 million. In fiscal year 2023, excluding the GASB 68 and GASB 75 impact, the University's net position increased \$17.9 million for a total of \$218.1 million. In fiscal year 2022, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$39.6 million for at total of \$200.2 million. In fiscal year 2021, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$2.3 million for a total of \$160.6 million.

	Per annual ACFR			
	FY2024	FY2023	FY2022	FY2021
Net investment in capital assets	\$ 247,825,690	\$ 272,606,591	\$ 264,898,753	\$ 256,273,784
Restricted				
Nonexpendable	91,804,303	96,695,036	94,737,549	93,450,804
Expendable	286,455,456	248,944,820	204,093,027	172,064,021
Unrestricted (exclusive of GASB 68 and 75 liabilities)	219,168,321	218,124,473	200,247,718	160,633,515
Unrestricted (including GASB 68 and 75 liabilities)	<u>(994,905,686)</u>	<u>(1,001,836,676)</u>	<u>(961,299,272)</u>	<u>(908,652,076)</u>
Total net position	<u>\$ (149,651,916)</u>	<u>\$ (165,465,756)</u>	<u>\$ (197,322,225)</u>	<u>\$ (226,229,952)</u>

Medical University of South Carolina  
Summary of Current Debt Obligations

(\$\$ in thousands)

	Original Issue	Purpose	Outstanding & Authorized as of 31-Dec-2024
<b>State Institution Bonds (SIB)</b>			
SIB 2016D	30,095	College of Dental Medicine Building	16,150
		College of Pharmacy Addition and Various	
SIB 2021D	23,415	Building Renovations	19,625
BAN 2024	45,075	College of Health Professions Academic Building	45,075
	<u>\$ 111,230</u>		
<b>Current SIB Debt Authorized and Issued</b>			<u>\$ 80,850</u>
<b>Refunding Revenue Bonds, Series 2017</b>			
2017	<u>\$ 25,115</u>	Bee Street Garage	<u>\$ 14,525</u>
<b>Energy Performance Note Payable</b>			
EPNP 02-27-19	<u>\$ 30,000</u>	Energy Savings	<u>\$ 23,625</u>
<b>TOTAL:</b>	<u><u>\$ 199,330</u></u>		<u><u>\$ 119,000</u></u>

**The Medical University of South Carolina and Affiliated Organizations**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Six (6) Month Period Ending December 31, 2024**

	<u>Area Health Education Consortium</u>	<u>CHS Development Company</u>
<b>Operating Revenues</b>		
Student Tuition and Fees	\$ -	\$ -
Federal Grants and Contracts	552,774	-
State Grants and Contracts	1,470,713	-
Local Government Grants and Contracts	-	-
Nongovernmental Grants and Contracts	118,249	-
Sales and Services to Hospital Authority	-	-
Sales and Services of Educational and Other Activities	-	-
Sales and Services of Auxiliary Enterprises	-	-
Interest Income	-	-
Other Operating Revenues	162,820	-
<b>Total Operating Revenues</b>	<b><u>2,304,556</u></b>	<b><u>-</u></b>
<b>Operating Expenses</b>		
Compensation and Employee Benefits	1,551,784	-
Pension Benefits		
OPEB Expense		
Services and Supplies	2,985,568	-
Utilities	-	-
Scholarships and Fellowships	-	-
Refunds to Grantors	-	-
Interest Expense	-	-
Depreciation and Amortization	-	-
<b>Total Operating Expenses</b>	<b><u>4,537,352</u></b>	<b><u>-</u></b>
<b>Operating Income (Loss)</b>	<b><u>(2,232,796)</u></b>	<b><u>-</u></b>
<b>Nonoperating Revenues (Expenses)</b>		
State Appropriations	7,589,471	-
State Appropriations - MUHA	-	-
Gifts and Grants Received	-	-
Investment Income	-	-
Interest Expense	-	-
Gain (Loss) on Disposal of Capital Assets	-	-
Transfers From (To) Other State Agencies	-	-
Other Nonoperating Revenues (Expenses), net	-	-
<b>Net Nonoperating Revenues (Expenses)</b>	<b><u>7,589,471</u></b>	<b><u>-</u></b>
<b>Income (Loss) Before Other Revenues, Expenses, Gains, Losses and Transfers</b>	<b><u>5,356,675</u></b>	<b><u>-</u></b>
Capital Appropriations	-	-
Capital Grants and Gifts	-	-
Additions to Permanent Endowments	-	-
Transfers From (To) MUSC Physicians (UMA)	-	-
Transfers From (To) AHEC	-	-
Transfers From (To) CHS Development	-	-
Transfers From (To) Facilities Corporation	-	-
<b>Increase (Decrease) In Net Position</b>	<b><u>\$ 5,356,675</u></b>	<b><u>\$ -</u></b>



**MUSC Health - Board Package**  
**MUHA - Medical University Hospital Authority**  
Interim Financial Statements  
December 31, 2024

<b>Medical University Hospital Authority (MUHA)</b>	
<b>Statement of Revenues, Expenses and Changes in Net Assets</b>	
Consolidated	2 - 3
<b>Statement of Net Position</b>	
Consolidated	5 - 9
<b>Statements of Cash Flows</b>	
Consolidated	11

**Medical University Hospital Authority - Consolidated**  
**Statement of Revenues, Expenses, and Change in Net Position**  
**For the 6 Month Period Ending - December 31, 2024**  
**Modified FASB Basis (in thousands)**

	Current Month				Fiscal Year To Date				
	Actual	Fixed Budget	Variance	Var %	Actual	Fixed Budget	Variance	Var %	YTD Prior Year
<b>Operating Revenues</b>									
Net Patient Service Revenue	\$310,865	\$300,853	\$10,012	3.33%	\$1,866,553	\$1,828,654	\$37,899	2.07%	\$1,630,658
HAWQ & Other Medicaid Directed Payments	36,164	34,608	1,556	4.50%	218,284	207,650	10,634	5.12%	164,319
Retail Pharmacy Revenue	77,806	60,867	16,939	27.83%	430,889	361,023	69,866	19.35%	320,968
Other Revenue	12,936	14,798	(1,862)	-12.58%	75,701	90,792	(15,091)	-16.62%	106,451
State Appropriations	6,985	6,117	868	14.19%	40,019	37,287	2,732	7.33%	39,803
<b>Total Operating Revenues</b>	<b>\$444,756</b>	<b>\$417,243</b>	<b>\$27,513</b>	<b>6.59%</b>	<b>\$2,631,446</b>	<b>\$2,525,407</b>	<b>\$106,039</b>	<b>4.20%</b>	<b>\$2,262,198</b>
<b>Operating Expenses</b>									
Salaries Wages	\$121,458	\$119,680	\$1,778	1.49%	\$741,176	\$723,869	\$17,307	2.39%	\$664,580
Benefits	40,270	40,612	(342)	-0.84%	237,827	245,390	(7,563)	-3.08%	217,959
Purchased Services	60,276	52,968	7,308	13.80%	348,812	311,579	37,233	11.95%	294,239
Physician Services	20,896	20,188	708	3.51%	119,980	120,868	(888)	-0.73%	102,093
Pharmaceuticals	25,868	27,472	(1,604)	-5.84%	155,989	167,806	(11,817)	-7.04%	148,628
Retail Pharmaceuticals	40,303	32,305	7,999	24.76%	217,799	191,701	26,097	13.61%	172,455
Medical Supplies	56,971	49,497	7,474	15.10%	325,646	298,623	27,023	9.05%	274,811
Other Supplies	5,505	7,762	(2,257)	-29.08%	31,996	46,598	(14,602)	-31.34%	37,132
Utilities	2,757	3,358	(601)	-17.89%	19,421	20,481	(1,060)	-5.18%	22,093
Insurance	1,328	1,975	(647)	-32.74%	9,640	10,827	(1,187)	-10.96%	8,561
Leases	2,210	1,963	247	12.58%	13,526	11,517	2,009	17.45%	13,827
Other (including HAWQ Provider Tax)	18,822	19,291	(470)	-2.43%	115,849	114,847	1,001	0.87%	87,763
<b>Total Operating Expenses</b>	<b>\$396,663</b>	<b>\$377,070</b>	<b>\$19,593</b>	<b>5.20%</b>	<b>\$2,337,661</b>	<b>\$2,264,107</b>	<b>\$73,554</b>	<b>3.25%</b>	<b>\$2,044,139</b>
EBIDA	\$48,092	\$40,173	\$7,919	19.71%	\$293,785	\$261,300	\$32,485	12.43%	\$218,059
Depreciation	\$15,562	\$15,172	\$389	2.57%	\$91,885	\$92,295	(\$410)	-0.44%	\$88,785
Interest	3,907	3,394	514	15.13%	20,972	20,580	393	1.91%	19,836
Operating Income (Loss)	\$28,624	\$21,607	\$7,017	32.47%	\$180,928	\$148,426	\$32,502	21.90%	\$109,438
Operating Margin	6.44%	5.18%			6.88%	5.88%			4.84%
<b>NonOperating Revenue (Expenses)</b>									
Gifts and Grants	\$1,973	\$194	\$1,779	919.11%	\$13,287	\$1,162	\$12,125	1043.80%	\$1,451
Noncash Pension and Other Post Employment Benefits	(12,338)	(11,637)	(701)	6.02%	(73,484)	(69,822)	(3,662)	5.25%	(89,639)
Investment Income	3,248	2,869	379	13.22%	23,505	17,212	6,293	36.56%	17,341
Loss on Disposal of Capital Assets	10	77	(67)	-86.55%	(21)	464	(485)	-104.62%	389
Other NonOperating Revenues (Expenses)	(1,860)	(321)	(1,539)	478.46%	(6,048)	(1,929)	(4,119)	213.55%	1,018
Debt Issuance Costs	(716)	-	(716)	0.00%	(1,411)	-	(1,411)	0.00%	-
<b>Total NonOperating Revenues (Expenses)</b>	<b>(\$9,682)</b>	<b>(\$8,819)</b>	<b>(\$863)</b>	<b>9.78%</b>	<b>(\$44,172)</b>	<b>(\$52,913)</b>	<b>\$8,741</b>	<b>-16.52%</b>	<b>(\$69,440)</b>
Income (Loss) before NonOperating Payments to MUSC Affiliates	\$18,942	\$12,788	\$6,154	48.12%	\$136,756	\$95,512	\$41,244	43.18%	\$39,998
Non Operating Payments to MUSC Affiliates	-	-	-	0.00%	-	-	-	0.00%	-
<b>Change in Net Position</b>	<b>\$18,942</b>	<b>\$12,788</b>	<b>\$6,154</b>	<b>48.12%</b>	<b>\$136,756</b>	<b>\$95,512</b>	<b>\$41,244</b>	<b>43.18%</b>	<b>\$39,998</b>
Total Margin	4.26%	3.06%			5.20%	3.78%			1.77%
Operating Cash Flow Margin	10.53%	9.49%			11.48%	10.20%			9.66%

Unaudited - For Management Use

# Medical University Hospital Authority – Consolidated

## Notes to the Interim Financial Statements

Statement of Revenues, Expenses and Changes in Net Assets: YTD December 31, 2024 (Unaudited)

*Actuals Compared to Fixed Budget*

**Revenue Explanation:** December year-to-date net patient service revenues were favorable to budget by 2.1%, or \$37.9M. Inpatient surgeries were favorable to budget by 2.9%, and outpatient surgeries were favorable to budget by 0.8%. Transplant procedures were favorable to budget by 18.2%. Case Mix Index was favorable \$7.1M and Payor Mix shift was favorable \$3.0M.

**Expense Explanation:** Salaries and wages were unfavorable to budget by \$17.3M driven by agency staffing and incentive pay. Benefits were favorable to budget \$7.6M.

Purchased Services were unfavorable to budget \$37.2M due to transplant costs and locum tenens coverage.

Pharmaceuticals, not explained by acuity and volume, were favorable to budget by \$8.0M due to savings in 340b costs. Retail pharmacy revenues, net of expenses, were \$43.8M favorable to budget.

Medical and Other Supplies, not explained by acuity and volume, were \$10.4M unfavorable to budget due to central supply utilization in the Midlands and the Regional Health Network.

Utilities, insurance, leases, and other expenses were unfavorable to budget by \$0.8M.

## **Statement of Net Position**

# Medical University Hospital Authority - Consolidated

## Statement of Net Position (in thousands)

December 31, 2024 and June 30, 2024

<b>Assets and Deferred Outflows</b>	<b>As of 12/31/2024 (unaudited)</b>	<b>As of 06/30/2024 (audited)</b>
<b>Current Assets:</b>		
Cash and Cash Equivalents	\$ 515,857	\$ 481,511
Cash Restricted for Capital Projects and Major Programs	87,942	104,609
Investments Unrestricted	260,608	233,673
Patient Accounts Receivable, Net of Allowance for Uncollectible Accounts of approximately \$422,600 and \$412,600	599,607	511,019
Due from Related Parties	15,702	-
Due from Third-Party Payors	13,030	22,455
Other Current Assets	335,086	381,437
<b>Total Current Assets</b>	<b>\$ 1,827,832</b>	<b>\$ 1,734,704</b>
Investments Held by Trustees Mortgage Reserve Fund	\$ 86,602	\$ 85,848
Investments in Joint Ventures and Partnerships	61,540	61,540
Other Non-Current Assets	8,399	8,230
Capital Assets, Net	1,340,727	1,256,099
<b>Total Assets</b>	<b>\$ 3,325,100</b>	<b>\$ 3,146,421</b>
<b>Deferred Outflows</b>	<b>\$ 856,220</b>	<b>\$ 857,431</b>
<b>Total Assets and Deferred Outflows</b>	<b>\$ 4,181,320</b>	<b>\$ 4,003,852</b>
<b>Liabilities, Deferred Inflows and Net Position</b>		
<b>Current Liabilities:</b>		
Current Installments of Long-Term Debt	\$ 37,638	\$ 37,041
Current Installments of Capital Lease Obligations	42,064	41,267
Current Installments of Notes Payable	4,606	3,899
Due to Related Parties	-	26,907
Due to Joint Ventures and Partnerships	3,199	4,830
Accounts Payable	219,828	297,351
Accrued Payroll, Withholdings and Benefits	195,267	182,533
Other Accrued Expenses	191,602	113,466
Unearned Revenue	9,200	1,339
<b>Total Current Liabilities</b>	<b>\$ 703,404</b>	<b>\$ 708,633</b>
Long-Term Debt	\$ 619,018	\$ 637,987
Capital Lease Obligations	227,527	233,410
Notes Payable	14,517	12,136
Other Liabilities	31,478	31,478
RMC Net Pension Liability	26,941	27,322
<b>Total MUHA Liabilities</b>	<b>\$ 1,622,885</b>	<b>\$ 1,650,966</b>
Net Pension Liability (obligation of the state of SC)	1,379,249	1,340,264
Net OPEB Liability (obligation of the state of SC)	990,245	959,398
<b>Total Liabilities</b>	<b>\$ 3,992,379</b>	<b>\$ 3,950,628</b>
<b>Deferred Inflows</b>	<b>\$ 544,222</b>	<b>\$ 544,948</b>
<b>Total Liabilities and Deferred Inflows</b>	<b>\$ 4,536,601</b>	<b>\$ 4,495,576</b>
<b>Net Position:</b>		
Net Investment in Capital Assets	\$ 403,950	\$ 331,450
Restricted:		
Under Indenture Agreements	86,602	85,847
Expendable for:		
Capital Projects	56,086	74,995
Major Programs	50,787	53,543
Unrestricted (deficit)	(952,706)	(1,037,559)
<b>Total Net Position</b>	<b>\$ (355,280)</b>	<b>\$ (491,724)</b>
<b>Total Liabilities, Deferred Inflows and Net Position</b>	<b>\$ 4,181,320</b>	<b>\$ 4,003,852</b>

Unaudited - For Management Use

# MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 12/31/2024 (Unaudited) and 06/30/2024 (Audited) - (in thousands)

## Cash, Cash Equivalents and Investments

Unrestricted cash and cash equivalents increased by \$34.3M from June 30, 2024. Significant FY2025 events impacting cash include receipt of \$286.3M Health Access, Workforce, and Quality (HAWQ) Medicaid program, \$110.2M HAWQ tax payments, and 334 Calhoun purchase for \$30.3M.

<b>The Authority's cash balance is as follows:</b>	12/31/2024 Balance	6/30/2024 Balance
Carrying Amount (cash and cash equivalents)	\$ 515,857	\$ 481,511
Restricted (cash and cash equivalents)	87,942	104,609
<b>Total</b>	<b>\$ 603,799</b>	<b>\$ 586,120</b>

The Authority has unrestricted available cash of \$776.5M as detailed below

Cash and cash equivalents	\$ 515,857	\$ 481,511
Investments - unrestricted	260,608	233,673
<b>Total</b>	<b>\$ 776,465</b>	<b>\$ 715,184</b>

## Net Patient Accounts Receivable

Payor classes remained relatively stable compared to FY2024 as shown in the table below.

	12/31/2024 Balance	6/30/2024 Balance
Blue Cross	28%	27%
Medicare	34%	35%
Medicaid	10%	12%
Private insurance/managed care	17%	16%
Medically Indigent/self-pay/other	11%	10%
	<b>100%</b>	<b>100%</b>

## MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 12/31/2024 (Unaudited) and 06/30/2024 (Audited) - (in thousands)

### Other Current Assets

The composition of other current assets is as follows:

	12/31/2024	6/30/2024
	Balance	Balance
Inventory	\$ 124,208	\$ 121,108
Other Prepayments	95,491	107,829
Non-Patient Accounts Receivable	113,150	152,066
Lease Receivable	2,237	434
	<u>\$ 335,086</u>	<u>\$ 381,437</u>

### Other Non-Current Assets

The composition of other non-current assets is as follows:

	12/31/2024	6/30/2024
	Balance	Balance
Siemens - Service Portion	\$ 4,577	\$ 3,619
Maintenance Contracts	2,617	3,383
Dept of Veterans Affairs Prepaid Rent	1,205	1,228
	<u>\$ 8,399</u>	<u>\$ 8,230</u>

### Third Party Payors

Medicare and Medicaid owe MUHA \$13.0M, a decrease of \$9.4M due to prior year Medicaid cost settlements.

	12/31/2024	6/30/2024
	Balance	Balance
Medicare/Medicaid Accounts Receivable	<u>\$ 13,030</u>	<u>\$ 22,455</u>

### Joint Ventures & Partnerships

The total net receivable (payable) to MSV, MHI, Mainsail, Edgewater and MHP is reflected as a component of due from joint ventures and partnerships, net on the Statement of Net Position.

	12/31/2024	6/30/2024
	Balance	Balance
MUSC Health Partners (MHP)	\$ -	\$ (15)
Edgewater Surgery Center	698	692
MSV Health Inc (MHI)	(5,759)	(5,759)
Mainsail Health Partners	(905)	(2,306)
MUSC Strategic Ventures (MSV)	2,767	2,560
	<u>\$ (3,199)</u>	<u>\$ (4,830)</u>

## MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 12/31/2024 (Unaudited) and 06/30/2024 (Audited) - (in thousands)

### Deferred Outflows

	12/31/2024	6/30/2024
	Balance	Balance
Pension	\$ 322,325	\$ 322,325
Other Post-Employment Benefits	523,476	523,476
Refunding bond amortization	10,419	11,630
	<u>\$ 856,220</u>	<u>\$ 857,431</u>

### Accounts Payable

Accounts Payable decreased by \$77.5M from June 30, 2024.

	12/31/2024	6/30/2024
	Balance	Balance
	<u>\$ 219,828</u>	<u>\$ 297,351</u>

### Other Accrued Expenses

The composition of other accrued expenses is as follows:

	12/31/2024	6/30/2024
	Balance	Balance
Other	\$ 32,186	\$ 27,496
Revenue Reserves	154,671	81,203
Accrued Interest	2,917	2,749
Amounts due to contractors	1,828	2,018
	<u>\$ 191,602</u>	<u>\$ 113,466</u>

### Unearned Revenue

Unearned revenue increased by \$7.9M from June 30, 2024 due to Quality Payment, Cost Settlement, and Leatherman Funding.

	12/31/2024	6/30/2024
	Balance	Balance
Behavioral Health	\$ 2,500	\$ -
Health Innovation	2,693	-
GME Funding	208	-
Cost Settlement	827	827
Leatherman Funding	-	500
Health Solutions	1,500	-
Other	1,472	12
	<u>\$ 9,200</u>	<u>\$ 1,339</u>



## MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 12/31/2024 (Unaudited) and 06/30/2024 (Audited) - (in thousands)

### Long Term Debt

As of December 31, 2024, a table of outstanding balances by major issuance is listed below:

<u>Project (mo/yr issued)</u>	<u>12/31/2024</u> <u>Balance</u>	<u>6/30/2024</u> <u>Balance</u>
Shawn Jenkins Children's Hospital (06/2019)	\$ 259,972	\$ 264,850
Ashley River Tower (12/2012)	157,965	167,310
Community Health System Acquisition (03/2019)	110,182	112,306
Lifepoint Acquisition (07/2021)	71,813	72,966
Central Energy Plant (12/2013)	19,086	20,555
	<u>\$ 619,018</u>	<u>\$ 637,987</u>

As of December 31, 2024, capital leases relate to various pieces of equipment and properties. A table of outstanding balances by equipment description is listed below:

<u>Project (month/year issued)</u>	<u>12/31/2024</u> <u>Balance</u>	<u>6/30/2024</u> <u>Balance</u>
Charleston Property Lease (various)	\$ 88,665	\$ 92,581
Charleston Equipment Lease (various)	34,582	36,306
Summey Medical Pavilion (04/2019)	38,475	39,054
RHN & Midlands Equipment Lease (various)	15,473	18,153
RHN & Midlands Property Lease (various)	35,357	33,815
Subscription-based Technology Agreement - ERP (10/22)	6,772	4,913
Medical Malls (02/2019)	8,082	8,352
Cardiovascular Equipment (03/2020)	121	236
	<u>\$ 227,527</u>	<u>\$ 233,410</u>

### Pension and Other Post Employment Benefit (OPEB) Liabilities

As of December 31, 2024, the net pension liability, inclusive of RMC, increased by \$38.6M from June 30, 2024.

As of December 31, 2024, the net other post-employment benefit liability increased by \$30.8M from June 30, 2024.

### Deferred Inflows

Deferred inflows decreased by \$0.7M compared to June 30, 2024. The following breakdown is below:

	<u>12/31/2024</u> <u>Balance</u>	<u>6/30/2024</u> <u>Balance</u>
Pension	\$ 12,835	\$ 12,835
Other Post-Employment Benefits	526,625	526,625
Equipment	2,714	3,068
Property Leases	2,048	2,420
	<u>\$ 544,222</u>	<u>\$ 544,948</u>

# **Statements of Cash Flows**

## MEDICAL UNIVERSITY HOSPITAL AUTHORITY - Consolidated

Statements of Cash Flows - (in thousands)

December 31, 2024 and June 30, 2024

	<b>As of 12/31/2024</b>	<b>As of 6/30/2024</b>
	<b>(unaudited)</b>	<b>(audited)</b>
Cash flows from operating activities:		
Receipts received from patients and third-party payors	\$ 2,435,736	\$ 4,452,524
Other cash receipts	118,193	165,854
Payments to suppliers and employees	(2,361,715)	(4,190,449)
State appropriations	42,771	\$ 75,494
Net cash provided (used) by operating activities	\$ 234,985	\$ 503,423
Cash flows from noncapital financing activities:		
Payments for CARES Funding	\$ -	(686)
Proceeds from noncapital grants and gifts	7,287	5,728
Nonoperating expenditures	(6,048)	(22,332)
Net cash provided (used) by noncapital financing activities	\$ 1,239	\$ (17,290)
Cash flows from capital and related financing activities:		
Capital expenditures	\$ (154,683)	\$ (120,100)
Capital appropriations	-	16,000
Proceeds from disposal of capital assets	-	5,640
Payments of principal on long-term debt	(21,290)	(82,618)
Proceeds from financing debt	6,005	2,444
Payments of bond issuance cost	(1,411)	(31)
Payments of mortgage insurance premium	-	(2,155)
Payments on lease obligations	(21,937)	(48,218)
Payments on equipment replacement obligations	-	(644)
Interest payments	(19,593)	(40,805)
Net cash provided (used) by capital and related financing activities	\$ (212,909)	\$ (270,487)
Cash flows from investing activities:		
Proceeds from sale and maturity of investments	\$ 40,187	\$ 299,000
Investment income received	19,831	29,714
Purchases of investments	(72,474)	(218,080)
Contributions to joint ventures and partnerships	-	(30,000)
Net cash provided (used) by investing activities	\$ (12,456)	\$ 80,634
Net increase (decrease) in cash and cash equivalents	10,859	296,280
Cash and cash equivalents at beginning of year	593,045	296,765
Cash and cash equivalents at end of year	\$ 603,904	\$ 593,045

Unaudited - For Management Use

## Budget Reprioritization Requests

**Item #1 Marion Nursing Home Upfit \$750,000**

Request to fund the upfit of the 3<sup>rd</sup> floor of Marion Hospital, where the Mullins Nursing Home now resides. These funds support licensure and regulatory requirements.

Funding Source: Total project is \$6.8M. For the FY 25 portion, swap of funds approved for Pee Dee – Med Mall A Expansion budget of \$3.4M. Remainder will be included in FY 26 Capital Budget.

**Item #2 Shawn Jenkins Children’s Hospital (SJCH) Bed Expansion Project \$500,000**

Request to fund the expansion of beds in Shawn Jenkins Children’s Hospital to support growth in neonatal intensive care with the addition of 6 beds.

Funding Source: Philanthropy and State Appropriations will support this in FY 25. The remainder will be included in the FY 26 capital budget

**Item #3 Charleston CEP Emergency Power Upgrade/Building Improvement \$1,000,000**

Request to fund a generator to ensure backup power contingency for the Central Energy Plant.

Funding Source: Swap of funds approved for Charleston Deferred Maintenance Vertical Transport Replacement budget of \$1.0M.

**Item #4 Orangeburg Santee Primary Care Plus/PT/OT/Healthplex \$2,500,000**

Request to fund construction of Santee Primary Care Plus/PT/OT/Healthplex.

Funding Source: Total project is \$7.3M. For the FY 25 portion, usage of funds provided by Orangeburg County/ City of Santee of \$2.5M. Remainder will be included in FY 26 Capital Budget.

**Item #5 Kershaw CT Scanner Construction \$500,000**

Request to fund construction for the CT scanner at Kershaw Medical Center.

Funding Source: Swap of funds approved for Rutledge Tower Replacement Budget of \$65.0M will support additional \$0.5M needed.

**Item #6 Consulting Integral Leaders in Health (IHL) \$667,000**

Request to fund IHL in organizing independent physicians across South Carolina.

Funding Source: Usage of one-time FY 25 operating expenditures approved for Strategy and Affiliations work.

**Item #7 Mercer**

**\$300,000**

Request to fund enterprise-wide talent programs to enhance retention and workflow.

Funding Source: Usage of one-time FY 25 operating expenditures approved for Strategy and Affiliations work.

**Item #8 Notable**

**\$790,000**

Request to fund upgrade of Notable platform and utilization of newly identified work during remaining FY 25.

Funding Source: Usage of one-time FY 25 operating expenditures approved for Strategy and Affiliations work.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES**  
**CONSENT AGENDA**  
February 14, 2025  
101 Colcock Hall

**Authority Operations and Quality Committee: Dr. Murrell Smith, Chair**

**Consent Agenda for Approval**

- Item 25. MUSC Health Charleston Division Appointments, Reappointments,  
and Delineation of Privileges..... Dr. Erik Summers  
*Chief Medical Officer, MUSC Health Charleston*
  
- Item 26. MUSC Health Regional Health Network Unified Appointments,  
Reappointments, and Delineation of Privileges ..... Dr. Michael Foster  
*President, RHN Unified Medical Staff*
  
- Item 27. MUSC Health Catawba Division Dietician Clinical Privileges..... Dr. Michael Foster  
*President, RHN Unified Medical Staff*
  
- Item 28. QAPI Plan 2024-2025..... Dr. Danielle Scheurer  
*Chief Quality Officer, MUSC Health*

**Consent Agenda for Information**

- Item 29. Medical Staff Leadership Committee Charleston ..... Dr. Erik Summers  
*Chief Medical Officer, MUSC Health Charleston*
  
- Item 30. Contracts and Agreements..... Annette Drachman  
*General Counsel*

**MUHA and MUSC Physical Facilities Committee: Terri Barnes, Chair**

**Consent Agenda for Information**

- Item 31. MUSC FY2025 Active Projects >\$250,000 .....David Attard  
*Chief Facilities Officer, MUSC*
  
- Item 32. MUSC Facilities Contracts Awarded .....David Attard  
*Chief Facilities Officer, MUSC*

**MUHA and MUSC Audit, Compliance, and Risk Committee: Tom Stephenson, Chair**

**Consent Agenda for Approval**

- Item 33. Revised Audit, Compliance, and Risk Committee Charter ..... Susan Barnhart  
*Chief Audit Executive*

**Consent Agenda for Information**

Item 34. FY2024 MUSC Conflict of Interest Annual Report..... Annette Drachman  
*General Counsel*

Board of Trustees Credentialing Subcommittee November 2024  
The Medical Executive Committee reviewed the following applicants on November \_\_, 2024  
and recommends approval by the Board of Trustees Credentialing Subcommittee effective November 28, 2024

**Initial Appointment and Clinical Privileges**

Andrew Bonham Stephens, P.A.	Allied Health	Medicine
Brittany Frock, N.N.P.	Allied Health	Pediatrics
Clayton Wagner King, P.A.	Affiliate	Family Medicine
David Logan Barnett, C.R.N.A.	Allied Health	Anesthesiology
Deana Lashley, D.O., M.S.	Active	Pediatrics
Elizabeth Renee Ruhlin, R.D.	Allied Health	MUHA Dietetic Services
Gaby Khoury, M.D., M.B.A.	Active	Urgent Care Telemedicine
Ginger Y. Rodgers, C.R.N.A.	Allied Health	Surgery
Isabella Agnes Gordon, P.A.	Allied Health	Neurosurgery
Jacqueline Sennott, D.O.	Affiliate - Colleague	Medicine
John Derrick George, D.O.	Affiliate	Family Medicine
John Kalu Ijem, M.D.	Affiliate - Colleague	Medicine
Joshua Dale Moran Jiménez, A.P.N.	Allied Health	Psychiatry
Julie Weiss, A.A.	Allied Health	Anesthesiology
Katherine Kennedy Proctor, P.A., B.S.	Allied Health	Medicine
Kathryn Sarah Szczechowski, A.P.N.	Allied Health	Surgery
Kerry Ann Maleska, A.P.N.	Active	Pediatrics
Lauren Ratcliffe, Psy.D.	Active	Neurology
Leah Rose Buffington, A.P.N.	Active	Pediatrics
Leah Rose Buffington, B.S.N., R.N.	Active	Pediatrics
Macy Lee Drew, P.A.	Allied Health	Surgery
Nitesh Jaikishan Ainani, M.D.	Affiliate - Colleague	Medicine
Samyukta Bhattarai, M.D.	Active	Family Medicine
Sarah E Otto, N.P., BSN, B.A.	Allied Health	Psychiatry
Shanda Retta Mae Hofmann, M.S.N., A.P.R.N.	Allied Health	Cardiology
Sydney Elyse Kirk, M.P.A.S.	Allied Health	Neurosurgery
Sydney Grace Ver Steeg, P.A.	Allied Health	Surgery
Taylor P Strowman, P.A.C., M.P.H., B.S.	Allied Health	Medicine
Victor Manuel Diaz-Gonzalez, M.D.	Affiliate - Colleague	Medicine
Victoria Edgington, P.A.	Allied Health	Emergency Medicine
Charles Joseph Court, M.D.	Active – Remote	OGB - Anesthesiology
Jerome Rene Doyen, M.D.	Active – Remote	OGB - Anesthesiology
Joby R. Edmonds, C.R.N.A.	Allied Health - Remote	OGB - Anesthesiology
Moncy T. Mathews, C.R.N.A.	Allied Health - Remote	OGB - Anesthesiology
Bryan Vincent May, M.D., M.B.A.	Active – Remote	OGB - Anesthesiology
John Noland, CRNA	Allied Health - Remote	OGB - Anesthesiology
Hazel Pickering-Luttrell, CRNA	Allied Health - Remote	OGB - Anesthesiology
Paul Pikman DO	Active – Remote	OGB AICU TelebyProxy
Ginger Y. Rodgers, C.R.N.A.	Allied Health - Remote	OGB - Anesthesiology
Leopoldo Rodriguez, M.D.	Active – Remote	OGB - Anesthesiology
Cathy Jean Sheehy, C.R.N.A.	Allied Health - Remote	OGB - Anesthesiology
Jaime Strickland, C.R.N.A.	Allied Health - Remote	OGB - Anesthesiology
Lisa Marie Taylor, MD	Active – Remote	OGB - Radiology Telemedicine

**Reappointment and Clinical Privileges**

Susan Michelle Babb, C.R.N.A.	Allied Health	Anesthesiology
Brandon David Brown, M.D.	Active	Family Medicine
Ali Linnemann Burnette, F.N.P.	Allied Health	Pediatrics
Thomas Karl Byrne, M.D.	Active	Surgery
Nicole Brooks Cain, M.D.	Active	Pediatrics



Shannon Christine Cornell, N.P.	Allied Health	Medicine
William Thomas Creasman, M.D.	Active	Obstetrics & Gynecology
Rebecca Patton Cumbee, P.A.	Allied Health	Urology
Stephen Austin Fann, M.D.	Active	Surgery
Rachel Holmes Fox, C.R.N.A.	Allied Health	Anesthesiology
Jessica Kristen Gardner, A.P.N.	Allied Health	Pediatrics
James A. Lester Glenn, M.D.	Active	Medicine
David Nigel Bruno Lewin, M.D.	Active	Pathology & Lab. Med.
John Christopher Maize, Sr., M.D.	Active	Dermatology
Aislinn Marie McIlvenny, P.A.C.	Allied Health	Surgery
Sandi Lynn McKenzie, M.D.	Active	Pediatrics
Pamela Bowe Morris, M.D.	Active	Medicine
Carla Eleanor Newman, LISW-CP	Allied Health	Psychiatry
Jennifer Lynn Ridgeway, P.A.C.	Allied Health	Surgery
Whitney Hardy Savino, N.N.P.	Allied Health	Pediatrics
Jane E Swing, C.R.N.A.	Allied Health	Anesthesiology
Bruce Harris Thiers, M.D.	Active	Dermatology
Karen Mary van Bakergem, LISW-CP	Allied Health	Pediatrics
Amanda Lauren Watts, P.A.	Allied Health	Pediatrics
Thomas Edward Werth, M.D.	Active	Medicine
Marion Edward Wilson, M.D.	Active	Ophthalmology
Jeanne M Barreira, C.N.M., MSN	Allied Health	Obstetrics & Gynecology
Kathleen Teresa Brady, M.D., Ph.D.	Active	Psychiatry
Michael Craig Browning, C.R.N.A., M.S.N.	Allied Health	Anesthesiology
Alison Paige Bull, B.S., M.S., P.A.C.	Allied Health	Medicine
Rona S Cushman, N.N.P., MSN	Allied Health	Pediatrics
Matthew K. Ewald, P.A.C., M.P.A.S.	Allied Health	Emergency Medicine
April Marie Griffin, F.N.P., BSN	Allied Health	Medicine
James Alexander Hogg, P.A.	Allied Health	Neurology
Lakshmi Devi Katikaneni, M.D.	Active	Pediatrics
Joy Ann Lauerer, D.N.P., PMHCNS, A.P.R.N.	Allied Health	Department of Nursing
Elizabeth Hudson Parker, B.A., M.A.	Allied Health	Psychiatry
Morgan Renee Roberts, P.A.C., M.P.A.S.	Allied Health	Surgery
Jason Cage, C.R.N.A.	Allied Health	Anesthesiology
Nicole Alexandria Cagle-Richardson, M.D.	Affiliate	Pediatrics
John Kevin Corless, M.D.	Active	Medicine
Jacquelyn Joseph Corsi, B.S., P.A.C.	Allied Health	Surgery
Tiffany Ann Doyle, FNP-BC, M.S.N., B.S.N.	Allied Health CFC	Medicine
Jennifer Baker Fleming, P.A.C., M.P.A.S.	Allied Health	Family Medicine
William E. Haley, M.D.	Active	Neurology
Chloe Jackson, P.A., B.S.	Allied Health	Medicine
Amber M. Jarnecke, Ph.D.	Allied Health	Psychiatry
Arni Clayton Nutting, M.D., M.S.	Active	Pediatrics
Gabrielle Shebiro, P.A., B.S.	Allied Health	Orthopaedics
Peter Wilson, P.A., M.A.	Allied Health	Emergency Medicine

### Change in Privileges

Teresa J. Carleton, M.D.	Surgery – Sedation	Active – Remote
Anthony Carnicelli, M.D.	Medicine – Cardiology	Active
Edward O’Bryan, M.D.	Medicine – General Internal Medicine	Active
Kelsie Goodwin, F.N.P.	Medicine – Cardiology	Allied Health
Marc Krzystek, P.A.C.	Medicine – Cardiology	Allied Health
Eltiprise Kosobud-Sossamon, N.P.	Neurology	Allied Health
Ethan Clontz, P.A.	Neurosurgery	Allied Health

Myranda Murphy Valyear, P.A.  
Bradley Irvin, P.A.

Medicine  
Medicine

Allied Health  
Allied Health

END

Initial Appointment and Clinical Privileges		
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Mary Sue Kuchta Brewton, D.O.	Active	Family Medicine
Meghan Behlmer McCarthy, D.N.P.	Allied Health	Neurosurgery
Tahirali Hatim Motiwala, M.D.	Active	Medicine
Sydney Nicole Pye, P.A.	Allied Health	Orthopaedics
Jigme M. Sethi, M.D.	Active	Medicine
Raju K. Sharma, M.D.	Active - Remote	Telemedicine Radiology
Mila Berdecia, M.D.	Active - Remote	Hospitalist
John Alton Traynham, M.D.	Affiliate - Colleague	Pediatrics
Philip James McGaha, M.D.	Affiliate - Colleague	Pediatrics
Predesh Parasseril Jose, M.B.B.S., M.D.	Active	Dermatology
Andrew Bottcher NeSmith, M.D., M.P.H.	Active	Medicine
Elizabeth Messina, N.P.	Allied Health	Pediatrics
Heather Bunch, P.A.	Allied Health	Surgery
Taryn Elizabeth Tyner, M.D.	Affiliate - Colleague	Pediatrics
Allison Renee Kint, P.A.	Allied Health	Medicine
Allison Marie Wade, P.A.	Allied Health	Surgery
Pamela Lee Streck, M.S.N., A.P.R.N.	Allied Health	Medicine - Hematology/Oncology
Sydney Elyse Kirk, M.P.A.S	Allied Health	Neurosurgery
Taylor Parker Strowman, P.A.C.	Allied Health	Medicine
Yahaida Rimola-Dejesus, D.O.	Active	Family Medicine
Thomas Plyler Hamilton, M.D.	Allied Health - Colleague	Pediatrics
Tori Alyssa Marks, P.A.	Allied Health	Surgery
Kennedy Goode Holcombe, M.S.N.,	Allied Health	Medicine
Brianna Belle Cook, A.P.R.N.	Allied Health	Medicine
Christopher Eric Webb, A.C.N.P.	Allied Health	Surgery
Kristen Lee Overcash, P.A.C.	Allied Health - Colleague	Pediatrics
Eleanor Mullen, C.R.N.A.	Allied Health	Anesthesiology
Deana Kay Lashley, D.O.	Active	Pediatrics
Timothy Robert Buttram, P.A., M.A.	Affiliate - Colleague	Pediatrics
James Taylor Keen, P.A.	Allied Health	Medicine
Elizabeth Nichole Adkison, D.N.P., F.N.P.	Allied Health	Family Medicine
Todd Raymond Vasko, M.D., B.S.	Affiliate - Colleague	Pediatrics
Amanda Louise Clark, N.P.	Allied Health - Colleague	Pediatrics
Wilmington Gregory Martin, M.D.	Affiliate - Colleague	Pediatrics
John Scott Stadalsky, M.D.	Affiliate - Colleague	Pediatrics
Jennifer Anne Hyde, N.P.	Allied Health - Colleague	Pediatrics
Micah Todd Vasko, P.A.C.	Allied Health - Colleague	Pediatrics
David West Ivey, D.M.D.	Active	Oral & Maxillofacial Surgery
Jill Cater Aiken, M.D.	Affiliate	Pediatrics
Maegan Elizabeth Pruitt, MSN, FNP	Allied Health	Dermatology
Abbey Josephine Harris, N.P.	Active	Pediatrics
Erin Dorman, LISW	Allied Health	Psychiatry
Megan Virginia Tomlin, M.S., R.D.	Allied Health	MUHA Dietetic Services
Katherine Liang, M.D.	Active	Emergency Medicine
Farrin Freeman, N.P.	Allied Health	
Rebeca Salzer Ferguson, D.N.P.		
Anna Harper Tucker, M.D.	Affiliate - Colleague	Pediatrics
Lauren Conrad Knobloch, A.C.N.P.	Allied Health	Medicine
Lauren Kate Bergman, D.N.A.P., C.R.N.A.,	Allied Health	Anesthesiology
Melissa Jane Livingston, F.N.P.	Allied Health	Medicine - Hematology/Oncology
Evelyn Elizabeth Berry, N.P., MSN	Allied Health - Remote	Urology
Star Bresee, CRNA	Allied Health - Remote	Anesthesiology
Ariel Brigman, NP	Allied Health - Remote	Pediatrics
Elizabeth Conyers, PA	Allied Health - Remote	Emergency Medicine
Rose Marie Di Peppi, D.O.	Active - Remote	Pediatrics

Kathy L. Gunter, CRNA	Allied Health - Remote	Anesthesiology
John Holeman, M.D.	Active - Remote	Hospitalist
Yoel Kim, M.D.	Active - Remote	Telemedicine Radiology
Nicole Linfield, NP	Allied Health - Remote	Neonatal
Martin Padgett, CRNA	Allied Health - Remote	Anesthesiology
Sara Rose Peters, P.A.	Allied Health - Remote	Surgery
La'Shieka S. Pharr, CRNA	Allied Health - Remote	Anesthesiology
Jason Welch, CRNA	Allied Health - Remote	Anesthesiology

### Reappointment and Clinical Privileges

Samuel Hunt McNulty, M.D.	Affiliate CFC - Colleague	Medicine
Manuel Augusto Valdebran Canales, M.D.	Active	Dermatology (Board Eligible, Academic
Kelly Fischer Celek, P.A.C., M.M.S.	Allied Health	Orthopaedics
Nicholas Stephen Honko, Jr., M.D.	Active	Medicine
Thomas Gerard Di Salvo, M.D., M.P.H.,	Active	Cardiology
Elizabeth Neagley Johnson, R.D., M.A.	Allied Health	Medicine
Richard Brandon Snider, A.P.R.N., MSN,	Allied Health	Neurosurgery
Matthew Phillip Jones, F.N.P.	Allied Health - Colleague	Pediatrics
Samuel Hunt McNulty, M.D.	Affiliate CFC - Colleague	Medicine
Mary Catherine Gill, D.N.P., A.P.R.N., B.B.A.	Allied Health	Neurology
Alyson Nicole Honko, M.D.	Active	Medicine
Michael A Sugarman, Ph.D.	Allied Health	Neurology
Jennifer G. Caldwell, C.R.N.A.	Allied Health	Anesthesiology
Carmen H. Dooley, N.N.P., M.S.N.	Allied Health	Pediatrics
Russell William Chapin, M.D.	Active	Radiology
Charles Andrew Daly, M.D.	Active	Orthopaedics
Eric Clinton Bass, D.O.	Active	Radiology
Brenda Anita Edmond, LISW-CP	Allied Health	Psychiatry
Mark Stork George, M.D.	Active	Psychiatry
Matthew Thomas Beauregard, P.A.	Allied Health - Colleague	Medicine
Beth Lynn Bohara, N.N.P.	Allied Health	Pediatrics
Jeffrey Sullivan Bush, M.D.	Active	Emergency Medicine
Gary Steven Gilkeson, M.D.	Active	Medicine
James Kyle Comley, C.R.N.A.	Allied Health	Anesthesiology
Shean J. Aujla, M.D.	Active	Pediatrics
Rachel Kelly Ikert, C.R.N.A.	Allied Health	Anesthesiology
Dorothea Denise Jenkins, M.D.	Active	Pediatrics
Christopher Hannegan, M.D.	Active	Radiology
Brenda Joyce Hoffman, M.D.	Active	Medicine
Michael Robert Gold, M.D., Ph.D.	Active	Medicine
Rachel Kristin Beeks, P.A.C.	Allied Health	Emergency Medicine
Jenna Delany Blandford, C.R.N.A.	Allied Health	Anesthesiology
Rebecca Michelle Cafiero, M.D.	Active	Pediatrics
James Kyle Comley, C.R.N.A.	Allied Health	Anesthesiology
Caitlin Marie Baker, D.N.P.	Allied Health	Anesthesiology
Charlotte Ladner Barron, C.R.N.A.	Allied Health	Anesthesiology
Alexander Wallace Chessman, M.D.	Active	Family Medicine
Annette Louise Cooper, C.R.N.A.	Allied Health	Anesthesiology
Kimberly Hall Dalmau, D.N.P., F.N.P.	Allied Health	Medicine
Carla Kmett Danielson, Ph.D.	Allied Health	Psychiatry
Kimberly Smith Davis, M.D.	Active	Medicine
Earleisha Camille Felder, P.A.C.	Allied Health	Pediatrics
Robert Lee Grubb, III, M.D.	Active	Urology
Constance Guille, M.D., M.S.C.R	Active	Psychiatry
Harriet Settle Hansen, D.O.	Affiliate CFC - Colleague	Family Medicine
Dana Marie Huber, C.R.N.A.	Allied Health	Anesthesiology
Allison Leach Hutcheson, F.N.P.	Allied Health - Colleague	Medicine

Elizabeth A Jennings, C.R.N.A.	Allied Health	Anesthesiology
Holly Carol King, C.R.N.A.	Allied Health	Anesthesiology
Kara Chantal Leyzac, Au.D., Ph.D.	Allied Health	Otolaryngology
Kelli Gregg Maddox, M.S.N.	Allied Health	Pediatrics
Candace Marie Nogues, F.N.P.	Allied Health	Neurosurgery
Elizabeth Anne Norton, C.R.N.A.	Allied Health	Anesthesiology
Eric James Palecek, M.D.	Active	Medicine
Jennifer Davis Preston, P.A.C.	Allied Health	Emergency Medicine
Catherine E Rubinstein, B.S.N., MSN	Allied Health	Surgery
Heather Renee Ryle, BSN, MSN, D.N.P.	Allied Health	Pediatrics
Michael Ernest Saladin, Ph.D.	Allied Health	Psychiatry
Andrew David Schreiner, M.D.	Active	Medicine
Sarah Elizabeth Stapleton, M.D.	Affiliate CFC - Colleague	Medicine
Mariana Grossi Bessa Szuchmacher, M.D.	Active	Pediatrics
Sharlene D. Wedin, PsyD	Allied Health	Psychiatry
Elizabeth Dougherty Weiland, N.P.	Allied Health	Medicine
Gabrielle Anna Amarante, D.N.P.	Allied Health - Colleague	Pediatrics
Lee Scales Glenn, M.D.	Affiliate - Colleague	Pediatrics
Kimberly Dawn Hudson, F.N.P.	Allied Health - Colleague	Obstetrics & Gynecology
Amelia Katelyn Paine, M.P.A.S.	Allied Health	Surgery
Caitlan Walsh Tucker, P.A.	Allied Health - Colleague	Medicine
Hayley Barnett Walter, M.D.	Active	Medicine
Savannah Faye Wawner, P.A.	Allied Health	Pediatrics
Susanna Grace Julian, C.R.N.A.	Allied Health	Anesthesiology
Angela Williamson, CRNA	Allied Health	Anesthesiology

**Change in Privileges**

Colleen Holewa, D.M.D., M.D.	Oral & Maxillofacial Surgery	Removing: Moderate & Deep Sedation
Kimberly Kicielinski, M.D.	Neurosurgery	Removing: Use of Robotic Assist
Abhay Varma, M.B.B.S.	Neurosurgery	Removing: Use of Robotic Assist
Shelly-Ann Dakarai, M.D.	Pediatrics	Removing: ECMO, Moderate Sedation
Ashley Eason, M.D.	Pediatrics	Removing: Bone Marrow Harvest, Stem Cell
Bethany Evans, N.P.	Pediatrics	Removing: Moderate Sedation
Madeline Gandy, A.P.R.N.	Pediatrics	Removing: NP Moderate Sedation
	Orthopedics	Removing: Comprehensive Pain Management, Acupuncture, Advanced
Alexandra Baker, D.O.		Special Procedures
Caroline Smith, M.D.	Orthopedics	Removing: Comprehensive Pain

END

Board of Trustees Credentialing Subcommittee January 2025  
The Medical Executive Committee reviewed the following applicants on January 22, 2025  
and recommends approval by the Board of Trustees Credentialing Subcommittee effective January 28, 2025

**Initial Appointment and Clinical Privileges**

Cynthia Riley, APRN	Allied Health	Psychiatry
Angela Williamson, CRNA	Allied Health	Anesthesia
Justin Wikle, MD	Active	Anesthesia
Andrew Burke, MD	Active-Remote	OGB-Radiology Telemedicine
Kristen Pfeiffer Nawabi, M.D., B.S.	Active	Cardiology
Mallorie Boswell Greenway, P.A.	Allied Health	Family Medicine
Mary Hunter Stoddard, P.A., B.S.	Allied Health	Medicine
Kieran Coughlin, P.A. – Ovatient	Allied Health	Emergency Medicine
Katherine Liang, M.D. – Ovatient	Active	Emergency Medicine
Lisa Belisle, M.D.	Active	Emergency Medicine
Haley Hani Dickow, P.A.C.	Allied Health	Family Medicine
Chanelle Monique Craig, P.A., M.M.S.	Active	Family Medicine
Dani Blaire Kennedy, P.A.C.	Allied Health	Emergency Medicine
Deborah Willner, P.A.C.	Allied Health	Family Medicine
Chelsey Kight, NP	Allied Health	Family Medicine
Sheena Dionne Middleton, FNP-BC	Active	Emergency Medicine
Stephanie Michelle Stetler, MSN, FNP	Active	Family Medicine
Ashwath Gurusurthi, M.B.B.S	Active	Medicine - Hematology/Oncology
Christopher J. Lashley, D.O., M.S., B.S.	Active	Medicine
Angela Williamson, C.R.N.A., BSN, B.S.	Allied Health	Anesthesiology
Jason Patrick Ulm, M.D.	Active	Surgery
Dionne Fan Peacher, M.D.	Active	Anesthesiology
Amol Sharma, M.D.	Active	Medicine
Justin G. Wikle, M.D.	Active	Anesthesiology
Sekou Taalib Dakarai, D.N.P.	Allied Health	Psychiatry
Jennifer Lauren Duepner, P.A.C.	Allied Health	Dermatology
Audrey Anne Fallon, A.P.R.N.	Allied Health	Surgery
Brittany Lyn Kear, D.N.P.	Allied Health	Neurosurgery
Arthur Duncan Wells Oliphant, P.A.C.	Allied Health	Medicine
Anna Mildred Swanson, P.A.C.	Allied Health	Neurology
Kyra Elizabeth Varano, P.A.C.	Allied Health	Medicine
Parag White, D.N.P.	Allied Health	Surgery
Alessandra M. Villegas-Ferrentino, C.R.N.A.	Allied Health	Anesthesiology
Claire Michelle Barry, P.A.	Allied Health	Neurosurgery
Elizabeth Nichole Adkison, D.N.P., F.N.P.	Allied Health	Family Medicine
Katrina Richelle Riley, A.P.N.	Allied Health	Psychiatry
Lauren Young, LISW-CP	Allied Health	Interdisciplinary Hospital Staff
Lesley Flynt, M.D.	Active	Radiology
Mihaly Benjamin Tapolyai, M.D., Ph.D.	Active	Medicine
Molly Nixon, P.A.C.	Allied Health	Hematology-Oncology
Adrienne Langlais Pruitt, M.D.	Active	Psychiatry
Abigail Pinkston, M.S.W.	Allied Health	Psychiatry
Andrew Burke, MD	Active-Remote	OGB-Radiology Telemedicine
Gwendolyn Cashwell, NP	Allied Health-Remote	OGB-Endocrinology
Devyn Craig, LPC	Allied Health-Remote	OGB-Psychiatry
Jack Linfert, CRNA	Allied Health	OGB-Anesthesiology
Michael Rogers, CRNA	Allied Health	OGB-Anesthesiology

**Reappointment and Clinical Privileges**

Brock Eldridge Altman, C.R.N.A.	Allied Health	Anesthesiology
Kevin James Atchison, C.R.N.A.	Allied Health	Anesthesiology

Andrew Martin Atz, M.D.	Active	Pediatrics
Darrin E. Bizal, N.N.P.	Allied Health	Pediatrics
Joseph Robert Cantey, M.D.	Active	Medicine
Deanna Lauren Caveslio, A.G.N.P.-C	Allied Health	Medicine
Philip Costello, M.D.	Active	Radiology
Alexei Ong DeCastro, M.D.	Active	Family Medicine
Michelle Marie Dehmlow, C.R.N.A.	Allied Health	Anesthesiology
Christopher James Devine, C.R.N.A.	Allied Health	Anesthesiology
Valerian Lancy Fernandes, M.D.	Active	Medicine
Melissa R. Harris, LISW-CP	Allied Health	Psychiatry
Brooke Hendrickson, A.P.R.N.	Allied Health	Surgery
Anthony Marcus Hlavacek, M.D.	Active	Pediatrics
Christine Anne Holmstedt, D.O.	Active	Neurology
Sarah Suzanne Kuhn, M.D.	Active	Psychiatry
Robert Frederick Labadie, M.D., Ph.D.	Active	Otolaryngology
April Lynn Martinez, N.N.P.	Allied Health	Pediatrics
Alexandria Sloane McCutchan, P.A.	Allied Health	Medicine
Rita F. Meyers, C.R.N.A.	Allied Health	Anesthesiology
Roger Beemer Newman, M.D.	Active	Obstetrics & Gynecology
Terrence Xavier O'Brien, M.D.	Active	Medicine
Elizabeth Oddo, M.D.	Active	Pediatrics
Judy L. Osborne, A.P.N.	Allied Health	Obstetrics & Gynecology
Jennifer Flynn Reeves, P.A.C., M.P.A.S.	Allied Health	Surgery
Kenneth J. Ruggiero, Ph.D.	Allied Health	Psychiatry
Elizabeth J. Santa Ana, Ph.D., M.A.	Allied Health	Psychiatry
Richard Ames Saunders, M.D.	Active	Ophthalmology
Milton Joseph Seymour, III, C.R.N.A.	Allied Health	Anesthesiology
Lindzie Durham Smarch, N.P.	Allied Health	Pediatrics
Martin B. Steed, D.D.S.	Active	Oral & Maxillofacial Surgery
Chloe Wojnarowski Stomski, P.A.	Allied Health	Family Medicine
Nichole Tripician Tanner, M.D.	Active	Medicine
Jilian McAlum Thomas, P.A.	Allied Health - Colleague –	Family Medicine
John P. Tressy, LPCS	Allied Health	Psychiatry
Carol Lynn Wagner, M.D.	Active	Pediatrics
Emily Catherine Ware, Pharm.D.	Allied Health	Family Medicine
Jodi L. Weber, C.R.N.A.	Allied Health	Anesthesiology
Lindsey Dill Willis, F.N.P.	Allied Health	Medicine
Susan L. Zayac, D.N.P., F.N.P.	Allied Health	Neurosurgery
Michael Robert Zile, M.D.	Active	Medicine
Leslie Sykes Ancrum, C.R.N.A.	Allied Health	Anesthesiology
Mary Bernadette Gallagher, CNP	Allied Health	Medicine
Aaron James Huber, C.R.N.A.	Allied Health	Anesthesiology
Leslie Runey Schwade, C.R.N.A., BSN	Allied Health	Anesthesiology
Mary Lou Shoemaker, B.A., M.S.W.	Allied Health	Psychiatry
Anthony Michael Sloan, C.R.N.A.	Allied Health	Anesthesiology
Stephanie M. Stansell, Ph.D., M.P.H., B.S.	Allied Health	Family Medicine
Maria Thomae, A.P.N.	Allied Health	Obstetrics & Gynecology
Rachel Maria Williams, C.R.N.A., BSN	Allied Health	Anesthesiology
Misty Marie Corrigan, N.P.	Allied Health	Neurosurgery
Janine Michele Ranko, C.R.N.A.	Allied Health	Anesthesiology
Gerard Anthony Silvestri, M.D., M.S.	Active	Medicine
Sarah Enoch White, C.R.N.A.	Allied Health	Anesthesiology
Amit Agrawal, M.D.	Active	Medicine
Praneeth Baratam, M.B.B.S.	Active	Medicine

Nicholas Ike Batalis, M.D.	Active	Pathology & Lab. Med.
Hilary Jo Bernstein, M.S.W., D.H.A	Allied Health	Psychiatry
Jennifer Michele Braden, M.D.	Active	Pediatrics
Thomas Edward Brothers, M.D.	Active	Surgery
Jessica Carolann Burt, P.A.C.	Allied Health	Psychiatry
Carrie Elizabeth Busch, M.D.	Active	Pediatrics
Lisa Rene Bystry, M.D.	Active	Obstetrics & Gynecology
Leslie Anne Stewart Cerenzia, C.R.N.A.	Allied Health	Anesthesiology
Marc Ivor Chimowitz, M.B., Ch.B.	Active	Neurology
Sarah Strong Clanton, F.N.P.	Allied Health	Medicine
Sarah Mellissa Creed, A.P.N.	Allied Health	Neurology
Rebecca Ann Daffron, M.S.W., LISW-CP	Allied Health	Psychiatry
Ahmed Mahmoud Osman Daoud, M.D.	Active	Medicine
Vanessa Astrud Diaz, M.D., M.S.C.R.	Active	Family Medicine
Jeannie Marie Dodd, A.P.N.	Allied Health	Pediatrics
Jamie Amanda Folsom, A.N.P.	Allied Health	Neurology
Christopher Blake Frazier, C.R.N.A.	Allied Health	Anesthesiology
Erin Elizabeth Gilfoyle, N.P.	Allied Health	Medicine
Jan Marie Griffin, M.D.	Active	Medicine
Eleanor Grace Hardy, P.A.C.	Allied Health	Medicine
Kevin Paul Horn, M.D., Ph.D	Active	Radiology
Carol Gainey Bledsoe Jones, M.D.	Active	Pediatrics
Bridgette P. Kadri, P.A.	Allied Health	Medicine
Hannah Jean Krueger, P.A.C.	Allied Health	Medicine
Patricia Mathias, P.A.C.	Allied Health	Neurosurgery
Patricia Geraty McBurney, M.D., M.S.C.R.	Active	Pediatrics
Kellie Ham McLain, A.N.P.	Allied Health	Medicine
Bonnie Parker McTyre, M.D.	Affiliate - Colleague – Other	Pediatrics
John Stevenson Metcalf, M.D.	Active	Pathology & Lab. Med.
Megan Smith Oxford, F.N.P.	Allied Health - Colleague –	Family Medicine
Jennifer Ruth Palo, N.P.	Allied Health CFC –	Family Medicine
Amanda Blair Price, M.D.	Active	Pediatrics
Tamatha Marie Psenka, M.D.	Active	Family Medicine
Teresa Catherine Rice, M.D.	Active	Surgery
Cassandra Danielle Salgado, M.D.	Active	Medicine
Regan Saxton, C.R.N.A.	Allied Health	Anesthesiology
Cynthia Anna Schandl, M.D., Ph.D.	Active	Pathology & Lab. Med.
Kelli Margaret Shilts, P.A.C.	Allied Health	Otolaryngology
Katherine Culp Silver, M.D.	Active	Medicine
Kristy Lynne Smith, F.N.P.	Allied Health	Radiology
Anne C. Speaks, A.P.R.N., N.N.P.	Allied Health	Pediatrics
Lauree Gail Stark, N.N.P.	Allied Health	Pediatrics
Terrence Earl Steyer, M.D.	Active	Family Medicine
Farah Stokes, F.N.P.	Allied Health	Medicine
James Scott Truelove, M.S.W.	Allied Health	Psychiatry
Lauren Nickels Turner, F.N.P.	Allied Health	Surgery
Karen Menzer Ullian, M.D.	Active	Ophthalmology
Deanna Dooley Vroman, M.D.	Active	Medicine
Debra J. Wallace, M.S.W.	Allied Health	Psychiatry
Cynthia Ann Welsh, M.D.	Active	Pathology & Lab. Med.
Lauren Grace Owens Williams, F.N.P.	Allied Health - Colleague -	Pediatrics
Jack Yang, M.D.	Active	Pathology & Lab. Med.
Anthony Robert Broderick, A.P.R.N., MSN,	Allied Health - Colleague -	Pediatrics
Donna M. Granger, C.R.N.A.	Allied Health - Colleague –	Anesthesiology



Bhishamjit Singh Chera, M.D., B.S.	Active	Radiation Oncology
Angela Nelsen, P.A.	Allied Health	Internal Medicine

**Change in Privileges**

Teresa Rice, MD	Surgery	Removing ICU Privileges
Jean Marie Ruddy, MD	Surgery	Removing ICU and Moderate Sedation
Vanessa Astrud Diaz, M.D., M.S.C.R.	Family Medicine	Removing Family Medicine - Obstetrics
Susan L. Zayac, D.N.P., F.N.P.	Neurosurgery	Removing Limited Emergency Ultrasound

END

**MUSC HEALTH PEE DEE - Credentialing Applications - December 2024**

**MUSC HEALTH FLORENCE**

Practitioner name	Practice Name	Specialty	Status Request	Comments
<b>Initial Appointment and Clinical Privileges;</b>				
William Jackson Perkins, Jr., M.D.	MUSC Florence	Gastroenterology	Active	
Maria Gorneva, M.D.	MUSC Florence	Anesthesiology	Active	
Shaun Patrick Hinen, M.D.	MUSC Florence	Radiology	Active	
Douglas Mark Johnson, D.O.	MUSC Florence	Radiology	Active	
	MUSC Florence			
Areg Levon Mekerian, D.O.		Anesthesiology	Active	
Douglas Stofko, DO	MUSC Florence	Neurosurgery	Active	
Natalie Conde, P.A.C.	MUSC Florence	Emergency Medicine	AHP	
	MUSC Florence			
Ronald Andrew Kolb, P.A.		Emergency Medicine	AHP	
Candida Maria Loiselle, NP	MUSC Florence	Emergency Medicine	AHP	
La'Shieka S. Pharr, C.R.N.A.	MUSC Florence	CRNA	AHP	
	MUSC Florence			
Hazel Marie Pickering-Luttrell, C.R.N.A.		CRNA	AHP	
Nathan Thomas Vernon, CRNA	MUSC Florence	CRNA	AHP	
Jaime Hollingworth Strickland, CRNA	MUSC Florence	CRNA	AHP	
<b>Reappointment and Clinical Privileges</b>				
Ramesh Anand Bharadwaj, M.D.	MUSC Florence	Medicine	Active	
Louise Sutton Boyd, M.D.	MUSC Florence	OB-GYN	Active	
Rakesh Pravin Chokshi, M.D.	MUSC Florence	Orthopedic Surgery	Active	
Steven McDonnell Halus, M.D.	MUSC Florence	Emergency Medicine	Active	
William Dean Lorenz, M.D.	MUSC Florence	Rehabilitation Medicine	Active	
Farhan Syed Shah Maqsood, M.D.	MUSC Florence	Nephrology	Active	
Douglas M. Moeckel, M.D.	MUSC Florence	Neonatology	Active	
Manver Razick, M.D.	MUSC Florence	Gastroenterology	Active	
Emily McDaniel Stonerock, M.D., B.S.	MUSC Florence	OB-GYN	Active	
Edward Allen Tillitz, II, D.O.	MUSC Florence	Hospitalist	Active	
Lorraine Pusser Willcox, M.D.	MUSC Florence	Anesthesiology	Active	
Maddalithirumal Shrinivasa Charyalu, M.D.	MUSC Florence	Hospitalist	Active	
Viral Mehta, M.D.	MUSC Florence	Hospitalist	Active	
Rabindra Sagunathy, M.D.	MUSC Florence	Hospitalist	Active	
Harmohan Singh, M.D.	MUSC Florence	Hospitalist	Active	
Alexander Hyman Cohen, M.D.	MUSC Florence	Family Practice	Courtesy	
Larry Steve Davidson, M.D.	MUSC Florence	Neurosurgery	Courtesy	
Brian Matthew Heaster, M.D.	MUSC Florence	Internal Medicine	Courtesy	
James Mark Lawhon, MD	MUSC Florence	Oral and Maxillofacial Surgery	Courtesy	
Alan Block, D.P.M., M.S.	MUSC Florence	Podiatry	Consulting	

Walter James Evans, M.D.	MUSC Florence	Neurology	Consulting	
Jeffrey Scott Lackey, M.D.	MUSC Florence	Radiology	Consulting	
Susan Michelle Babb, C.R.N.A.	MUSC Florence	CRNA-Anesthesiology	AHP	
John Kokenes, MSN, C.R.N.A.	MUSC Florence	CRNA-Anesthesiology	AHP	
Sollie Lewis Miller, C.R.N.A., M.S.N.A.	MUSC Florence	CRNA-Anesthesiology	AHP	
James M Zorgias, C.R.N.A., M.S.N.A., A.P.R.N.	MUSC Florence	CRNA-Anesthesiology	AHP	
Kristin G. DuBose, MSN, FNP	MUSC Florence	Emergency Medicine	AHP	
Laura Timmons Strickland, PA	MUSC Florence	Orthopaedic Surgery	AHP	
Ekrem Kutluay, M.D.	MUSC Florence	Tele-Neurology (MUSC)	Tele-Medicine By-Proxy	
Hayley Barnett Walter, M.D.	MUSC Florence	Tele-Rheumatology & Immunology	Tele-Medicine By-Proxy	

**Resignations**

David Floyd CRNA				
Cassidy Catron, NP - Emergency Medicine				
Julie Greene CRNA				
sung Wook Choi MD - Anesthesiology				

**MUSC HEALTH MARION**

Practitioner name	Practice Name	Specialty	Status Request	Comments
<b>Initial Appointment and Clinical Privileges;</b>				
Shaun Patrick Hinen, M.D.	MUSC Marion	Radiology	Active	
Douglas Mark Johnson, D.O.	MUSC Marion	Radiology	Active	
Areg Levon Mekerian, D.O.	MUSC Marion	Anesthesia	Active	
Andrew Garrett Burke, M.D.	MUSC Marion	Radiology	Consulting	
Yoel Kim, M.D.	MUSC Marion	Radiology	Consulting	
Natalie Conde, P.A.C.	MUSC Marion	Emergency Medicine	AHP	
Ronald Andrew Kolb, P.A.	MUSC Marion	Emergency Medicine	AHP	
La'Shiekka S. Pharr, C.R.N.A.	MUSC Marion	CRNA-Anesthesiology	AHP	
Hazel Marie Pickering-Luttrell, C.R.N.A.	MUSC Marion	CRNA-Anesthesiology	AHP	
Nathan Thomas Vernon, CRNA	MUSC Marion	CRNA-Anesthesiology	AHP	
Addison Johnson, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Danielle Bowen Scheurer, M.D., M.S.C.R.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Marjorie Caroline Spitznagel, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Mason Thomas Turner, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Taelor Allison Weaver, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Christopher Thomas Cordeiro, MD	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Dustin Kelley Dalton, M.D., M.S.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Shane Patrick Fiust-Klink, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Robert William Harrington, Jr., M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Marc Edward Heincelman, M.D., M.P.H	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Laura Jane Juul, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Benjamin Chapman Kalivas, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Andrew Cuttino McNulty, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Cameron Mitro, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Lyndsay Marie Mueller, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Ernest Etchegaray Murray, VI, M.D., M.S.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Ellen Margaret Nielsen, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Andres Felipe Ospina, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	

Yotam Papo, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Roger Pons, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Emily Helen Reams, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Christopher Tan, M.D., B.S.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Mason James Walgrave, M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
Don Alan Turner, Jr., M.D.	MUSC Marion	Tele-Hospitalist (MUSC)	Tele-ByProxy	
<b>Reappointment and Clinical Privileges;</b>				
Jeffrey Scott Lackey, M.D.	MUSC Marion	Radiology	Active	
Viral Mehta, M.D.	MUSC Marion	Hospitalist	Active	
Rabindra Sagunathy, M.D.	MUSC Marion	Hospitalist	Active	
Edward Allen Tillitz, II, D.O.	MUSC Marion	Hospitalist	Active	
Maddalithirumal Shrinivasa Charyalu, M.D.	MUSC Marion	Hospitalist	Active	
Harmohan Singh, M.D.	MUSC Marion	Hospitalist	Active	
Steven McDonnell Halus, M.D.	MUSC Marion	Emergency Medicine	Courtesy	
Kristin G. DuBose, MSN, FNP	MUSC Marion	Emergency Medicine	AHP	
Sollie Lewis Miller, C.R.N.A., M.S.N.A.	MUSC Marion	CRNA-Anesthesiology	AHP	
James M Zоргias, C.R.N.A., M.S.N.A., A.P.R.N.	MUSC Marion	CRNA-Anesthesiology	AHP	
Ekrem Kutluay, M.D.	MUSC Marion	Tele-Neurology (MUSC)	Tele-ByProxy	
Hayley Barnett Walter, M.D.	MUSC Marion	Immunology	Tele-ByProxy	
<b>Resignations</b>				
David Floyd CRNA				
Cassidy Catron, NP - Emergency Medicine				
Julie Greene CRNA				
<b>MUSC HEALTH BLACK RIVER</b>				
<b>Practitioner name</b>	<b>Practice Name</b>	<b>Specialty</b>	<b>Status Request</b>	<b>Comments</b>
<b>Initial Appointment and Clinical Privileges;</b>				
Shaun Patrick Hinen, M.D.	MUSC Black River	Radiology	Active	
Douglas Mark Johnson, D.O.	MUSC Black River	Radiology	Active	
Areg Levon Mekerian, D.O.	MUSC Black River	Anesthesia	Active	
Andrew Garrett Burke, M.D.	MUSC Black River	Radiology-DivRad	Consulting	
Yoel Kim, M.D.	MUSC Black River	Radiology-DivRad	Consulting	
Candida Maria Loiselle, NP	MUSC Black River	Emergency Medicine	AHP	
Natalie Conde, P.A.C.	MUSC Black River	Emergency Medicine	AHP	
Ronald Andrew Kolb, P.A.	MUSC Black River	Emergency Medicine	AHP	
La'Shieka S. Pharr, C.R.N.A.	MUSC Black River	CRNA-Anesthesiology	AHP	
Hazel Marie Pickering-Luttrell, C.R.N.A.	MUSC Black River	CRNA-Anesthesiology	AHP	
Nathan Thomas Vernon, CRNA	MUSC Black River	CRNA-Anesthesiology	AHP	
Addison Johnson, M.D.	MUSC Black River	Tele-Hospitalist (MUSC)	Telemedicine By Proxy	
Danielle Bowen Scheurer, M.D., M.S.C.R.	MUSC Black River	Tele-Hospitalist (MUSC)	Telemedicine By Proxy	
Marjorie Caroline Spitznagel, M.D.	MUSC Black River	Tele-Hospitalist (MUSC)	Telemedicine By Proxy	
Mason Thomas Turner, M.D.	MUSC Black River	Tele-Hospitalist (MUSC)	Telemedicine By Proxy	
<b>Reappointment and Clinical Privileges;</b>				
Edward Allen Tillitz, DO	MUSC Black River	Hospitalist	Active	
Kristin G. DuBose, MSN, FNP	MUSC Black River	Emergency Medicine	AHP	
Caitlin Altman Jordan, P.A.	MUSC Black River	Family Medicine	AHP	
James M Zоргias, C.R.N.A.	MUSC Black River	CRNA-Anesthesiology	AHP	

<b>Resignation</b>				
David Floyd CRNA				
Cassidy Catron, NP - Emergency Medicine				
Julie Greene CRNA				
<b>MUSC HEALTH LANCASTER</b>				
Practitioner name	Practice Name	Specialty	Status Request	Comments
<b>Initial Appointment and Clinical Privileges; Status : Active</b>				
Areg L. Mekerian, DO	Contract	Anesthesia	Active	
Arinzechukwu Uzoehina, MD	MUSC	Critical Care	Active	
<b>Initial Appointment and Clinical Privileges; Status : Allied Health Practitioner</b>				
Dominique B. Horne, CRNA	MUSC	CRNA	AHP	
La'Shieka S Pharr, CRNA	Contract	CRNA	AHP	
Hazel Pickering-Luttrell, CRNA	Contract	CRNA	AHP	
<b>Initial Appointment and Clinical Privileges; Status : Consulting</b>				
Brian S. Dooreck, MD	Contract	Gastroenterology	Consulting	
William J. Perkins, Jr., MD	Contract	Gastroenterology	Consulting	
Ebele C. Compean, MD	Contract	Tele-Psychiatry	Consulting	
Andrew G. Burke, MD	Contract	Tele-Radiology	Consulting	
Lisa M. Taylor, MD	Contract	Tele-Radiology	Consulting	Temps 11-25-24
Yoel Kim, MD	Contract	Tele-Radiology	Consulting	
<b>Initial Appointment and Clinical Privileges; Status : Telemedicine By-Proxy</b>				
Young Im Lee, MD	Contract	Tele-Critical Care	Telemed-By Proxy	
Paul Pikman, DO	Contract	Tele-Critical Care	Telemed-By Proxy	
<b>Reappointment and Clinical Privileges; Status : Active, Consulting &amp; Courtesy</b>				
William J. Bicket, M.D	Contract	Wound Care	Active	
William Harris, IV, DPM	Carolina Podiatry	Podiatry	Active	
Garrett Colton Kent, MD	MUSC	Family Practice	Active	
Niyati Nathwani, MD	Carolina Blood	Hematology	Active	
Vipul B. Shah, MD	Carolina Heart	Cardiology	Active	
Ebenezer Mante, MD		Pediatrics	Courtesy	
<b>Reappointment and Clinical Privileges; Status: Allied Health Practitioner</b>				
Jenna D. Bender, PA-C	MUSC	Gastroenterology	AHP	
Staci E. Polk, PA-C	MUSC	Obstetrics/Gyn	AHP	
<b>Change in Privilege Request</b>				
Brittany Smith, PA-C	Requests for Midline Placement (Proctoring reviewed by Dept. Chair/Chief)			
<b>Resignations</b>				
Adam Back, MD	Neurosurgery			
Sergio Zamorano, MD	Hospitalist			
Paloma Peralta Espinol, MD	Hospitalist			

Stephen Chow, DO	Hospitalist			
David Floyd, CRNA	CRNA			
<b>MUSC HEALTH CHESTER</b>				
<b>Practitioner name</b>	<b>Practice Name</b>	<b>Specialty</b>	<b>Status Request</b>	<b>Comments</b>
<b>Initial Appointment and Clinical Privileges; Status : Active</b>				
Areg L. Mekerian, DO	Contract	Anesthesiology	Active	
<b>Initial Appointment and Clinical Privileges; Status : Allied Health Practitioner</b>				
Dominque B. Horne	MUSC	CRNA	AHP	
Hazel M.Pickering-Luttrell, CRNA	Contract	CRNA	AHP	
<b>Initial Appointment and Clinical Privileges; Status : Consulting</b>				
Andrew G. Burke, MD	Contract	Tele-Radiology	Consulting	
Lisa M. Taylor, MD	Contract	Tele-Radiology	Consulting	Temps 11-25-24
Yoel Kim, MD	Contract	Tele-Radiology	Consulting	
<b>Initial Appointment and Clinical Privileges; Status : Telemedicine by Proxy</b>				
Rahoul Vijay Ahuja, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Christopher T. Cordeiro, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Dustin K. Dalton, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Shane P. Fiust-Klink, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Robert W. Harrington, Jr., MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Marc E. Heincelman, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Addison Johnson, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Laura Jane Juul, M.D.	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Benjamin C. Kalivas, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Andrew C. McNulty, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Cameron Mitro, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Lyndsay M. Mueller, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Ernest E. Murray, VI, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Ellen M. Nielsen, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Andres F. Ospina, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Yotam Papo, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Roger C Pons, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Emily H. Reams, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Danielle B. Scheurer, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Marjorie C. Spitznagel, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Christopher Tan, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Don Alan Turner, Jr., MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Mason T. Turner, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Mason J. Walgrave, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	
Taelor A. Weaver, MD	MUSC	Tele-Hospitalist	Telemed-By Proxy	

<b>Reappointment and Clinical Privileges; Status: Active</b>				
Peter Papapetrou, MD	MUSC	Anesthesia	Active	
Garrett C. Kent, MD	MUSC	Family Medicine	Active-RHC	
Vipul B. Shah, MD	Carolina Heart	Cardiology	Active	
<b>Reappointment and Clinical Privileges; Status: Allied Health Practitioner</b>				
Evthokia S. Thompson, PA-C	MUSC	Orthopedics	AHP	
<b>Reappointment and Clinical Privileges; Status: Ambulatory/Rural Health Care</b>				
Samuel R. Stone, MD	MUSC	Family Medicine	Active-RHC	
Caitlin A. Jordan, PA-C	MUSC	Family Medicine	AHP-RHC	
Staci E. Polk, PA-C	MUSC	OB/GYN	AHP-RHC	
<b>Reappointment and Clinical Privileges; Status: Courtesy</b>				
William J. Bicket, MD	Contract	Wound Care	Courtesy	
<b>Resignations</b>				
Adam Back, MD	Neurosurgery			
David Floyd, CRNA	CRNA			
<b>MUSC HEALTH COLUMBIA</b>				
Practitioner name	Practice Name	Specialty	Status Request	Comments
<b>Initial Appointment and Clinical Privileges</b>				
Tomosky, Anna PA	Apogee Physicians	Hospitalist	AHP	Temporary Privileges 11/18/2024
Brantley, Glenn NP	MUSC Health Urology	Urology	AHP	Temporary Privileges 12/15/24
Coleman, Cheri CRNA	MUSC Health Anesthesiology	Anesthesiology	AHP	
Giep, Tung MD	MUSC Health Columbia Nursery	Neonatal/Perinatal	Active	
Gomillion, Angelan NNP	MUSC Health Columbia Nursery	Neonatal/Perinatal	AHP	
Gorneva, Maria MD	MUSC Health Anesthesiology	Anesthesiology	Active	Temporary Privileges 12/11/2024
Griggs, Kevin, M.D.	MUSC Health Accel Health	Family Medicine	Active	Pendency Temps 12/15/24
Huff, Lori MD	MUSC Health Columbia Nursery	Neonatology	Active	
Johnson, Douglas MD	MUSC Health Radiology	Radiology	Active	
Lowry, Tara NNP	MUSC Health Columbia Nursery	Neonatal/Perinatal	AHP	
Mathews, Moncy CRNA	MUSC Health Anesthesiology	Anesthesiology	AHP	Temporary Privileges 12/15/24
McLeod, Linda MD	McLeod Womens Center	OB/GYN	Active	
Mekerian, Areg DO	MUSC Health Anesthesiology	Anesthesiology	Active	
Mulkey, Jill NP	MUSC Health Columbia Nursery	Neonatal/Perinatal	AHP	

Munden, Reginald MD	MUSC Health Radiology	Radiology	Active	
Myers, Laura NNP	MUSC Health Columbia Nursery	Neonatal/Perinatal	AHP	
Noland, John CRNA	MUSC Health Anesthesiology	Anesthesiology	AHP	Temporary Privileges 12/1/2024
Pharr, La'shieka CRNA	MUSC Health Anesthesiology	Anesthesiology	AHP	
Pickering-Luttrell, Hazel CRNA	MUSC Health Anesthesiology	Anesthesiology	AHP	Temporary Privileges for 12/2/2024
Plotkin, Jeffrey MD	MUSC Health Anesthesiology	Anesthesiology	Active	
Shiflett, Alanna NNP	MUSC Health Columbia Nursery	Neonatal/Perinatal	AHP	
Unda Rivera, Rafael MD	Kraemer Women's Care	OBGYN	Active	
Williams Dakarai, Shelly-Ann MD	MUSC Health Columbia Nursery	Neonatology	Active	
<b>Reappointment and Clinical Privileges</b>				
Brightbill, Keith M.D.	Carolina Urology Partners	Urology	Active	
Cauthen, Natalie M.D.	MUSC Health Infectious Disease	Infectious Disease	Active	
Fritsch, Valerie M.D.	SC ENT Allergy and Sleep Medicine	Otolaryngology	Active	
Hummel, Melissa M.D.	Three Rivers Medical Associates	Sleep Medicine	Active	
Jacob, Richard P.A.	Midlans Orthopaedics	Orthopedics	AHP	
Kebberly, Rebecca N.P.	Columbia Nephrology	Nephrology	AHP	
Morrisson, Griffin M.D.	Carolina Urology Partners	Urology	Active	
Parker, Emily P.A.	Midlans Orthopaedics	Orthopedics	AHP	
Shealy, Linda N.P.	Heart of Hospice	Family Medicine	AHP	
Thomas III, William M.D.	SC ENT Allergy and Sleep Medicine	Otolaryngology	Active	
Venancio, Daniel James, PA	MUSC Center for Telehealth	Emergency Medicine	AHP	
Walter, Hayley M.D.	MUSC Center for Telehealth	Tele-Rheumatology	By Proxy	
<b>Change in Privileges</b>				
Dakarai, Shelly-Ann MD	MUSC Health Columbia Nursery	Neonatology	Active	Adding Telemedicine privileges
Giep, Tung MD	MUSC Health Columbia Nursery	Neonatology	Active	Adding Telemedicine privileges
Huff, Lori MD	MUSC Health Columbia Nursery	Neonatology	Active	Adding Telemedicine privileges
<b>Proctoring</b>				
Bernadette Goudreau, M.D.	MUSC Health Vascular Surgery Columbia Medical Park DT I	Vascular Surgery	Active	5 cases - Vein Procedures



Keneth Robert Blind, P.A.	MUSC Health Emergency Medicine	Emergency Medicine	AHP	2 cases intubation-extubation
Timothy Killen Adams, M.D.	MUSC Health Anesthesiology	Anesthesiology	Active	Return to work plan
<b>Resignations</b>				
Alexis Stroman, M.D.	Apogee Physicians	Hospitalist	Active	Provider no longer with Apogee
Roy Smith, NP	MUSC Health Emergency Medic	Emergency Medicine	AHP	Provider no longer with MUSC
David Floyd, CRNA	MUSC Health Anesthesiology	Anesthesiology	AHP	Provider no longer with MUSC
Sung, Choi, M.D	MUSC Health Anesthesiology	Anesthesiology	AHP	Provider no longer with MUSC
<b>MUSC HEALTH KERSHAW</b>				
<b>Practitioner name</b>	<b>Practice Name</b>	<b>Specialty</b>	<b>Status Request</b>	<b>Comments</b>
<b>Initial Appointment and Clinical Privileges</b>				
Coleman, Cheri CRNA	MUSC Health Anesthesiology	Anesthesia	AHP	
Compean, Ebele MD	River Region Psychiatry Associates	Psychiatry	Active	
Doyen, Jerome MD	Innovative Anesthesia Staffing	Anesthesia	Active	
Johnson, Douglas MD	MUSC Radiology	Radiology	Active	
Jones, Sandra PMHNP	River Region Psychiatry Associates	Psychiatry	AHP	
Lee, Young MD	Hicuity Health	Tele-Critical Care	By Proxy	
Mathews, Moncy CRNA	Midwest Anesthesia Alliance	Anesthesia	AHP	
Mulkey, Jill NP	MUSC Health Women's Center	Neonatology	AHP	
Munden, Reginald MD	MUSC Health Radiology	Radiology	Active	
Noland, John CRNA	Midwest Anesthesia Alliance	Anesthesia	AHP	
Pharr, La'shieka CRNA	Innovative Anesthesia Staffing	Anesthesia	AHP	
Pickering-Luttrell, Hazel CRNA	Midwest Anesthesia Alliance	Anesthesia	AHP	
Pikman, Paul DO	Hicuity Health	Critical Care Telemed	By Proxy	
Singam, Narayana MD	Hicuity Health	Tele Critical Care	By Proxy	
Smith, Martha MD	River Region Psychiatry Associates	Psychiatry	Active	
<b>Reappointment and Clinical Privileges</b>				
Fritsch, Valerie M.D.	SC Ear Nose & Throat	Otolaryngology	Active	
Hummel, Melissa M.D.	Three Rivers Medical Associates	Sleep Medicine	Active	
Kutluay, Ekrem M.D.	MUSC Center for Telehealth	Tele-Neurology	By Proxy	
Thomas III, William M.D.	SC Ear Nose & Throat	Otolaryngology	Active	
Venancio, Daniel James, PA	MUSC Center for Telehealth	Emergency Medicine	AHP	

Walter, Hayley M.D.	MUSC Center for Telehealth	Tele-Rheumatology	By Proxy	
<b>Change In Privilege Request</b>				
Mangipudi, Harish MD	River Region Psychiatry Associates	Psychiatry	Active	Change to telemedicine only
Danzy, Shawndele PMHNP	River Region Psychiatry Associates	Psychiatry	Active	Add telemedicine privileges
Simpson, Ashley PMHNP	River Region Psychiatry Associates	Psychiatry	Active	Add telemedicine privileges
Anderson, Chiquita PMHNP	River Region Psychiatry Associates	Psychiatry	Active	Add telemedicine privileges
<b>Proctoring</b>				
Yarlagadda, Bhavya MD	MUSC Health Kershaw Medical Center	Hospitalist	Active	Endotracheal Intubation, Arterial Line Placement, Central Vein Catheter Insertion
<b>Resignations</b>				
Halford, Jonathan MD	Hicuity Health	Tele-Critical Care	Voluntary Resignation	
Kode, Karthik Ram, MD	Hicuity Health	Tele-Critical Care	Voluntary Resignation	
Floyd, David CRNA	MUSC Health Anesthesiology	Anesthesiology	Voluntary Resignation	
Davis-Atkinson, Jessical	MUSC Health Kershaw Senior Res	PMHNP	Voluntary Resignation	
Mullins, Julie MD	Women's Center	OB/GYN	Voluntary Resignation	



**MUSC HEALTH PEE DEE - Credentialing Applications - January 2025**

**MUSC HEALTH FLORENCE**

<b>Practitioner name</b>	<b>Practice Name</b>	<b>Specialty</b>	<b>Status Request</b>	<b>Comments</b>
<b>Initial Appointment and Clinical Privileges;</b>				
Amy Pusser Murrell, MD	MUSC Florence	Surgery	Active	
Cary Lloyd Brewton, D.O.	MUSC Florence	Surgery	Active	
Keith Charles Player, M.D.	MUSC Florence	Surgery	Active	
Alex DiBona, M.D.	MUSC Florence	Radiology	Active (MUSC Radiology)	
Brittany Lynette Dobson, M.D.	MUSC Florence	Radiology	Active (MUSC Radiology)	
Samuel Lloyd Karns, M.D.	MUSC Florence	Radiology	Active (MUSC Radiology)	
Dino Peter Massoglia, M.D., Ph.D., M.S.	MUSC Florence	Radiology	Active (MUSC Radiology)	
Florin M Orza, M.D.	MUSC Florence	Anesthesia	Active	
Darryl Randolph Pauls, M.D., M.H.A.	MUSC Florence	Radiology	Active (MUSC Radiology)	
Vivek Singh, M.D.	MUSC Florence	Radiology	Active (MUSC Radiology)	
John Scott Walton, MD	MUSC Florence	Anesthesiology	Active (MUSC Radiology)	
Felicia Anne E. DeNittis, P.A.	MUSC Florence	Emergency Medicine	AHP	
Michelle Yearly Miller, C.R.N.A.	MUSC Florence	Anesthesiology	AHP	
Jack Linfert, CRNA	MUSC Florence	Anesthesiology	AHP	
Star Bresee, C.R.N.A.	MUSC Florence	Anesthesiology	AHP	
Jeremy Erwin Garrard, N.P.	MUSC Florence	Emergency Services	AHP	
Barrett Jay Littell, C.R.N.A.	MUSC Florence	Anesthesiology	AHP	
Michael Wayne Rogers, C.R.N.A.	MUSC Florence	Anesthesiology	AHP	
Victoria Edgington, P.A.	MUSC Florence	Tele-Emergency Medicine	Telemedicine By-Proxy	
<b>Reappointment and Clinical Privileges</b>				
Alecia Rosemarie Anyim, M.D., M.B.A.	MUSC Florence	Hospitalist	Active	
W Shawn Conwell, M.D.	MUSC Florence	Radiology	Active	
Jamie Scott Falkowitz, D.O.	MUSC Florence	Emergency Medicine	Active	
John Alexander Johnson, M.D., M.B.A., B.S.	MUSC Florence	Hospitalist	Active	
Jeremy Andrew Rowell, M.D.	MUSC Florence	Emergency Medicine	Active	
Joshua Dee Tavernier, M.D.	MUSC Florence	Radiology	Active	
William Earl Wheeler, M.D.	MUSC Florence	Surgery	Active	
John Dubose, MD	MUSC Florence	Hospitalist	Active	
Ramzy Al Hourany, MD	MUSC Florence	Pulmonary Disease	Active	
David Bartholomew Blalock, MD	MUSC Florence	Hospitalist	Active	
Wael Ghalayini, MD	MUSC Florence	Hematology/Oncology	Active	
Prabal Kumar, MD	MUSC Florence	Cardiology	Active	
Amangeldi Rahmanov, MD	MUSC Florence	Hospitalist	Active	
Honnie Spencer, MD	MUSC Florence	Hospitalist	Active	
Arun Grover, MD	MUSC Florence	Hospitalist	Active	
Michelle Butterworth, DPM	MUSC Florence	Podiatry	Active	
Thomas Alfred Pacicco, M.D., M.A., B.S.	MUSC Florence	Radiology	Consulting	

Julie Scott Webster, M.D.	MUSC Florence	Radiology	Consulting	
Ian Michael Carrese, P.A.C., B.A.	MUSC Florence	Pulmonology	AHP	
Joby Edmonds, CRNA	MUSC Florence	Anesthesiology	AHP	
Daniel James Venancio, P.A.C., M.P.A.S.	MUSC Florence	Tele-Emergency Medicine	Telemedicine By-Proxy	

<b>Resignations</b>				
Michael Munson CRNA				
Bogdan Mihai Irimies, D.O. - Emergency Medicine				
Omar Alexander, MD - Hospitalist				
Ashley Primus, MD - Hospitalist				
Aleta Marie McGough, M.D. - Tele-Psychiatry				
David Matthew Gaggini, C.R.N.A.				
Christopher Kent Jensen, D.O.				

**MUSC HEALTH MARION**

Practitioner name	Practice Name	Specialty	Status Request	Comments
<b>Initial Appointment and Clinical Privileges;</b>				
Brittany Lynette Dobson, M.D.	MUSC Marion	Active	Radiology (MUSC Radiology)	
Alex DiBona, M.D.	MUSC Marion	Active	Radiology (MUSC Radiology)	
Samuel Lloyd Karns, M.D.	MUSC Marion	Active	Radiology (MUSC Radiology)	
Dino Peter Massoglia, M.D., Ph.D., M.S.	MUSC Marion	Active	Radiology (MUSC Radiology)	
Florin M Orza, M.D.	MUSC Marion	Active	Anesthesia	
Darryl Randolph Pauls, M.D., M.H.A.	MUSC Marion	Active	Radiology (MUSC Radiology)	
Vivek Singh, M.D.	MUSC Marion	Active	Radiology (MUSC Radiology)	
Sarah Jess, M.D.	MUSC Marion	Consulting	Tele-Radiology By-Proxy (Div Rad)	
Felicia Anne E. DeNittis, P.A.	MUSC Marion	AHP	Emergency Medicine	
Jack Linfert, CRNA	MUSC Marion	Anesthesiology	AHP	
Michelle Yearly Miller, C.R.N.A.	MUSC Marion	AHP	Anesthesia	
Yvonne Styles, MSN, FNP	MUSC Marion	AHP	Medicine (Marion Swing Bed)	
Star Bresee, C.R.N.A.	MUSC Marion	AHP	Anesthesia	
Jeremy Erwin Garrard, N.P.	MUSC Marion	AHP	Emergency Medicine	
Michael Wayne Rogers, C.R.N.A.	MUSC Marion	AHP	Anesthesia	
Victoria Edgington, P.A.	MUSC Marion	Tele-Emergency Medicine	Telemedicine By-Proxy	

<b>Reappointment and Clinical Privileges;</b>				
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Daniel Ng, MD	MUSC Marion	Active	Cardiology	
Arun Grover, MD	MUSC Marion	Active	Hospitalist	
Honnie Spencer, MD	MUSC Marion	Active	Hospitalist	
Alecia Rosemarie Anyim, M.D., M.B.A.	MUSC Marion	Active	Hospitalist	
Jamie Scott Falkowitz, D.O.	MUSC Marion	Active	Emergency Medicine	
John Alexander Johnson, M.D., M.B.A., B.S.	MUSC Marion	Active	Hospitalist	
Jon Dubose, MD	MUSC Marion	Active	Hospitalist	
Joshua Dee Tavernier, M.D.	MUSC Marion	Active	Radiology	
W Shawn Conwell, M.D.	MUSC Marion	Consulting	Radiology	
Daniel James Venancio, P.A.C., M.P.A.S.	MUSC Marion	Tele-Emergency Medicine	Telemedicine By-Proxy	
<b>Resignations</b>				
Bogdan Mihai Irimies, D.O. - Emergency Medicine				
Paul Hess NP - Emergency Medicine				
Aleta Marie McGough, M.D. - Tele-Psychiatry				
David Matthew Gaggini, C.R.N.A.				
Christopher Kent Jensen, D.O.				
<b>MUSC HEALTH BLACK RIVER</b>				
<b>Practitioner name</b>	<b>Practice Name</b>	<b>Specialty</b>	<b>Status Request</b>	<b>Comments</b>
<b>Initial Appointment and Clinical Privileges;</b>				
Alex DiBona, M.D.	MUSC Black River	Radiology	Active (MUSC Radiology)	
Brittany Lynette Dobson, M.D.	MUSC Black River	Radiology	Active (MUSC Radiology)	
Samuel Lloyd Karns, M.D.	MUSC Black River	Radiology	Active (MUSC Radiology)	
Dino Peter Massoglia, M.D., Ph.D., M.S.	MUSC Black River	Radiology	Active (MUSC Radiology)	
Florin M Orza, M.D.	MUSC Black River	Anesthesia	Active	
Darryl Randolph Pauls, M.D., M.H.A.	MUSC Black River	Radiology	Active (MUSC Radiology)	
Vivek Singh, M.D.	MUSC Black River	Radiology	Active (MUSC Radiology)	
Sarah Jess, M.D.	MUSC Black River	Radiology	Consulting ((Div Rad)	
Felicia Anne E. DeNittis, P.A.	MUSC Black River	Emergency Medicine	AHP	
Michelle Yearty Miller, C.R.N.A.	MUSC Black River	Anesthesiology	AHP	
Jack Linfert, CRNA	MUSC Black River	Anesthesiology	AHP	
Star Bresee, C.R.N.A.	MUSC Black River	Anesthesiology	AHP	
Jeremy Erwin Garrard, N.P.	MUSC Black River	Emergency Medicine	AHP	
Michael Wayne Rogers, C.R.N.A.	MUSC Black River	Anesthesiology	AHP	
Victoria Edgington, P.A.	MUSC Black River	Tele-Emergency Medicine	Telemedicine By-Proxy	
<b>Reappointment and Clinical Privileges;</b>				
Michelle Butterworth, MD	MUSC Black River	Podiatry	Active	
Jonathan Millard, MD	MUSC Black River	Emergency Medicine	Active	
Jeremy Rowell, MD	MUSC Black River	Emergency Medicine	Active	
W Shawn Conwell, M.D.	MUSC Black River	Radiology	Active	
Steven McDonnell Halus, MD	MUSC Black River	Emergency Medicine	Active	

Alan Block, DPM	MUSC Black River	Podiatry	Active	
Jon DuBose, M.D.	MUSC Black River	Hospitalist	Active	
Jamie Scott Falkowitz, D.O.	MUSC Black River	Emergency Medicine	Active	
Joshua Dee Tavernier, M.D.	MUSC Black River	Radiology	Active	
Jeffrey Scott Lackey, M.D.	MUSC Black River	Radiology	Consulting	
Thomas Alfred Pacicco, M.D., M.A., B.S.	MUSC Black River	Radiology	Consulting	
Julie Scott Webster, M.D.	MUSC Black River	Radiology	Consulting	
Ekrem Kutluay, M.D.	MUSC Black River	Tele-EEG	Telemedicine By-Proxy	
Daniel James Venancio, P.A.C., M.P.A.S.	MUSC Black River	Tele-Emergency Medicine	Telemedicine By-Proxy	
<b>Resignation</b>				
Bogdan Mihai Irimies, D.O. - Emergency Medicine				
Paul Hess NP - Emergency Medicine				
Aleta Marie McGough, M.D. - Tele-Psychiatry				
Christopher Kent Jensen, D.O.				
<b>MUSC HEALTH CATAWBA - Credentialing Applications - January 2025</b>				
<b>MUSC HEALTH LANCASTER</b>				
<b>Practitioner name</b>	<b>Practice Name</b>	<b>Specialty</b>	<b>Status Request</b>	<b>Comments</b>
<b>Initial Appointment and Clinical Privileges; Status : Active</b>				
Florin M. Orza, MD	Contract	Anesthesia	Active	
Zeeshan Azeem, MD	MUSC	Nephro-Transplant	Active	Temporary Privileges Granted 1/3/25
<b>Initial Appointment and Clinical Privileges; Status : Allied Health Practitioner</b>				
Star Bresee, CRNA	Contract	CRNA	AHP	
Barrett J. Littell, CRNA	Contract	CRNA	AHP	
Michael W. Rogers, CRNA	Contract	CRNA	AHP	
Daniel Benton, NP	MUSC	Hospitalist	AHP	Temporary Privileges Granted 12/23/24
Robert S. Milam, PA-C	MUSC	Hospitalist	AHP	
Valencia Patterson, NP	MUSC	Hospitalist	AHP	
Heidi L. Doresey, PMHNP	River Regional	Psychiatry	AHP	Temporary Privileges Granted 1/14/25
Santana K. Shannon, PMHNP	River Regional	Psychiatry	AHP	Temporary Privileges Granted 1/14/25
<b>Initial Appointment and Clinical Privileges; Status : Consulting</b>				
Sarah Jess, MD	Diversified	Tele-Radiology	Consulting	
<b>Initial Appointment and Clinical Privileges; Status : Telemedicine By-Proxy</b>				
Prince U. Eleeh, MD	Qler	Tele-Psychiatry	Consulting	
Megan E. Dery, DO	Qler	Tele-Psychiatry	Consulting	
Sophia A. Lincoln, MD	Qler	Tele-Psychiatry	Consulting	
<b>Reappointment and Clinical Privileges; Status : Active, Consulting &amp; Courtesy</b>				
Jamie S. Falkowitz, DO	MUSC	Emerg. Medicine	Active	
Julie S. Webster, MD	MUSC	Radiology	Active	
John Fassler, MD	Nephro Assoc	Nephrology	Active	
Zafar Iqbal, MD	Carolina Heart	Cardiology	Active	

Sashi Naidu, MD	Carolina Blood	Hema/Oncology	Active	
Rajesh Rohilla, MD	MUSC	Hospitalist	Active	
Robert M. Doline, MD	Southeast Rad	Rad. Oncology	Consulting	
Rosha S. Prabhu, MD	Southeast Rad	Rad. Oncology	Consulting	
Swapna Paladugu, MD	MUSC	Palliative Care	Consulting	
William E. Wheeler, MD	Contract	Wound Care	Consulting	
Nicholas Wegner, DMD	Carolina Oral	Oral & Maxioll	Courtesy	
Timothy J. Kelly, MD	CEENTA	Otolaryngology	Courtesy	
<b>Reappointment and Clinical Privileges; Status : Telemedicine By Proxy</b>				
Daniel J. Venancio, PA-C	MUSC	Tele-Medicine	Consulting	
James C. Lamousin, MD	Qler	Tele-Psychiatry	Consulting	
<b>Reappointment and Clinical Privileges; Status: Allied Health Practitioner</b>				
David Demby, FNP-C	Contract	Wound Care	AHP	
Brittany L. Smith, PA-C	MUSC	Interv. Rad/ER	AHP	
<b>Resignations</b>				
Aravind Viswanathan, MD	Urology			
Tonya Washington, MD	Hospitalist			
Swapna Patel, MD	Hospitalist			
Jenna Warden, NP	Hospitalist			
Cyril Forcha, NP	Hospitalist			
Kelash K. Punjanbi, MD	Hospitalist			
<b>MUSC HEALTH CHESTER</b>				
<b>Practitioner name</b>	<b>Practice Name</b>	<b>Specialty</b>	<b>Status Request</b>	<b>Comments</b>
<b>Initial Appointment and Clinical Privileges; Status : Active</b>				
Florin M . Orza	Contract	Anesthesia	Active	
<b>Initial Appointment and Clinical Privileges; Status : Allied Health Practitioner</b>				
Star Bresee, CRNA	Contract	CRNA	AHP	
Daniel Benton, NP	MUSC	Hospitalist	AHP	Temporay Privileges Granted 12/23/24
Gini Moore, NP	MUSC	Hospitalist	AHP	
Robert S. Milam, PA-C	MUSC	Hospitalist	AHP	
<b>Initial Appointment and Clinical Privileges; Status : Consulting</b>				
Sarah Jess, MD	Diversified	Tele-Radiology	Consulting	
<b>Initial Appointment and Clinical Privileges; Status : Telemedicine by Proxy</b>				
Prince U. Eleeh, MD	Qler	Tele-Psychiatry	Consulting	
Megan E. Dery, DO	Qler	Tele-Psychiatry	Consulting	
Sophia A. Lincoln, MD	Qler	Tele-Psychiatry	Consulting	
<b>Reappointment and Clinical Privileges; Status: Active</b>				
Jamie S. Falkowitz, DO	MUSC	Emerg. Medicine	Active	
Julie S. Webster, MD	MUSC	Radiology	Active	
<b>Reappointment and Clinical Privileges; Status: Allied Health Practitioner</b>				
David Demby, FNP-C	Contract	Wound Care	AHP	



Brittany Smith, PA-C	MUSC	Interv. Rad / ER	AHP	
<b>Reappointment and Clinical Privileges; Status: Ambulatory / Rural Health Care</b>				
Swapna Paladugu, MD	MUSC	Family Medicine	Active-AMB RHC	
<b>Reappointment and Clinical Privileges; Status: Telemedicine By Proxy</b>				
Daniel J. Venancio, PA-C	MUSC	Tele-Hospitalist	Consulting	
James C. Lamousin, MD	Qler	Tele-Psychiatry	Consulting	
<b>Resignations</b>				
Aravind Viswanathan, MD	Urology			
Tonya Washington, MD	Hospitalist			
Jenna Warden, NP	Hospitalist			
Cyril Forcha, NP	Hospitalist			
<b>MUSC HEALTH MIDLANDS - Credentialing Applications - January 2025</b>				
<b>MUSC HEALTH COLUMBIA</b>				
<b>Practitioner name</b>	<b>Practice Name</b>	<b>Specialty</b>	<b>Status Request</b>	<b>Comments</b>
<b>Initial Appointment and Clinical Privileges</b>				
Mala Freeman-Kwaku, M.D.	MUSC Health Women's Health - Lancaster	OBGYN	Active	
Orville Hugh Dyce, M.D.	Black Creek Consultants	Sleep Medicine	Active	
Jeffrey Davis Hook, M.D.	MUSC Accel Health	Internal Medicine	Active	Temporary Privileges Granted 12/29/24
Madelene Carroll Lewis, M.D.	MUSC Health Radiology	Radiology	Active	
Kevin Webster Dickey, M.D.	MUSC Health Radiology	Radiology	Active	
Kalai Chellam Parthiban, M.D.	Apogee	Hospitalist	Active	
Christopher David Perry, M.D.	MUSC Health Pulmonary and Sleep Medicine	Pulmonology	Active	
Hannah Hockley, R.D., B.Sc.	MUSC Health Surgical Associates	Psychiatry	AHP	
Star Bresee, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP	
Joshua David Anderson NP	MUSC Health Urology	Urology	AHP	Temporary Privileges Granted 1/26/25
Nicole Beck Layfield, NNP	MUSC Health Neonatal	Neonatology	AHP	
Christina Jocklene Leilani Edwards, MSN, A.G.N.P.-C	MUSC Health Urology	Urology	AHP	Temporary Privileges Granted 12/16/2025
Hannah Matteson Waddell, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP	
Victoria Edgington, P.A.	MUSC Centers of Telehealth	Telemedicine By-Proxy - PA	By Proxy	
<b>Reappointment and Clinical Privileges</b>				



Jamie Scott Falkowitz, D.O.	MUSC Health Emergency Medicine	Emergency Medicine- Fairfield Campus	Active	
Kayla Mae Humenansky, D.O.	Smythe & Humenansky Pl	Plastic Surgery	Active	
David Edward Krusling, M.D.	MUSC Health Emergency Medicine	Emergency Medicine	Active	
Seth Shawn Molloy, D.O., M.Sc.	Midlands Orthopedics and Neurosurgery	Neurosurgery	Active	
Prakash Nagesh Prabhu, M.D.	Columbia Nephrology Associates	Nephrology	Active	
Kaoru Joan Pridgen, M.D.	Three Rivers Medical Associates	Family Medicine	Active	
Jeremy Andrew Rowell, M.D.	MUSC Health Emergency Medicine	Emergency Medicine	Active	
Tasha Matthews Boone, M.D.	Three Rivers Medical Associates	Family Medicine	Courtesy	
Alta M Jordan, N.P.	MUSC Health Heart & Vascular	Cardiovascular Disease	AHP	
Jillian Marie Press, MSN, B.S.N., B.S.	MUSC Health Emergency Medicine	Emergency Medicine	AHP	
Joseph Ryan Sturkie, P.A.	MUSC Health Emergency Medicine	Emergency Medicine	AHP	
James Christian Lamousin, M.D.	QLER	Telepsychiatry - MD/DO	By Proxy	
Nathan Thomas Vernon, C.R.N.A.	MUSC Health Anesthesiology	Anesthesiology	AHP	
<b>Proctoring</b>				
Bernadette Goudreau, M.D.	MUSC Health Vascular Surgery Columbia Medical Park DT I	Vascular Surgery	Active	5 cases - Vein Procedures
Keneth Robert Blind, P.A.	MUSC Health Emergency Medicine	Emergency Medicine	AHP	2 cases intubation-extubation
Timothy Killen Adams, M.D.	MUSC Health Anesthesiology	Anesthesiology	Active	Return to work plan
<b>Resignations</b>				
Allen, Kathrine CRNA	MUSC Health Mildands Anesthesia	CRNA	AHP	
Floyd, David, CRNA	MUSC Health Mildands Anesthesia	CRNA	AHP	
Snyder, Cindy, CRNA	MUSC Health Mildands Anesthesia	CRNA	AHP	
<b>MUSC HEALTH KERSHAW</b>				
<b>Practitioner name</b>	<b>Practice Name</b>	<b>Specialty</b>	<b>Status Request</b>	<b>Comments</b>

<b>Initial Appointment and Clinical Privileges</b>				
Bresee, Star CRNA	CRNA Locums Jobs	Anesthesia	AHP	
Dickey, Kevin MD	MUSC Health Chaleston	Diagnostic Radiology	Active	
Dyce, Orville MD	Black Creek Medical Consultants, LLC	Sleep Medicine	Active	
Edgington, Victoria PA	MUSC Department of Medicine	Tele-Urgent Care	Active	
Hayes, Michael MD	MUSC Health Columbia Emergency Department	Emergency Medicine	Active	
Lewis, Madelene MD	MUSC Health	Diagnostic Radiology	Active	
Parthiban, Kalai MD	Apogee Physicians	Hospitalist	Active	
Shannon, Santana PMHNP	River Region Psychiatry Associates	Psychiatry	AHP	
Slife, Ryan MD	MUSC Emergency Medicine	Emergency Medicine	Active	Temporary Privileges Granted 1/9/25
Waddell, Hannah CRNA	MUSC Health Anesthesiology	Anesthesia	Active	
<b>Reappointment and Clinical Privileges</b>				
Vernon, Nathan CRNA	Midlands Anesthesia	Anesthesia	AHP	
Krusling, David MD	MUSC Health Midlands Emergency Medicine	Emergency Medicine	Active	
Sturkie, Joseph PA	MUSC Health Midlands Emergency Medicine	Emergency Medicine	AHP	
Lamousin, James MD	QLER Solutions	Tele-psychiatry	Active	
<b>Change In Privilege Request</b>				
Cluver Abbie M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
DiBona Alex M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Dobson Brittany M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Gray Nathaniel M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Hinen Shaun M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Irshad Abid M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Karns Samuel M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw

Leddy Rebecca M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Massoglia Dino M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Munden Reginald M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Paolini Brielle M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Patel Ketu M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Pauls Darryl M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Singh Vivek M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Stewart Courtney M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Vasquez Leonel M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Vento Francis M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
Webster Julie M.D.	MUSC Health Radiology	Diagnostic Radiology	Active	CIP to add Tele-radiology privileges at Kershaw
<b>Proctoring</b>				
Yarlagadda, Bhavya MD	MUSC Health Kershaw Medical Center	Hospitalist	Active	Endotracheal Intubation, Arterial Line Placement, Central Vein Catheter Insertion
<b>Resignations</b>				
Kode, Kathik, MD	Hicuity Health	Tele-Critical Care	By Proxy	
Halford, Jonathan, MD	MUSC Telehealth	Tele-Neurology	By Proxy	
Davis-Atkinson, Jessica NP	MUSC Health Kershaw Senior Retreat	Mental Health Nurse Pracitioner	AHP	
Allen, Kathrine CRNA	MUSC Health Mildands Anesthesia	CRNA	AHP	
Floyd, David, CRNA	MUSC Health Mildands Anesthesia	CRNA	AHP	

**REGISTERED DIETITIAN  
CATAWBA REGION DIVISION  
(Dec. 2024)**

Name (please print): \_\_\_\_\_

Date: \_\_\_\_\_

**Applicants have the burden of producing information deemed adequate by the Hospital for a proper evaluation of current competence, current clinical activity, and for resolving any doubts related to qualifications for requested privileges.**

**Other requirements**

- Note that privileges granted may only be exercised at the site(s) and/or setting(s) that have sufficient space, equipment, staffing, and other resources required to support the privilege.
- This document is focused on defining qualifications related to the competency to exercise clinical privileges. The applicant must also adhere to any additional organizational, regulatory, or accreditation requirements that the organization is obligated to meet.
- Evidence of current physical and mental ability to perform privileges requested is required of all applicants for privileges.
- **Credentialing and privileging of dietitians is limited to those who will bill professionally for services provided.**

**PLEASE CHECK THE FACILITIES THAT YOU ARE APPLYING**

\_\_\_\_\_ FLORENCE      \_\_\_\_\_ MARION      \_\_\_\_\_ BLACK RIVER

**Registered Dietitian**

**QUALIFICATIONS FOR REGISTERED DIETITIAN**

**Initial Applicants:** To be eligible to apply for Registered Dietitian privileges, the applicant must meet the following criteria:

1. Must hold a baccalaureate or master's degree in human nutrition, Nutrition Education, Foods and Nutrition, Public Health Nutrition, or an equivalent major course of study from an accredited college or university.
2. Must be a Licensed Registered Dietitian in South Carolina.
3. Letter of reference from the Director of the program or Supervising physician

<i>Registered Dietitian Core Privileges</i>	Requested	Granted
<i>May perform a comprehensive nutrition assessment; determine the nutrition diagnosis; plan and implement a nutrition intervention using evidence-based nutrition practice guidelines; and monitor and evaluate an individual's progress toward goals.</i>	<input type="checkbox"/>	<input type="checkbox"/>
<i>May conduct support group session for patients in the hospital and office premises</i>		

**ACKNOWLEDGEMENT OF PRACTITIONER**

I have requested only those privileges for which my education, training, current experience, and demonstrated performance that I am qualified to perform and for which I wish to exercise at MUSC Health Pee Dee Division, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by hospital and medical staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restrictions on the clinical privileges granted to me is waived in an emergency situation, and in such situation, my actions are governed by the applicable section of the medical staff bylaws or related documents.

Applicant Signature: \_\_\_\_\_

Date: \_\_\_\_\_



**MUSC Health**

**QUALITY AND PERFORMANCE**

**IMPROVEMENT (QAPI) PLAN**

**2024 - 2025**

## OVERVIEW:

The Medical University of South Carolina Health System (MUSC Health) is committed to fostering an environment that promotes high-quality care in all its domains: safe, timely, effective, equitable, efficient, and patient-centered, in all locations of care. This commitment has developed into an institutional strategy that aligns governance, managerial, and clinical support functions, and personnel to continually assess our performance and proactively identify opportunities for enhancing quality and safety.

MUSC is comprised of 6 Colleges, MUSC Physicians (practice plan), the MUSC Medical Center (or Medical University Hospital Authority, MUHA), 9 community hospitals, joint ventures, and affiliate partners. The MUSC Health clinical enterprise consists of all entities that are directly related to providing patient care.

This Quality and Performance Improvement (QAPI) Plan establishes the framework and structure for continually and systematically planning, designing, measuring, assessing, and improving the performance of system-wide key functions and processes that support high-quality and safe patient care within the MUSC Health clinical enterprise. The central components of this network are as follows:

- Incorporate quality and safety planning throughout the enterprise;
- Create an organizational structure that allows units to integrate their improvement efforts and collaborate across unit and departmental boundaries;
- Communicate improvement efforts throughout the enterprise to foster institutional learning and encourage innovation and problem-solving at the unit level;
- Assure project prioritization, process design, and redesign are consistent with the mission, vision, and values;
- Foster institutional self-assessment exercises that benchmark our performance against best practices in all facets of quality and safety;
- Promote evidence-based practice and high-value care in all we do;
- Integrate error reduction and reliability procedures in all healthcare processes;
- Integrate the utilization of performance improvement principles in the daily activities of the work place;
- Integrate the principles of High Reliability in all we do;
- Continuously enhance a Culture of Safety (Just Culture, Learning Culture, and Reporting Culture), continuous quality improvement, and leadership engagement in all areas (components of High Reliability; Appendix B);
- Link the education of our students, trainees, and care team members to the science of quality and safety;
- Foster and support innovative approaches to enhance quality and safety;
- Enhance interprofessional team training and team work;
- Foster patient engagement as a safety strategy;
- Encourage care team member wellness and safety programs as a safety strategy;
- Foster research and implementation science that critically examines how to improve quality and safety.

## MUSC Health GOALS:

### Strategic Goal:

We will be South Carolina's most preferred integrated health system

### Operational Goals:

Service: Serving the public with compassion, respect, and excellence

People: Fostering team pride and loyalty

Quality and Safety: Providing high quality and highly reliable patient care across all domains

Finance: Providing the highest value to patients while ensuring financial stability

Growth: Growing to meet the needs of those we serve

Innovation: Developing new ideas and practices

### **MISSION STATEMENTS:**

The MUSC mission statement: To preserve and optimize human life in South Carolina and beyond.  
The Quality mission statement: Leading the pursuit of perfect patient care.

### **VISION STATEMENTS:**

The MUSC vision statement: Leading health innovation for the lives we touch.  
The Quality vision statement: Partnering to achieve perfection, for every patient.

### **ORGANIZATIONAL VALUES:**

The clinical enterprise relies upon a core set of values to achieve its stated mission. These values are as follows:

***Compassion***  
***Teamwork***  
***Diversity***  
***Accountability***  
***Innovation***

### **QUALITY DEFINITION:**

The clinical enterprise adopts the Institute of Medicine's definition of quality which is "the degree to which health services for individuals and populations increase the likelihood of desired health outcomes and are consistent with current professional knowledge". All domains of quality as noted by the IOM are adopted: safe, timely, effective, efficient, equitable, and patient-centered.

### **ORGANIZATIONAL QUALITY REVIEW GOVERNANCE:**

Quality and Safety is an interdisciplinary structure that drives and coordinates all improvement activities of the domains of quality within the enterprise. This structure represents a systematic organization-wide approach to planning for quality results. Through various committees and communication channels, improvement efforts are identified, prioritized, and quantified. There are 5 major councils-committees that govern quality for the system:

- Quality Oversight Council (QOC)
- Divisional Quality Committees
- IMPROVE committee
- QAPI Executive Committee
- Medical Executive Committees (MEC)
- Board of Trustees

#### **Quality Oversight Council (QOC):**

This council is comprised of the most senior leaders in quality, including the Chief Quality Officers from each division, and the System Quality Directors. The team meets monthly to review system and division-level performance, system-level quality improvement project progress, QAPI program assessments, and address any opportunities for improvement (OFIs). More specifically, the QOC:

- Operationalizes improvement activities that are consistent with the MUSC Health Strategic Plan.
- Receives reports and acts on issues and initiatives that address each of the domains of quality.
- Uses performance data in the design and evaluation of new services or programs.
- Oversees organizational proactive risk assessment (example - Failure Mode Effects and Analysis) and ensures appropriate risk reduction activities.
- Allocates financial resources necessary to support organization-wide quality improvement projects.
- Manages the flow of information to ensure effective communication and follow-up.
- Communicates performance assessment information and improvement activities to the MECs and MUSC Board of Trustees.
- Ensures that the quality and safety infrastructure meet regulatory standards.
- Supports QAPIs in meeting organizational goals.

### **Divisional quality committees:**

Each division within MUSC Health has a quality committee, led by the divisional Chief Quality Officer. The divisional quality committee is responsible for reviewing all divisional quality performance, and ensuring goal performance is met. Each divisional quality committee reports performance, goals, barriers, and progress to the QOC at least quarterly.

### **IMPROVE committee:**

All sentinel and serious safety events are governed by the IMPROVE committee. This committee meets weekly and is comprised of ICCE, divisional, and senior leaders who are responsible for approving the launch, progression, and closure of all system-wide IMPROVE projects. All significant events are investigated by MUSC Health risk-safety team, by means of a thorough and credible Root Cause Analysis (RCA) to determine whether the events are deemed a sentinel or serious safety event as defined in MUSC Health policy C-49. All action plans are assigned a champion, a process owner, and a performance improvement facilitator. The champion is expected to eliminate barriers in the implementation of the remedy. The process owner is expected to lead the team. The facilitator is expected to assist the process owner in adhering to the IMPROVE format (Appendix A). IMPROVE projects are performance improvement projects that follow our IMPROVE methodology, which are identified by:

- Patients and families - Through complaints, comments or patient satisfaction surveys.
- Care team members at all levels - Through voluntarily occurrence reports (patient safety intelligence), from representatives on quality committee, culture of safety survey or employee engagement survey.
- Senior Leadership – When performance on goals falls below target
- External Benchmarks – From review of quality / safety benchmark reports from external agencies or registries
- Regulatory Agencies and Healthcare Payors - The Joint Commission, Center for Medicare and Medicaid Services, Department of Health and Environmental Control, and other Health Care Payors.

Before a project can become a formal IMPROVE project, it is brought before the IMPROVE committee and approved as a project. This is done to ensure interdisciplinary assessment of the project in order to properly assign resources and expectations of completions.

### **QAPI Executive committee:**

QAPI executive committee is comprised of divisional quality team members, ICCE leaders, and senior leaders, and meets monthly to ensure all QAPIs are meeting and exceeding their goals. Each division, ICCE, key functional area, and joint venture team has an active and high functioning QAPI. Each QAPI is chaired by the divisional CQO, ICCE Chief, or quality designee. The purpose of the QAPI is to identify quality opportunities and close gaps. Each QAPI regularly meets to review current performance and create-implement improvement plans to close any gaps in performance.

Specific Responsibilities:

- Ensure progress to closing identified gaps in performance for their area of responsibility.
- Develop improvement plans and remove barriers to effective action.
- Collaborate with other units/areas as needed.
- Report progress quarterly to QAPI executive committee.
- Each QAPI team should focus on 4 primary areas:
  - quality metrics that are publicly reported
  - quality metrics that are aligned with the strategic priorities of the QAPI
  - quality opportunities identified from a serious / sentinel event or regulatory survey
  - the creation, dissemination, and measurement of Value-based Ideal Care plans

### **The Medical Executive Committees (MECs):**

The MUSC Health MECs are comprised of senior physician and administrative leadership from all components of the clinical enterprise. The MECs have responsibility for overseeing, supporting, and evaluating the quality and safety structure and outcomes. These committees ensure medical staff leadership and involvement in performance improvement and that ensures coordination and accountability among department chairpersons, faculty, and residents. The MECs delegate the



responsibility of physician performance improvement to the Department Chairpersons within each division. The purpose of the MECs is to ensure high-quality, safe, patient-centered, cost-effective care throughout the MUSC's clinical enterprise.

### **The Board of Trustees:**

The MUSC Board of Trustees is responsible of the quality of patient care provided. The Board of Trustees requires the medical staff to implement and report on the activities and mechanisms for monitoring, assessing, and evaluating patient safety practices and the quality of patient care, for identifying and resolving problems, and for identifying opportunities to improve patient care and services or performance throughout the facility.

The Board of Trustees is supported by the MUSC policies, Medical Staff Bylaws, and this QAPI Plan. The MUSC Board of Trustees delegates and directs the Hospital Administration and the Medical Staff to:

- Recommend the strategic direction.
- Require reports and mechanisms for monitoring and evaluating the quality of patient care services to include the frequency of monitoring.
- Provide resources and support systems for performance improvement functions related to patient care services and safety.
- Require mechanisms to assure that all patients with the same health problem are receiving comparable levels of care in MUSC Health.
- Review information needed to educate the Board members about their responsibility for the quality and safety of patient care.
- Evaluate the Quality and Performance Improvement (QAPI) Plan every other year.

### **COMMUNICATION STRATEGIES:**

Effectively communicating quality and safety performance horizontally and vertically is extremely important to ongoing engagement and improvement efforts. As such, the Quality and Safety structure has developed a repertoire of communication modalities and techniques

- Tiered briefs: This is a daily communication cascade to “look back” and “look ahead” for any threats to the safety or operations of the enterprise. Leaders from all areas gather information from area huddles and report out in “roll call” fashion, then cascade any relevant information to their respective areas. This starts at the unit level (Tier 1) and escalates daily to the System Senior leader team level (Tier 4).
- Safety Rounds: These are at least weekly rounds by leaders from all support areas (safety, risk, infection prevention, IT, security, pharmacy, etc.) to front line in all areas, to identify and resolve any and all issues identified as threats to patient or care team safety. Many issues are resolved during rounds; others are assigned an “owner” and progress is reported back to the area leader to inform their team of progress being made on safety issues. In between rounds, issues can be communicated by anyone by email to: [patientsafety@musc.edu](mailto:patientsafety@musc.edu).
- Safely Speaking: This is a daily email-based communication that covers an evidence-based tool, technique, innovation, or idea that can enhance patient or care team safety. The purpose is daily recognition and awareness of safety issues and efforts within the enterprise.
- Clinical connections: This is a weekly email-based communication modality that covers a quality-safety section, with an intended audience of physician providers (including residents).
- GME: Quality reports are communicated to trainees and program directors at each and every monthly program director and chief resident meeting.
- Onboarding: Quality and safety education and operations are conveyed to each and every new care team member via their respective orientations (physicians, GME, leaders, and care team members).
- Other: Quality and safety reports are part of standing agenda items at each and every of the following meetings: Board of Trustees, Medical Executive Committees (MECs), Administrator-Director-Manager (ADM), and Physician Leader meetings.

**PERFORMANCE IMPROVEMENT METHODOLOGY:**

In an effort to continually improve organizational performance and maintain the safety and quality of patient care, MUSC Health evaluates the development of new processes as well as the redesign or improvement of existing processes. A systematic approach is utilized to:

- Problem solve, identify the new process or potential improvement.
- Assess/test the strategy for change.
- Analyze data from the test (to determine if the change produced the desired result).
- Implement the improvement strategy system-wide when applicable.
- Monitor for sustained change.

All improvement projects use the IMPROVE model described below, and are documented via the tools on the Performance Improvement web page and appendix A:

**<https://horseshoe.musc.edu/clinical/quality>**

MUSC Health also recognizes other standard quality improvement methodologies including LEAN and Six Sigma and ensures that the Quality team members has appropriate competencies in these areas.

**SELECTION OF QUALITY IMPROVEMENT PRIORITIES:**

Organizational quality improvement priorities are selected both proactively and in response to problems that are identified through ongoing assessment of data and analysis of adverse events. More specifically, the following sources of information are used to identify improvement opportunities:

- Strategic planning process
- Benchmark and other external comparative data
- Patient satisfaction data/complaints or concerns from patient-family advisory councils
- Employee concerns or complaints
- Occurrences, near misses and unsafe conditions from voluntary reporting
- Sentinel events
- Serious Safety events
- Other performance data from quality registries or benchmarking databases
- Common cause analyses from voluntary reporting
- Surveys of care team member engagement and culture of safety
- Risk areas or events from other organizations or entities
- Claims data
- Unit-identified concerns or system vulnerabilities
- Concerns or system vulnerabilities identified from any existing communication modalities (feedback from safety rounds, safely speaking, daily check in, unit huddles)
- Concerns or system vulnerabilities identified from mortality reviews
- Concerns identified through the compliance hotline or human resources
- Quality targets within contracted service agreements

**ANNUAL EVALUATION:**

The Quality and Performance Improvement (QAPI) Plan will be reviewed by the Quality Oversight Committee (QOC), Medical Executive Committees (MECs), and Board of Trustees every other year.

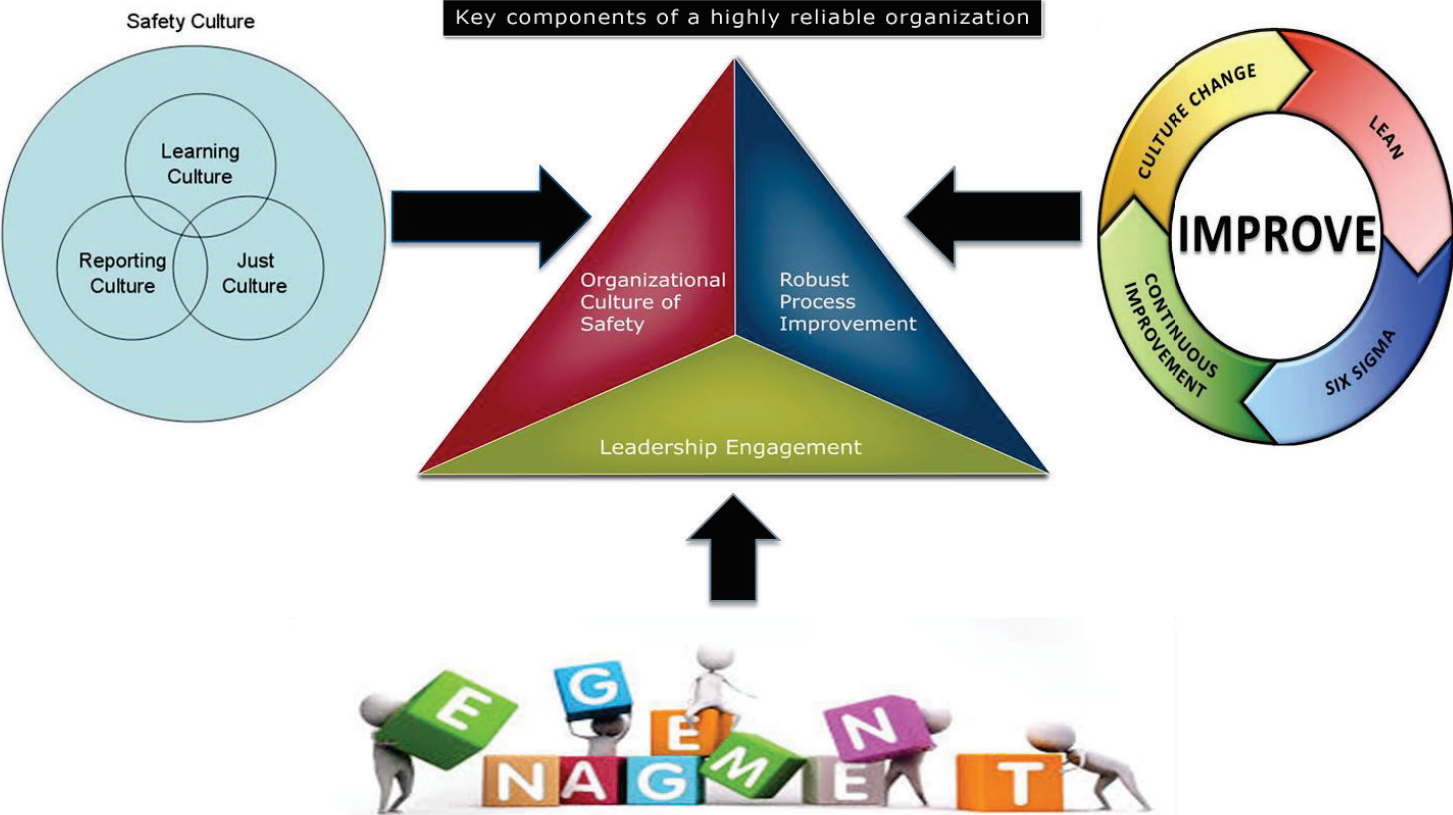
**Approvals:**

Quality Oversight Committee	DATE: 09/27/2024
Medical Executive Committee, CHS	DATE: 08/28/2024
Medical Executive Committee, RHN	DATE: 09/19/2024
MUSC Board of Trustees	DATE:

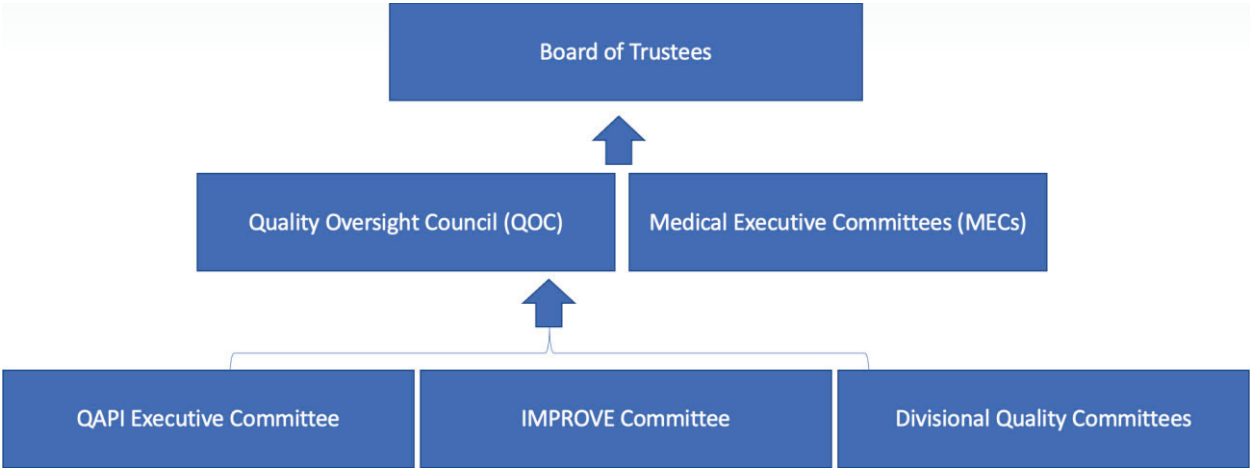
APPENDIX A: Performance Improvement methodology






APPENDIX B: Framework for High Reliability




**APPENDIX C: Quality and Safety governance structure**



# MEDICAL STAFF LEADERSHIP COMMITTEE CHARLESTON

<b>Medical Executive Committee</b> <b>Presiding:</b> Dr. Prabhakar Baliga <b>Date:</b> November 20, 2024 <b>Meeting Place:</b> MS Teams <b>Recording:</b> Sarah de Barros <b>Meeting Time:</b> 7:30 am <b>Adjournment:</b> 8:31 am	<b>Members:</b> Dr. Basco, Dr. Boylan, Dr. Clark, Dr. Craig, Dr. Crookes, K. Denty, Dr. DiSalvo, Dr. Edwards, Dr. Eiseman, V. Fairbairn, M. Fulton. Dr. Lockett, Dr. Heincelman, L. Infinger, Saj Joy, Brenda Kendall-Bailey, L. Kerr, Kiersten Lebar, J. Melroy, Dr. Munden, Dr. Reeves, Dr. Russell, Dr. Salgado, Dr. D. Scheurer, Dr. M. Scheurer, Dr. Summers, Dr. Talley, Dr. Zukas, Dr. Andrews, Dr. Atz, Dr. Baliga, Dr. Steyer, Dr. Carroll, Dr. Costello, T. Crawford, M. Field, Dr. Hong, M. Kocher, Dr. Krywko, L. Leddy, S. Patel, Dr. Reeves, Dr. Streck  <b>Guest(s):</b>		
Agenda/Topic	Debate & Discussion	Conclusions	Recommendation / Follow-Up What/When/Who
<b>Executive Session</b>	N/A	N/A	
<b>Review of Minutes</b>	Minutes from the October Medical Staff Leadership Committee-Charleston meeting approved	<b>Approval</b>	<b>Approved</b>
<b>GME Report</b> <ul style="list-style-type: none"> <li>• <b>Dr. Cynthia Talley</b></li> </ul>	See Attached Presentation <ul style="list-style-type: none"> <li>– New Programs</li> <li>– GME Resident Recruitment and Retention Program</li> <li>– GME Retention Program Recruitment</li> </ul>	<b>Information</b>	 MSLCC GME Update - November 2024.ppt
<b>Quality Report</b> <ul style="list-style-type: none"> <li>• <b>Dr. Mark Lockett</b></li> </ul>	See Attached Presentation <ul style="list-style-type: none"> <li>– Quality Scorecard</li> <li>– Falls</li> <li>– Pressure Injuries</li> <li>– Mortality</li> <li>– Transfers</li> </ul>	<b>Information</b>	 MSLCC CQO Update - November 2024.ppt
<b>CMO Report</b> <ul style="list-style-type: none"> <li>• <b>Dr. Erik Summers</b></li> </ul>	See Attached Presentation <ul style="list-style-type: none"> <li>– Current Length of Stay (Charleston)</li> <li>– Charleston Finance Scorecard</li> <li>– MUSC Charleston FY25 YTD LOS Compared to Vizient Top AMC</li> </ul>	<b>Information</b>	 MSLCC CMO Update (CHS Only) - Novemb

## MEDICAL STAFF LEADERSHIP COMMITTEE CHARLESTON

<b>Nursing Report</b> <ul style="list-style-type: none"> <li>• Brenda Kendall-Bailey</li> </ul>	See Attached Presentation <ul style="list-style-type: none"> <li>– Wins</li> <li>– Magnet Site Survey Updates</li> <li>– Service Update</li> <li>– Nursing Traveler Reduction Plan</li> <li>– Quality Opportunity – Unassisted Falls</li> <li>– Fall New Graduate Interview Blitz</li> </ul>		<b>Information</b>	 MSLCC Nursing Update - November 2
<b>Consent Items</b>				
<b>Policies</b> <i>(Consent)</i>	<b><u>Policies for Approval:</u></b> <ul style="list-style-type: none"> <li>• 9070 SYS - MUSC Utilization Review Plan</li> </ul>		<b>Approval</b>	<b>Approved</b>
<b>Standing Orders</b> <i>(Consent)</i>	<b><u>Standing Orders for Approval:</u></b> <ul style="list-style-type: none"> <li>• 11727 CHS - Voiding Trial Standing Order</li> <li>• 4806 CHS - Children's GI IBD Lab Orders</li> <li>• 4808 CHS - Children's Pill Cam GI</li> <li>• 4805 CHS - Children's Depo Standing Order All Specialty Clinics</li> <li>• 4828 CHS - Standing Order for Triage AHC</li> <li>• 4829 CHS - Standing Orders for AHC GI</li> <li>• 5284 CHS - Children's Urology Topical Anesthetic</li> <li>• 5286 CHS - Children's Urology Enema and Catheter</li> <li>• 5289 CHS - Children's Urology Ultrasound Orders</li> <li>• 5287 CHS - Children's Urology KUB Standing Order</li> <li>• 5288 CHS - Children's Urology Lab Order</li> <li>• 11730 CHS - Children's Urology POCT Orders</li> <li>• 4812 CHS - Clinic ECHOs Peds Cardiology Standing Orders</li> </ul>		<b>Approval</b>	<b>Approved</b>
<b>Data &amp; Service Reports</b> <i>(Consent)</i>	<b><u>Data Reports:</u></b> ○	<b><u>Service reports reviewed:</u></b>	<b>Information</b>	
<b>Subcommittee Minutes</b> <i>(Consent)</i>	<b><u>Committee Minutes:</u></b> <ul style="list-style-type: none"> <li>• MUSC Health Clinical Lab Advisory Council</li> <li>• MUSC Health Patient Blood Management Council</li> <li>• Ethics Committee</li> <li>• Quality Executive Committee</li> </ul>			<b>Information</b>

## MEDICAL STAFF LEADERSHIP COMMITTEE CHARLESTON

	<ul style="list-style-type: none"><li>HIMC Committee</li></ul>			
<b>Adjournment</b> 8:31 am	The next meeting of the Medical Executive Committee Charleston will be December 18, 2024, 2024 at 7:30 am via TEAMS			

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Libby Infinger, MD, Secretary of the Medical Staff



**AGREEMENTS ENTERED INTO BY THE MEDICAL UNIVERSITY HOSPITAL**

**AUTHORITY SINCE THE DECEMBER 2024 MEETING OF THE BOARD OF TRUSTEES**

**Hospital Services** - Any contract involving the exchange of Hospital services either for money or other services.

**Managed Care** - The Medical Center has entered a Managed Care Agreement with the following:

BCBSSC  
Cigna  
Humana Pharmacy Solutions, Inc  
Medicaid Branches of DHHS X4  
Procura Management Inc. d/b/a Optum Managed Care Services X2  
South Carolina Department of Health & Human Services (SC DHHS)

**Transplant Agreements** - For the institution(s) listed below, the Medical Center Transplant Unit agrees to provide tissue typing and transplantation to those patients who are medically suitable and to follow those patients in the transplant clinic at MUSC.

**Transfer Agreements** - MUHA agrees to accept the admission of individuals requiring specialized care and meet certain criteria from the following facilities:

Bennettsville Health & Rehabilitation Center  
Prisma Health Midlands

**Affiliation Agreements** –

Florence County School District Three  
Meridian Institute of Surgical Assisting, Inc.  
University of Rhode Island

**Clinical Services Agreements** –

Medcenter Air X2  
Ovatient, Inc.  
Philips Healthcare

**Consulting Contracts over \$50k** –

Vipul Shah, MD

University Active Project List > \$250,000		February 2025						
Project #	Description	MUSC Approved Budget	Funds Committed to Date	Balance to Finish	A/E	Contractor	Status	Projected Final Completion
<b>Approved Projects</b>								
9840	BSB Envelope Repairs	\$12,200,000	\$10,942,900	\$1,257,100	REI	WxTite	Construction	December 2025
9851	BSB AHU #1 Replacement	\$5,800,000	\$5,573,262	\$226,738	RMF	CR Hipp	Construction	April 2025
9854	CoHP President Street Academic Building	\$79,933,236	\$67,105,402	\$12,827,834	SMHa	RTT	Construction	December 2025
9855	COM Office/Academic Building	\$200,000,000	\$42,348,978	\$157,651,022	Liollo	RTT	MRE Construction	June 2027
9856	Anderson House Interior Repairs	\$1,400,000	\$1,244,138	\$155,862	Compass 5	Huss	Construction	June 2025
9857	CRI AHU #1 and #2 Replacement	\$9,600,000	\$328,000	\$9,272,000	DWG		Design	December 2026
9859	HCC AHU #6 Replacement	\$2,300,000	\$2,275,000	\$25,000	DWG	Triad	Construction	December 2025
9860	HCC Medium Voltage Fedders A & B Replacer	\$1,500,000	\$855,000	\$645,000	GWA	Metro	Construction	March 2025
9861	MRE Chiller #1 Replacement	\$2,500,000	\$1,365,000	\$1,135,000	RMF	McCarter	Construction	March 2025
9863	T-G Generators Replacement	\$4,100,000	\$3,776,000	\$324,000	GWA	Metro	Construction	March 2025
9869	HCC Cooling Towers Replacement	\$1,740,000	\$1,648,000	\$92,000	RMF	McCarter	Construction	March 2025
9871	SEI HVAC Controls, Pumps, and Piping Repla	\$630,000	\$390,450	\$239,550	DWG	Triad	Construction	March 2025
9872	Campus Connector Bridges (PR002036)	\$950,000	\$456,000	\$494,000	SLAM		Design	TBD
9873	CSB 1st Floor Electrical Switchgear Replacem	\$1,350,000	\$1,252,000	\$98,000	RMF	Metro	Construction	June 2025
9874	Research Building Strobic Fan Replacement	\$2,550,000	\$2,217,000	\$333,000	CEMS	Triad	Construction	July 2025
51355	BSB Chiller #6 Replacement	\$1,500,000	\$1,271,000	\$229,000	MECA	McCarter	Construction	June 2025
51356	HCC Generator #3 Replacement	\$3,000,000	\$2,924,000	\$76,000	GWA	Metro	Construction	March 2025
51358	Campus Elevators Modernization	\$4,950,000	\$153,000	\$4,797,000	RMF		Design	December 2025
51362	135 Cannon AHU #1 - #4 Replacement	\$1,800,000	\$1,681,000	\$119,000	CEMS	Triad	Construction	June 2025
51367	BSB 7 East Lab and Office Renovations	\$1,300,000	\$148,000	\$1,152,000	Compass 5		Design	June 2025
51368	Waring Library Renovations	\$1,200,000	\$106,000	\$1,094,000	Liollo		Design	December 2025
51370	Garage Structural Repairs	\$2,675,000	\$2,375,000	\$300,000	WGI	Stone	Construction	December 2025
51371	HCC AHU #5 Replacement	\$4,600,000	\$44,620	\$4,555,380	DWG		Design	June 2025
51372	BSB MCC Refurbishment	\$1,200,000	\$68,000	\$1,132,000	RMF		Bidding	June 2025
51373	CSB Shiller Surgical	\$1,000,000	\$99,000	\$901,000	Compass 5	Musselman	Construction	June 2025
51375	Psych Institute Data Center UPS Replacement	\$4,000,000	\$0	\$4,000,000	GWA		Design Pends	December 2025
52376	COHP Buildings A & B Renovations	\$9,500,000	\$0	\$9,500,000	TBD			March 2026
PR002168	TG Elevators 90,91, & 92 Replacement	\$999,999	\$925,000	\$74,999	VDA	Delaware Elev	Construction	March 2025
PR002357	Wellness Center Pool Renovation	\$729,000	\$68,175	\$660,825	RMF		Design	June 2025
PR002373	Colcock Hall AHU 1 & 2 Replacement	\$737,332	\$7,500	\$729,832	RMF	McCarter	Construction Pends	June 2025
PR002384	HCC 3rd Floor Lobby Renovation	\$488,981	\$24,000	\$464,981	MPS		Design	March 2025
PR002393	CODM 1st Floor Lobby Renovations	\$351,949	\$339,000	\$12,949	Compass 5	Chastain	Construction	January 2025

**MEDICAL UNIVERSITY OF SOUTH CAROLINA  
CONSTRUCTION CONTRACTS  
FOR REPORTING  
February 13, 2025**

**MUSC General Construction Projects:**

<b>Bone Dry Roofing</b> Baruch Auditorium Roof Area A	\$ 156,440.00
<b>Dominion Energy</b> Campus Connector Bridge	\$ 250,000.00
<b>Exterior Building Services, LLC CO#6</b> CSB Exterior Wall Repairs	\$ 60,802.71
<b>J. Musselman Construction, Inc.</b> CSB Schiller Surgical Innovation Center	\$ 445,679.00
<b>Stone Restoration of America, Inc.</b> Parking Garages Structural and Waterproofing Repairs	\$ 2,100,000.00
<b>Triad Mechanical Contractors, Inc.</b> HCC Air Handler 6 Replacement	\$ 2,086,460.00

**Other Contracts:**

**Task Order Contract Releases:**

<b>Stenstrom &amp; Associates</b> UH Suite 147 Renovations	\$ 191,500.00
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**CM-R Contracts:**

<b>Rodgers Thompson Turner CO#2</b> COM Office and Academic Building	\$ 445,900.68
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## **Summary of revisions to the Audit Committee Charter**

1. Change the name of the “Management Development and Compensation Subcommittee” to “Compensation Subcommittee,” and reference the Subcommittee’s Charter.
2. Provide additional detail on the Audit Committee’s duties related to Internal Audit to conform to updated recommendations of the Institute of Internal Auditors.

<b>Section #**</b>	<b>Policy #</b> E-BOT-27	<b>Audit, Compliance, and Risk Committee Charter</b>	
<b>Responsible Department: Office of MUSC/MUHA Board of Trustees</b>			
<b>Date Originated</b> 04/09/2010			<b>Effective Date</b> 02/14/2025

**Policy Scope:**

Applicable	Entity
X	MUHA
X	University
X	MUSCP

## I. Policy Statement/Purpose

The Medical University of South Carolina (MUSC) and the Medical University Hospital Authority (MUHA) collectively referred to as the “entities,” are committed to:

- Maintaining ethical and transparent business practices;
- Establishing internal controls to promote adherence to laws, regulations, and policies and procedures;
- Fostering a culture of integrity, accountability, and ethical behavior;
- Implementing processes and procedures to prevent, detect, and correct conduct that is illegal or unethical;
- Establishing an environment that encourages employees to report concerns without fear of retaliation; and
- Identifying and addressing the entities’ primary financial, operational, compliance, and strategic risks.

Further, the entities operate in a complex and highly regulated environment. The aim of the Audit, Compliance, and Risk Committee (the “Committee”) is to assist the MUSC/MUHA Board of Trustees (the “Board”) and management in fulfilling its oversight responsibilities for:

- The financial reporting process, the system of internal control, and the audit process.
- The institution’s process for monitoring compliance with laws and regulations, sound ethical standards, the code of conduct, and conflicts of interest.
- The identification, evaluation, and management of financial, operational, compliance, and strategic risks.

## II. Scope

This policy applies to the Audit, Compliance, and Risk Committee of the Board.

## III. Policy

Enterprise-wide policies are those policies that apply to the Medical University of South Carolina, the Medical University Hospital Authority, and affiliates (including but not limited to University Medical Associates of the Medical University of South Carolina, the MUSC Foundation and the Foundation for Research Development), which derive their not-for-profit status from MUSC, MUHA or such other affiliate. These entities shall as a condition of conducting business with MUSC, develop and implement policies and procedures substantially similar to and consistent with this policy.

## **COMMITTEE PURPOSE**

The purpose of the Committee is broadly defined in Sections IV(D)(1) of the Bylaws of the MUSC/MUHA Board of Trustees (hereafter referred to as “Board Bylaws”). The Committee is responsible for assuring that the entities’ culture, capabilities, systems, processes, and controls are appropriate to protect the financial and operational health and reputation of the entities in audit, compliance, and risk-related matters.

The Committee assists the Board by:

- 1) Overseeing the financial reporting processes of the entities;
- 2) Overseeing the internal control structure and management practices of the entities, including the management of business exposures;
- 3) Overseeing the entities’ compliance with legal, regulatory, and ethical requirements and policies and procedures;
- 4) Coordinating with the independent external auditors on the annual audit of the financial statements, and reviewing their qualifications, performance, and independence;
- 5) Overseeing the enterprise risk management program including the identification, evaluation, and mitigation of significant strategic risks;
- 6) Overseeing the performance and independence of the internal audit function; and
- 7) Overseeing appropriate accountability for compliance with federal and state regulatory requirements that apply to the entities’ mission and work.

The Committee will set an appropriate tone for ethical culture and conduct for the entities.

Management is responsible for:

- 1) Maintaining the accounting and financial records in accordance with appropriate principles and standards; and
- 2) Implementing sufficient internal controls to ensure efficient and effective operations, reliable financial reporting, and compliance with laws and regulations.

The Compensation Subcommittee (the “Subcommittee”) reports to the Board through the Committee. The Subcommittee shall operate in accordance with Section IV(D)(1)(i) of the Board Bylaws and the Subcommittee Charter. The Board finds that good governance includes ensuring that compensation decisions are made in a fiscally prudent manner.

## **COMMITTEE AUTHORITY**

The Committee’s authority is defined in Section IV(D)(1)(e) of the Board Bylaws.

## **COMMITTEE MEMBERSHIP**

Committee membership shall be determined in accordance with Sections IV (B) and IV(D)(1)(f) of the Board Bylaws. Members of the Committee shall uphold their duty of care by attending and participating in meetings, strengthening their understanding of the institution and its operations, maintaining professional skepticism, addressing appropriate subjects, gathering adequate facts, making reasonable and prudent inquiries before making decisions, and seeking outside counsel when necessary.

Subcommittee membership shall be in accordance with Section IV(D)(1)(i)(iii) of the Board Bylaws and the Subcommittee Charter.

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## **COMMITTEE MEETINGS**

Committee meetings shall occur as specified in Section IV(D)(1)(g) of the Board Bylaws. Subcommittee meetings shall occur as specified in Section IV(D)(1)(i) of the Board Bylaws and the Subcommittee Charter. Internal Audit will coordinate the Committee and Subcommittee agendas in consultation with the Committee Chair and the Secretary of the Board of Trustees. All Board members are encouraged to attend and participate in Committee and Subcommittee meetings.

## **COMMITTEE DUTIES**

Duties of the Committee are broadly defined in Section IV (D)(1) of the Board Bylaws. The Committee shall advise the Board in connection with the Board's responsibilities relating to the quality and integrity of the entities' financial reporting, overall systems of internal control, compliance with laws and regulations, and risk identification and mitigation. The Committee will make regular reports to the Board of the Committee's activities and relevant issues; each member of the Committee may suggest topics for reporting to the Board.

A strong system of internal controls is essential to protect the financial and operational health and reputation of the entities. As such, the Committee is responsible for attaining management's assurance that the appropriate tone in communicating the importance of internal controls is set, that roles and responsibilities are clearly understood, and that policies, procedures, and systems are in place to maintain an appropriate internal control environment. Additionally, the Committee should determine whether management has implemented internal control recommendations made by internal or external auditors. The Board will receive reports of all internal audits along with the status of corrective actions. Management and the internal and external auditors shall keep the Committee informed about fraud, illegal or unethical acts; deficiencies in internal control; and other audit, compliance, and risk related matters.

The Committee will review the institution's *Standards of Ethical Conduct* (formerly *Code of Conduct*) and ensure that it is easily accessible, widely communicated, understandable; includes a confidential reporting mechanism; and is enforced. It will also direct that the institution's *Conflict of Interest* policy is comprehensive, requires an annual signoff, clearly defines the term "conflict of interest," and contains procedures for adequately managing/resolving and documenting potential conflicts. The Committee will advise the Board on appropriate ethical standards for the management of the organization.

Duties of the Subcommittee are broadly defined in Section IV (D)(1)(i) of the Board Bylaws and more specifically defined in the Subcommittee Charter.

### **Internal Audit**

Internal Audit is accountable to the Board and shall report directly to the Board. Internal Audit shall also work with the Committee and meet and make reports to the Committee as required.

The Committee will:

- 1) Ensure that the Internal Audit Department has direct and unrestricted access to and communicates and interacts directly with the Board and the Committee, including in private meetings without management present.
- 2) Oversee the appropriate authority, role, responsibilities, scope, and services of Internal Audit.

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- 3) Review the Internal Audit Charter (Charter), activities, staffing, budget and organizational structure of the Department with the Chief Audit Executive (CAE) to ensure appropriate structure and capability to effectively carry out responsibilities. Provide an effective reporting line to maintain the independence and objectivity of Internal Audit.
- 4) Approve the Charter which includes the internal audit mandate and the scope and types of internal audit services. Periodically review the Charter with the CAE to consider changes affecting the organization and approve changes thereto.
- 5) Approve the Department's human resources administration, budget, and expenses.
- 6) Determine the qualifications and competencies the organization expects in a CAE.
- 7) Consult and concur with the Board, who will continue to have ultimate responsibility, in the appointment, compensation, evaluation, replacement, reassignment, or dismissal of the CAE.  
Review the performance of the CAE.
- 8) Review Internal Audit's risk-based audit plan
- 9) Receive communications from the CAE about the Department including its performance relative to its plan.
- 10) Ensure that Internal Audit has the right to seek information and explanations from MUSC and its affiliated organizations. No unjustified restrictions or limitations shall be placed on Internal Audit, which shall have all necessary access to management and all personnel and records of MUSC, MUHA, and their affiliated organizations (the "organization") to the extent necessary to perform its duties.
- 11) Meet with Internal Audit at each meeting of the Committee to discuss any pertinent matters; to provide a forum for private comments including discussion of any restrictions on audit scope or access to required information, resources, or personnel; and to communicate the Committee's expectations.
- 12) Review and consider the implications of all significant comments and suggestions noted by Internal Audit in its reports. Evaluate management's responsiveness to Internal Audit's comments and suggestions to ensure that significant comments and suggestions are received, discussed, and acted upon in an appropriate and timely manner.
- 13) Ensure a quality assurance and improvement program has been established and review the results annually.
- 14) Work with Internal Audit to assist in matters where the department has requested advice and support.

### **External Audit**

The external auditor is ultimately accountable to the Board and shall report directly to the Committee. The Committee will review and pre-approve, as appropriate, any engagement of an external audit firm for audit, audit-related, and non-audit services. The Committee will identify and prioritize the selection criteria for external audit services, appoint, terminate, compensate, oversee the performance of, and pre-approve any changes in scope or additional work and the

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related changes in fees. The Committee will review and confirm the external auditor's assertion of independence in accordance with professional standards and consider how the performance of non-audit services may affect the external auditor's independence. At least every five years, the Committee will undertake a Request for Proposal or other allowable contracting process for external auditing services.

The Committee will meet with the external auditor in an entrance conference to review the audit plan for the annual financial statement audit before work begins. The external auditors of each of the affiliated organizations are invited to attend for the purposes of coordinating audit effort, deadlines, the transfer of information, etc.

The Committee will meet with the external auditor in an exit conference to examine and discuss audit results and consider the implications of external audit findings. The Committee should meet with the external auditor without management present to discuss the audit outcomes. The Committee will review with the external auditors any booked or waived audit adjustments and any audit problems or difficulties encountered during the audit work, including any restrictions on the scope of external audit activities or on access to requested information, and any significant disagreements with management, as well as management's response thereto. The Committee will monitor and examine management's response to the external auditor's findings and recommendations to ensure that significant findings and recommendations are received, discussed, and acted upon in an appropriate and timely manner. Further, the affiliated organizations and their auditors shall share their audit results (financial statements, audit findings, etc.) with the Committee. At least twice in each 5-year contract period, the Committee will evaluate the performance of the external auditors.

The Committee shall review the audited financial statements and external auditor's management letter, annual single audit report, and other materials, including the Annual Comprehensive Financial Report, as deemed appropriate. The Committee will ascertain that the audited financial statements have been prepared in accordance with required generally accepted accounting procedures and that there are no unresolved adjustments or other significant related issues.

### **MUSC and MUHA Compliance Offices**

The Compliance Offices of the entities are accountable to the Board and shall periodically report to the Committee. In as much as the University Medical Associates (UMA dba MUSC Physicians) falls under the umbrella of MUSC Health, the UMA Compliance Office will also make periodic reports to the Committee.

The Committee will:

- 1) Ensure that the Compliance offices have direct and unrestricted access to the Chair and other committee members, and the Board.
- 2) Oversee the scope of the Compliance offices' services and have access to the Compliance offices without management presence.
- 3) Receive bi-annual reports for all entities regarding the activities of the Compliance offices.
- 4) Oversee the structure, operations, and effectiveness of the compliance programs.
- 5) Review periodically the results of the compliance programs and initiatives and monitor and require management to develop and implement appropriate corrective action in a timely manner.
- 6) Direct that the entities develop, implement, and communicate to personnel a code of

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- conduct and policies on compliance and ethics issues.
- 7) Direct the entities provide and promote sufficient communication channels including a *Confidential Hotline* for employees, students, patients, and other constituents to report, in good faith and anonymously, if they desire, compliance, accounting, internal controls, general ethical conduct, fraud, inefficiencies, or unlawful activity.
  - 8) Receive reports on matters received by the institution or confidential anonymous submissions (via the *Confidential Hotline* or other avenues). The Committee will review procedures for the receipt, retention, and treatment of such information.

### **Director of Strategic Risk Management**

The Director of Strategic Risk Management is accountable to the Board and shall periodically report to the Committee on the activities of the Strategic Risk Management program. The Committee is responsible for overseeing the identification, evaluation, and mitigation of financial, operational, compliance, and strategic risks to the entities. The Committee will evaluate significant risk exposures of the entities and assess management's actions to mitigate the exposures in a timely manner. The Committee will ensure the entities are taking appropriate measures to achieve prudent balance between risks and rewards.

### **Chief Information Security Officer (CISO)**

The Chief Information Security Officer is accountable to the Board and shall periodically report to the Committee on the activities of the Information Security Office and the identification, evaluation, and mitigation of related risks. The Committee will ensure the entities are taking appropriate measures to achieve prudent balance between risks and rewards.

### **Legal Counsel**

The Committee will review and discuss with Legal Counsel significant legal, environmental, and regulatory issues, and conflicts of interest.

### **Other**

Other Committee duties include:

- 1) Review, as needed or requested, the results of the various audits or investigations performed by all areas that perform oversight or review functions.
- 2) Receive and review all outside audits, including the findings of any significant examinations by regulatory agencies or the results of significant consulting engagements not reported to another standing committee.
- 3) Review, as requested, property and casualty insurance coverage including coverage of clinical and environmental risks. Consider the claims to which the organization may be liable in the conduct of its activities, the potential losses associated with such liability, and the manner in which protection is afforded through either purchased or self-insured programs, or a combination thereof.
- 4) Conduct in the manner the Committee deems appropriate, a self-evaluation, comparing performance with the requirements set forth in the Board Bylaws in order to increase the effectiveness of the Committee as a whole. This self-evaluation may be combined with the Board self-assessment.
- 5) Perform any other oversight functions as requested by the Board or deemed necessary in accordance with the Board Bylaws.

## **COMMITTEE EDUCATION**

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The entities' Executive Leadership and Internal Audit Department provide the Committee with educational resources related to accounting principles, internal controls, applicable policies, regulations, and other information that may be requested by the Committee to maintain appropriate financial and compliance literacy. The Compliance Officers provide the Committee with educational resources related to compliance matters, including HIPAA and FERPA.

#### **PERIODIC REVIEW**

The Committee will review its charter at least once every four years or as needed. Any amendment or other modification of this charter shall be made and approved by the Board.

#### **IV. Definitions \*\***

N/A

#### **V. Related Policies \*\***

N/A

#### **VI. Applicable Laws and/or Regulations \*\***

N/A

#### **VII. References (Internal and External) and Citations \*\***

N/A

#### **VIII. Distribution and Communication Plan**

N/A

#### **IX. Appendices (e.g. forms, procedures, i.e., the “who, when, how” the policy will be implemented, FAQs) \*\***

N/A

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## MUSC Conflict of Interest Annual Report FY 2024

The intent of the subject report is to summarize the results of the MUSC FY 2024 annual conflict of interest (COI) disclosure reporting cycle. Salaried MUSC employees and investigators involved in research activities on MUSC’s behalf must complete a conflict of interest disclosure at the time of hire and annually thereafter, with the information disclosed corresponding to the preceding twelve (12) months. In addition, employees are required to update their disclosure within 30 days if a new business/financial relationship or outside activity develops, or an existing relationship/activity change, during the year.

Employees are required to disclose every potential circumstance where the employee or a family member (defined to include parents, spouse, siblings, children, stepchildren, and grandchildren) “receives [a] personal financial benefit or economic interest” related to a role the employee (or family member) holds that could or be perceived to:

- Inappropriately influence their judgment;
- Compromise their ability to fulfill their duties at MUSC; or,
- Potentially be a detriment to any MUSC Enterprise related action.

The intent of the COI disclosure process is to document all active, non-MUSC related business/financial relationships or outside activities in the following categories:

<b>Business/Financial Relationship Disclosure Categories</b>
Advisory Board/Committee
Consulting
Equity (privately held entity)
Intellectual Property
Leadership Role
Royalties
Speaking
Stock (publicly held entity)
Other (e.g., unrelated part time employment, etc.)

### 2024 COI Disclosure Cycle Data Summary

Entity	Total Annual Disclosure Respondents*	COI Eligible Disclosure Respondents*	Total Employees Reporting Business/Financial Relationship	Total Individual Business/Financial Relationships Reported
MUSC/University	5,044	4,590	493 (9.8%)	1191
MUHA	3,719	3,295	129 (3.5%)	210
MUSCP/UMA	741	698	23 (3.1%)	42
<b>Total</b>	<b>9,504</b>	<b>8,583</b>	<b>645 (6.8%)</b>	<b>1,443</b>

\* - Total disclosure respondent count includes employees subject to the annual disclosure process (i.e., "COI Eligible"; exempt/salaried employees and investigators involved in research activities) as well as employees providing a disclosure but not subject to the annual disclosure process (i.e., non-exempt/hourly). During the FY 2024 Disclosure Cycle, 98.2% of subject employees (i.e., "COI Eligible") provided an annual disclosure in compliance with MUSC policy.

### **2024 Reported Business/Financial Relationships – Value Range**

<b>Value Range</b>	<b>2024</b>
\$0 - \$4,999	70.6%
\$5,000 - \$24,999	17.3%
\$25,000 - \$49,999	4.9%
\$50,000 - \$74,999	2.0%
\$75,000 - \$99,999	0.8%
>\$100,000	4.4%

### **2024 Business/Financial Relationship Disclosure Categories**

<b>Business/Financial Relationship Disclosure Categories</b>	<b>2024</b>
Advisory Board/Committee	12.1%
Consulting	33.0%
Equity (privately held entity)	11.2%
Intellectual Property	5.8%
Leadership Role	6.0%
Royalties	4.5%
Speaking	9.5%
Stock (publicly held entity)	6.4%
Other (e.g., secondary employment, family member employment, etc.)	11.5%

### **Disclosure Review Process Summary**

All conflict of interest disclosures related to MUSC "investigators" (defined as "the Program Director/Principal Investigator and any other person, regardless of title or position who is responsible for the design, conduct, or reporting of research, or proposed for such funding...") conducting sponsored research are reviewed by the MUSC COI Office prior to the expenditure of funds, regardless of the sponsor/funding source. Consistent with Public Health Service (PHS) Financial Conflict of Interest regulations, the COI Office will make a relatedness determination (i.e., related to the research and/or institutional responsibilities with potential to influence) for remuneration/equity interest(s) exceeding \$5,000 in aggregate over the preceding 12 months associated with publicly traded entities and/or \$5,000 in remuneration/any equity interest(s) associated with non-publicly traded entities. For non-research related disclosures, the COI Office utilizes a risk-based approach primarily focusing on relatedness determinations for disclosures reporting remuneration  $\geq$  \$50,000 over the preceding 12 months.

If the evaluation determines the disclosed business/financial relationship or outside activity is related to the individual's research and/or institutional responsibilities, the COI must be reduced, managed (e.g., COI Management Plan, disclosure, recusal from decision making, independent oversight,

personnel/responsibility change, etc.), or eliminated. Further, the Enterprise Conflict of Interest Committee and/or Research Conflict of Interest Committee will review and adjudicate on complex, novel, and/or high-risk business/financial relationships or outside activities to ensure the perceived/real conflict of interest is adequately mitigated and/or eliminated.

### **2024 Research Conflict of Interest Reviews**

The MUSC COI Office conducted 1012 research and sponsored project related reviews during FY 2024.

### **Additional 2024 Conflict of Interest Initiatives**

The Conflict of Interest Office collaborated with applicable MUSC Enterprise stakeholders to review/update the MUSC/MUHA – Industry Relations Policy (E-COI-002). Notable updates included the expansion/clarification of the definitions of “industry” and “covered persons” to accurately reflect the scope of the policy and associated activities across the MUSC Enterprise as well as expanded the applicable scope of economic/personal interest(s) to include “other personal benefits” (i.e., non-financial benefit(s)). The updated Industry Relations policy was included on the University’s Board of Trustees consent agenda and approved during the May 2024 board meeting.

During FY 2024, the COI Office and associated stakeholders completed the update/finalization of the Research Conflict of Interest (RCOI) and previous University Conflict of Interest (UCOI) committees’ charters and associated membership composition. As part of the update effort, the University Conflict of Interest Committee (UCOI) was rebranded as the Enterprise Conflict of Interest Committee (ECOI) in order to accurately represent the expanding footprint and associated activities of the MUSC Enterprise. The University Executive Vice President for Academic Affairs and Provost approved the updated committee charters during March 2024.

**MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC) BOARD OF TRUSTEES**  
**CONSENT AGENDA**  
February 14, 2025  
101 Colcock Hall

**Education, Faculty & Student Affairs Committee: Barbara Johnson-Williams, Chair**

**Consent Agenda for Approval**

- Item 27. Affiliate Faculty Appointments.....Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

College of Medicine

**Heather W. Walker, M.D.**, as Affiliate Professor, in the Department of Orthopaedics and Physical Medicine and Rehabilitation, effective November 1, 2024.

**Ward Curtis Worthington, III, M.D.**, as Affiliate Associate Professor, in the Department of Neurosurgery, effective December 1, 2024

- Item 28. Change in Faculty Status .....Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

College of Medicine

**Bashar W. Badran, Ph.D.**, from Associate Professor to Adjunct Associate Professor, in the Department of Psychiatry and Behavioral Sciences, Division of Biobehavioral Medicine, effective January 6, 2025.

College of Nursing

**Berry S. Anderson, Ph.D., RN**, from Associate Professor to Affiliate Associate Professor in the Department of Nursing, College of Nursing, effective January 7, 2025.

- Item 29. Distinguished University Professor .....Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

College of Medicine

**Lucinda A. Halstead, M.D.**, Professor in the Department of Otolaryngology-Head and Neck Surgery, for appointment as Distinguished University Professor, effective February 14, 2025.

**M. Edward Wilson, M.D.** Professor in the Department of Ophthalmology, for appointment as a Distinguished University Professor, effective February 14, 2025.

- Item 30. Endowed Chair Appointments .....Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

College of Medicine

**Brian Houston, M.D.**, Professor in the Department of Medicine, Division of Cardiology, to the Volpe SmartState Endowed Chair in Cardiovascular Biomarker Development and Molecular Proteomics, effective July 1, 2025.

Item 31. Emerita/Emeritus .....Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

College of Medicine

**Ayad A. Jaffa, Ph.D.**, Professor Emeritus, in the Department of Medicine,  
Division of Endocrinology, effective February 1, 2025

Item 32. Faculty Appointments .....Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

James B. Edwards College of Dental Medicine

**Concepcion Barboza Arguello, DDS**, as Professor on the Academic Clinical Track,  
in the Department of Reconstructive and Rehabilitation Sciences, Division of  
Pre-Doctoral Prosthodontics, effective March 1, 2025.

College of Health Professions

**Catherine Horvath, DNP, DRNA**, Associate Professor, Department of Clinical  
Sciences, Division of Anesthesia for Nurses, effective March 10, 2025.

**Michelle Nichols, Ph.D., RN**, Associate Professor, Department of Health  
Sciences & Research, effective January 6, 2025.

College of Medicine

**Martin B. Steed, DDS**, [Joint Secondary] as Professor, in the Department of  
Otolaryngology, effective January 1, 2023. Dr. Steed's primary appointment  
rests in the College of Dental Medicine.

**Timothy Louis Stemmler, Ph.D. Timothy Louis Stemmler, Ph.D.** as Professor  
with Tenure, on the Academic Investigator track, in the Department of  
Biochemistry and Molecular Biology, effective February 1, 2025. Dr. Stemmler  
will also serve as Vice President for Research.

**Robert A. Utsman, DDS, MPM**, [Joint Secondary] as Associate Professor, in the  
Department of Otolaryngology, effective July 1, 2023. Dr. Utsman's primary  
appointment rests in the College of Dental Medicine, Department of Biomedical  
and Community Health Sciences.

**Deirdre Sams Williams, DDS, MS**, [Joint Secondary] as Associate Professor, in  
the Department of Pediatrics, effective January 1, 2023. Dr. Williams' primary  
appointment rests in the College of Dental Medicine, Department of Advance  
Specialty Sciences.

**Michelle Ziegler, DDS**, [Joint Secondary] as Associate Professor, in the  
Department of Otolaryngology, effective January 1, 2023. Dr. Ziegler's primary  
appointment rests in the College of Dental Medicine, Department of Biomedical  
and Community Health Sciences.



Item 33. Tenure .....Dr. Lisa Saladin  
*Executive Vice President for Academic Affairs and Provost*

College of Medicine

**Timothy Louis Stemmler, Ph.D.** as Professor with Tenure, on the Academic Investigator track, in the Department of Biochemistry and Molecular Biology, effective February 1, 2025. Dr. Stemmler will also serve as Vice President for Research.

**MUHA and MUSC Finance and Administration Committee: Jim Battle, Chair**

**Consent Agenda for Information**

Item 34. MUSC Physicians Financial Report ..... Fred Borrelli  
*Chief Financial Officer, MUSC Physicians*

Item 35. FY2025 Consulting, Contractual & Professional Services Contracts >\$50,000 .... Rick Anderson  
*EVP for Finance & Operations, MUSC*  
Doug Lischke  
*Chief Financial Officer, MUSC Health*

Heather W. Walker, MD  
**Abbreviated Curriculum Vitae**  
Affiliate Professor  
walkerh@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2002 M.D., Medicine, University of Kentucky, Lexington, Kentucky, United States

1998 B.S., Biology and Chemistry, University of Evansville

Post-Graduate Training

Fellowship, Kessler Institute for Rehabilitation, Spinal Cord Injury Medicine, July 2006, June 2007

Residency, University of Pittsburgh, Residency- Physical Medicine & Rehabilitation, July 2002, June 2006

Additional Training

No activities entered.

Certifications

Drug Enforcement Administration, Effective Date: 05/2013

American Board of Physical Medicine and Rehabilitation, Type of Certification: Board Certification, Specialty: Brain Injury Medicine, Certification Number: 423, Effective Date: 2016-12-01, Expiration Date (if none, see note above): 2026-12-31

American Board of Physical Medicine and Rehabilitation, Type of Certification: Board Certification, Specialty: Spinal Cord Injury Medicine, Certification Number: 532, Effective Date: 2007-12-01, Expiration Date (if none, see note above): 2027-12-31

American Board of Physical Medicine and Rehabilitation, Type of Certification: Board Certification, Certification Number: #8796, Effective Date: 2007-07-01, Expiration Date (if none, see note above): 2027-12-31

Professional Licensures

State of North Carolina Medical Board #200700307

South Carolina Medical License, Month / Year Originally Conferred: December 2014

MUSC Rank and Promotion History

Medicine, 2024-11-01, 2027-06-30

Affiliate Associate Professor, Medical University of South Carolina, College of Medicine, Neurosurgery, 2018-07-01, 2024-07-31

Clinical Associate Professor, Medical University of South Carolina, College of Medicine, Neurosurgery, 2015-07-01, 2018-06-30

Clinical Associate Professor, Medical University of South Carolina, College of Medicine, Neurosurgery, 2015-02-02, 2015-06-30

Non-MUSC Rank and Promotion History

2014-12-31

Assistant Professor, University of North Carolina at Chapel Hill, Physical Medicine & Rehabilitation, 2007-07-01,  
2014-08-31

W. Curtis Worthington III, MD  
**Abbreviated Curriculum Vitae**  
Clinical Associate Professor  
worthing@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1978 M.D., Medicine, Medical University of South Carolina, South Carolina, United States  
1974 B.A., New College

Post-Graduate Training

Internship, Medical University of South Carolina, General Surgery, July 1978, June 1979  
Residency, McGill University, Neurological Surgery, July 1980, June 1985  
Residency, Medical University of South Carolina, General Surgery, July 1979, June 1980

Additional Training

1984-01-01, 1984-12-31, University of London, Clinical Neurology, Intermediate course

Certifications

American Board of Neurological Surgery, Type of Certification: Board Certification, Specialty: Neurological Surgery, Certification Number: N/A, Effective Date: 1989-05-19, Lifetime Board Certification: Yes

Professional Licensures

State of New York, Professional Licensing Division , Month / Year Originally Conferred: August 1981, Month/Year Expires: December 1992  
State Board of Medical Examiners of South Carolina , Month / Year Originally Conferred: June 1980, 9765  
Professional Corporation of Physicians of Quebec, Month / Year Originally Conferred: July 1980, Month/Year Expires: June 1985, Residency Training Card

MUSC Rank and Promotion History

Clinical Associate Professor, Medical University of South Carolina, College of Medicine, Neuroscience, Neurological Surgery, 2004-11-01, 2009-02-15  
Clinical Associate Professor, Medical University of South Carolina, College of Medicine, Neurosurgery, 1992-07-01, 2004-10-31  
Clinical Assistant Professor, Medical University of South Carolina, College of Medicine, Neurosurgery, 1985-07-01, 1992-06-30

Non-MUSC Rank and Promotion History

No activities entered.

Bashar Wadih Badran, PhD  
**Abbreviated Curriculum Vitae**  
Associate Professor  
(843) 792-6076  
badran@musc.edu

#### Personal Information

No activities entered.

#### Contact Information

No activities entered.

#### Degrees

2017	Ph.D., Neuroscience, Medical University of South Carolina, South Carolina, United States
2011	B.S., Biological Sciences, University of Southern California, Los Angeles, California, United States

#### Post-Graduate Training

Post-Doctorate, Medical University of South Carolina, Psychiatry, Brain Stimulation Division, Post-Doc Fellow, September 2019, January 2099

#### Additional Training

No activities entered.

#### Certifications

No activities entered.

#### Professional Licensures

No activities entered.

#### MUSC Rank and Promotion History

Adjunct Associate Professor, Medical University of South Carolina, College of Medicine, Psychiatry and Behavioral Sciences, Bio-Behavioral Medicine, 2025-01-05, 2025-06-30

Associate Professor, Medical University of South Carolina, College of Medicine, Psychiatry and Behavioral Sciences, Office of the Chair, 2024-01-01, 2025-01-04

Assistant Professor, Medical University of South Carolina, College of Health Professions, Health Sciences and Research, 2023-09-01

Assistant Professor, Medical University of South Carolina, College of Medicine, Psychiatry and Behavioral Sciences, 2019-05-01, 2023-12-31

#### Non-MUSC Rank and Promotion History

Visiting Assistant Professor, City College of New York, Biomedical Engineering, 2017-09-01

Research Assistant Professor, University of New Mexico, Psychology, 2017-09-01



Lucinda A Halstead, MD  
**Abbreviated Curriculum Vitae**  
 Professor  
 (843) 792-7162  
 halstead@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

Degree	Discipline	Institution	City	State or Province	Nation	Year Conferred	Title of Dissertation or Thesis
M.D.	Medicine	George Washington University		Virginia	United States	1981	
M.S.	Biology	University of Southern California		California	United States	1977	
B.A.		University of Southern California		California	United States	1974	

**Post-Graduate Training**

Type	Institution	Specialty	Begin Month/Year	End Month/Year
Post-Doctorate	New England Medical Center Hospital	Internship	July 1981	June 1982
Post-Doctorate	Tufts/Boston University	Resident	July 1982	June 1986

**Additional Training**

Start Date	End Date	Institution	Specialty	Type
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**Certifications**

Organization Name	Type of Certification	Specialty	Sub-Specialty	Certification Number	Effective Date	Expiration Date (if none, see note above)	Lifetime Board Certification
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**Professional Licensures**

Title	Month / Year Originally Conferred	Month/Year Expires	Organization	State of Issue	Country for International Issue	Number (if applicable)	Type	Description
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**MUSC Rank and Promotion History**

Faculty Rank	Institution	College	Department	Division	Effective Start Date of Rank	Effective End Date of Rank
Assistant Professor	Medical University of South Carolina	College of Medicine	Otolaryngology - Head and Neck Surgery		1986-07-01	1993-06-30
Assistant Professor	Medical University of South Carolina	College of Medicine	Pediatrics	General Pediatrics	1988-03-14	1993-06-30

Associate Professor	Medical University of South Carolina	College of Medicine	Otolaryngology - Head and Neck Surgery		1993-07-01	2022-12-31
Associate Professor	Medical University of South Carolina	College of Medicine	Pediatrics	General Pediatrics	1993-07-01	2022-12-31
Professor	Medical University of South Carolina	College of Medicine	Otolaryngology - Head and Neck Surgery		2023-01-01	
Professor	Medical University of South Carolina	College of Medicine	Pediatrics	General Pediatrics	2023-01-01	

### Non-MUSC Rank and Promotion History

Faculty Rank	Institution/Organization	College	Department	Division	Effective Start Date of Rank	Effective End Date of Rank
Staff Physician	Charleston Veterans Affairs Hospital				1986-08-01	1988-12-31
Provisional Staff	Charleston Memorial Hospital		Otolaryngology		1986-09-01	1987-08-31
Consulting Physician	St. Francis Hospital, Charleston, South Carolina		Otolaryngology		1987-09-01	--
Permanent Staff	Charleston Memorial Hospital		Otolaryngology		1987-09-01	--
Consulting Physician	Charleston Veterans Affairs Hospital		Otolaryngology		1989-01-01	--



Medical University of South Carolina  
College of Medicine  
ABBREVIATED CURRICULUM VITAE

Date: October 1, 2024

Name: Wilson Marion Edward  
Last First Middle

Citizenship and /or Visa Status: Citizenship USA

Office Address: 167 Ashely Avenue MSC 676, Charleston, SC 29425 Telephone: 843-792-7622

Education: *(Baccalaureate and above)*

<u>Institution</u>	<u>Years attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
<u>Clemson University</u>	<u>1972-1976</u>	<u>BS</u>	<u>Zoology</u>
<u>Medical University of SC</u>	<u>1976-1980</u>	<u>MD</u>	<u>Medicine</u>

Graduate Medical Training: *(Chronological)*

<u>Internship</u>	<u>Place</u>	<u>Dates</u>
<u>Internal Medicine</u>	<u>National Naval Medical Center, Bethesda, MD</u>	<u>1980-1981</u>

Residencies or Postdoctoral:

	<u>Place</u>	<u>Dates</u>
<u>Ophthalmology Residency</u>	<u>National Naval Medical Center, Bethesda, MD</u>	<u>1983-1986</u>
<u>Pediatric Ophthalmology &amp; Strabismus Fellowship</u>	<u>Children's Hospital National Medical Center, Washington, DC</u>	<u>1986-1987</u>

Board Certification: Diplomate of the American Board of Ophthalmology Date: 1987 (permanent)

Licensure: South Carolina #10517 Date: August 1981-Present

Faculty appointments: *(Begin with initial appointment)*

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
7/84-7/85	Teaching Fellow	F. Edward Hebert School of Medicine, Uniformed Services University of the Health Sciences, Bethesda, MD	Surgery – division of Ophthalmology
7/85-2/88	Instructor	F. Edward Hebert School of Medicine, Uniformed Services University of the Health Sciences, Bethesda, MD	Surgery – (Division of Ophthalmology)
2/88-8/90	Assistant Professor	F. Edward Hebert School of Medicine, Uniformed Services University of the Health Sciences, Bethesda, MD	Surgery (Division of Ophthalmology)
8/90-7/93	Assistant Professor	Medical University of South Carolina, Charleston, SC	Ophthalmology
11/90-7/93	Assistant Professor	Medical University of South Carolina, Charleston, SC	Pediatrics
7/93-7/98	Associate Professor	Medical University of South Carolina, Charleston, SC	Ophthalmology & Pediatrics
(January 1995 Granted Tenure) 7/98-Present	Professor	Medical University of South Carolina, Charleston, SC	Ophthalmology & Pediatrics

First Appointment to MUSC: Rank Assistant Professor

Date: August 1990

Brian A. Houston, MD  
**Abbreviated Curriculum Vitae**  
Professor  
(843) 876-4787  
houstobr@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2008 M.D., Medicine, Emory University School of Medicine, Georgia, United States  
2004 B.S., Millsaps College

Post-Graduate Training

Post-Doctorate, Johns Hopkins Hospital, Baltimore, MD, Advanced Fellow: Heart Failure, Transplant, and Mechanical Circulatory Support, September 2015, January 2019  
Post-Doctorate, Johns Hopkins Hospital, Baltimore, MD, Resident, Internal Medicine, September 2008, September 2011  
Post-Doctorate, Johns Hopkins Hospital, Baltimore, MD, Fellow, Cardiology, September 2011, September 2014

Additional Training

No activities entered.

Certifications

American Board of Internal Medicine, Effective Date: 2012-Present  
ABIM Cardiovascular Diseases, Effective Date: 2015-Present  
ABIM Advanced Heart Failure and Transplantation, Effective Date: 2016-Present

Professional Licensures

South Carolina Medical License  
Maryland Medical License: #D73740

MUSC Rank and Promotion History

Professor, Medical University of South Carolina, College of Medicine, Medicine, Cardiology, 2024-07-01  
Associate Professor, Medical University of South Carolina, College of Medicine, Medicine, Cardiology, 2021-01-01, 2024-06-30  
Assistant Professor, Medical University of South Carolina, College of Medicine, Medicine, Cardiology, 2016-08-01, 2020-12-31

Non-MUSC Rank and Promotion History

No activities entered.

Ayad A. Jaffa, PhD  
**Abbreviated Curriculum Vitae**  
Professor  
(843) 876-5245  
jaffaa@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1984                      Ph.D., Biological Chemistry, University of Essex

1980                      B.Sc., Biological Chemistry, University of Essex

Post-Graduate Training

Post-Doctorate, Medical University of South Carolina, Post-doctoral Fellowship, September 1984, September 1986

Additional Training

No activities entered.

Certifications

No activities entered.

Professional Licensures

No activities entered.

MUSC Rank and Promotion History

Adjunct Professor, Medical University of South Carolina, College of Medicine, Medicine, Endocrinology, 2008-08-01, 2009-12-31

Research Associate, Medical University of South Carolina, College of Medicine, Medicine, 1986-07-01, 1988-11-30

Professor, Medical University of South Carolina, College of Graduate Studies, 1991-01-09, 2008-07-31

Professor, Medical University of South Carolina, College of Medicine, Medicine, Endocrinology, 2010-01-01, 2025-02-01

Professor, Medical University of South Carolina, College of Medicine, Medicine, Endocrinology, 2002-07-01, 2008-07-31

Professor, Medical University of South Carolina, College of Medicine, Medicine, Endocrinology, 2025-02-02

Associate Professor, Medical University of South Carolina, College of Medicine, Cell and Molecular Pharmacology and Experimental Therapeutics, 1996-07-01, 2002-06-30

Associate Professor, Medical University of South Carolina, College of Medicine, Medicine, Endocrinology, 1996-07-01, 2002-06-30

Assistant Professor, Medical University of South Carolina, College of Medicine, Cell and Molecular Pharmacology and Experimental Therapeutics, 1990-10-01, 1996-07-01

Assistant Professor, Medical University of South Carolina, College of Medicine, Medicine, 1988-12-01, 1996-06-30

**Non-MUSC Rank and Promotion History**

Professor and Chair, American University of Beirut, Beirut, Lebanon, Department of Biochemistry and Molecular Genetics, 2008-09-01







Martin Brian Steed, DDS  
**Abbreviated Curriculum Vitae**  
Professor  
(843) 792-6272  
SteedMa@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

- |      |  |
|------|--|
| 1997 | D.D.S., Dental Surgery, University of Buffalo, New York, United States |
| 1993 | B.S., Biology, St. John Fisher College                                 |

Post-Graduate Training

- Post-Doctorate, Emory University School of Medicine, Surgical Resident, July 1999, July 2004
- Post-Doctorate, University of North Carolina at Chapel Hill, Oral Medicine Residency, July 1997, July 1999

Additional Training

No activities entered.

Certifications

- American Society of Dental Anesthesia, Effective Date: 03/2005
- American Board of Oral and Maxillofacial Surgery, Effective Date: 02/2006

Professional Licensures

- South Carolina Dentist

MUSC Rank and Promotion History

- Professor, Medical University of South Carolina, College of Medicine, Otolaryngology - Head and Neck Surgery, 2023-01-01
- Professor, Medical University of South Carolina, College of Dental Medicine, Department of Advance Specialty Sciences, Division of Surgical Services & Applied Technology, 2023-07-01
- Professor, Medical University of South Carolina, College of Dental Medicine, Oral and Maxillofacial Surgery, 2019-07-01, 2023-06-30
- Associate Professor, Medical University of South Carolina, College of Dental Medicine, Oral and Maxillofacial Surgery, 2013-12-09, 2019-06-30

Non-MUSC Rank and Promotion History

- Associate Professor, Emory University School of Medicine, Surgery, Oral and Maxillofacial Surgery, 2011-10-01, 2013-10-01
- Assistant Professor, Emory University School of Medicine, Surgery, Oral and Maxillofacial Surgery, 2004-07-01, 2011-10-01



Timothy Stemmler, PhD  
**Abbreviated Curriculum Vitae**  
Professor  
stemmler@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1996	Ph.D., Physical Chemistry/Biophysics, University of Michigan
1990	B.A., Physical Chemistry, St. Louis University M.S., Physical Chemistry, St. Louis University

Post-Graduate Training

Fellowship, University of Utah, Biochemistry, July 1999, June 2000

Additional Training

No activities entered.

Certifications

No activities entered.

Professional Licensures

No activities entered.

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Visiting Professor, Stanford University, 2008-01-01, 2008-12-31

Professor, Wayne State University, Eugene Applebaum College of Pharmacy and Health Sciences,  
Pharmaceutical Sciences, 2013-01-01

Professor, Wayne State University, School of Medicine, Biochemistry and Molecular, 2012-01-01, 2013-12-31

Associate Professor, Wayne State University, School of Medicine, Biochemistry & Molecular Biology, 2007-01-01,  
2012-12-31

Assistant Professor, Wayne State University, School of Medicine, Biochemistry & Molecular Biology,, 2000-01-  
01, 2007-12-31

Adjunct Associate Professor, Wayne State University, Eugene Applebaum College of Pharmacy and Health  
Sciences, Pharmaceutical Sciences, 2007-01-01, 2012-12-31

Adjunct Assistant Professor, Wayne State University, Eugene Applebaum College of Pharmacy and Health  
Sciences, Pharmaceutical Sciences, 2003-01-01, 2007-12-31

Robert Utsman  
**Abbreviated Curriculum Vitae**  
Associate Professor  
utsman@musc.edu

Personal Information

Country of Origin: United States Languages: English, Spanish

Contact Information

City: Charleston State or Province: South Carolina Zip / Postal Code: 29425

Degrees

2017	Master Project Management, Universidad Latinoamericana de Ciencia y Tecnología, San Jose, CR
2010	Orofacial Pain/TMD, University of Minnesota, MN, US
2006	D.D.S., Dental Surgery, Latin University of Costa Rica (ULATINA), San Pedro, San Jose, Costa Rica
1988	B.A., Psychology, Belmont Abbey College, Belmont, North Carolina, United States

Post-Graduate Training

Masters Sciences, Latin American University of Science and Technology , Project Management , January 2015, December 2017

Fellowship, University of Illinois at Chicago , Oral Medicine, October 2006, June 2007

Residency, University of Minnesota , TMD and Orofacial Pain , July 2008, June 2010

Post-Doctorate, University of Maryland at Baltimore , Training Fellowship Oral and Craniofacial Biology, July 2010, June 2011

Additional Training

No activities entered.

Certifications

No activities entered.

Professional Licensures

Doctor Dental Surgery, Month / Year Originally Conferred: January 2007, College of Dental Surgeons of Costa Rica, # 347807, Costa Rica , 347807

Dental Residency License, Month / Year Originally Conferred: July 2008, Month/Year Expires: June 2010, Minnesota, R430

Dental Instructor License, Month / Year Originally Conferred: July 2023, South Carolina, 56

Dental Faculty License, Month / Year Originally Conferred: April 2007, Month/Year Expires: April 2012, Illinois, 136000126

MUSC Rank and Promotion History

Associate Professor, Medical University of South Carolina, College of Medicine, Otolaryngology - Head and Neck Surgery, 2023-07-01

Associate Professor, Medical University of South Carolina, College of Dental Medicine, Department of Biomedical & Community Health Sciences, Division of Diagnostic Sciences & Services, 2023-07-01

No MUSC Rank and Promotion History

**NON-MUSC RANK AND PROMOTION HISTORY**

Visiting Adjunct Clinical Instructor, University of Illinois at Chicago , Dentistry , Oral Medicine and Diagnostic Sciences, 2007-07-01, 2008-06-30

Clinical Professor, University of Costa Rica , Dentistry , General Practice Residency (GPR), 2017-01-02, 2023-05-31

Clinical Professor, Latin University of Costa Rica (ULATINA), Dentistry, 2022-01-01, 2023-05-31

Associate Professor, Latin American University of Science and Technology (ULACIT),, School of Health Sciences, Dentistry , 2011-09-12, 2023-05-31

Deirdre Williams  
**Abbreviated Curriculum Vitae**  
Associate Professor  
(843) 792-9352  
willdeir@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1991	M.S., Dentistry, University of Alabama, Birmingham, Alabama, United States
1985	D.D.S., Dentistry, Howard University, Washington DC, Washington D.C., United States
1981	B.S., Biology, Spelman College, Georgia, United States

Post-Graduate Training

Residency, University of Alabama at Birmingham, Pediatric Dentistry, July 1988, June 1991

Additional Training

No activities entered.

Certifications

American Board of Pediatric Dentistry, Type of Certification: Unlimited Diplomate, Specialty: Pediatric Dentistry, Certification Number: PID#04873, Effective Date: 1995-02-03

Professional Licensures

Teaching License and Conscious Sedation , Month / Year Originally Conferred: 1991, Month/Year Expires: 1996, George State Board of Dentistry, Georgia, Teaching License and Conscious Sedation Permit

Specialty Dental License, Month / Year Originally Conferred: 1997, Month/Year Expires: December 2022, South Carolina, South Carolina, Specialty , Active Dental License

Dental License, Month / Year Originally Conferred: 1987, Month/Year Expires: 2004, Tennessee Dental Association, Tennessee, Active Dental License  
Inactive Status from 2004-Present

MUSC Rank and Promotion History

Associate Professor, Medical University of South Carolina, College of Medicine, Pediatrics, Pediatric Dentistry, 2023-01-01

Associate Professor, Medical University of South Carolina, College of Dental Medicine, Department of Advance Specialty Sciences, Division of Applied Craniofacial Sciences, 2023-07-01

Associate Professor, Medical University of South Carolina, College of Dental Medicine, Pediatric Dentistry, 2019-08-05, 2023-06-30

Non-MUSC Rank and Promotion History

No activities entered.

Michelle E Ziegler, DDS  
**Abbreviated Curriculum Vitae**  
Associate Professor  
(843) 792-2188  
zieglerm@musc.edu

#### Personal Information

No activities entered.

#### Contact Information

City: Charleston State or Province: South Carolina Zip / Postal Code: 29425

#### Degrees

1992	D.D.S., Dental Surgery, New York University Dentistry, New York, United States
1985	B.S., Dental Hygiene, Columbia University School of Dental and Oral Surgery

#### Post-Graduate Training

Residency, Lutheran Medical Center, General Practice Resident , January 1992, January 1994

#### Additional Training

No activities entered.

#### Certifications

Certificate in Dental Hygiene awarded by University of Pennsylvania School of Dental Medicine, Effective Date:  
06/1983

#### Professional Licensures

SC Restricted Instructor License #DID 20  
DHEC Registration #34-I0020  
DEA #BZ43374548  
Cardiopulmonary Resuscitation Licensure

#### MUSC Rank and Promotion History

Associate Professor, Medical University of South Carolina, College of Medicine, Otolaryngology - Head and Neck Surgery, 2023-01-01  
Associate Professor, Medical University of South Carolina, College of Dental Medicine, Department of Biomedical & Community Health Sciences, Division of Emergency Services, 2024-05-20  
Associate Professor, Medical University of South Carolina, College of Dental Medicine, Department of Reconstructive & Rehabilitation Sciences, 2023-07-01, 2024-05-20  
Associate Professor, Medical University of South Carolina, College of Dental Medicine, Oral Rehabilitation, 2020-07-01, 2023-06-30  
Assistant Professor, Medical University of South Carolina, College of Dental Medicine, Oral Rehabilitation, 2012-06-27, 2020-06-30

#### Non-MUSC Rank and Promotion History

Program Director, General Practice Residency, Monmouth Medical Center, 2002-06-01, 2012-06-01  
Program Director, General Practice Residency, Lutheran Medical Center, 1996-05-01, 2002-06-01  
Clinical Attending, General Practice Residency, Lutheran Medical Center, 1994-07-01, 1996-05-01

Timothy Stemmler, PhD  
**Abbreviated Curriculum Vitae**  
Professor  
stemmler@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1996	Ph.D., Physical Chemistry/Biophysics, University of Michigan
1990	B.A., Physical Chemistry, St. Louis University M.S., Physical Chemistry, St. Louis University

Post-Graduate Training

Fellowship, University of Utah, Biochemistry, July 1999, June 2000

Additional Training

No activities entered.

Certifications

No activities entered.

Professional Licensures

No activities entered.

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Visiting Professor, Stanford University, 2008-01-01, 2008-12-31

Professor, Wayne State University, Eugene Applebaum College of Pharmacy and Health Sciences, Pharmaceutical Sciences, 2013-01-01

Professor, Wayne State University, School of Medicine, Biochemistry and Molecular, 2012-01-01, 2013-12-31

Associate Professor, Wayne State University, School of Medicine, Biochemistry & Molecular Biology, 2007-01-01, 2012-12-31

Assistant Professor, Wayne State University, School of Medicine, Biochemistry & Molecular Biology,, 2000-01-01, 2007-12-31

Adjunct Associate Professor, Wayne State University, Eugene Applebaum College of Pharmacy and Health Sciences, Pharmaceutical Sciences, 2007-01-01, 2012-12-31

Adjunct Assistant Professor, Wayne State University, Eugene Applebaum College of Pharmacy and Health Sciences, Pharmaceutical Sciences, 2003-01-01, 2007-12-31

# **MUSC Physicians and MUSC Health Partners**

## **Interim Financial Statements For the six month period ending December 31, 2024**

<b>Consolidated Actual to Budget Variance</b>	<b>1</b>
<b>MUSCP Executive Summary</b>	<b>2</b>
<b>MUSCP Actual to Budget Variance</b>	<b>3</b>
<b>MUSCP Statement of Net Position</b>	<b>4-5</b>
<b>MHP Executive Summary</b>	<b>6</b>
<b>MHP Actual to Budget Variance</b>	<b>7</b>
<b>MHP Statement of Net Position</b>	<b>8-9</b>
<b>MHP Statement of Revenues, Expenses and Changes in Net Position – detailed</b>	<b>10</b>
<b>Listing of Approved Unbudgeted Expenses</b>	<b>11</b>

Unaudited – For Management Use

**MUSC Physicians and MUSC Health Partners**  
(A Component Unit of MUSC)  
Statement of Revenues, Expenses and Changes in Net Position  
For the 6 Month Period Ending - December 31, 2024

	MUSC Physicians				MUSC Health Partners		Total		
	College of Medicine Actual	Corporate and Ambulatory Care Actual	Community Physicians Actual	Other Actual	Primary Care Actual	Other Actual	Total Actual	Total Fixed Budget	Total Variance
<b>Operating revenues:</b>									
Net clinical service revenue	281,359,782	-	1,979,800	4,122,370	15,628,186	804,577	303,894,715	288,354,056	15,540,658
Supplemental medicaid	21,104,707	-	-	-	1,600,000	-	22,704,707	22,321,960	382,747
Other operating revenue	5,525,967	1,762,866	-	1,809,753	3,037,090	29,584	12,165,259	12,223,594	(58,335)
Intercompany transfers	(92,115,436)	95,731,758	(223,717)	(3,392,605)	-	-	-	-	-
Purchased services revenue	89,722,732	5,962,979	1,466,404	11,661,995	1,550,783	2,953,551	113,318,444	111,776,556	1,541,887
Grant salary reimb. from MUSC	8,835,086	-	-	183,739	-	-	9,018,825	8,420,155	598,671
Total operating revenues	314,432,838	103,457,603	3,222,487	14,385,251	21,816,059	3,787,712	461,101,950	443,096,321	18,005,628
<b>Operating expenses:</b>									
Salaries, wages and benefits	246,024,753	38,393,135	188,150	11,007,501	14,428,682	3,929,699	313,971,921	311,490,928	(2,480,993)
MUSCP reimb. for education and research	58,596,020	-	-	-	-	-	58,596,020	58,596,020	-
Supplies	655,696	34,334,219	34,451	107,154	1,823,131	420,339	37,374,991	35,934,141	(1,440,850)
Contractual services	1,822,817	6,786,478	83,079	3,471,546	445,961	2,031,143	14,641,024	19,953,349	5,312,325
Purchased services	29,640	12,921,928	3,432,243	1,102,556	866,899	(3,157,869)	15,195,397	17,086,872	1,891,476
Facilities	42,988	5,145,682	187,298	(1,666,051)	1,164,075	(748,006)	4,125,986	4,533,327	407,341
Insurance	4,813,684	472,630	-	74,714	248,828	29,592	5,639,448	6,021,685	382,237
Depreciation	-	3,310,958	-	2,582,005	259,693	740,237	6,892,893	7,513,970	621,077
Meals and travel	1,859,102	189,393	258	330,128	18,122	40,427	2,437,430	2,477,972	40,542
Other expenses	734,709	2,164,344	23,203	776,744	332,436	17,061	4,048,497	3,789,324	(259,173)
Faculty and staff recruitment	526,688	147,653	-	66,992	11,773	309,310	1,062,416	952,313	(110,103)
MUSCP corporate shared services	-	-	-	-	1,486,696	-	1,486,696	1,486,696	-
Total operating expenses	315,106,098	103,866,420	3,948,684	17,853,288	21,086,297	3,611,933	465,472,719	469,836,597	4,363,878
Operating income (loss)	(673,260)	(408,817)	(726,197)	(3,468,037)	729,762	175,779	(4,370,770)	(26,740,276)	22,369,506
Operating margin	(0.2%)	(0.4%)	(22.5%)	(24.1%)	3.3%	4.6%	(0.9%)	(6.0%)	
<b>Nonoperating revenue (expenses):</b>									
Donations - transfer to MUSCF	(166,059)	-	-	(1,193,889)	-	-	(1,359,948)	(790,267)	(569,681)
Investment income	6,160,231	35,865	-	5,004,429	2,616	-	11,203,141	3,980,432	7,222,709
Interest expense	-	(55,699)	-	(265,787)	(20,659)	(65,171)	(407,316)	(366,928)	(40,389)
Rental income	-	428,651	-	1,082,387	24,277	(163)	1,535,152	1,497,976	37,176
Rent expense	-	-	-	(108,241)	-	-	(108,241)	(108,241)	-
Gain (loss) on disposal of assets	-	-	-	(24,612)	-	-	(24,612)	-	(24,612)
Total Nonoperating revenue (expenses)	5,994,172	408,817	-	4,494,287	6,234	(65,334)	10,838,175	4,212,972	6,625,204
Change in net position	\$ 5,320,911	\$ -	\$ (726,197)	\$ 1,026,250	\$ 735,996	\$ 110,445	\$ 6,467,406	\$ (22,527,304)	\$ 28,994,710
Net margin	1.7%	0.0%	(22.5%)	7.1%	3.4%	2.9%	1.4%	(5.1%)	

**Notes:**

MUSC Physicians Other includes other Colleges (Nursing CoHP, Dental), Presidents Fund, Rental Properties, Investment Account and Funded Leadership  
MUSC Health Partners Other includes MHA Population Health, CFC Community Physicians, and Funded Leadership



## Medical University of South Carolina Physicians

### Executive Summary

For the six-month period ending December 31, 2024

#### Charges:

- **YTD: 7% over budget and 19% over last year**
- Month of December: 8% over budget and 23% over last year

#### Payments:

- **YTD: 6% over budget and 14% over last year**
- Month of December: 3% over budget and 17% over last year
- 38.7 days in AR as of December 2024 and 38.2 days in AR as of June 2024
- \$90 per wRVU as of December 2024 and \$84 per wRVU as of June 2024

#### Income/(Loss):

- **(\$5.3M) Operating Loss; (1.2%) Operating Margin**
  - \$21.9M favorable variance to fixed budget
    - \$15.0M net clinical service revenue
      - \$18.8M COM Epic patient revenue over budget
      - (\$4.0M) Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)
    - \$1.7M purchased services revenue
      - \$1.9M funded cost centers over budget (offset by expenses)
      - \$0.6M College of Medicine over budget
      - (\$1.2M) Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)
    - (\$3.3M) salaries, wages and benefits
      - (\$1.9M) College of Medicine over budget
      - (\$1.5M) funded cost centers over budget (offset by purchased services revenue)
      - (\$0.9M) Hollings Cancer Center over budget (offset by favorable contractual services)
      - \$1.3M Ambulatory under budget (due to vacancies)
    - (\$1.5M) supplies
      - (\$1.7M) Infusion over budget (due to increases in volumes and new drugs)
    - \$2.2M contractual services
      - \$0.9M College of Medicine under budget (timing of Verge credentialing bill)
      - \$0.8M College of Dental Medicine under budget (timing of transfer to MUSC Foundation or MUSC)
      - \$0.5M Hollings Cancer Center under budget (offset by unfavorable salaries)
      - \$0.4M Enterprise Funding - due to timing
      - (\$1.0M) Ambulatory over budget due to agency nursing services (offset by favorable salaries)
    - \$5.7M purchased services
      - \$4.1M Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)
      - \$1.2M Enterprise Funding / OneMUSC - due to timing
- **\$10.9M Nonoperating Income**
  - \$6.7M favorable variance to fixed budget
    - \$7.2M investment income
      - \$4.4M unrealized/realized gain on investments – unbudgeted
      - \$2.8M interest and dividend income over budget
- **\$5.6M Net Income; 1.3% Net Margin**
  - \$28.5M favorable variance to fixed budget

#### Balance Sheet:

- Days cash on hand: 123 days
- Net Position: \$479.9M; increased by \$5.6M compared to June 2024

## MUSC Physicians

(A Component Unit of MUSC)

Statement of Revenues, Expenses and Changes in Net Position  
For the 6 Month Period Ending - December 31, 2024

	Fiscal Year To Date				Prior Year To Date
	Actual	Fixed Budget	Variance	Var %	Actual
<b>Operating revenues:</b>					
Net clinical service revenue	\$ 287,461,952	\$ 272,511,139	\$ 14,950,813	5%	\$ 248,550,479
Supplemental medicaid	21,104,707	20,721,960	382,747	2%	24,052,550
Other operating revenue	9,098,585	9,028,876	69,710	1%	8,475,108
Purchased services revenue	108,814,110	107,156,162	1,657,948	2%	78,805,930
Grant salary reimb. from MUSC	9,018,825	8,420,155	598,671	7%	8,791,271
Total operating revenues	435,498,179	417,838,291	17,659,887	4%	368,675,337
<b>Operating expenses:</b>					
Salaries, wages and benefits	295,613,540	292,295,216	(3,318,324)	(1%)	251,033,575
MUSCP reimb. for education and research	58,596,020	58,596,020	-	0%	53,798,770
Supplies	35,131,521	33,641,936	(1,489,585)	(4%)	26,893,011
Contractual services	12,163,920	14,317,761	2,153,841	15%	11,884,874
Purchased services	17,486,367	23,203,913	5,717,546	25%	12,217,041
Facilities	3,709,918	4,038,749	328,831	8%	3,884,010
Insurance	5,361,028	5,769,033	408,004	7%	4,362,600
Depreciation	5,892,962	6,520,481	627,519	10%	5,005,727
Meals and travel	2,378,881	2,437,145	58,264	2%	1,953,698
Other expenses	3,699,000	3,441,330	(257,670)	(7%)	102,253
Faculty and staff recruitment	741,333	719,628	(21,705)	(3%)	769,450
Total operating expenses	440,774,490	444,981,211	4,206,721	1%	371,905,008
Operating income (loss)	(5,276,312)	(27,142,920)	21,866,609	81%	(3,229,670)
Operating margin	(1.2%)	(6.5%)			(0.9%)
<b>Nonoperating revenue (expenses):</b>					
Donations - transfer to MUSCF	(1,359,948)	(790,267)	(569,681)	(72%)	(7,392,720)
Investment income	11,200,525	3,980,310	7,220,215	181%	9,732,590
Interest expense	(321,486)	(317,391)	(4,095)	(1%)	(1,730,263)
Rental income	1,511,039	1,480,895	30,144	2%	3,613,448
Rent expense	(108,241)	(108,241)	-	0%	(771,459)
Gain (loss) on disposal of assets	(24,612)	-	(24,612)	(100%)	-
Total nonoperating revenue (expenses)	10,897,276	4,245,305	6,651,971	157%	3,451,596
Change in net position	\$ 5,620,964	\$ (22,897,615)	\$ 28,518,579	125%	\$ 221,926
Net margin	1.3%	(5.5%)			0.1%

**Notes:**

Operating revenue:

-Net clinical service revenue: \$18.8M COM Epic patient revenue over budget; (\$4.0M) Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)

-Purchased services revenue: \$1.9M funded cost centers over budget (offset by expenses); \$0.6M College of Medicine over budget; (\$1.2M) Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)

Operating expense:

-Salaries, wages and benefits: (\$1.9M) College of Medicine over budget; (\$1.5M) funded cost centers over budget (offset by purchased services revenue); (\$0.9M) Hollings Cancer Center over budget (offset by favorable contractual services); \$1.3M Ambulatory under budget (due to vacancies)

-Supplies: (\$1.7M) Infusion over budget (due to increases in volumes and new drugs)

-Contractual services: \$0.9M College of Medicine under budget (timing of Verge credentialing bill); \$0.8M College of Dental Medicine under budget (timing of transfer to MUSC Foundation or MUSC); \$0.5M Hollings Cancer Center under budget (offset by unfavorable salaries);

\$0.4M Enterprise Funding - due to timing; (\$1.0M) Ambulatory over budget due to agency nursing services (offset by favorable salaries)

-Purchased services under budget: \$4.1M Atlantic Cardiovascular Associates (3 month delay in opening clinic; no impact to bottom line);

\$1.2M Enterprise Funding / OneMUSC - due to timing

Nonoperating revenue:

-Donations - transfer to MUSCF: President's Fund surplus transfer

-Investment income: \$4.4M unrealized/realized gain on investments; \$2.8M interest and dividend income over budget

Atlantic Cardiovascular Associates - UMA	Actual	Fixed Budget	Variance	Var %
Net clinical service revenue	\$ 1,236,618	\$ 5,239,493	\$ (4,002,875)	(76%)
Other revenue	1,326,666	2,005,888	(679,222)	(34%)
Operating expenses	(2,563,284)	(7,245,381)	4,682,097	(65%)
Change in net position	\$ -	\$ -	\$ -	0%

## MUSC Physicians

(A Component Unit of the Medical University of South Carolina)

### Statement of Net Position

#### ASSETS

	December 31, 2024	June 30, 2024	Variance
<b>Current Assets:</b>			
Cash and investments	\$ 304,527,272	\$ 293,891,042	\$ 10,636,230
Receivables:			
Patient services - net of allowances for contractual adjustments and bad debt of \$253,576,645	69,286,413	66,140,456	3,145,957
Due from the Medical University of South Carolina	9,821,492	25,607,989	(15,786,497)
Due from the Medical University Hospital Authority	18,290,169	55,030,764	(36,740,594)
Due from MCP	203,535	1,303,020	(1,099,485)
Due from Mainsail	9,818	9,818	-
Due from the Medical University Foundation	463,062	593,656	(130,594)
Due from Carolina Family Care, Inc.	947,385	(2,921,704)	3,869,089
Note receivable from CFC/MHP	917,337	1,256,273	(338,936)
Due from Comprehensive Psychiatric Services	11,873	64,544	(52,670)
Due from MUSC Health Alliance	17,877	11,055	6,822
Lease receivable	2,494,497	2,494,497	-
Other current assets	26,388,975	6,279,248	20,109,727
<b>Total Current Assets</b>	<b>433,379,705</b>	<b>449,760,657</b>	<b>(16,380,951)</b>
<b>Noncurrent assets:</b>			
Capital assets:			
Land	28,180,473	22,510,764	5,669,709
Buildings	52,956,911	52,381,476	575,435
Furniture and equipment	41,659,825	36,175,483	5,484,342
Leasehold improvements	28,737,379	25,732,666	3,004,713
Construction in progress	13,260,288	3,493,616	9,766,672
Computer software	15,021,292	14,774,652	246,641
Right of use assets	22,670,264	22,494,230	176,034
Subscription assets	8,951,225	8,951,225	-
Accumulated depreciation and amortization	(72,188,420)	(66,303,786)	(5,884,635)
Lease receivable	111,859	1,406,952	(1,295,093)
Investment in partnerships	3,440,323	2,212,878	1,227,445
Investment / Advancements consolidated CFC	32,270,000	32,270,000	-
<b>Total noncurrent assets</b>	<b>175,071,419</b>	<b>156,100,156</b>	<b>18,971,263</b>
<b>Total Assets</b>	<b>608,451,125</b>	<b>605,860,812</b>	<b>2,590,312</b>
<b>Deferred outflows of resources:</b>			
Deferred outflows-OPEB	381,489	381,489	-
<b>Total deferred outflows</b>	<b>381,489</b>	<b>381,489</b>	<b>-</b>
<b>Total Assets and Deferred Outflows</b>	<b>\$ 608,832,614</b>	<b>\$ 606,242,301</b>	<b>\$ 2,590,312</b>

#### Notes:

##### Current assets:

-Cash and investments: (\$24.2M) FY24 Z incentive payments; (\$15.2M) FY24 Q4 Y incentive payments; (\$14.4M) FY25 Q1 Y incentives; \$29.9M FY24 Q3 & FY23 Q4 MCO payments; \$9.5M FY24 DHHS payment; \$16.3M Epic collections over budget YTD; \$5.0M realized/unrealized gain on investments

-ST Other current assets: \$20.7M accrual of FY25 STP payments; \$2.4M FY25 COM revenue accruals; (\$0.7M) reversal of year end accruals

##### Noncurrent assets:

-Land: \$5.3M Clements Ferry land; \$0.4M Moncks Corner property (5000 Epton Plantation Drive)

-Furniture and equipment: West Campus: \$1.9M 3T MRI and \$0.8M Upright MRI

-Leasehold improvements: West Campus: \$1.5M 3T MRI and \$1.5M Upright MRI

-Construction in progress: includes projects: Clements Ferry MOB (FY25 balance increase of \$8.7M) and Nexton Expansion (FY25 balance increase of \$1.4M)

## MUSC Physicians

(A Component Unit of the Medical University of South Carolina)

### Statement of Net Position

#### LIABILITIES

	<u>December 31, 2024</u>	<u>June 30, 2024</u>	<u>Variance</u>
<b>Current Liabilities:</b>			
Accounts payable	\$ 4,512,447	\$ 2,085,489	\$ (2,426,958)
Accrued interest payable	129,459	83,182	(46,276)
Accrued payroll	23,071,404	48,494,629	25,423,225
Accrued payroll withholdings	891,078	1,232,390	341,312
Accrued pension contribution	4,462,517	2,837,278	(1,625,239)
Unapplied cash - patient services	20,666,788	14,388,534	(6,278,254)
Due to Medical University Hospital Authority	23,311,501	21,299,428	(2,012,073)
Accrued compensated absences	7,102,227	7,102,227	-
Lease liability	3,077,726	3,077,726	-
Subscription liability	562,805	562,805	-
Line of credit	13,899,801	-	(13,899,801)
Bonds payable	810,000	1,620,000	810,000
Other accrued liabilities	8,010,833	7,911,601	(99,232)
<b>Total current liabilities</b>	<u>110,508,586</u>	<u>110,695,290</u>	<u>186,704</u>
<b>Noncurrent Liabilities:</b>			
Lease liability	13,054,140	14,414,321	1,360,181
Subscription liability	1,890,868	2,106,517	215,649
Deferred inflows-leases	2,499,574	3,767,692	1,268,118
Deferred inflows-OPEB	591,404	591,404	-
Net OPEB liability	399,730	399,730	-
<b>Total noncurrent liabilities</b>	<u>18,435,716</u>	<u>21,279,664</u>	<u>2,843,948</u>
<b>Total liabilities</b>	<u>128,944,303</u>	<u>131,974,954</u>	<u>3,030,652</u>
<b>NET POSITION</b>			
Invested in capital assets, net of related debt	98,430,751	98,430,751	-
Unrestricted (deficit)	381,457,560	375,836,597	(5,620,964)
<b>Total Net Position</b>	<u>479,888,311</u>	<u>474,267,347</u>	<u>(5,620,964)</u>
<b>Total Liabilities, Inflows &amp; Net Position</b>	<u>\$ 608,832,614</u>	<u>\$ 606,242,301</u>	<u>\$ (2,590,312)</u>

#### Notes:

##### Current liabilities:

-Accrued payroll: FY25 balance includes (\$17.4M) Y incentive (salary + fringe) accruals; \$45.0M reversal of FY24 year-end accruals

-Line of credit: \$14.0M Wells Fargo line of credit: purchase of Clements Ferry land and improvements

**MUSC Health Partners**  
**Including Carolina Family Care, Inc.**

Executive Summary

For the six-month period ending December 31, 2024

**Charges:**

- **YTD: At budget and 16% over last year**
- Month of December: (1%) under budget and 28% over last year

**Payments:**

- **YTD: 2% over budget and 8% over last year**
- Month of December: 11% over budget and 22% over last year
- 21.4 Days in AR as of December 2024 and 21.1 Days in AR as of June 2024
- \$115 per wRVU as of December 2024 and \$109 per wRVU as of June 2024

**Income/(Loss):**

- **\$0.9M Operating Income; 3.5% Operating Margin**
  - \$0.5M favorable variance to fixed budget
    - \$0.6M favorable net clinical service revenue
      - \$540K Lab over budget
      - \$140K Centerspace over budget (funded clinic; revenue offset by expenses)
      - \$102K Mt Pleasant Community PM&R over budget (unbudgeted collections)
      - (\$197K) CFC Primary Care excluding Lab under budget
    - \$0.8M favorable salaries
      - \$745K Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)
      - \$111K CFC Primary Care under budget (\$346K due to new chronic care management team vacancies)
    - \$3.2M favorable contractual services
      - \$3.3M Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)
    - (\$3.8M) unfavorable purchased services
      - (\$4.1M) Atlantic Cardiovascular Associates over budget (3 month delay in opening clinic; no impact to bottom line)
- **\$0.8M Net Income; 3.3% Net Margin**
  - \$0.5M favorable variance to fixed budget

**Balance Sheet:**

- Current ratio: 1.1
- Net Position: \$6.5M; increased by \$0.8M compared to June 2024

**MUSC Health Partners**

(Including Carolina Family Care, Inc.)

Statement of Revenues, Expenses and Changes in Net Position

For the 6 Month Period Ending - December 31, 2024

	Fiscal Year To Date				Prior Year To Date
	Actual	Fixed Budget	Variance	Var %	Actual
<b>Operating revenues:</b>					
Net clinical service revenue	\$ 16,432,763	\$ 15,842,918	\$ 589,845	4%	\$ 14,558,685
Supplemental medicaid	1,600,000	1,600,000	-	0%	1,600,000
Other operating revenue	3,066,674	3,194,719	(128,045)	(4%)	3,533,946
Purchased services revenue	4,504,334	4,620,394	(116,060)	(3%)	3,571,176
Total operating revenues	25,603,771	25,258,030	345,741	1%	23,263,807
<b>Operating expenses:</b>					
Salaries, wages and benefits	18,358,381	19,195,712	837,331	4%	14,655,909
Supplies	2,243,470	2,292,206	48,736	2%	1,975,424
Contractual services	2,477,104	5,635,588	3,158,484	56%	1,013,870
Purchased services	(2,290,970)	(6,117,041)	(3,826,070)	63%	1,022,155
Depreciation	999,930	993,488	(6,442)	(1%)	824,396
Facilities	416,069	494,578	78,510	16%	529,682
Insurance	278,420	252,652	(25,768)	(10%)	176,399
Meals and travel	58,549	40,827	(17,722)	(43%)	34,756
Faculty and staff recruitment	321,083	232,685	(88,398)	(38%)	192,910
MUSCP corporate shared services	1,486,696	1,486,696	-	0%	1,258,994
Other expenses	349,497	347,994	(1,503)	(0%)	41,985
Total operating expenses	24,698,229	24,855,386	157,157	1%	21,726,481
Operating income (loss)	905,542	402,644	502,898	125%	1,537,326
Operating margin	3.5%	1.6%			6.6%
<b>Nonoperating revenue (expenses):</b>					
Investment income	2,616	122	2,494	2040%	123
Interest expense	(85,830)	(49,537)	(36,293)	(73%)	(32,120)
Rental income	24,114	17,081	7,033	41%	33,042
Total nonoperating revenue (expenses)	(59,100)	(32,334)	(26,767)	(83%)	1,045
Change in net position	\$ 846,441	\$ 370,310	\$ 476,131	129%	\$ 1,538,371
Net margin	3.3%	1.5%			6.6%

**Notes:**

Operating revenue:

-Net clinical service revenue: \$540K Lab over budget; \$140K Centerspace over budget (funded clinic; revenue offset by expenses);

\$102K Mt Pleasant Community PM&R over budget (unbudgeted collections); (\$197K) CFC Primary Care excluding Lab under budget

-Other operating revenue: (\$108K) Accel subscription fees under budget

Operating expense:

-Salaries and benefits under budget: \$745K Atlantic Cardiovascular Associates (3 month delay in opening clinic; no impact to bottom line);

\$111K CFC Primary Care (\$346K due to new chronic care management team vacancies)

-Contractual services under budget: \$3.3M Atlantic Cardiovascular Associates (3 month delay in opening clinic; no impact to bottom line)

-Purchased services over budget: (\$4.1M) Atlantic Cardiovascular Associates (3 month delay in opening clinic; no impact to bottom line)

Lab:

\$4.9M operating revenue: \$0.5M over budget

\$2.4M net margin: \$0.7M over budget

Atlantic Cardiovascular Associates - CFC	Actual	Fixed Budget	Variance	Var %
Salaries, wages and benefits	\$ 555,009	\$ 1,299,736	\$ 744,727	57%
Contractual services	1,809,844	5,132,772	3,322,928	65%
Purchased services	(2,364,853)	(6,432,508)	(4,067,655)	63%
Change in net position	\$ -	\$ -	\$ -	0%

## MUSC Health Partners

Including Carolina Family Care, Inc.

### Statement of Net Position

#### ASSETS

	<u>December 31, 2024</u>	<u>June 30, 2024</u>	<u>Variance</u>
<b>Current Assets:</b>			
Cash and cash equivalents	\$ 1,850,377	\$ 1,595,827	\$ 254,550
Receivables:			
Patient services - net of allowances for contractual adjustments and bad debt of \$6,149,018	2,629,022	2,448,623	180,399
Due from the Medical University Hospital Authority	1,337,311	850,773	486,538
Due from MCP	376,963	1,577,620	(1,200,657)
Due from MUSC Health Alliance	42,262	63,551	(21,289)
Due from MSV	446,127	466,475	(20,347)
Lease receivable	21,287	21,287	-
Other current assets	3,972,588	399,219	3,573,369
<b>Total Current Assets</b>	<u>10,675,937</u>	<u>7,423,374</u>	<u>3,252,563</u>
<b>Noncurrent assets:</b>			
Capital assets:			
Furniture and equipment	2,228,886	2,211,911	16,975
Leasehold improvements	3,915,017	3,915,017	-
Construction in progress	1,612,585	445,490	1,167,095
Computer software	46,563	46,563	-
Right of use assets	9,935,487	9,935,487	-
Accumulated depreciation and amortization	(7,745,877)	(6,821,642)	(924,235)
Lease receivable	13,206	23,739	(10,533)
Investment in partnerships	209,000	209,000	-
<b>Total noncurrent assets</b>	<u>10,214,866</u>	<u>9,965,564</u>	<u>249,302</u>
<b>Total Assets</b>	<u>\$ 20,890,803</u>	<u>\$ 17,388,938</u>	<u>\$ 3,501,865</u>

**MUSC Health Partners**

Including Carolina Family Care, Inc.

**Statement of Net Position****LIABILITIES**

	<u>December 31, 2024</u>	<u>June 30, 2024</u>	<u>Variance</u>
<b>Current Liabilities:</b>			
Accounts payable	\$ 89,717	\$ 207,811	\$ 118,094
Accrued interest payable	92,586	43,488	(49,098)
Accrued payroll	1,154,595	1,174,561	19,966
Accrued payroll withholdings	650,863	693,788	42,926
Unapplied cash - patient services	1,485,368	1,387,612	(97,756)
Due to Medical University of South Carolina	14,800	32,895	18,095
Due to Medical University Hospital Authority	135,600	188,085	52,484
Due to UMA	947,385	(2,921,704)	(3,869,089)
Note Payable to UMA	917,337	1,256,273	338,936
Note Payable to MSV	470,729	458,420	(12,309)
Accrued compensated absences	969,946	969,946	-
Lease liability	1,442,395	1,442,395	-
Other accrued liabilities	1,257,356	1,296,622	39,266
<b>Total current liabilities</b>	<u>9,628,678</u>	<u>6,230,193</u>	<u>(3,398,485)</u>
<b>Noncurrent Liabilities:</b>			
Lease liability	4,706,612	5,439,296	732,685
Deferred inflows-leases	32,856	43,232	10,376
<b>Total noncurrent liabilities</b>	<u>4,739,468</u>	<u>5,482,528</u>	<u>743,061</u>
<b>Total liabilities</b>	<u>14,368,146</u>	<u>11,712,721</u>	<u>(2,655,424)</u>
<b>NET POSITION</b>	<u>6,522,657</u>	<u>5,676,216</u>	<u>(846,441)</u>
<b>Total Liabilities, Inflows &amp; Net Position</b>	<u>\$ 20,890,803</u>	<u>\$ 17,388,938</u>	<u>\$ (3,501,865)</u>



**MUSC Health Partners**

(Including Carolina Family Care, Inc.)

Statement of Revenues, Expenses and Changes in Net Position

For the 6 Month Period Ending - December 31, 2024

	CFC Primary Care	CFC Primary Care Lab	CFC Community Physicians	Other Departments	MHA Population Health	CFC Total
<b>Operating revenues:</b>						
Net clinical service revenue	10,326,968	5,301,217	121,498	683,080	-	16,432,763
Supplemental medicaid	1,600,000	-	-	-	-	1,600,000
Other operating revenue	3,037,090	-	-	29,584	-	3,066,674
Intercompany transfers	428,023	(428,023)	-	-	-	-
Purchased services revenue	1,550,783	-	28,726	2,662,816	262,009	4,504,334
Total operating revenues	16,942,864	4,873,194	150,224	3,375,480	262,009	25,603,770
<b>Operating expenses:</b>						
Salaries, wages and benefits	13,093,245	1,335,437	1,366,905	2,300,785	262,009	18,358,381
Supplies	1,108,660	714,471	-	420,339	-	2,243,470
Contractual services	313,712	132,248	2,017,258	13,885	-	2,477,104
Purchased services	778,837	88,062	(3,393,315)	235,446	-	(2,290,970)
Depreciation	138,800	120,893	-	740,237	-	999,930
Facilities	1,089,027	75,048	6,267	(754,273)	-	416,069
Insurance	244,179	4,648	25,194	4,399	-	278,420
Meals and travel	18,122	-	930	39,497	-	58,549
Faculty and staff recruitment	11,773	-	-	309,310	-	321,083
MUSCP corporate shared services	1,486,696	-	-	-	-	1,486,696
Other expenses	308,209	24,227	7,148	9,913	-	349,497
Total operating expenses	18,591,261	2,495,036	30,387	3,319,537	262,009	24,698,229
Operating income (loss)	(1,648,396)	2,378,158	119,837	55,943	-	905,541
Operating margin	(9.7%)	48.8%	79.8%	1.7%	0.0%	3.5%
<b>Nonoperating revenue (expenses):</b>						
Investment income	2,616	-	-	-	-	2,616
Interest expense	(20,659)	-	-	(65,171)	-	(85,830)
Rental income	24,277	-	-	(163)	-	24,114
Total nonoperating revenue (expenses)	6,234	-	-	(65,334)	-	(59,101)
Change in net position	\$ (1,642,163)	\$ 2,378,158	\$ 119,837	\$ (9,391)	\$ -	\$ 846,441
Net margin	(9.7%)	48.8%	79.8%	(0.3%)	0.0%	3.3%

**Notes:**

*CFC Community Physicians:*

- \$102K Mt Pleasant Community PM&R operating income
- \$20K Grace Internal Medicine operating income
- Community Physicians column includes the following entities which are fully funded: Atlantic Cardiovascular Associates and Gastro

*Other Departments:*

- (\$13K) Corporate Executive Admin costs operating loss (to be funded by UMA)
- Other column includes the following entities which are fully funded: Tideland Multispecialty, Modern Minds, Centerspace, MCP Leadership, and MUHA Midlands

**FY2025 MUSCP Consolidated Approved Unbudgeted Expenses  
As of 12/31/24**

<b>Unbudgeted Capital Projects</b>	<b>Amount</b>
Investment in Carolina Kidney Partners	<u>\$ 1,600,000</u>
<b>Total</b>	<b>\$ 1,600,000</b>
<b>Unbudgeted Operating Expenses</b>	<b>Amount</b>
<b>Total</b>	<u>\$ -</u>
<b>Total FY25 Approved Unbudgeted Expenses</b>	<u><u>\$ 1,600,000</u></u>

<b>Entity</b>	<b>Classification</b>	<b>Total YTD Expenses &gt; \$50,000 as of 12/31/24</b>
MUHA	Consulting Services	\$ 3,882,110
MUHA	Contractual Services	\$ 228,538,117
MUHA	Professional Services	\$ 64,949,124
MUSC	Consulting Services	\$ 66,557
MUSC	Contractual Services	\$ 97,271,646
MUSC	Professional Services	\$ 42,539,363
MUSCP	Consulting Services	\$ 449,733
MUSCP	Contractual Services	\$ 13,440,281
MUSCP	Professional Services	\$ 608,716
<b>Grand Total</b>		<b>\$ 451,745,647</b>