

AGENDA

(REGULAR AND CONSENT)

HOSPITAL AUTHORITY BOARD OF TRUSTEES AND UNIVERSITY BOARD OF TRUSTEES

May 16, 2025

MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES REGULAR AGENDA

May 16, 2025 101 Colcock Hall

Members of the Board of Trustees

Mr. Charles W. Schulze, Chairman
Dr. Donald R. Johnson II
Dr. W. Melvin Brown III, Vice-Chairman
Ms. Barbara Johnson-Williams
Ms. Terri R. Barnes
Dr. James Lemon
The Honorable James A. Battle, Jr.
Dr. Henry F. Butehorn III
Dr. C. Guy Castles III
Dr. Richard M. Christian, Jr.
Dr. Bartlett J. Witherspoon, Jr.

Dr. Paul T. Davis

Trustees Emeriti

Mr. William	H. Bingham, Sr. Mr. Allan E. Stalvey Dr. Charles B.	Thomas, Jr. Dr. James E. Wiseman, Jr.
Item 1.	Call to Order	Charles Schulze Chairman
Item 2.	Roll Call	Katherine Haltiwanger Board Secretary
Item 3.	Date of Next Regular Meeting – August 8, 2025	Katherine Haltiwanger Board Secretary
Item 4.	Approval of Meeting Minutes	Charles Schulze Chairman
	Recommendations and Informational Report of the	President: Dr. David Cole
ltem 5.	Recommendations and Informational Report of the Other Business	
Item 5.		Dr. David Cole President
Item 5.	Other Business	Dr. David Cole President Or. Murrell Smith, Chair Dr. Patrick Cawley
Item 6.	Other Business Authority Operations and Quality Committee: D MUSC Health Status Report	Dr. David Cole President Or. Murrell Smith, Chair Dr. Patrick Cawley Chief Executive Officer, MUSC Health
	Other Business Authority Operations and Quality Committee: D	Dr. David Cole President Or. Murrell Smith, Chair Dr. Patrick Cawley Chief Executive Officer, MUSC Health

Committee Chair

MUHA and MUSC Physical Facilities Committee: Terri Barnes, Chair

Item 9.	MUHA Lease(s) for Approval	Tom Crawford
	C	hief Operating Officer, MUSC Health
Item 10.	MUSC Lease Renewal(s) for Approval	Tom Crawford
	C	hief Operating Officer, MUSC Health
Item 11.	MUHA Acquisition(s) for Approval	
	C	hief Operating Officer, MUSC Health
Item 12.	MUSC Budget Adjustment(s) for Approval	
	Executive Vice Presi	ident for Finance and Administration
Item 13.	Other Committee Business	Terri Barnes
		Committee Chair
	MUHA and MUSC Audit, Compliance, and Risk Committee:	Tom Stephenson, Chair
Item 14.	Other Committee Business	
		Committee Chair
	Other Business for the Board of Truste	<u>ees</u>
ltem 15.		
ltem 15.	Other Business for the Board of Truste Approval of Consent Agenda	
Item 15. Item 16.		Charles Schulze Chairman
	Approval of Consent Agenda	Charles Schulze Chairman
	Approval of Consent Agenda Executive Session	Charles Schulze Chairman Charles Schulze Chairman Closed session pursuant
	Approval of Consent Agenda Executive Session Upon proper motion and vote, the Board may convene a to SC Code Ann. §30-4-70. Although the Board will	Charles Schulze ChairmanCharles Schulze Chairman closed session pursuant not vote on any items
	Approval of Consent Agenda Executive Session	Charles Schulze ChairmanCharles Schulze Chairman closed session pursuant not vote on any items
	Approval of Consent Agenda Executive Session	Charles Schulze Chairman Charles Schulze Chairman closed session pursuant not vote on any items ublic session to vote on
Item 16.	Approval of Consent Agenda Executive Session	Charles Schulze Chairman Charles Schulze Chairman closed session pursuant not vote on any items ublic session to vote on
Item 16.	Approval of Consent Agenda Executive Session	Chairman Charles Schulze Chairman Charles Schulze Chairman closed session pursuant not vote on any items ublic session to vote on Charles Schulze Chairman

FACILITIES HOSPITAL AUTHORITY – FLORENCE NEW LEASE FOR APPROVAL

MAY 16, 2025

DESCRIPTION OF NEW LEASE: This lease is for approximately 20,732 square feet of office space located at 200 Dozier Boulevard, 1st Floor, Florence. The purpose of this lease is to accommodate the relocation of MUHA Finance and HR needed to accommodate the MUSC CODM Program at the MUHA Florence Medical Center. The rent per square foot is \$12.00 with CAM, taxes, insurance and operating costs paid outside of the lease agreement. The estimated monthly rental payment will be \$20,732.00, resulting in an annual lease amount of \$248,784.00. Rent shall increase 2% annually. Landlord is providing space turnkey ready for occupancy.

FACILITIES ACADEMIC LEASE RENEWAL FOR APPROVAL

MAY 16, 2025

DESCRIPTION OF LEASE: This lease renewal is for 4,831square feet of office space located at 176 Croghan Spur Suite 104, Charleston. The purpose of this lease is to continue to provide space for the MUSC Department of Psychiatry for Family Services, Global & Community Health. The rent per square foot is \$34.20 with all CAM, taxes, insurance and operating costs included in the rent amount. The monthly rental payment will be \$13,768.35, resulting in an annual lease amount of \$165,220.20. Rent shall increase 3% annually.

or \$100,220.20. Reint shall increase 570 dimidally.
NEW LEASE AGREEMENTX_
LANDLORD: WATCH SPE,LLC
LANDLORD CONTACT: Stacy Miller, Property Manager
TENANT NAME AND CONTACT: MUSC Department of Psychiatry for Family Services, Global & Community Health, Dr. Michael Sweat
SOURCE OF FUNDS: Department of Psychiatry
LEASE TERMS: TERM: Five (5) years: [8/28/2025 – 8/27/2030] TOTAL AMOUNT PER SQUARE FOOT: \$34.20 TOTAL ANNUALIZED LEASE AMOUNT: Year 1 \$165,220.20 Year 2 \$170,176.81 Year 3 \$175,282.11 Year 4 \$180,540.57 Year 5 \$185,956.79
TOTAL AMOUNT TERM: \$877,176.48

Extended Term(s): To be negotiated

OPERATING COSTS:		
FULL SERVICE	<u>X</u>	
MODIFIED		

FACILITIES

HOSPITAL AUTHORITY - FLORENCE

PROPERTY ACQUISITION

FOR APPROVAL

MAY 16, 2025

PROJECT TITLE: MUHA 1929 MOUNTAIN LAUREL CT ACQUISITION

PROJECT NUMBER: N/A

SALE PRICE: NOT TO EXCEED FAIR MARKET VALUE

CURRENT OWNER: ST JULIAN PARTNERS LLC

JUSTIFICATON: 1929 Mountain Laurel Ct is a 1 story medical office building consisting of 2 waiting rooms, 15 exam rooms, 2 nurse stations, 6 admin offices, 1 lab, 1 breakroom, and 50 parking spaces. The property is of strategic importance given its location directly across the street from the Florence Medical Center/Pavilion.

1929 Mountain Laurel Ct 7,950 SF Parcel #: 00179-01-065 1.14 Acres

MUHA is requesting the Board of Trustees approval to purchase 1929 Mountain Laurel Ct.

FACILITIES

ACADEMIC/RESEARCH

BUDGET ADJUSTMENT

FOR APPROVAL

DATE: May 16, 2025

PROJECT TITLE: MUSC Campus Connector Bridge

PROJECT NUMBER: H51-9872

TOTAL ESTIMATED BUDGET: \$55,168,738

SOURCE(S) OF FUNDS: \$6,500,000 – State Appropriated Capital Reserve Funds

\$18,000,000 – State Office of Resiliency ARPA Funds

\$2,160,000 – Clinical Revenues

\$28,508,738 – University and Health System Capital Reserve

Funds

PREVIOUS APPROVALS: MUSC Board project approval for \$34,399,710 on 4/8/22

State Capital Budget Office Phase 1 Approval \$950,000 on

11/10/22

BUDGET CHANGE REQUEST: This request is to increase the project budget by \$20,769,028.

SCOPE OF WORK: This project will construct an elevated connector bridge adjacent to Doughty Street from the 2nd floor of the Ashley River Tower to the 2nd floor of the Bioengineering Building. Connections from this Doughty Street bridge will also be made at the 2nd floor of the Thurmond Gazes Building. Once completed most major campus buildings will be connected together at the 2nd floor level. This project will provide the capability to relocate the existing underground swisslog tube transportation system to the new connector bridge. Approximately \$9 million of the cost is based on a rough order of magnitude cost estimate provided in collaboration with Dominion Energy to relocate medium and high voltage lines from above ground to below ground service at Courtenay, Ehrhardt, and President Streets.

JUSTIFICATION: The Charleston Medical District is spread out over 80 plus acres and is located within the 100-year floodplain, specifically flood zone AE. The entire area is prone to flooding during storm events including hurricanes/tropical storms, heavy rain events, and sometimes even during normal high tide events. Once complete, the elevated walkway project will allow patients, care team members, and supplies to move freely from building to building during storm and flood events. This project will connect the entire MUSC Health campus network and provide safe passage to any emergency rooms or adult Level 1 Trauma centers via

the helipad located on top of the Shawn Jenkins Children's Hospital. As South Carolina's only integrated academic health sciences center and MUSC Health's main campus which includes University Hospital, Ashley River Tower, Shawn Jenkins Children's Hospital, and Pearl Tourville Women's Pavilion, maintaining accessibility and operations for disaster response and recovery is imperative.

MUSC has requested additional financial support through the State Office of Resiliency to reduce funding required utilizing University and Health System Capital Reserve Funds. This request (up to \$18 million) is currently represented in both the SC House and Senate versions of the FY26 budget and is pending final agreement of a specified amount.

MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC) BOARD OF TRUSTEES REGULAR AGENDA

May 16, 2025 101 Colcock Hall

Members of the Board of Trustees

Mr. Charles W. Schulze, Chairman

Dr. Donald R. Johnson II

Dr. W. Melvin Brown III, Vice-Chairman

Ms. Barbara Johnson-Williams

Ms. Terri R. Barnes

Dr. James Lemon

The Honorable James A. Battle, Jr.

Dr. G. Murrell Smith, Sr.

Mr. Michael E. Stavrinakis

Dr. C. Guy Castles III

Dr. Richard M. Christian, Jr.

Dr. Bartlett J. Witherspoon, Jr.

Dr. Paul T. Davis

Trustees Emeriti

Mr. William	H. Bingham, Sr.	Mr. Allan E. Stalvey	Dr. Charles B. Thomas, Jr.	Dr. James E. Wiseman, Jr.
Item 1.	Call to Order			Charles Schulze Chairman
Item 2.	Roll Call			Katherine Haltiwanger Board Secretary
Item 3.	Date of Next Re	gular Meeting – August	: 8, 2025	Katherine Haltiwanger Board Secretary
Item 4.	Approval of Mee	eting Minutes		Charles Schulze Chairman
	Recommer	ndations and Informati	onal Report of the President	: Dr. David Cole
Item 5.	Other Business			Dr. David Cole President
	Research and	Institutional Advancen	nent Committee: Mr. Michae	el Stavrinakis, Chair
Item 6.	Other Business			Michael Stavrinakis Committee Chair
	Education, Facul	ty, and Student Affairs	Committee: Barbara Johnso	n-Williams, Chair
Item 7.	Other Business			Barbara Johnson-Williams Committee Chair

MUHA and MUSC Finance and Administration Committee: Jim Battle, Chair

Item 8.	MUSC Financial Report
Item 9.	MUSC Major Purchase(s) for Approval
Item 10.	MUSC Health Financial Report
Item 11.	Other Committee Business
	Hollings Cancer Center Committee: Dr. Don Johnson, Chair
Item 12.	Hollings Cancer Center Update
Item 13.	Other Committee Business
	Other Business for the Board of Trustees
Item 14.	Approval of Consent Agenda
Item 15.	Executive Session
	Upon proper motion and vote, the Board may convene a closed session pursuant to SC Code Ann. §30-4-70. Although the Board will not vote on any items discussed in closed session, the Board may return to public session to vote on items discussed.
Item 16.	New Business for the Board of Trustees
Item 17.	Report from the Chairman

THE MEDICAL UNIVERSITY OF SOUTH CAROLINA

Monthly Financial Reports

Table of Contents

For the Nine (9) Month Period Ended March 31, 2025

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Assets & Deferred Outflows Cash and Cash Equivalents Cash and Cash Equivalents - Restricted State Appropriation Receivable Student Tuition and Fees Receivable Student Loan Receivable Grants and Contracts Receivable	\$	457,837,638 59,684,878	\$	40.004.045		
Cash and Cash Equivalents - Restricted State Appropriation Receivable Student Tuition and Fees Receivable Student Loan Receivable Grants and Contracts Receivable	\$		\$	40 004 045		
State Appropriation Receivable Student Tuition and Fees Receivable Student Loan Receivable Grants and Contracts Receivable		59,684,878		10,064,945	\$	-
Student Tuition and Fees Receivable Student Loan Receivable Grants and Contracts Receivable				-		370,565
Student Loan Receivable Grants and Contracts Receivable		107,714,541		7,586,474		-
Grants and Contracts Receivable		27,219,363		-		-
		10,429,512		-		-
03-11		61,039,205		288,446		-
Capital Improvement Bond Proceeds Receivable		-		-		-
Lease Receivable		17,907,265		-		-
Other Receivables		-		-		-
Investments		-		_		-
Prepaid Items		20,925,994		-		-
Capital Assets, net of Accumulated Depreciation		478,719,667		-		-
Due from Hospital Authority		(18,098,534)		-		-
Due from Other Funds		149,495,157		-		-
Bond Issue Costs		-		_		-
Derivative Instruments Fair Value / Deferred Outflows		-		_		-
Deferred loss on Debt Refinancing		-		_		-
Deferred Outflows-Pensions		95,038,230		-		_
Deferred Outflows-OPEB		173,469,399				
Other Assets		-		_		-
Total Assets & Deferred Outflows	\$	1,641,382,314	\$	17,939,865	\$	370,565
Liabilities & Deferred Inflows	<u>*</u>	.,0,002,0	<u> </u>	,000,000	<u> </u>	0.0,000
Accounts Payable	\$	31,353,404	\$	191,296	\$	_
Accrued Payroll and Other Payroll Liabilities		34,746,123		_		_
Accrued Compensated Absences		35,155,623		208,238		_
Deferred Revenue		86,125,923		3,794,736		_
Retainages Payable		339,423		_		_
Long-Term Debt		123,089,869		_		_
Lease Liability		70,865,674				
SBITA Liability		3,828,998				
Interest Payable		650,583		_		_
Deposits Held for Others		(1,102,668)		_		_
Due to Hospital Authority		-		_		_
Due to Other Funds		10,885,198		_		_
Federal Loan Program Liability		11,271,978		_		_
Derivative Instruments Fair Value / Deferred Inflows		,		-		-
Net Pension Liability		536,934,771		_		_
Net OPEB Liability		435,166,385				
Deferred Inflows-Leases		17,358,684				
Deferred Inflows-Pensions		17,128,866		_		_
Deferred Inflows-OPEB		260,339,505				
Other Liabilities		86,917,065		-		_
Total Liabilities & Deferred Inflows	\$	1,761,055,403	\$	4,194,270	\$	
Net Position		(119,673,089)		13,745,595		370,565
Total Liabilities & Deferred Inflows and Net Position	\$	1,641,382,314	\$	17,939,865	\$	370,565

		Budget	В	Prorated udget (Note)		Actual		Variance	
Revenues									
Federal Grants & Contracts	\$	167,614,832	\$	125,711,124	\$	135,331,252	\$	9,620,128	F
Federal Grants Indirect Cost Recoveries		51,473,036		38,604,777		36,179,876		(2,424,901)	
State Grants & Contracts		16,200,519		12,150,389		11,284,963		(865,426)	
Private Grants & Contracts		41,735,992		31,301,994		42,955,024		11,653,030	I
Private Grants Indirect Cost Recoveries		2,838,389		2,128,792		4,852,980		2,724,188	
Total Grants & Contracts		279,862,768		209,897,076		230,604,094		20,707,018	
State Appropriations		147,494,813		110,621,110		116,447,374		5,826,264	
Tuition and Fees		110,054,394		82,540,796		84,680,133		2,139,337	
Pass-Through Revenues		48,384,808		36,288,606		29,913,606		(6,375,000)	
Gifts		29,410,234		22,057,676		18,960,006		(3,097,670)	
Transfers from (to) MUSC Physicians		118,756,267		89,067,200		84,756,220		(4,310,980)	
Sales and Services of Educational Departments		20,605,687		15,454,265		14,393,708		(1,060,557)	
Sales and Services of Auxiliary Enterprises		22,965,431		17,224,073		13,362,514		(3,861,559)	
Interest and Investment Income		2,191		1,643		252,647		251,004	
Endowment Income		3,998,070		2,998,553		4,978,209		1,979,656	
Miscellaneous		20,151,059		15,113,294		16,750,963		1,637,669	
Miscellaneous - Residents		8,106,064		6,079,548		6,079,548		-	
Authority Revenue		91,264,524		68,448,393		58,524,889		(9,923,504)	
Authority Revenue - Residents		87,868,579		65,901,434		65,901,434		-	
Intra-Institutional Sales		42,469,086		31,851,815		19,569,690		(12,282,125)	
Total Other		751,531,207		563,648,406		534,570,940		(29,077,466)	
Total Revenues	_	1,031,393,975		773,545,482		765,175,035		(8,370,447)	
Expenditures									
Salaries	\$	421,243,705	\$	315,932,779	\$	304,808,991	\$	11,123,788	
Miscellaneous Personnel Expenditures		-		-		2,921,379		(2,921,379)	
Fringe Benefits		184,062,728		138,047,046		133,047,484		4,999,562	
Total Personnel	\$	605,306,433	\$	453,979,825	\$	440,777,854	\$	13,201,971	
Contractual Services	\$	184,422,935	\$	138,317,201	\$	124,549,516	\$	13,767,685	
Pass-through Expenditures		48,384,808		36,288,606		29,913,606		6,375,000	
Supplies		72,288,416		54,216,312		53,118,558		1,097,754	
Fixed Charges		52,168,836		39,126,627		34,641,666		4,484,961	
Equipment		10,308,326		7,731,245		-		7,731,245	
Travel		6,608,194		4,956,146		7,574,606		(2,618,460)	
Trainee / Scholarships		25,702,944		19,277,208		18,795,002		,	
Other Expenses		12,096,105		9,072,079		15,132,837		(6,060,758)	
Debt Service		11,723,644		8,792,733		8,792,733		, ,	
Total Other	\$	423,704,208	\$	317,778,157	\$	292,518,524	\$	25,259,633	_
Total Expenditures	\$	· · ·	\$	771,757,982		733,296,378		38,461,604	
Other Additions (Deductions)	Ψ_	1,020,010,041	Ψ	111,101,002	Ψ	700,200,070	Ψ	00,401,004	-
Transfers from(to) Plant Funds		(49,768,631)		(37,326,473)		(38,762,993)		(1,436,520)	
Other Transfers		(43,700,031)		(37,320,473)		(30,702,333)		(1,430,320)	
Prior Year Fund Balance Usage		53,857,350		40,393,013		- 37 በ/በ 188		(3,352,825)	
Total Other Additions (Deductions)	•	4,088,719	¢	3,066,540	•	37,040,188	•		_
						(1,722,805)		(4,789,345)	
IET INCREASE (DECREASE) in Fund Balance	\$	6,472,053	\$	4,854,040	\$	30,155,851	\$	25,301,811	_
Non-Budgeted Items									
						1,084,289			
Net Unfunded Pension Expense						8,041,494			
Net Unfunded Pension Expense Net Unfunded OPEB Expense									
						(29,236,410)			
Net Unfunded OPEB Expense						(29,236,410) 4,865,229			
Net Unfunded OPEB Expense Depreciation						,			
Net Unfunded OPEB Expense Depreciation Endowment Gains/Losses						,			

THE MEDICAL UNIVERSITY OF SOUTH CAROLINA

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2025

Note 1. Basis of Presentation

This financial statement provides summarized information for The Medical University of South Carolina (MUSC) and its affiliated organizations in discrete columns on the same page. The purpose of this financial report is to provide information that will be helpful to those who must make decisions about MUSC.

Note 2. State Appropriations

State appropriations revenue is prorated evenly over the twelve month period for which the funds are to be spent.

Note 3. Cash and Cash Equivalents - Restricted

Cash and cash equivalents - restricted include bond proceeds, the debt service reserve accounts, and the debt service fund accounts.

Note 4. Capital Assets, Net of Accumulated Depreciation

The University's capital assets, net of accumulated depreciation consists of the following:

Construction in progress	\$ 96,246,681
Land/Bldgs/Equipment/Accumulated depreciation	 382,472,986
Capital Assets, Net of Accumulated Depreciation	\$ 478,719,667

Note 5. Construction in Progress

The itemized construction-in-progress will be updated in future months.

Note 6. Deferred Revenue

The University's deferred revenue consists of the following:

State appropriations	\$ 30,794,736
Grants and contracts	12,045,848
Student tuition and fees	22,254,395
Other	 3,574,801
Total Deferred Revenue	\$ 68,669,780

THE MEDICAL UNIVERSITY OF SOUTH CAROLINA

NOTES TO THE FINANCIAL STATEMENTS

March 31, 2025

Note 7. Long Term Liabilities and Leases

The University's long term liabilities and leases consist of the following:

Lease Liability	\$ 70,865,674
Higher Ed Refunded Revenue bond payable	14,525,000
State Institution bonds payable	35,775,000
Energy Performance Note Payable	23,060,337
Premium on State Institution bonds payable	4,313,977
Premium on Refunding Revenue Bonds	340,555
Bond Anticipation Note	 45,075,000
Total Long Term Liabilities and Leases	\$ 193,955,543

Note 8. Summary of Net Position

The University implemented GASB Statement No. 68, Accounting and Financial Reporting for Pensions in fiscal year 2015 and GASB Statement No. 75, Accounting and Financial Reporting for Post Employment Benefits Other Than Pensions (OPEB) in fiscal year 2018. These statements require participating employers to report their proportionate share of the plans' net pension liability and OPEB liabilities, pension and OPEB expense and deferred outflows and inflows. In fiscal year 2024, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$1.1 million for a total of \$219.2 million. In fiscal year 2023, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$1.9.6 million. In fiscal year 2022, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$39.6 million for at total of \$200.2 million. In fiscal year 2021, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$2.3 million for a total of \$160.6 million.

	Per annual ACFR						
		FY2024		FY2023		FY2022	FY2021
Net investment in capital assets	\$	247,825,690	\$	272,606,591	\$	264,898,753 \$	256,273,784
Restricted							
Nonexpendable		91,804,303		96,695,036		94,737,549	93,450,804
Expendable		286,455,456		248,944,820		204,093,027	172,064,021
Unrestricted (exclusive of GASB 68 and 75 liabilities)		219,168,321		218,124,473		200,247,718	160,633,515
Unrestricted (including GASB 68 and 75 liabilities)		(994,905,686)	((1,001,836,676)		(961,299,272)	(908,652,076)
Total net position	\$	(149,651,916)	\$	(165,465,756)	\$	(197,322,225) \$	(226,229,952)

Medical University of South Carolina Summary of Current Debt Obligations

(\$\$ in thousands)

	Original Issue	Purpose	Outstanding & Authorized as of 31-Mar-2025
State Institution Bonds (SIB)			
SIB 2016D	30,095	College of Dental Medicine Building College of Pharmacy Addition and Various	16,150
SIB 2021D	23,415	Building Renovations	19,625
BAN 2024	45,075	College of Health Professions Academic Building	45,075
	\$ 111,230		
Current SIB Debt Authorized and	d Issued		\$ 80,850
Refunding Revenue Bonds, Seri	es 2017		
2017	\$ 25,115	Bee Street Garage	\$ 14,525
Energy Performance Note Payak	ole		
EPNP 02-27-19	\$ 30,000	Energy Savings	\$ 23,060
TOTAL:	\$ 199,330		\$ 118,435

The Medical University of South Carolina and Affiliated Organizations Statement of Revenues, Expenses and Changes in Net Position For the Nine (9) Month Period Ending March 31, 2025

For the Nine (9) Month Period Ending March 31, 2025		
	Area Health Education Consortium	CHS Development Company
Operating Revenues		
Student Tuition and Fees	\$ -	\$ -
Federal Grants and Contracts	734,471	· _
State Grants and Contracts	1,470,713	_
Local Government Grants and Contracts	-	_
Nongovernmental Grants and Contracts	118,249	_
Sales and Services to Hospital Authority	-	_
Sales and Services of Educational and Other Activities	_	_
Sales and Services of Auxiliary Enterprises	_	_
Interest Income	_	_
Other Operating Revenues	201,440	_
Total Operating Revenues	2,524,873	
Operating Expenses	2 200 224	
Compensation and Employee Benefits	2,290,824	-
Pension Benefits		
OPEB Expense	4 400 400	
Services and Supplies	4,160,433	-
Utilities	-	-
Scholarships and Fellowships	-	-
Refunds to Grantors	-	-
Interest Expense	-	-
Depreciation and Amortization		
Total Operating Expenses	6,451,257	
Operating Income (Loss)	(3,926,384)	
Nonoperating Revenues (Expenses)		
State Appropriations	11,384,207	-
State Appropriations - MUHA	-	-
Gifts and Grants Received	-	-
Investment Income	-	-
Interest Expense	-	-
Gain (Loss) on Disposal of Capital Assets	-	-
Transfers From (To) Other State Agencies	-	-
Other Nonoperating Revenues (Expenses), net		
Net Nonoperating Revenues (Expenses)	11,384,207	
Income (Loss) Before Other Revenues, Expenses, Gains, Losses and Transfers	7,457,823	-
Capital Appropriations	-	-
Capital Grants and Gifts	-	-
Additions to Permanent Endowments	-	-
Transfers From (To) MUSC Physicians (UMA)	-	-
Transfers From (To) AHEC	-	-
Transfers From (To) CHS Development	-	-
Transfers From (To) Facilities Corporation		
Increase (Decrease) In Net Position	\$ 7,457,823	\$ -

University Major Purchases Summary May 2025

The University requests professional services for an assessment of current business operations (Human Resources, Finance, Payroll, Procurement, Grants) for Shared Services. The total amount of the contract is \$465,000, with \$232,500 to be paid in FY2025 and the remainder of the funds to be included in the FY2026 Capital Budget. The funding source for professional services will be retained (clinical) funds.

MUSC Health - Board Package

MUHA - Medical University Hospital Authority

Interim Financial Statements
March 31, 2025

Medical University Hospital Authority (MUHA) Statement of Revenues, Expenses and Changes in Net Asse	ts
Consolidated	2 - 3
Statement of Net Position Consolidated	5 - 9
Statements of Cash Flows Consolidated	11

Medical University Hospital Authority - Consolidated

Statement of Revenues, Expenses, and Change in Net Position For the 9 Month Period Ending - March 31, 2025

Modified FASB Basis (in thousands)

	Current Month			Fiscal Year To Date						
	Actual	Fixed Budget	Variance	Var %	Actual	Fixed Budget	Variance	Var %	YTD Prior Year	
Operating Revenues										
Net Patient Service Revenue	\$321,109	\$322,594	(\$1,484)	-0.46%	\$2,796,333	\$2,754,801	\$41,533	1.51%	\$2,457,136	
HAWQ & Other Medicaid Directed Payments	36,164	34,608	1,556	4.50%	326,776	311,475	15,301	4.91%	306,657	
Retail Pharmacy Revenue	80,116	60,967	19,149	31.41%	662,743	538,342	124,401	23.11%	504,639	
Other Revenue	18,178	14,806	3,371	22.77%	120,239	136,884	(16,645)	-12.16%	158,738	
State Appropriations	6,059	6,117	(58)	-0.94%	59,242	55,638	3,604	6.48%	61,735	
Total Operating Revenues	\$461,626	\$439,092	\$22,534	5.13%	\$3,965,334	\$3,797,140	\$168,194	4.43%	\$3,488,905	
Operating Expenses										
Salaries Wages	\$139,159	\$127,194	\$11,965	9.41%	\$1,133,485	\$1,090,953	\$42,532	3.90%	\$1,005,696	
Benefits	41,367	44,655	(3,287)	-7.36%	364,311	374,125	(9,814)	-2.62%	332,688	
Purchased Services	55,944	51,259	4,685	9.14%	517,417	466,254	51,163	10.97%	449,302	
Physician Services	21,298	20,374	925	4.54%	184,809	181,957	2,851	1.57%	148,281	
Pharmaceuticals	30,408	29,020	1,388	4.78%	236,004	251,835	(15,832)	-6.29%	225,141	
Retail Pharmaceuticals	39,495	32,424	7,071	21.81%	329,172	285,907	43,265	15.13%	264,786	
Medical Supplies	55,920	53,120	2,800	5.27%	492,329	449,646	42,683	9.49%	426,777	
Other Supplies	5,383	7,917	(2,535)	-32.02%	47,753	69,258	(21,505)	-31.05%	53,495	
Utilities	2,681	3,294	(612)	-18.59%	27,966	30,346	(2,379)	-7.84%	29,320	
Insurance	1,619	1,777	(158)	-8.89%	14,624	16,151	(1,527)	-9.45%	12,875	
Leases	4,353	1,925	2,428	126.17%	23,898	17,300	6,597	38.13%	19,084	
Other (including HAWQ Provider Tax)	19,160	19,293	(133)	-0.69%	176,713	172,683	4,031	2.33%	160,334	
Total Operating Expenses	\$416,789	\$392,253	\$24,536	6.26%	\$3,548,480	\$3,406,415	\$142,065	4.17%	\$3,127,780	
EBIDA	\$44,837	\$46,839	(\$2,002)	-4.27%	\$416,854	\$390,724	\$26,129	6.69%	\$361,125	
Depreciation	\$15,315	\$14,406	\$908	6.31%	\$140,628	\$136,776	\$3,852	2.82%	\$127,611	
Interest	3,524	3,346	178	5.32%	32,004	30,945	1,059	3.42%	30,535	
Operating Income (Loss)	\$25,998	\$29,087	(\$3,088)	-10.62%	\$244,222	\$223,004	\$21,218	9.51%	\$202,979	
Operating Margin	5.63%	6.62%			6.16%	5.87%			5.82%	
NonOperating Revenue (Expenses)										
Gifts and Grants	\$620	\$194	\$426	220.04%	\$18,133	\$1,743	\$16,390	940.60%	\$2,915	
Noncash Pension and Other Post Employment Benefits	(16,526)	(11,637)	(\$4,889)	42.02%	(108,962)	(104,732)	(\$4,230)	4.04%	(123,036)	
Investment Income	2,839	2,869	(30)	-1.04%	32,959	25,818	7,141	27.66%	29,411	
Loss on Disposal of Capital Assets	(195)	77	(272)	-352.76%	173	696	(523)	-75.12%	(10)	
Other NonOperating Revenues (Expenses)	(517)	(321)	(196)	60.74%	(7,957)	(2,893)	(5,064)	175.00%	746	
Debt Issuance Costs	75	-	75	0.00%	(1,471)	-	(1,471)	0.00%	(31)	
Total NonOperating Revenues (Expenses)	(\$13,704)	(\$8,819)	(\$4,885)	55.40%	(\$67,125)	(\$79,369)	\$12,244	-15.43%	(\$90,004)	
Income (Loss) before NonOperating Payments to MUSC Affiliates	\$12,294	\$20,268	(\$7,974)	-39.34%	\$177,098	\$143,635	\$33,463	23.30%	\$112,975	
Non Operating Payments to MUSC Affiliates	-	-	-	0.00%	-	-	-	0.00%	-	
Change in Net Position	\$12,294	\$20,268	(\$7,974)	-39.34%	\$177,098	\$143,635	\$33,463	23.30%	\$112,975	
Total Margin	2.66%	4.62%			4.47%	3.78%			3.24%	
Operating Cash Flow Margin	9.56%	10.55%			10.76%	10.14%			10.42%	

Medical University Hospital Authority - Consolidated

Notes to the Interim Financial Statements

Statement of Revenues, Expenses and Changes in Net Assets: YTD March 31, 2025 (Unaudited)

Actuals Compared to Fixed Budget

Revenue Explanation: March year-to-date net patient service revenues were favorable to budget by 1.5%, or \$41.5M. Inpatient surgeries were unfavorable to budget by 0.1%, and outpatient surgeries were unfavorable to budget by 1.1%. Transplant procedures were favorable to budget by 13.7%. Case Mix Index was favorable \$16.0M and Payor Mix shift was favorable \$0.2M.

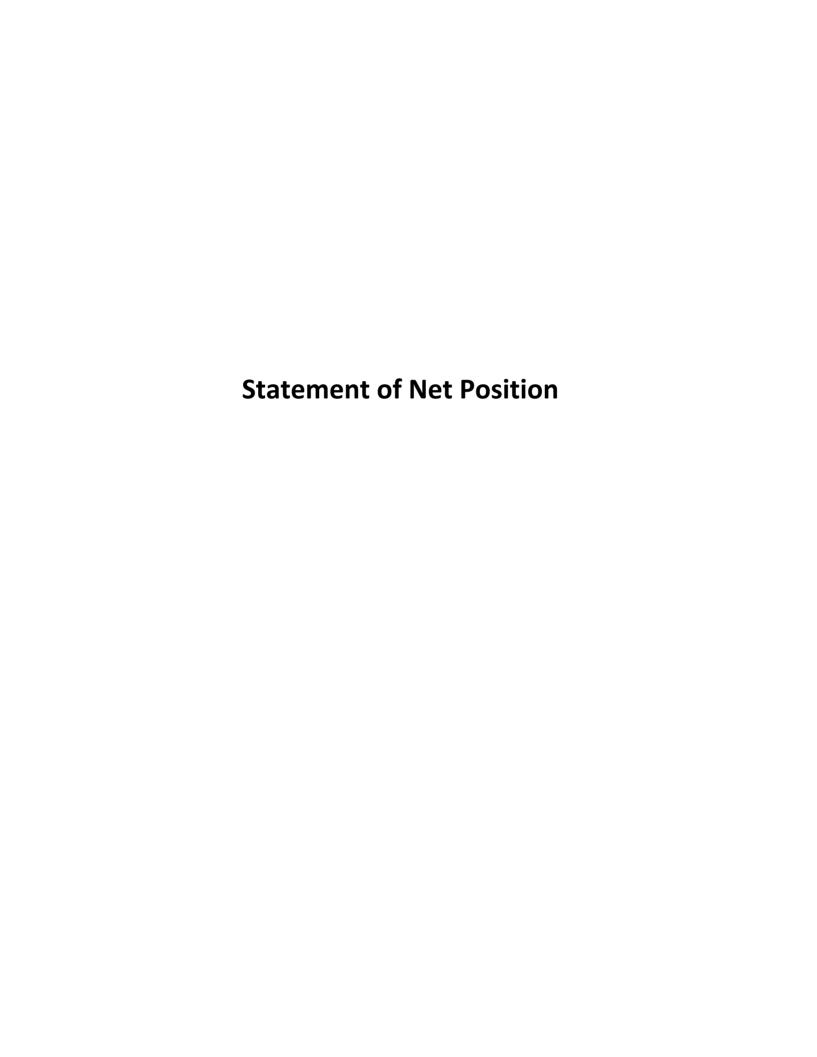
Expense Explanation: Salaries and wages were unfavorable to budget by \$42.5M driven by agency staffing and incentive pay. Benefits were favorable to budget \$9.8M.

Purchased Services were unfavorable to budget \$51.2M due to transplant costs and locum tenens coverage.

Pharmaceuticals, not explained by acuity and volume, were favorable to budget by \$8.1M due to savings in 340b costs. Retail pharmacy revenues, net of expenses, were \$81.1M favorable to budget.

Medical and Other Supplies, not explained by acuity and volume, were \$18.9M unfavorable to budget due to central supply utilization in the Regional markets.

Utilities, insurance, leases, and other expenses were unfavorable to budget by \$6.7M.



Medical University Hospital Authority - Consolidated

Statement of Net Position (in thousands) March 31, 2025 and June 30, 2024

Assets and Deferred Outflows	As of 3/31/2025			of 06/30/2024
Convert Acceptan	(u	inaudited)		(audited)
Current Assets:	.	640.240	<u>,</u>	404 544
Cash and Cash Equivalents	\$	618,248	\$	481,511
Cash Restricted for Capital Projects and Major Programs		71,839		104,609
Investments Unrestricted		199,288		233,673
Patient Accounts Receivable, Net of Allowance for Uncollectible		636,833		511,019
Accounts of approximately \$320,400 and \$412,600 Due from Related Parties		35,703		
Due from Third-Party Payors		33,703		22,455
Due from Joint Ventures and Partnerships		7,568		22,433
Other Current Assets		348,872		381,437
other current rosets		3 10,072	-	301,137
Total Current Assets	\$	1,918,350	\$	1,734,704
Investments Held by Trustees Mortgage Reserve Fund	\$	88,287	\$	85,848
Investments in Joint Ventures and Partnerships		61,540		61,540
Other Non-Current Assets		7,879		8,230
Capital Assets, Net		1,370,633		1,256,099
Total Assets	\$	3,446,690	\$	3,146,421
Deferred Outflows	\$	928,445	\$	857,431
Total Assets and Deferred Outflows	\$	4,375,134	\$	4,003,852
Liabilities, Deferred Inflows and Net Position				
•				
Current Liabilities:		27.040		27.044
Current Installments of Long-Term Debt	\$	37,940	\$	37,041
Current Installments of Capital Lease Obligations		42,037		41,267
Current Installments of Notes Payable		5,058		3,899
Due to Related Parties		-		26,907
Due to Third-Party Payors		14,799		4.020
Due to Joint Ventures and Partnerships		210,709		4,830 297,351
Accounts Payable				· ·
Accrued Payroll, Withholdings and Benefits		231,333		182,533
Other Accrued Expenses Unearned Revenue		214,313 11,706		113,466
Offeathed Revenue	-	11,700	-	1,339
Total Current Liabilities	\$	767,893	\$	708,633
Long-Term Debt	\$	609,419	\$	637,987
Capital Lease Obligations		221,597	·	233,410
Notes Payable		10,744		12,136
Other Liabilities		31,478		31,478
RMC Net Pension Liability		29,490		27,322
Total MUHA Liabilities	\$	1,670,621	\$	1,650,966
Net Pension Liability (obligation of the state of SC)		1,401,250		1,340,264
Net OPEB Liability (obligation of the state of SC)		1,068,404		959,398
Total Liabilities	\$	4,140,275	\$	3,950,628
Deferred Inflows	\$	550,238	\$	544,948
Total Liabilities and Deferred Inflows	\$	4,690,512	\$	4,495,576
Total Elabilities and Deferred limbows	<u> </u>	1,030,312	<u> </u>	1,700,010
Net Position:				
Net Investment in Capital Assets	\$	452,643	\$	331,450
Restricted:				
Under Indenture Agreements		88,287		85,847
Expendable for:				
Capital Projects		47,970		74,995
Major Programs		49,021		53,543
Unrestricted (deficit)		(953,300)		(1,037,559)
Total Net Position	\$	(315,378)	\$	(491,724)
Total Liabilities, Deferred Inflows and Net Position	\$	4,375,134	\$	4,003,852

Balance Sheet: As of 3/31/2025 (Unaudited) and 06/30/2024 (Audited) - (in thousands)

Cash, Cash Equivalents and Investments

Unrestricted cash and cash equivalents increased by \$136.7M from June 30, 2024. Significant FY2025 events impacting cash include receipt of \$429.5M Health Access, Workforce, and Quality (HAWQ) Medicaid program, \$165.3M HAWQ tax payments, and 334 Calhoun purchase for \$30.3M.

	3,	/31/2025		6/30/2024	
The Authority's cash balance is as follows:	Balance			Balance	
Carrying Amount (cash and cash equivalents)	\$	618,248	\$	481,511	
Restricted (cash and cash equivalents)		71,839		104,609	
Total	\$	690,087	\$	586,120	
The Authority has unrestricted available cash of \$817.5M as detailed below					
Cash and cash equivalents	\$	618,248	\$	481,511	
Investments - unrestricted		199,288		233,673	
Total	\$	817,536	\$	715,184	

Net Patient Accounts Receivable

Payor classes remained relatively stable compared to FY2024 as shown in the table below.

	3/31/2025	6/30/2024
	Balance	Balance
Blue Cross	28%	27%
Medicare	35%	35%
Medicaid	11%	12%
Private insurance/managed care	18%	16%
Medically Indigent/self-pay/other	8%	10%
	100%	100%

Balance Sheet: As of 3/31/2025 (Unaudited) and 06/30/2024 (Audited) - (in thousands)

Other Current Assets

The composition of other current assets is as follows:

	3	/31/2025	6	/30/2024		
	Balance			Balance		
Inventory	\$	124,267	\$	121,108		
Other Prepayments		91,966		107,829		
Non-Patient Accounts Receivable		130,188		152,066		
Lease Receivable		2,451		434		
	\$	348,872	\$	381,437		

Other Non-Current Assets

The composition of other non-current assets is as follows:

	3/3	1/2025	6/3	0/2024		
	Balance			Balance		
Siemens - Service Portion	\$	3,881	\$	3,619		
Maintenance Contracts		2,793		3,383		
Dept of Veterans Affairs Prepaid Rent		1,205		1,228		
	\$	7,879	\$	8,230		

Third Party Payors

MUHA owes Medicare and Medicaid \$14.8M, an increase of \$37.3M due to expected future settlements.

	3/3	31/2025	6/30/2024	
	B	alance	Balance	
Medicare/Medicaid Accounts Receivable	\$	(14,799) \$	22,455	

Joint Ventures & Partnerships

The total net receivable (payable) to MSV, MHI, Mainsail, Edgewater and MHP is reflected as a component of due from joint ventures and partnerships, net on the Statement of Net Position.

	3/3	31/2025	(6/30/2024
	B	alance		Balance
MUSC Health Partners (MHP)	\$	-	\$	(15)
Edgewater Surgery Center		79		690
MSV Health Inc (MHI)		241		(5,759)
Mainsail Health Partners		4,366		(2,306)
MUSC Strategic Ventures (MSV)		2,882		2,560
	\$	7,568	\$	(4,830)

Balance Sheet: As of 3/31/2025 (Unaudited) and 06/30/2024 (Audited) - (in thousands)

Deferred Outflows

	3	/31/2025	6/30/2024
		Balance	Balance
Pension	\$	358,870	\$ 322,325
Other Post-Employment Benefits		559,747	523,476
Refunding bond amortization		9,828	11,630
	\$	928,445	\$ 857,431

Accounts Payable

Accounts Payable decreased by \$86.6M from June 30, 2024.

3/31/2025	6/30/2024
Balance	Balance
\$ 210,709	\$ 297,351

Other Accrued Expenses

The composition of other accrued expenses is as follows:

	3	/31/2025	6/30/2024
		Balance	Balance
Other	\$	31,912	\$ 27,496
Revenue Reserves		178,693	81,203
Accrued Interest		2,683	2,749
Amounts due to contractors		1,025	2,018
	\$	214,313	\$ 113,466

Unearned Revenue

Unearned revenue increased by \$10.4M from June 30, 2024 due to Quality Payment, Cost Settlement, and Leatherman Funding.

	3/31/2025	6/30/2024
	Balance	Balance
Behavioral Health	1,250	\$ -
Health Innovation	1,347	-
GME Funding	104	-
Telehealth	4,556	-
Cost Settlement	827	827
Leatherman Funding	1,500	500
Health Solutions	750	-
Other	1,372	12
	\$ 11,706	\$ 1,339

Balance Sheet: As of 3/31/2025 (Unaudited) and 06/30/2024 (Audited) - (in thousands)

Long Term Debt

As of March 31, 2025, a table of outstanding balances by major issuance is listed below:

	3	3/31/2025	6/30/2024
Project (mo/yr issued)		Balance	Balance
Shawn Jenkins Children's Hospital (06/2019)	\$	257,500	\$ 264,850
Ashley River Tower (12/2012)		153,241	167,310
Community Health System Acquisition (03/2019)		109,108	112,306
Lifepoint Acquisition (07/2021)		71,229	72,966
Central Energy Plant (12/2013)		18,341	20,555
	\$	609,419	\$ 637,987

As of March 31, 2025, capital leases relate to various pieces of equipment and properties. A table of outstanding balances by equipment description is listed below:

	3	3/31/2025	6/30/2024
Project (month/year issued)		Balance	Balance
Charleston Property Lease (various)	\$	86,355	\$ 92,581
Charleston Equipment Lease (various)		31,571	36,306
Summey Medical Pavilion (04/2019)		38,181	39,054
RHN & Midlands Equipment Lease (various)		15,343	18,153
RHN & Midlands Property Lease (various)		36,540	33,815
Subscription-based Technology Agreement - ERP (10/22)		5,612	4,913
Medical Malls (02/2019)		7,935	8,352
Cardiovascular Equipment (03/2020)		60	236
	\$	221,597	\$ 233,410

Pension and Other Post Employment Benefit (OPEB) Liabilities

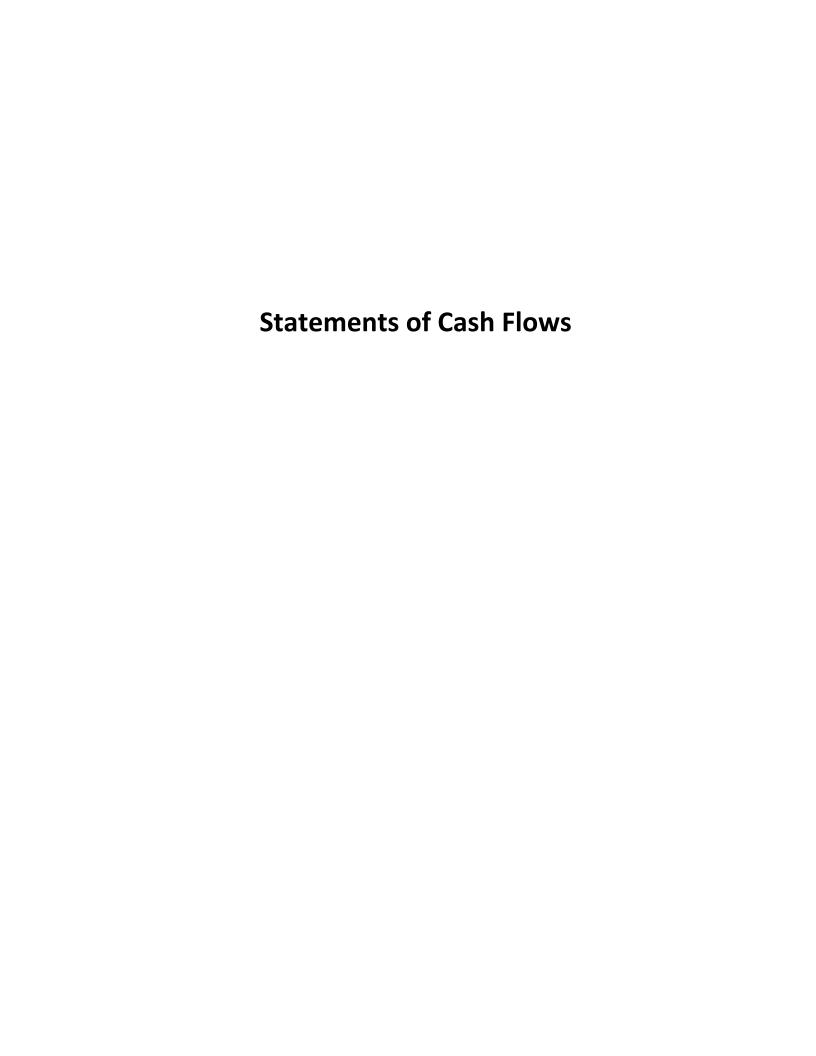
As of March 31, 2025, the net pension liability increased by \$61.0M from June 30, 2024.

As of March 31, 2025, the net other post-employment benefit liability increased by \$109.0M from June 30, 2024.

Deferred Inflows

Deferred inflows increased by \$5.3M compared to June 30, 2024. The following breakdown is below:

	3/31/2025	6/30/2024
	 Balance	Balance
Pension	\$ 38,199	\$ 12,835
Other Post-Employment Benefits	507,244	526,625
Equipment	2,537	3,068
Property Leases	2,258	2,420
	\$ 550,238	\$ 544,948



Statements of Cash Flows - (in thousands) March 31, 2025 and June 30, 2024

	As of 03/31/2025 (unaudited)		As	As of 6/30/2024 (audited)	
Cash flows from operating activities:					
Receipts received from patients and third-party payors	\$	3,696,465	\$	4,452,524	
Other cash receipts		154,648		165,854	
Payments to suppliers and employees		(3,542,346)		(4,190,449)	
State appropriations		52,845	\$	75,494	
Net cash provided (used) by operating activities	\$	361,612	\$	503,423	
Cash flows from noncapital financing activities:					
Payments for CARES Funding	\$	-		(686)	
Proceeds from noncapital grants and gifts		7,080		5,728	
Nonoperating expenditures		(7,957)		(22,332)	
Net cash provided (used) by noncapital financing activities	\$	(877)	\$	(17,290)	
Cash flows from capital and related financing activities:					
Capital expenditures	\$	(229,909)	\$	(120,100)	
Capital appropriations		2,000		16,000	
Capital grants and gifts received		5,053		-	
Proceeds from disposal of capital assets		173		5,640	
Payments of principal on long-term debt		(37,451)		(82,618)	
Proceeds from financing debt		9,549		2,444	
Payments of bond issuance cost		(1,471)		(31)	
Payments of mortgage insurance premium		-		(2,155)	
Payments on lease obligations		(38,294)		(48,218)	
Payments on equipment replacement obligations		(416)		(644)	
Interest payments		(29,851)		(40,805)	
Net cash provided (used) by capital and related financing activities	\$	(320,617)	\$	(270,487)	
Cash flows from investing activities:	<u> </u>				
Proceeds from sale and maturity of investments	\$	123,708	\$	299,000	
Investment income received		28,602		29,714	
Purchases of investments		(157,732)		(218,080)	
Contributions to joint ventures and partnerships		-		(30,000)	
Net cash provided (used) by investing activities	\$	(5,422)	\$	80,634	
Net increase (decrease) in cash and cash equivalents		34,696		296,280	
Cash and cash equivalents at beginning of year		593,045		296,765	
Cash and cash equivalents at end of year	\$	627,741	\$	593,045	

MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES CONSENT AGENDA

May 16, 2025 101 Colcock Hall

Authority Operations and Quality Committee: Dr. Murrell Smith, Chair

Consent Agenda for Approval

Item 19.	MUSC Health Charleston Division Appointments, Reappointments, And Delineation of Privileges
Item 20.	MUSC Health Regional Health Network Unified Appointments, Reappointments, and Delineation of Privileges
Item 21.	System Customer Satisfaction and Grievance Policy Revision(s) for Approval
Consent A	genda for Information
Item 22.	Medical Staff Leadership Committee Charleston Minutes Dr. Erik Summers Chief Medical Officer, MUSC Health Charleston
Item 23.	Contracts and Agreements
	MUHA and MUSC Physical Facilities Committee: Terri Barnes, Chair
Consent A	genda for Information
Item 24.	MUSC Community Physicians Lease(s) for Information
Item 25.	MUSC FY2025 Active Projects >\$250,000
Item 26.	MUSC Facilities Contract(s) Awarded
Item 27.	MUSC Professional Services Contract(s) Awarded



MUSC HEALTH CHS and ORBG - Credentials Committee Reports - April 2025					
Practitioner name	Specialty	Status Request	APPROVED TERM DATES	Comments	
nitial Appointment and Clinical Privileges:	Opeciaity	Otatus Nequest	ALTROVED TERMIDATES	Comments	
Lindsay Michelle Alcantara FNP	Tele-Emergency Medicine	Allied Health-Remote	4/28/2025 to 4/27/2028		
Caroline Areingdale, PA-C	Family Medicine	Affiliate	4/28/2025 to 4/27/2028		
Wendy A Arnold,NP	Outpatient Primary Care	Affiliate	4/28/2025 to 4/27/2028		
Kelsey Ann Barkett, CRNA	Anesthesia	Allied Health	4/28/2025 to 4/27/2028		
Ashley Bell, PA	Telemedicine Emergency Medicine	Allied Health - Remote	4/28/2025 to 4/27/2028		
Dorothy Bloodworth, CRNA	Anesthesiology	Active - Remote	4/28/2025 to 4/27/2028		
Chrstine Lee Butler,NP	Neighbor's Pediatrics	Affiliate Allied Health	4/28/2025 to 4/27/2028		
Susana Corbin, PA-C	Family Medicine	Affiliate	4/28/2025 to 4/27/2028		
John Crow,MD	General Body Imaging	Active	4/28/2025 to 4/27/2028		
Timothy Edward Dineen, MD	Radiology	Active-Remote	4/28/2025 to 4/27/2028		
Nathaniel Doro, DO	Radiology-Telemedicine	Active-Remote	4/28/2025 to 4/27/2028		
Elizabeth Thompson Ervin, NP	Tele-Psychiatry	Allied Health-Remote	4/28/2025 to 4/27/2028		
Lauren Finamore, NP	Hematology Oncology	Allied Health	4/28/2025 to 4/27/2028		
Joanna Fletcher, CRNA	Anesthesiology	Active - Remote	4/28/2025 to 4/27/2028		
Jason Michael Forche, CRNA	Anesthesia	Allied-Health Affiliate	4/28/2025 to 4/27/2028		
Sarah Franklin,RD	MUHA Dietetic Services	Allied Health	4/28/2025 to 4/27/2028		
Brittney Frazier, NP	Medicine	Allied Health-Remote	4/28/2025 to 4/27/2028		
Shayla Cristal Freeman, MD	Emergency Medicine	Active-Remote	4/28/2025 to 4/27/2028		
Erica Fusco, NP	Pediatrics	Allied Health	4/28/2025 to 4/27/2028		
Meghan Geils, MD	Pediatrics	Active	4/28/2025 to 4/27/2028		
Jennifer Lynn Haterius,NP	Endocrinology, Diabetes and Metabolic Diseases	Allied Health	4/28/2025 to 4/27/2028		
Karis Kellner, PA	Emergency Medicine	Allied Health-Remote	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Seanna G. Kenny, NP	Pediatrics	Allied Health	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Kamran Khattak, MD	Anesthesiology	Active - Remote	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Jamie Lynn Kilcoyne,NP	Outpatient Family Medicine	Affiliate	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
William Armenger Lane,LISW	Mental Health Disparities & Diversity	Allied Health	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Charlotte Lawson, MD	Emergency Medicine	Active-Remote	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Scott n/a Leduc,PA	Family Medicine	Allied Health	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Jamika Leeks, NP	Hematology Oncology	Allied Health	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Kate Levinson,RD	MUHA Dietetic Services	Allied Health	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Jose Ricardo Lopez Castellanos,MD	Movement Disorders	Active	4/28/2025 to 4/27/2028		
Anne Maitland,MD, PhD	Rheumatology & Immunology	Active	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Neal Kevin Maru,MD	Pulmonary and Critical Care	Active	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
James C. McAlpine, III, MD	Internal Medicine	Active	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Michael R McCart,PhD	Psychiatry	Allied Health	4/28/2025 to 4/27/2028		
Sara Carole Tonda Miles, PA	Tele-Emergency Medicine	Allied Health-Remote	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Keaton Mims, APRN		Allied Health	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Caroline E. Mitchell, NP	Pediatrics Family Medicine	Allied Health	4/28/2025 to 4/27/2028		
Melinda Morrow, PA	Emergency Medicine	Active-Remote	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Grethe Mortenson, NP	Pediatrics/Neonatal	Active - Remote	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Mark Stephen Pack, MD			4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Gregory McCarthy Parker, MD	Surgery Radiology-Telemedicine	Active-Remote Active-Remote	4/28/2025 to 4/27/2028 4/28/2025 to 4/27/2028		
Jorge Paulino, MD	Medicine	Active - Remote	4/28/2025 to 4/27/2028		
Madison Pinto,APRN	Stroke	Allied Health	4/28/2025 to 4/27/2028		
Joni Rogers-Gathers, NP	Nephrology	Allied Health	4/28/2025 to 4/27/2028		
Marlo Monique Smith, MD	Pediatrics	Active	4/28/2025 to 4/27/2028		
Maria Valanta ADDNI	Dadisheisa.	A 11: 1 11 141-	4/20/2025 +- 4/27/2020		
Maria Valente, APRN	Pediatrics	Allied Health	4/28/2025 to 4/27/2028		
Lauren Welsh, MD	Anesthesiology	Active-Remote	4/28/2025 to 4/27/2028		
Judith A. Wolfe, CRNA	Anesthesiology	Allied Health-Remote	4/28/2025 to 4/27/2028		
eappointment and Clinical Privileges;			1/00/0005 + 1/05/0000		
David Adewole Ajibade, MD	Orthopaedic Surgery	Active-Remote	4/28/2025 to 4/27/2028		
Andrew Rutledge Alkis, MD	Psychiatry	Active	4/28/2025 to 4/27/2028		
Wilbur Lynn Allen, M.D.	Medicine	Active-Remote	4/28/2025 to 4/27/2028		
Kelly Anderson, Au.D. B.S.	Audiologist	Allied Health	4/28/2025 to 4/27/2028		



John Fitzgerald Ansley, MD	Otolaryngology	Active-Remote	4/28/2025 to 4/27/2028
George Augustine, M.D.	Pulmonary & Critical Care	Active-Remote	4/28/2025 to 4/27/2028
Dhiraj Baruah, MD	Radiology	Active	4/28/2025 to 4/27/2028
Mauricio Bassante Gavilanes, M.D.	Surgery	Active-Remote	4/28/2025 to 4/27/2028
George Thomas Bayer, MD	Emergency Medicine	Active-Remote	4/28/2025 to 4/27/2028
Thomas Richard Beaver, MD	Pathology and Laboratory Medicine	Active	4/28/2025 to 4/27/2028
Xavier Belcher, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028
Matthew Lynn Blackburn, MD	Emergency Medicine (Adult)	Active – Remote	4/28/2025 to 4/27/2028
Kathryn Harter Bridges, MD	Anesthesiology	Active	4/28/2025 to 4/27/2028
Mark Maratka Brodie, MD	Internal Medicine	Active	4/28/2025 to 4/27/2028
Shawnequa L. Brown, MD	OBGYN	Active – Remote	4/28/2025 to 4/27/2028
Zachary Michael Buchanan, MD	Emergency Medicine (Adult)	Active – Remote	4/28/2025 to 4/27/2028
George E. Castro MD	Cardiology	Active-Remote	4/28/2025 to 4/27/2028
Abbie Rae Cluver, MD	Radiology	Active	4/28/2025 to 4/27/2028
Christine Anne Cooper, MD	Neurology	Active	4/28/2025 to 4/27/2028
Latosha Larkin Corley, N.PC	Medicine	Allied Health-Remote	4/28/2025 to 4/27/2028
Scott Robert Curry, MD	Infectious Disease (Adult)	Active	4/28/2025 to 4/27/2028
Jennifer R Dahne, PhD	Psychologist	Allied Health	4/28/2025 to 4/27/2028
Margaret Dorsett, P.A.	Physician Assistant	Allied Health	4/28/2025 to 4/27/2028
Kevin Todd Dyer, MD	Emergency Medicine (Adult)	Active	4/28/2025 to 4/27/2028
Robert Eliason, C.R.N.A.	Nurse Anesthetist	Allied Health	4/28/2025 to 4/27/2028
Lee A. Erbe, RN, MSN, MSN, FNP	Endocrinology	Allied Health-Remote	4/28/2025 to 4/27/2028
Ekong I Eta, M.D.	Medicine	Active-Remote	4/28/2025 to 4/27/2028
Timothy Michael Ford, MD	Anesthesiology	Active	4/28/2025 to 4/27/2028
Maria Freitas, Au.D.	Audiologist	Allied Health	4/28/2025 to 4/27/2028
John Austin Fry, MD	zzCardiology - Orangeburg Campus	Active – Remote	4/28/2025 to 4/27/2028
Avinash Gupta, MD	Anesthesiology	Active-Remote	4/28/2025 to 4/27/2028
Lisa Hart, D.N.P.	Nurse Practitioner (Family)	Allied Health	4/28/2025 to 4/27/2028
Michael Scott Hay, MD	Urology	Active-Remote	4/28/2025 to 4/27/2028
Timothy Lee Heinke, MD	Anesthesiology	Active	4/28/2025 to 4/27/2028
Conita L. Hill, PA	Emergency Medicine	Allied Health-Remote	4/28/2025 to 4/27/2028
Jennifer Hirchert, MSN, CNM	Nurse Midwife	Allied Health	4/28/2025 to 4/27/2028
Morgan Headden Khawaja, MD	Pediatrics	Active	4/28/2025 to 4/27/2028
Edward Kilb, III, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028
April Klein, C.R.N.A.	Nurse Anesthetist	Allied Health	4/28/2025 to 4/27/2028
Kristen Punshon Kyler, MD	Pediatrics	Active	4/28/2025 to 4/27/2028
Byung Joo Lee, DDS	Dentistry (Adolescent and Adult)	Active	4/28/2025 to 4/27/2028
Stuart Marc Leon, MD	Trauma Surgery (Acute Care Surgery)	Active	4/28/2025 to 4/27/2028
Joshua Henry Lipschutz, MD	Nephrology (Adult)	Active	4/28/2025 to 4/27/2028
Richard Robert Lueking, MD	Infectious Disease (Adult)	Active	4/28/2025 to 4/27/2028
Ashwin Kumar Mani, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028
Gillian Maro, LISW-CP	Clinical Social Worker/Counselor	Allied Health	4/28/2025 to 4/27/2028
Emmanuel Mbey, MD	Internal Medicine	Active – Remote	4/28/2025 to 4/27/2028
Anthony Michael Migura, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028
Beth Moore, LISW-CP	Clinical Social Worker/Counselor	Allied Health	4/28/2025 to 4/27/2028
Avneet Kaur Nagra, PAC	Physician Assistant	Allied Health - Colleague - Other	4/28/2025 to 4/27/2028
Sammy Nassri, M.D.	Nephrology	Active – Remote	4/28/2025 to 4/27/2028
Francis David Ntimba, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028
Chelsea Sarah Nypaver, NP	surgery	Allied Health-Remote	4/28/2025 to 4/27/2028
Ifedolapo Odebunmi, MD	Internal Medicine	Active – Remote	4/28/2025 to 4/27/2028
Linda Lanier Padgett, MD	Nurse Anesthetist - Orangeburg Campus	Allied Health - Remote	4/28/2025 to 4/27/2028
Brian Ashley Pritchett, CRNA	Anesthesiology	Allied Health-Remote	4/28/2025 to 4/27/2028
Nagarajan Ramakrishnan, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028
Madhannagari Naveen Kumar Reddy, MD	Nephrology (Adult)	Active – Remote	4/28/2025 to 4/27/2028
Lisa Rho, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028
Jordana Larraine Ruffner, D.O.	Emergency Medicine	Active-Remote	4/28/2025 to 4/27/2028
Peter Walter Schindler, C.R.N.A., B.S.N.	Anesthesiology	AlliedHealth-Remote	4/28/2025 to 4/27/2028
Gary Shih, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028
Christopher Anthony Skorke, MD	Anesthesiology	Active	4/28/2025 to 4/27/2028
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Alejandro Marin Spiotta, MD	Neurological Surgery	Active 4/28/2025 to 4/27/2028		
Christine Strange, Au.D.	Audiologist	Allied Health	4/28/2025 to 4/27/2028	
Katherine Stroh, P.A.	Physician Assistant	Allied Health	4/28/2025 to 4/27/2028	
Stacey Lynn Terpko Chase, MD	Physician Assistant	Allied Health - Remote	4/28/2025 to 4/27/2028	
Nicole Lynn Tidd, A.P.R.N.	Cardiology	Allied Health-Remote	4/28/2025 to 4/27/2028	
Chandler Tyler, PA	Urology	Allied Health - Remote	4/28/2025 to 4/27/2028	
Suman Vaddi, MD	Telemedicine By Proxy	Telemedicine by Proxy	Telemedicine by Proxy 4/28/2025 to 4/27/2028	
David Albert Valentine, MD	Neurology	Active	Active 4/28/2025 to 4/27/2028	
William Alexander Vandergrift, MD	Neurological Surgery	Active	4/28/2025 to 4/27/2028	
Ramesh Venkataraman, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028	
Yolanda Walker, B.S. B.S.N.	Nurse Practitioner (Adult)	Allied Health	4/28/2025 to 4/27/2028	
Melissa Nicole Weis, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028	
Phillip Ryan Wilson, MD	Anesthesiology	Active	4/28/2025 to 4/27/2028	
Ricardo Tadayoshi Barbosa Yamada, MD	Radiology	Active	4/28/2025 to 4/27/2028	
Bryan Adam Zorko, MD	Telemedicine By Proxy	Telemedicine by Proxy	4/28/2025 to 4/27/2028	
dding Privileges - CIP				
		Adding ultrasound and privileges missed on		
Kevin Dickey, MD	Radiology	application	Effective 4/7/2025	
esignations				
Katzman, Daniel A., M.D.	Telemedicine Hicuity (ORBG)			
Isakow, Warren, M.D.	Telemedicine Hicuity (ORBG)			
Greenfield, Haley, CRNA	Surgery/Anesthesiology (ORBG)			
Sundy, Rael, M. D.	Telemedicine Hicuity (ORBG)			
Zeller, Robert, M.D.,	Radiology (ORBG)			
	D 1:: (CHC)			
Secrist, Robin, NP	Psychiatry (CHS)			



	MUSC HEALTH PE	E DEE - Credentialing App	olications - April 202	25
		MUSC HEALTH FLORENCE		
Practitioner name	Practice Name		Status Request	Comments
Initial Appointment and Clinical Privileges;				
Robert Paul Zurcher MD	MUSC Florence	Cardiothoracic Surgery	Active	
John Perry Sutton III MD	MUSC Florence	Cardiothoracic Surgery	Active	
Michael Farney DO	MUSC Florence	Emergency Medicine	Active	
Rachel Graves MD	MUSC Florence	Emergency Medicine	Active	
Lauren Nolan Welsh MD	MUSC Florence	Anesthesiology	Active	
Kamran Khattak, MD	MUSC Florence	Anesthesiology	Active	
Emily Franko-Tobin Nasser MD	MUSC Florence	Anesthesiology	Active	
Alexander Covington, MD	MUSC Florence	Radiology -MUSC	Active	
Marc Thomas Bartman, MD	MUSC Florence	Tele-Emergency Medicine	Tele-Emergency Medicine	
Jeanhyong Park MD	MUSC Florence	Emergency Medicine	Tele-Emergency Medicine	
Kieana Skinner PA	MUSC Florence	Emergency Medicine	AHP	
Mary Elizabeth Holland NP	MUSC Florence	Hospitalist	AHP	
Hannah Sellers Quick NP	MUSC Florence	RHC Clinic - Pee Dee Electric Company	AHP	
TayNalor Schramm Still PA	MUSC Florence	Surgery	AHP AHP	<u> </u>
Erica Thompkins NP Joanna Fletcher CRNA	MUSC Florence	Emergency Medicine	CRNA	
Dorothy Lynn Bloodworth CRNA	MUSC Florence MUSC Florence	Anesthesiology Anesthesiology	CRNA	
Michael Turok CRNA	MUSC Florence	Anesthesiology	CRNA	
Judith Wolfe CRNA	MUSC Florence	Anesthesiology	CRNA	
Laura Saar CRNA	MUSC Florence	Anesthesiology	CRNA	
Lauren Taylor Hall NP	MUSC Florence	Tele-Psychiatry (MUSC)	Tele-ByProxy	
Reappointment and Clinical Privileges:		1	1 , - ,	
Parinita Anil Dherange MD	MUSC Florence	Cardiology	Active	
Gregory Arthur May MD	MUSC Florence	Cardiology	Active	
Opeyemi O Komolafe MD	MUSC Florence	Hospitalist	Active	
Uchechukwu M Egbujo MD	MUSC Florence	Hospitalist	Active	
Karthik Tanneru MD	MUSC Florence	Urology	Active	
David Valentine, MD	MUSC Florence	IONM-Neurology	Consulting	
Ken Fjuimura MD	MUSC Florence	IONM- Neurology	Consulting	
Rebekah Johnson FNP	MUSC Florence	Medicine	AHP	
Matthew Edward Halliday, CRNA	MUSC Florence	Anesthesiology	CRNA	
Adding Privileges - CIP	INIOSC FIOTETICE	Ariestriesiology	CRIVA	
	I	Tu	TALE II VEGET	
Brittany Hempton, FNP	MUSC Florence	Hematology	Adding Hospitalist Privileges	
Resignations				
Natalie Conde PA - EMM				
Matthew Hajek PA - EMM				
Nicole Jaquett PA - EMM				
Eileen Keely Brown - CRNA				
		MUSC HEALTH MARION		
Practitioner name	Practice Name	Specialty	Status Request	Comments
Initial Appointment and Clinical Privileges;				
Michael Farney DO	MUSC Marion	Emergency Medicine	Active	
Rachel Lynn Graves MD	MUSC Marion	Emergency Medicine	Active	
Thomas Alfred Pacicco MD	MUSC Marion	Radiology	Active	
Lauren Nolan Welsh MD	MUSC Marion	Anesthesiology	Active	
		G,	* * *	
Kamran Y Khattak MD	MUSC Marion	Anesthesiology	Active	<u> </u>
Alexander Covington MD	MUSC Marion	Radiology -MUSC	Active	
Michael Turok CRNA	MUSC Marion	Anesthesiology	CRNA	
Joanna Fletcher CRNA	MUSC Marion	Anesthesiology	CRNA	
Brittany Leigh Hempton, FNP	MUSC Marion	Hospitalist	AHP	
Erica Rabon Thompkins, NP	MUSC Marion	Emergency Medicine	AHP	
Kiana Skinner PA	MUSC Marion	Emergency Medicine	AHP	
Mary Elizabeth Holland NP	MUSC Marion	Hospitalist	AHP	
Brittany Leigh Hempton, FNP	MUSC Marion	Hospitalist	AHP	
Marc Thomas Bartman, MD	MUSC Marion	Tele-Emergency Medicine	Tele-Emergency Medicine	<u> </u>
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Jeanhyong Park, MD	MUSC Marion	Tele-Emergency Medicine	Tele-ByProxy	
Meghan Katherine Thomas MD	MUSC Marion	Tele-Hospitalist	Tele- ByProxy	
Lauren Taylor Hall NP	MUSC Marion	Tele-Psychiatry (MUSC)	Tele-ByProxy	
Pranay Sunku MD	MUSC Marion	Radiology - Div Rad	Consulting	
Reappointment and Clinical Privileges;		nauciogy 211 had	Consuming	
Uchechukwu M Egbujo MD	MUSC Marion	Hospitalist	Active	
Opeyemi O Komolafe MD	MUSC Marion	Hospitalist	Active	
Matthew Edward Halliday			CRNA	
Resignations	MUSC Marion	Anesthesiology	CRNA	
Natalie Conde PA - EMM				
Matthew Hajek PA - EMM				
Nicole Jaquett PA - EMM				
Eileen Kelly Brown - CRNA				
Elizabeth Anne Cook PA Surgery		MUSS HEALTH BLASK BING		
		MUSC HEALTH BLACK RIVE		
Practitioner name	Practice Name	Specialty	Status Request	Comments
Initial Appointment and Clinical Privileges;				
Michael Farney, DO	MUSC Black River	Emergency Medicine	Active	
Rachel Graves MD	MUSC Black River	Emergency Medicine	Active	
Lauren Nolan Welsh MD	MUSC Black River	Anesthesiology	Active	
Alexander Covington, MD	MUSC Black River	Radiology -MUSC	Active	
Kamran Y Khattak MD	MUSC Black River	Anesthesiology	Active	
Joanna Fletcher CRNA	MUSC Black River	Anesthesiology	CRNA	
Michael Turok CRNA	MUSC Black River	Anesthesiology	CRNA	
Erica Rabon Thompkins, NP	MUSC Black River	Emergency Medicine	AHP	
Kejana Skinner PAC	MUSC Black River	Emergency Medicine	AHP	
Brittany Hempton FNP	MUSC Black River	Hospitalist	AHP	
Mary Elizabeth Holland NP	MUSC Black River	Hospitalist	AHP	
Meghan Katherine Thomas MD	MUSC Black River	Tele-Hospitalist	Tele- ByProxy	
Lauren Taylor Hall NP	MUSC Black River	Tele-Psychiatry	Tele-ByProxy	
Marc Thomas Bartman, MD	MUSC Black River	Tele-Emergency Medicine	Tele-Emergency Medicine	
Marc Edward Heincelman, M.D.	MUSC Black River	Tele-Hospitalist	Tele-ByProxy	
Jeanhyong Park MD	MUSC Black River	Tele-Emergency Medicine	Tele-ByProxy	
Pranay Sunku MD	MUSC Black River			
	IVIOSC BIACK RIVEI	Radiology - Div Rad	Consulting	
Reappointment and Clinical Privileges;	In the second of	L	T	
Uchechukwu M Egbujo MD	MUSC Black River	Hospitalist	Active	
Parinita Anil Dherange M.D	MUSC Black River	Cardiology	Tele-ByProxy	
Gregory Arthur May, MD	MUSC Black River	Cardiology	Tele-ByProxy	
Opeyemi O Komolafe MD	MUSC Black River	Hospitalist	Active	
Matthew Edward Halliday CRNA	MUSC Black River	Anesthesiology	CRNA	
Resignations:				
Natalie Conde PA - EMM				
Matthew Hajek PA EMM				
Nicole Jaquett PA - EMM				
	MUSC HEALTH CAT	AWBA - Credentialing	Applications - April 2	025
	WOOD HEALTH OAT			
B	B	MUSC HEALTH LANCASTE		0
Practitioner name	Practice Name	Specialty	Status Request	Comments
Initial Appointment and Clinical Privileges	IMIRO	Il morgonov Mand	[Active	
Ari D. Leib, MD	MUSC	Emergency Med.	Active	
Rachel Graves, MD	MUSC	Emergency Med.	Active	
Rachel Sealby, DO	MUSC	Emergency Med.	Active	
John Crow, MD	MUSC	Radiology	Active	
Lesley Flynt, MD	MUSC	Radiology	Active	
Dorothy L. Bloodworth, CRNA	Contract	CRNA	AHP	
Laura Saar, CRNA	Contract	CRNA	IAHP	
Judith A. Wolfe, CRNA	Contract	CRNA	AHP	
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Sara E. Conrad, PMHNP-BC Mark R. Matthews. MD	Contract Contract	Psychiatry Interv. Radiology	AHP Consulting	



Eliza McElwee, MD	MUSC	OB/GYN	Consulting	
Rebecca Crowe, MD	MUSC	OB/GYN	Consulting	
Trystain D. Johnson, MD	Diversified	TeleRadiology	Consulting	
Vincent B. Herlihy, MD	Diversified	TeleRadiology	Consulting	
Andrew Hill, MD	Diversified	TeleRadiology	Consulting	
Gregory M. Tomc, MD	Diversified	TeleRadiology	Consulting	
Pranay Sunku, MD	Diversified	TeleRadiology	Consulting	
Jeffrey Meier, MD	Diversified	TeleRadiology	Consulting	
Mark L. Murray, MD	Diversified	TeleRadiology	Consulting	
Shavan Vadie, MD	Diversified	TeleRadiology	Consulting	
Elizabeth T. Chorney, MD	Diversified	TeleRadiology	Consulting	
Arthur H. Donahue, DO	Diversified	TeleRadiology	Consulting	
Lauren T. Hall, PMHNP-BC	MUSC	Tele-Psychiatry	By Proxy	
Reappointment and Clinical Privileges	IMOGO	Total Systilatily	IBY FIOXY	
Stephen M. Coarsey, MD	MUSC	Active	OB/GYN	
Monther Altiti, MD	MUSC	Active	General Surg./ Transplant	
Abhijeet S. Nadkarni, MD	Contract	Courtesy	Critical Care	
Deovyaas S. Sharma, MD	IM Specialists	Courtesy	Medicine	
Ulyesse C. Everall, III, NP	MUSC	Medicine	AHP	
Samuel A. Smith, CRNA	Contract	CRNA	AHP	+
Jennifer Gregory, FNP-BC	MUSC	Emerg. Med. / Hospitalist	AHP	+
Sheila J. West, FNP-BC	Carolina Card.		AHP	
Dhiraj Baruah, MD	MUSC	Cardiology TeleRadiology	Consulting	
Seth I. Stalcup, MD	MUSC	TeleRadiology	Consulting	
	,eee	MUSC HEALTH CHESTER	Consulting	
Practitioner name	Practice Name	Specialty	Status Request	Comments
Initial Appointment and Clinical Privileges	Fractice Name	Specially	Status Request	Comments
Ari D. Leib. MD	IMUSC	Emergency Med.	Active	
Rachel Graves, MD	MUSC	Emergency Med.	Active	
Rachel Sealby, DO	MUSC	Emergency Med.	Active	
Lesley Flynt, MD	MUSC	Radiology	Active	
John Crow, MD	MUSC	Radiology	Active	
Trystain D. Johnson, MD	Diversified	TeleRadiology	Consulting	
Vincent B. Herlihy, MD	Diversified	TeleRadiology	Consulting	
Andrew Hill. MD	Diversified	TeleRadiology	Consulting	
Gregory M. Tomc, MD	Diversified	TeleRadiology	Consulting	
Pranay Sunku, MD	Diversified	TeleRadiology	Consulting	
Jeffrey Meier, MD	Diversified	TeleRadiology	Consulting	
Mark L. Murray, MD	Diversified	Tele-Radiology	Consulting	
Elizabeth T. Chorney, MD	Diversified	TeleRadiology	Consulting	
Arthur H. Donahue, DO	Diversified	TeleRadiology	Consulting	
Shayan Vadie, MD	Diversified	TeleRadiology	Consulting	
Jameson H. Sorrels, MD	MUSC	TeleHospitalist	By Proxy	
Lauren T. Hall, PMHNP-BC	MUSC	Tele-Psychiatry		
Reappointment and Clinical Privileges	IIVIUOU	1 die-r Sycilialiy	By Proxy	
ISamuel A Smith CRNA	Contract	CRNA	ΔHP	
Samuel A. Smith, CRNA	Contract	CRNA	AHP	
Jennifer Gregory, FNP-BC	MUSC	Emerg. Med/ Hospitalist	AHP	
Jennifer Gregory, FNP-BC Monther Altiti, MD	MUSC MUSC	Emerg. Med/ Hospitalist General Surgery	AHP Courtesy	
Jennifer Gregory, FNP-BC Monther Altiti, MD Stephen M. Coarsey, MD	MUSC MUSC MUSC	Emerg. Med/ Hospitalist General Surgery Active-AMB RHC	AHP Courtesy OB/GYN	
Jennifer Gregory, FNP-BC Monther Altiti, MD Stephen M. Coarsey, MD Rebekah M. Johnson, FNP-BC	MUSC MUSC MUSC MUSC	Emerg. Med/ Hospitalist General Surgery Active-AMB RHC AHP-AMB RHC	AHP Courtesy OB/GYN Medicine	
Jennifer Gregory, FNP-BC Monther Altiti, MD Stephen M. Coarsey, MD Rebekah M. Johnson, FNP-BC Seth I. Stalcup, MD	MUSC MUSC MUSC MUSC MUSC	Emerg. Med/ Hospitalist General Surgery Active-AMB RHC AHP-AMB RHC TeleRadiology	AHP Courtesy OB/GYN Medicine Consulting	
Jennifer Gregory, FNP-BC Monther Altiti, MD Stephen M. Coarsey, MD Rebekah M. Johnson, FNP-BC	MUSC MUSC MUSC MUSC MUSC MUSC MUSC	Emerg. Med/ Hospitalist General Surgery Active-AMB RHC AHP-AMB RHC TeleRadiology TeleRadiology	AHP Courtesy OB/GYN Medicine Consulting Consulting	
Jennifer Gregory, FNP-BC Monther Altiti, MD Stephen M. Coarsey, MD Rebekah M. Johnson, FNP-BC Seth I. Stalcup, MD	MUSC MUSC MUSC MUSC MUSC	Emerg. Med/ Hospitalist General Surgery Active-AMB RHC AHP-AMB RHC TeleRadiology TeleRadiology NDS - Credentialing	AHP Courtesy OB/GYN Medicine Consulting Consulting	25
Jennifer Gregory, FNP-BC Monther Altiti, MD Stephen M. Coarsey, MD Rebekah M. Johnson, FNP-BC Seth I. Stalcup, MD	MUSC MUSC MUSC MUSC MUSC MUSC MUSC	Emerg. Med/ Hospitalist General Surgery Active-AMB RHC AHP-AMB RHC TeleRadiology TeleRadiology	AHP Courtesy OB/GYN Medicine Consulting Consulting	25
Jennifer Gregory, FNP-BC Monther Altiti, MD Stephen M. Coarsey, MD Rebekah M. Johnson, FNP-BC Seth T. Stalcup, MD	MUSC MUSC MUSC MUSC MUSC MUSC MUSC	Emerg. Med/ Hospitalist General Surgery Active-AMB RHC AHP-AMB RHC TeleRadiology TeleRadiology NDS - Credentialing	AHP Courtesy OB/GYN Medicine Consulting Consulting	225 Comments
Jennifer Gregory, FNP-BC Monther Altiti, MD Stephen M. Coarsey, MD Rebekah M. Johnson, FNP-BC Seth T. Stalcup, MD Dhiraj Baruah, MD	MUSC MUSC MUSC MUSC MUSC MUSC MUSC MUSC	Emerg. Med/ Hospitalist General Surgery Active-AMB RHC AHP-AMB RHC TeleRadiology TeleRadiology NDS - Credentialing MUSC HEALTH COLUMBIA	AHP Courtesy OB/GYN Medicine Consulting Consulting Applications - April 20	



Horstemeyer, Derek MD	MUSC Health Florence Medical Center	Anesthesia	Active	
Turok, Michael CRNA	Medicus Healthcare Solutions LLC	Anesthesia	AHP	
Wolfe, Judith CRNA	MUSC Health Anesthesiology	Anesthesia	AHP	
Saar , Laura CRNA	Midwest Anesthesia Alliance	Anesthesiology	AHP	
Kabakus, Ismail MD	MUSC Health Charleston	Diagnostic Radiology	Active	
Gayed, Antony MD	MUSC Health Charleston	Interventional Radiology	Active	
Green, Cain MD	MUSC Health Charleston	Interventional Radiology	Active	
Benes, Jessica NNP	MUSC Health Columbia Neonatal	Neonatal	AHP	
Conway-Orgel, Margaret NNP	MUSC Health Columbia Neonatal	Neonatal	AHP	
Frazier, Ramona NP	MUSC Health Columbia Neonatal	Neonatal	AHP	
St. Martin, Nsikan MD	Kraemer Women's Care	OB/GYN	Active	
Williams, Robert, MD	MUSC Health Pathology	Pathology	Active	
Bogdanovic, Marina MD	QLER Physician Medical Group	Tele-Psychiatry	By Proxy	
Caskey, Justin MD	Diversified Radiology of Colorado	TeleRadiology	Telemedicine	
William Martin Yarbrough, MD	MUSC Health Cardiothoracic	Cardiothoracic Surgery	Active	
Reappointments				
Smith, Samuel CRNA	MUSC Health Anesthesiology	Anesthesiology	AHP	
Black , Henry MD	MUSC Health Radiology	Diagnostic Radiology	Active	
Collins, Robert MD	SC Oncology Associates	Hematology/Oncology	Active	
Twombley, Katherine MD	MUSC Health Charleston	Nephrology	Active	
Powell, David MD	SC Oncology Associates	Oncological Radiology	Active	
Bryan, Beau MD	Bryan Eye Clinic, PA	Ophthalmology	Consulting	
Clary, Matthew MD	The Eye Center	Ophthalmology	Consulting	
Huff, Robert MD	The Eye Center	Ophthalmology	Consulting	
Platt, Lucas DO	The Eye Center	Ophthalmology	Consulting	
Volpe, Cynthia MD	Eye Physicians and Surgeons of Columbia	Ophthalmology	Courtesy*	
Aspey, Bradley MD	Midlands Orthopedics	Orthopaedic Surgery	Courtesy	
Ray, Carey PA	SC ENT	Otolaryngology	AHP	
Marcus, Bradley MD	Professional Pathology Svcs.	Pathology	Active	
Davis, Donen MD	Donen Davis Plastic Surgery	Plastic Surgery	Courtesy	
Wassermann, Richard MD	Plastic Surgery Consultants	Plastic Surgery	Courtesy	
Change in Privileges				
Matthew Neil Simmons, MD	MUSC Health Urology	Urology	Adding Laser Privileges	
Marquis Thompson, PA	MUSC Health Emergency Medicine	Emergency Medicine	Adding Emergency Medicine Privileg	es
Proctoring			•	
Bernadette Goudreau, M.D.	MUSC Health Vascular Surgery	Vascular Surgery	Active	5 cases - Vein Procedures
Keneth Robert Blind, P.A.	MUSC Health Emergency Medicine	Emergency Medicine	AHP	2 cases intubation-extubation
Timothy Killen Adams, M.D.	MUSC Health Anesthesiology	Anesthesiology	Active	Return to work plan
Resignation				
Greenfield, Hayley CRNA	MUSC Health Columbia Anesthesiology	Anesthesiology	Active AHP	Resignation
Kyzer, Amanda CRNA	1MACanesthsia Inc.	Anesthesiology	Active AHP	Resignation
Eastep, Alyson CRNA	1MACanesthsia Inc.	Anesthesiology	Active AHP	Resignation
Schreiber, Joshua CRNA	1MACanesthsia Inc.	Anesthesiology	Active AHP	Resignation
Skiles, Shane CRNA	Midlands Anesthesia Company	Anesthesiology	Active AHP	Resignation
Cornor, Christopher CRNA	Midlands Anesthesia Company	Anesthesiology	Active AHP	Resignation
Coleman, Jordan CRNA	Prisma Health Richland	Anesthesiology	Active AHP	Resignation
Willis, Yvannah PA	MUSC Health Surgical Associates	General Surgery	Active AHP	Resignation
Santiago, Gerardo PA	MUSC Health Kershaw Medical Center	Emergency Medicine	Active AHP	Resignation
Savoca, William MD	Prisma Health Radiology	Radiology	Active	Resignation
Silvester, Daniel T.	Prisma Health Radiology	Radiology	Active	Resignation
•			•	-



MUSC HEALTH KERSHAW						
Practitioner name	Practice Name	Specialty	Status Request	Comments		
Initial Appointment and Clinical Privileges						
Turok, Michael CRNA	Medicus Healthcare Solutions LLC	Anesthesia	AHP			
Wolfe, Judith CRNA	MUSC Columbia	Anesthesia	AHP			
Saar , Laura CRNA	Midwest Anesthesia Alliance	Anesthesiology	AHP			
Kabakus, Ismail MD	MUSC Health Charleston	Diagnostic Radiology	Active			
Thompson, Marquis PA	MUSC Health Kershaw	Emergency Medicine	AHP			
Dawkins, Jr., Robert MD	MUSC Camden Primary Care	Family Medicine	RHC			
Horne-Burgess, Kathy NP	Apogee Physicians	Hospitalist	AHP			
Gayed, Antony MD	MUSC Health Charleston	Interventional Radiology	Active			
Green, Cain MD	MUSC Health Charleston	Interventional Radiology	Active			
Conrad, Sara NP	River Region Psychiatry Associates	Psychiatry	AHP			
Delio, Joseph MD	Hicuity Health	Tele-Critical Care	By Proxy			
Bogdanovic, Marina MD	QLER Physician Medical Group	Tele-Psychiatry	By Proxy			
Caskey, Justin MD	Diversified Radiology of Colorado	TeleRadiology	Telemedicine			
Reappointments						
Halliday, Matthew CRNA	MUSC Health Anesthesiology	Anesthesiology	AHP			
Smith, Samuel CRNA	MUSC Health Anesthesiology	Anesthesiology	AHP			
Black , Henry MD	MUSC Health Radiology	Diagnostic Radiology	Active			
Witherspoon, Alexandra MD	Elgin Urgent Care	Family Medicine	Active			
Jones, Douglas MD	Apogee Physicians	Internal Medicine	Courtesy			
Powell, David MD	SC Oncology Associates	Oncological Radiology	Active			
Ray, Carey PA	SC ENT	Otolaryngology	AHP			
Williams, Robert, MD	MUSC Health Pathology	Pathology	Active			
Wynkoop, Jessica PA	SC ENT	Otolaryngology	AHP			
Marcus, Bradley MD	Professional Pathology Svcs.	Pathology	Active			
Change in Privileges	<u> </u>					
Gill, Edward MD	MUSC Health Surgical Associates	General Surgery	Active	Proctoring completed - Adding Robotic Privileges		
Proctoring	·			·		
Jones, Robert MD	Prisma Health	General Surgery	External Proctor	This external provider will be the proctor for 3 cases for Dr. Ed Gill for Davinci Robotics		
Gill, Edward MD	MUSC Health Surgical Associates	General Surgery	Active	Proctoring for DaVinci Robotics - Completed		
	MUSC Health Karshaw Madical Contar	Hospitalist	Activo	Endotracheal Intubation, Arterial Line Placement, Central Vein		
Yarlagadda, Bhavya MD	MUSC Health Kershaw Medical Center	Hospitalist	Active	Catheter Insertion		
Resignations	·			·		
Greenfield, Hayley CRNA	MUSC Health Columbia Anesthesiology	Anesthesiology	Active AHP	Resignation		
Kyzer, Amanda CRNA	1MACanesthsia Inc.	Anesthesiology	Active AHP	Resignation		
Schreiber, Joshua CRNA	1MACanesthsia Inc.	Anesthesiology	Active AHP	Resignation		
Skiles, Shane CRNA	Midlands Anesthesia Company	Anesthesiology	Active AHP	Resignation		
Cornor, Christopher CRNA	Midlands Anesthesia Company	Anesthesiology	Active AHP	Resignation		
Santiago, Gerardo PA	MUSC Health Kershaw Medical Center	Emergency Medicine	Active AHP	Resignation		
Savoca, William MD	Prisma Health Radiology	Radiology	Active	Resignation		
Silvester, Daniel T.	Prisma Health Radiology	Radiology	Active	Resignation		

Policy Approval Request: SYS-Customer Satisfaction and Grievance

Summary:

Upon receiving the final DNV accreditation report it was identified that additional language required to be added to this policy to meet DNV standards and CMS COP's. Below is the proposed revision.

DNV Accreditation Requirement (Description):

PR.6 GRIEVANCE PROCEDURE

The organization shall develop and implement a formal, written grievance process, approved by

the governing body, that provides for prompt resolution of patient grievances. The implemented process shall provide for the following:

SR.4 Specification of reasonable timeframes for review and prompt response and resolution to patient grievances.

SR.5 In the resolution of the grievance, the organization shall provide the patient (and/or the patient's representative, as indicated) with written notice of its decision that contains the following:

SR.5a Name of organization contact person;

SR.5b Steps taken to investigate all grievances made by the patient;

SR.5c Results of the grievance process; and,

SR.5d Date of completion.

Interpretive Guidelines:

A written response is required for the initial acknowledgement of the grievance (which may or may not include the resolution) within the timeframe of 7 to 10 calendar days. If the grievance is not resolved, the investigation is not complete, or if the corrective action is still being evaluated, the organization's response should address that the organization is still working to resolve the complaint and states that the organization will follow-up with another written response within a specified timeframe (depending on what actions the organization may have to take). The organization shall attempt to resolve all grievances as soon as possible.

Proposed Policy Revision:

Should a grievance not be able to be resolved within 30 days an additional letter/email will be sent to the patient/representative indicating that the grievance is still being investigated. Additional letters/email will be sent every 30 days until the investigation has been completed or a final letter/email has been sent to the patient/representative. The final letter will include grievance resolution that contains the name of the hospital contact person, the steps taken on behalf of the patient to investigate the grievance, the results of the grievance process, and the date of completion.



Policy/Procedure: SYS - Customer Satisfaction and Grievance

Document ID: C-009	Revision Number: 4		Status: Approval
Origination Date: 03/20/1991		Effective	Date: Not Set
SCOPE:	(MCP) P) rolina Family Care, Inc	:. (CFC), MU	JSC Health Partners (MHP)
⊠ Charleston Division	⊠ Catawb	a Division	
		ds Division	
Visit Type (mark all that apply) ☑ Ambulatory ☐ Ambulatory Surgical Center(s) ☑ Inpatient Patient Population (mark all that is a population) ☑ Adult ☑ Pediatrics ☑ Psychiatry	at apply)	☐ Correct ☐ Freesta ☑ Main Ca ☐ Nursing ☐ Outpatic ☐ Outpatic ☑ Remote	nding Emergency Department ampus Center(s) ent Clinic(s) ent Surgical Center Campus
⊠ Rehabilitation			ealth Clinic(s)
⊠ Women's Health		☐ Telehea	aith
ADDITIONAL SCOPE CLARIFICATION	N OR APPLICABILITY:	□ None	☐ Yes, see below:
			7 7 7 7 7

Policy/Procedure:

SYS - Customer Satisfaction and Grievance

Definitions:

<u>Complaint</u>: Any expression of dissatisfaction by a patient or patient's representative regarding care or services (inpatient or outpatient) that can be addressed on the spot. If a complaint cannot be resolved promptly by staff present, or is referred to a complaint coordinator, patient advocate, or hospital management, it is to be considered a grievance. If a patient or patients' representative requests that their complaint be handled as a "formal complaint" or "grievance," or requests a response from the hospital, then the complaint is considered a grievance.

<u>Grievance</u>: Any formal or informal written or verbal expression of dissatisfaction with care or service that is made by the patient or the patient's representative that cannot be resolved on the spot by care team members present. If an in-patient contacts someone outside the unit, but the issue is able to be resolved on the spot by the unit, then it is not a grievance. Billing issues are not considered grievances unless the expression of dissatisfaction also contains issues related to patient care or service. However, a Medicare beneficiary billing complaint related to rights and limitations provided by 42 CFR 489 is considered a grievance. A written or verbal contact from a patient or patient's representative regarding concerns related to care or services provided at a previous time (either because they did not choose to address it at the time of service or were not able to resolve the issue at the time of service) is considered a grievance.

<u>Complaint/Grievance Resolution</u>: Every complaint/grievance will be investigated thoroughly, and a course of action and response will be determined that upholds the MUSC patient-centered philosophy. Resolution does not necessarily mean that MUSC will agree to the complainant's terms.

Policy:

MUSC Health management and care team members will be responsive to the concerns of patients and their representatives. Patient concerns are considered a priority and care team members should respond immediately. Registering a complaint or grievance will not compromise a patient's care. Patient's or their representatives are encouraged, but not required, to utilize the Medical Center's complaint/grievance process before registering a complaint with the appropriate outside agency: South Carolina DPH, Center for Medicare, and Medicaid Services (CMS), Carolinas Center for Medical Excellence, the Utilization Review Committee of their insurance carrier, The Joint Commission of Accreditation (TJC), DNV or others.

Procedure:

Every patient will receive in his/her admission packet, information detailing patient rights, including the right to register a complaint/grievance and the mechanism to do so. This information will also be posted in all intake/registration areas. Special Accommodation will be made for non-English speaking individuals (foreign language version, interpreter, etc.) and for individuals who may be deaf or blind (large print materials, interpreters, etc.). Patients and their representatives may express a complaint/grievance either verbally or in writing.

A. Complaint

1. The care team member receiving a complaint will be responsible for resolving the complaint on the spot, utilizing assistance from the manager of the area.



Policy/Procedure:

SYS - Customer Satisfaction and Grievance

2. If the care team member, with assistance from the manager, is unable to resolve the complaint on the spot, the Patient and Family Liaison Department should be contacted. After hours and on weekends, complaints that cannot be resolved on the spot should be referred to the Hospital Supervisor of the appropriate service area. The grievance process will be initiated by the individual receiving the grievance; however, the grievance will be referred to the Patient and Family Liaison Department for documentation and processing. (See below)

B. Grievance

- 1. The Patient and Family liaison department, in conjunction with risk management will maintain detailed documentation of grievance submission and resolution.
- 2. Grievances that involve situations or practices that place the patient in immediate danger must be resolved immediately. All grievances should be resolved as soon as possible, with the majority of grievance responses being issued within seven (7) calendar days of receipt of the grievance. Should a grievance not be able to be resolved within seven (7) calendar days, the individual processing the grievance will send a letter/email to the patient/representative indicating that the grievance is still being investigated. Should a grievance not be able to be resolved within 30 days an additional letter/email will be sent to the patient/representative indicating that the grievance is still being investigated. Additional letters/email will be sent every 30 days until the investigation has been completed or a final letter/email has been sent to the patient/representative. The final letter will include grievance resolution that contains the name of the hospital contact person, the steps taken on behalf of the patient to investigate the grievance, the results of the grievance process, and the date of completion.
- 3. The individual processing the grievance must inform Medicare beneficiaries may request that concerns about care and service, coverage decisions, discontinuation of care or premature discharge are issues that can be reviewed by the Carolinas Center for Medical Excellence Quality Improvement Organization (QIO). If the patient requests QIO review, the individual processing the grievance must assist the patient with referral to the QIO: Carolinas Center for Medical Excellence, 246 Stoneridge Drive, Suite 200, Columbia, SC 29210, Phone: 1-800-922-3089.
 - a. Complaints regarding care team members may be referred to Human Resources or the Peer Review Committee. Results of these internal reviews will not be made available to patients or their representatives.
 - b. The HIPAA Compliance Officer will be informed of all complaints related to possible violation of a patient's privacy.
 - c. If a Medicare beneficiary requests that his/her grievance be referred to the QIO, the Patient and Family Liaison Department will facilitate this referral as soon as possible but within 7 days.
 - d. Grievances reflecting quality of care trends or system problems may be referred to the MUSC Chief Quality Officer.

C. Continuous Quality Improvement:

The Patient and Family Liaison Department will enter data via the online reporting system regarding grievances for each service area. Each service area is responsible for reviewing and analyzing their grievances and integrating these into their continuous quality improvement efforts.

D. Grievance Process Oversight:



Policy/Procedure:

SYS - Customer Satisfaction and Grievance

As delegated by the Board of Trustees, the MUSC Health Patient Engagement Oversight Committee is responsible for the effective operation of the grievance process and will review reports of the grievances processed by the Patient and Family Liaison Department every 6 months. This group will assure the effectiveness of the grievance process, specifically addressing timeliness of response to patients or their representatives and quality of the grievance resolution.

Related Policies:

Policy C-001 Patient Rights and Responsibilities SYS - Patient Rights & Responsibilities

Policy A-030 Interpreters – Foreign Language SYS - Interpreter & Translation Services

MEDICAL STAFF LEADERSHIP COMMITTEE CHARLESTON

Medical Executive Committee Presiding: Dr. Marc Heincelman Date: February 19, 2025 Meeting Place: MS Teams Recording: Sarah de Barros Meeting Time: 7:30 am Adjournment: 8:29 am	Members: Marc Heincelman, Libby Infinger, Laura Hollinger, Erik Summers, Ben Clyburn, Mega Andrew Atz, Mark Lockett, Cynthia Talley, Nimit Desai, Scott Reeves, Alice Boylan, Saj Joy, Bren Fairbairn, Kim Denty, Markita Ebersole, Kendall Brewer, Steven Carroll, Carlee Clark, David Mar Diaz, Thomas Keane, John Gutowski, Thomas DiSalvo, Shelby Kolo, Scott Russell, Danielle Schen Anderson, Terrence Steyer, Eugene Hong, Kathryn King, Diann Krywko Guest(s):	nda Kendall Baile shall, Thomas U	ey, Vivian hde, Vanessa
Agenda/Topic	Debate & Discussion	Conclusions	Recommendation / Follow-Up What/When/Who
Executive Session	N/A	N/A	
Review of Minutes	Minutes from the January Medical Staff Leadership Committee-Charleston meeting approved	Approval	Approved
Quality Report • Dr. Mark Lockett	See Attached Presentation - Quality Scorecard - Vizient Data - NSIs – Falls and Pressure Injuries - CAUTI - CLABSI Outcome Data - Joint Commission Overall and Remaining Findings	Information	MSLCC CQO Update - February 2
• Dr. Erik Summers	See Attached Presentation - Current Charleston Length of Stay - Inpatient Flow Priorities - Bed Geography – 7 East Project - Bed Geography Benefits - 2024 Inpatient Admissions by Zip Code - Notice of Potential Non-Covered Services	Information	MSLCC CMO Update - February 2
Nursing Report • Brenda Kendall-Bailey	See Attached Presentation - WINS - Nursing Leader Announcements - Service - SJCH Neonatal Intensive Care Unit Survey Section Update - Focus on Adult ED - Best Practice Retention Bundle		MSLCC CNO Update - February 2

^{***}CONFIDENTIAL: SC STATUTE S40-71-10 & 40-71-20 protect this document from "...discovery, subpoena, or introduction into evidence in any civil action..."***

MEDICAL STAFF LEADERSHIP COMMITTEE CHARLESTON

	 Spring Interview Blitz Update Retention Strategies Update 		
Regulatory Report • Kim Denty	 Changes to Policy C-177 CHS Counts—Operative /Procedural need to be approved by the MSLCC today due to an ongoing CMS investigation. The Policy with tracked changes is attached and in the MUSC Box Folder. 		Tracked Changes C-177 Counts.pdf
Updated Consent Form • Dr. Lockett/Vivian Fairbairn	 See Attached Policy with Tracked Changes Changes made to the consent form making it easier to understand. 		all_all_consent_sur gicalconsent.pdf
Law Enforcement of MUSC Property • Vivian Fairbairn	See Attached Sheet on "Guidance for Responding to the Law" — There is a formal triage process in place. — Care Team Members are not authorized to give access to a patient or allow for a search. — MUSC Security and Public Safety are in place as a liaison.		Guidance for Responding to Law
Consent Items			
Policies (Consent)	 Policies for Approval: C-177 CHS Counts – Operative /Procedural 5954 CHS - Lab Orders for New Adult & Pediatric Hematopoietic Stem Cell Transplant, Immunoeffector Cell Therapy Patients, and Donors 6474 CHS - Adult Head and Neck Supportive Care Protocols 4817 CHS - Children's Endocrine Routine Screening Orders for Patients with Diabetes C-075 CHS - Vascular Access Care and Management, including IV Administration Sets, IV Infusion, and IV Administration 11899 CHS - Children's After-Hours Nursing Administering Rabies Vaccine 6030 CHS - Orthopedic-Medication Refills 	Approval	Approved
Standing Orders (Consent)	 Standing Orders for Approval: 6494 CHS - Adult Genitourinary Cancer Medication Refills 4820 CHS - Children's Endocrinology Changes to Insulin Due to Formulary Change 5265 CHS - OB Standing Orders 5264 CHS - GYN Standing Orders 8616 CHS - Podiatry Standing Orders 6551 CHS - Standing Orders letter format - TAVR or TMVR 	Approval	Approved

MEDICAL STAFF LEADERSHIP COMMITTEE CHARLESTON

	6552 Standing Orders letter format - Aortic Evaluation		
Subcommittee Minutes (Consent)	Committee Minutes: Health Information Management Committee System Pharmacy & Therapeutics Committee Quality Executive Committee		
Adjournment 8:29 am	The next meeting of the Medical Staff Leadership Committee Charleston will be March 19, 2025 at 7:30 am via TEAMS		ΓEAMS

Laura Hollinger, MD

Laura Hollinger, MD, Secretary of the Medical Staff

AGREEMENTS ENTERED INTO BY THE MEDICAL UNIVERSITY HOSPITAL

AUTHORITY SINCE THE FEBRUARY 2025 MEETING OF THE BOARD OF TRUSTEES

Hospital Services - Any contract involving the exchange of Hospital services, either for money or other services.

Managed Care - The Medical Center has entered a Managed Care Agreement with the following:

Evernorth Behavioral Health, Inc. South Carolina Department of Health & Human Services (SC DHHS)

Transplant Agreements - For the institution(s) listed below, the Medical Center Transplant Unit agrees to provide tissue typing and transplantation to those patients who are medically suitable and to follow those patients in the transplant clinic at MUSC.

Transfer Agreements - MUHA agrees to accept the admission of individuals requiring specialized care and meet certain criteria from the following facilities:

Affiliation Agreements –

Adelphi University
Floyd D. Johnson Technology Center
John Hopkins School of Nursing
Piedmont Medical Center
Pitt Community College
Ohio Dominican University
Saint Louis University
Williamsburg Technical College

Clinical Services Agreements –

Carolina Surgery Center, LLC d/b/a The Surgery Center at Edgewater

Consulting Contracts over \$50k -

Integral Leaders in Health, PBC, Inc.

FACILITIES MUSC COMMUNITY PHYSICIANS – ORANGEBURG FOR INFORMATION

MAY 16, 2025

DESCRIPTION OF NEW LEASE: This lease is for approximately 4,670 square feet of clinical space located at Village Park, 1747-1749 Village Park Drive, Orangeburg. The purpose of this lease is to provide space for the MUSC Family Medicine GME Program. The base rent per square foot is \$18.75 plus \$6.63 a square foot for CAM, property taxes and insurance for a total square foot cost of \$23.38. The monthly rental payment will be \$9,098.72, resulting in an annual lease amount of \$109,184.60. Base Rent shall increase 3% annually and CAM shall increase annually based on actuals estimated 5%. Landlord shall provide turnkey.

NEW LEASE AGREEMENT <u>X</u> RENEWAL LEASE AGREEMENT
LANDLORD: Village Medical Park, LLC
LANDLORD CONTACT: CBRE, Property Management
TENANT NAME AND CONTACT: MUSC Family Medicine GME Program, Echo McAlhany and Dr. Cynthia Talley
SOURCE OF FUNDS: MCP General Funds
LEASE TERMS: TERM: Seven (7) years: [Estimated January 2026] TOTAL AMOUNT PER SQUARE FOOT: \$23.38 TOTAL ANNUALIZED LEASE AMOUNT: Year 1 \$109,184.60 Year 6 \$129,104.82 Year 2 \$112,892.58 Year 7 \$133,529.89 Year 3 \$116,733.42 Year 4 \$120,712.19 Year 5 \$124,834.16
TOTAL AMOUNT TERM: \$846,991.67

Extended Term(s): Two (2) terms, five (5) years each

OPERATING COSTS:

FULL SERVICE ____

MODIFIED X

University A	Active Project List > \$250,000	May 2025					
Project #	Description	MUSC Approved Budget		Balance to Finish A/E	Contractor	Status	Projected Final Completion
Approved F	Projects						
9840	BSB Envelope Repairs	\$12,200,000	\$10,942,900	\$1,257,100 REI	WxTite	Construction	December 2025
9851	BSB AHU #1 Replacement	\$5,800,000	\$5,580,528	\$219,472 RMF	CR Hipp	Construction	May 2025
9854	CoHP President Street Academic Building	\$79,933,236	\$67,146,589	\$12,786,647 SMHa	RTT	Construction	December 2025
9855	COM Office/Academic Building	\$200,000,000	\$186,826,031	\$13,173,969 Liollio	RTT	Construction	June 2027
9856	Anderson House Interior Repairs	\$1,400,000	\$1,248,600	\$151,400 Compass 5	Huss	Construction	August 2025
9857	CRI AHU #1 and #2 Replacement	\$9,600,000	\$452,535	\$9,147,465 DWG		Design	December 2026
9859	HCC AHU #6 Replacement	\$2,541,000	\$2,274,014	\$266,986 DWG	Triad	Construction	December 2025
9860	HCC Medium Voltage Fedders A & B Replacement	\$1,500,000	\$855,000	\$645,000 GWA	Metro	Construction	June 2025
9861	MRE Chiller #1 Replacement	\$1,600,000	\$1,367,775	\$232,225 RMF	McCarter	Construction	June 2025
9863	T-G Generators Replacement	\$4,100,000	\$3,934,446	\$165,554 GWA	Metro	Construction	June 2025
9869	HCC Cooling Towers Replacement	\$1,740,000	\$1,648,000	\$92,000 RMF	McCarter	Construction	December 2025
9871	SEI HVAC Controls, Pumps, and Piping Replace	\$630,000	\$390,532	\$239,468 DWG	Triad	Construction	June 2025
9872	Campus Connector Bridges (PR002036)	\$950,000	\$706,000	\$244,000 SLAM		Design	TBD
9873	CSB 1st Floor Electrical Switchgear Replacement	\$1,350,000	\$1,252,000	\$98,000 RMF	Metro	Construction	October 2025
9874	Research Building Strobic Fan Replacement	\$2,550,000	\$2,217,000	\$333,000 CEMS	Triad	Construction	October 2025
51355	BSB Chiller #6 Replacement	\$1,500,000	\$1,271,000	\$229,000 MECA	McCarter	Construction	September 2025
51356	HCC Generator #3 Replacement	\$3,000,000	\$2,988,168	\$11,832 GWA	Metro	Construction	May 2025
51358	Campus Elevators Modernization	\$9,450,000	\$153,000	\$9,297,000 RMF		Bidding	June 2026
51362	135 Cannon AHU #1 - #4 Replacement	\$1,800,000	\$1,721,278	\$78,722 CEMS	Triad	Construction	June 2025
51367	BSB 7 East Lab and Office Renovations	\$1,300,000	\$1,053,000	\$247,000 Compass 5	Musselman	Construction	December 2025
51368	Waring Library Renovations	\$1,321,000	\$199,685	\$1,121,315 Liollio		Bidding	December 2025
51370	Garage Structural Repairs	\$2,675,000	\$2,375,000	\$300,000 WGI	Stone	Construction	December 2025
51371	HCC AHU #5 Replacement	\$4,600,000	\$94,620	\$4,505,380 DWG		Design	June 2026
51372	BSB MCC Refurbishment	\$1,200,000	\$1,046,083	\$153,917 RMF	Metro	Construction	December 2025
51373	CSB Shiller Surgical	\$1,000,000	\$648,400	\$351,600 Compass 5	Musselman	Construction	June 2025
51375	Psych Institute Data Center UPS Replacement	\$4,000,000	\$292,000	\$3,708,000 GWA		Design	December 2025
51376	COHP Buildings A & B Renovations	\$9,500,000	\$720,000	\$8,780,000 SMHa		Design Pends	March 2026
51378	McClennon Banks Elevators 130, 131, 132	\$1,250,000		\$1,151,600 VDA		Design Pends	
PR002169	TG Elevators 90,91, & 92 Replacement	\$999,999		\$38,999 VDA	Delaware Elev	Construction	July 2025
PR002357	Wellness Center Pool Renovation	\$887,500		\$53,284 RMF	MacOpart	Design	June 2025
PR002373 PR002384	Colcock Hall AHU 1 & 2 Replacement	\$737,332 \$488,081		\$219,902 RMF	McCarter	Construction Pends	December 2025 December 2025
FRUU2304	HCC 3rd Floor Lobby Renovation	\$488,981	\$61,234	\$427,747 MPS		Design	December 2025

MEDICAL UNIVERSITY OF SOUTH CAROLINA CONSTRUCTION CONTRACTS FOR REPORTING May 16, 2025

MUSC General Construction Projects:

H&H Group Wellness Pool Renovation	\$ 746,031.00
J. Musselman Construction BSB 7 East Lab and Office Renovations	\$ 853,953.00
Metro Electric Company BSB Motor Control Centers Refurbishment	\$ 954,918.00
Stone Restoration of America Psych North Exterior Repairs	\$ 88,000.00
Triad Mechanical Contractors CSB Fire Pump Deficiencies Repairs	\$ 249,000.00

MEDICAL UNIVERSITY OF SOUTH CAROLINA PROFESSIONAL SERVICES FOR REPORTING May 16, 2025

Professional Services Contracts:

Liollio Architecture \$ 58,105.00

College of Medicine Office and Academic Building-Amendment #6

SMHa \$669,919.00

College of Health Professions Buildings A&B Renovations

MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC) BOARD OF TRUSTEES CONSENT AGENDA

May 16, 2025 101 Colcock Hall

Research and Institutional Advancement Committee: Michael Stavrinakis, Chair

	Research and Institutional Advancement Committee: Michael Stavrinakis, Chair
Consent Ag	genda for Information
Item 18.	MUSC Foundation ReportStuart Ames
	CEO, MUSC Foundation
<u>E</u>	ducation, Faculty, and Student Affairs Committee: Barbara Johnson-Williams, Chair
Consent Ag	genda for Approval
Item 19.	Change in Faculty Status
	Executive Vice President for Academic Affairs and Provost
	College of Medicine
	Caitlin G. Allen, Ph.D., MPH , from Associate Professor to Adjunct Associate Professor, in the Department of Public Health Sciences, effective April 5, 2025.
	the Bepartment of Fashio Health Solemes, emestive April 3, 2023.
	Michael Dennis Moxley, M.D., from Affiliate Professor to Clinical Professor, in the
	Department of Obstetrics and Gynecology, Division of OB/GYN Specialists, effective
	February 1, 2025.
Item 20.	Faculty Appointments
	Executive Vice President for Academic Affairs and Provost
	College of Madicine
	<u>College of Medicine</u> Charles David Adair, M.D., MBA, as Clinical Professor, in the Department of Obstetrics and
	Gynecology, Division of Maternal Fetal Medicine, effective January 1, 2025.
	Florene Dixon Odulana, M.D., as Clinical Associate Professor, in the Department of
	Obstetrics and Gynecology, OB/GYN Specialist Division, effective August 11, 2025.
Item 21.	Tenure
item 21.	Executive Vice President for Academic Affairs and Provost
	College of Nursing
	Matthew J. Hayat, Ph.D., Professor with Tenure on the Educator-Researcher track, in the Department of Nursing, effective May 19, 2025.
	= = = = = = = = = = = = = = =
Item 22.	Emeritus
	Executive Vice President for Academic Affairs and Provost

College of Health Professions

Michael Saladin, Ph.D., Professor Emeritus in the Department of Health Sciences and

Research, effective June 30, 2025.

College of Medicine

Kumar Sambamurti, Ph.D., Professor Emeritus, in the Department of Neuroscience, effective July 1, 2025.

College of Nursing

Georgette "Gigi" Smith, Ph.D., Professor Emeritus, in the College of Nursing, Department of Nursing, effective July 11, 2025.

College of Medicine

From Associate Professor to Professor, Academic Investigator track

David Thomas Long, Ph.D., Associate Professor, Department of Biochemistry and Molecular Biology.

Thai Huu Ho, M.D., Ph.D., Associate Professor, Department of Medicine, Division of Hematology/Oncology.

Antonieta Lavin, Ph.D., Associate Professor, Department of Neuroscience.

Peggi M. Angel, Ph.D., Associate Professor, Department of Pharmacology and Immunology.

From Associate Professor to Professor, Academic Investigator/Educator track

Joe B. Blumer, Ph.D., Associate Professor, Department of Pharmacology and Immunology.

From Associate Professor to Professor, Academic Clinician track

Lara Wine Lee, M.D., Ph.D., Associate Professor, Department of Dermatology and Dermatologic Surgery; Dual in Department of Pediatrics, Division of General Pediatrics. Evan M. Graboyes, M.D., MPH, Associate Professor, Department of Otolaryngology-Head and Neck Surgery; Dual in the Department of Public Health Sciences.

From Associate Professor to Professor, Clinician Educator track

Kathryn Harter Bridges, M.D., Associate Professor, Department of Anesthesia and Perioperative Medicine.

Katherine Ruzhansky, M.D., MS, Associate Professor, Department of Neurology. **Habib Rizk, M.D.,** Associate Professor, Department of Otolaryngology-Head and Neck Surgery.

Clarice Seifert Clemmens, M.D., Associate Professor, Department of Otolaryngology-Head and Neck Surgery.

G. Hamilton Baker, M.D., Associate Professor, Department of Pediatrics, Division of Pediatric Cardiology; Dual in Department of Public Health Sciences.

Michelle Irene Amaya, M.D., MPH, Associate Professor, Department of Pediatrics, Division of General Pediatrics.

Rosaura Orengo-Aguayo, Ph.D., Associate Professor, Department of Psychiatry and Behavioral Sciences, National Crime Victims Research & Treatment Center Division.

Regan W. Stewart, Ph.D., Associate Professor, Department of Psychiatry and Behavioral Sciences, Mental Health Disparities and Diversity Division.

Alvin Lee Lewis, M.D., Associate Professor, Department of Psychiatry and Behavioral Sciences, Division of Child & Adolescent Psychiatry; Dual in Department of Pediatrics,

Division of Developmental Behavioral Pediatrics.

Michael U. Antonucci, M.D., Associate Professor, Department of Radiology and Radiological Science.

Ricardo T. B. Yamada, M.D., Associate Professor, Department of Radiology and Radiological Science.

Jean Ruddy, M.D., Associate Professor, Department of Surgery, Division of Vascular Surgery.

From Clinical Associate Professor to Clinical Professor, Modified Clinical track

Thomas Edward Werth, M.D., Clinical Associate Professor, Department of Medicine, Division of Gastroenterology and Hepatology.

Shean J. Aujla, M.D., Clinical Associate Professor, Department of Pediatrics, Division of Pediatric Pulmonary and Sleep Medicine.

Neena Champaigne, M.D., Clinical Associate Professor, Department of Pediatrics, Division of Pediatric Genetics.

Rochelle L. Ringer, M.D., Clinical Associate Professor, Department of Surgery, Division of Oncologic and Endocrine Surgery.

From Assistant Professor to Associate Professor, Academic Investigator track

Makoto Taniguchi, Ph.D., Assistant Professor, Department of Neuroscience.

Silvia Guglietta, Ph.D., MSc, Assistant Professor, Department of Regenerative Medicine and Cell Biology.

From Assistant Professor to Associate Professor, Academic Investigator/Educator track

Rachel Penrod-Martin, Ph.D., Assistant Professor, Department of Neuroscience.

Onder Albayram, Ph.D., Assistant Professor, Department of Pathology and Laboratory Medicine; Dual in Department of Neuroscience.

From Assistant Professor to Associate Professor, Academic Clinician track

Rosmary Ros-Demarize, Ph.D., Assistant Professor, Department of Pediatrics, Division of Developmental-Behavioral Pediatrics.

From Assistant Professor to Associate Professor, Clinician Educator track

Carey L. Brewbaker, M.D., Assistant Professor, Department of Anesthesia and Perioperative Medicine.

Mariah K. Tanious, M.D., MPH, Assistant Professor, Department of Anesthesia and Perioperative Medicine.

Gabrielle Fisher, M.D., Assistant Professor, Department of Anesthesia and Perioperative Medicine.

Elizabeth "Libby" B. Winton, M.D., Assistant Professor, Department of Emergency Medicine; Dual in Department of Orthopaedics and Physical Medicine and Rehabilitation.

Praneeth Baratam, MBBS, Assistant Professor, Department of Medicine, Division of Hematology/Oncology.

William Cameron McManigle, M.D., Assistant Professor, Department of Medicine, Division of Pulmonary and Critical Care.

Ryan Beyer, M.D., Assistant Professor, Department of Medicine, Division of Gastroenterology and Hepatology.

Mallory Hudson Alkis, M.D., Assistant Professor, Department of Obstetrics and Gynecology, Division of Maternal Fetal Medicine.

Hao (Peter) Tang, M.D., Ph.D., Assistant Professor, Department of Ophthalmology.

Robert Andrew Ravinsky, M.D., MPH, Assistant Professor, Department of Orthopaedics and

Physical Medicine and Rehabilitation.

Sarah B. Hales, Ph.D., Assistant Professor, Department of Psychiatry and Behavioral Sciences, Weight Management Center Division.

Charlotte Rivers, M.D., Assistant Professor, Department of Radiation Medicine.

William J. Godwin, Ph.D., Assistant Professor, Department of Radiation Medicine.

Harriet Eldredge-Hindy, M.D., Assistant Professor, Department of Radiation Medicine.

Adam Tanious, M.D., MBA, MMSc, Assistant Professor, Department of Surgery, Division of Vascular Surgery.

Colleen Donahue, M.D., Assistant Professor, Department of Surgery, Division of Colon and Rectal Surgery.

<u>From Research Assistant Professor to Research Associate Professor, Modified Research</u> track

Matthew J. Gregoski, Ph.D., MS, Research Assistant Professor, Department of Public Health Sciences

Nathaniel Lee Baker, MS, Research Assistant Professor, Department of Public Health Sciences.

From Clinical Assistant Professor to Clinical Associate Professor, Modified Clinical track

Kevin John Baker, M.D., Clinical Assistant Professor, Department of Medicine, Division of Hospital Medicine.

Genevieve A. Wolpert, M.D., Clinical Assistant Professor, Department of Obstetrics and Gynecology, Division of Benign Obstetrics and Gynecology.

Lindsay Mohney, DO, MS, Clinical Assistant Professor, Department of Orthopaedics and Physical Medicine and Rehabilitation.

Jennifer M. Braden, M.D., Clinical Assistant Professor, Department of Pediatrics, Division of Pediatric Emergency Medicine.

Dale Sussman Gertz, M.D., Clinical Assistant Professor, Department of Pediatrics, Division of Developmental-Behavioral Pediatrics.

Leah McBee, M.D., Clinical Assistant Professor, Department of Pediatrics, Division of Pediatric After-Hours Clinic.

Mariana Grossi Bessa Szuchmacher, M.D., Clinical Assistant Professor, Department of Pediatrics, Division of Pediatric Neurology.

From Affiliate Associate Professor to Affiliate Professor, Affiliate track

Alexander R. Kent, M.D., Affiliate Associate Professor, Department of Ophthalmology.

From Affiliate Assistant Professor to Affiliate Associate Professor, Affiliate track

John Mark Baker, M.D., Affiliate Assistant Professor, Department of Family Medicine (AnMed- Anderson).

Renee A. Monaghan, M.D., Affiliate Assistant Professor, Department of Emergency Medicine (AnMed- Anderson).

Jae IL Sohn, M.D., Affiliate Assistant Professor, Department of Pediatrics (AnMed-Anderson).

From Adjunct Assistant Professor to Adjunct Associate Professor, Adjunct track

Jim O'Doherty, Ph.D., Adjunct Assistant Professor, Department of Radiology and Radiological Science.

Master in Health Administration

Savannah Hardcastle Cierra Nicole Adams Foster Major Anderson Chloe Brooke Hiott Georgia Drew Jenkins Sophia Grace Baxter Clayton Will Boykin Kellie Linda Leuthold Cooper Scott Bywater Samuel Lindblad Gage Nicholas Cabalar Sellers Lee McCants John Edward Cahill III Katherine Grace McCord Virginia Kay Channell Lindsay Elizabeth McGuinn

Owen Cieluch
Rachel Patrick Conner
Zachary Adams DeBlieux
Katherine Elizabeth Flowers
Lynard Vincent Gardner

Luke Meetze
Eric G. Roberts
Domenic Carlo Smith
Megan Thompson
Hannah Grace Wathen

Shannon Godfrey

Master of Science in Cardiovascular Perfusion

Sarah Jordan Andrews
Jenna Nicole Mehls
Jordan Taylor Base
Lacey Ann Ordini
Rachel Hope Moss Beck
Adamove O. Osho
Sophie Celentano
Ryan Kirk Cruz
Charles Parker

Julia Alice Fennell Tyler Weston Randolph

Elizabeth Yian Gibb Mitchell J. Rohr

Wynton Hughes Brandon Richard Smiley
Elizabeth Faith Johnson Mattie N. Solomon
Sharmaine Sukyi Kan Erin Ann Tobin
Bryan Patrick Koes Ian Villavicencio

Bailey Elaine LeGrande Brittney Michelle Waters

Patricia Alejandra Lopez Arissa Wickstrom Nicholas Majzer Travis S. Wilson

Christopher Marler

Master of Science in Extracorporeal Science

Howard Carter Aaron Sivaganthan
Emma Patricia McConachy Lindsey M. Tyson
Scott B. Munro Shona Jane Wilson

Jasmine Naghsh

Master of Science in Genetic Counseling

Madeline Anne Ahrens
Lauren S. Carroll
Kajal Chaudhari
Allison Taylor Davis
Sarah Nicole English
Crystal Renee Hill
Caitlin Horan

Kinsley Grace Marsh
Mattie Piotrowski
Mat Nakamura Read
Sara Jo Lei Smith
Matthew M. Stern
Maria Evelyn Striebich
Elizabeth Towles

Master of Science in Health Informatics

Loria Brown Gordon

Rebecca Holbrook Thomason

Sammarra Elizabeth Renee Wigfall

Doctor of Health Administration

Kallie Alkatib Natassia Sheria Allen

Rastassia Nicole Armstrong

Patrick Baker

LaShanda D. Dean Rhiannon Rae Doherty Christine Juana Hackler

Lauree Handlon Hannah Hylla

Brent W. Bost

Jacqueline Harden Jacobs

Kern Kumar

Nakia Sheurie Mattis Carlo Edmundo Mendez

Aaron Miri

Shamiyun Noor Dawn R. Owens

Sarah Caroline Pelhan Jocelyn Tyler Reddix Ted Anthony Sibrian, Jr.

Daija Shereé Smith

Javier Vallejo

Roger Aaron Williams

Doctor of Nurse Anesthesia Practice

Julia Ann Barré Kamron Raymone Redding

Emily Broj Rachel E. Reid

Kathryn Keel Brune Madison Elizabeth Matthews

Katherine Christian Rumfelt
Sarah Ann Clopeck Lindsay Smith

Dana Christie Colclough Callie Christine Stewart

Brandon Jay Edmondson Jessy Suero

Caroline Rivers Gencdur Laura Elizabeth Sweet

Ryan Marie Hannah

Cooper Burton Hewett

Cassidy J. Hills

Colin J. Kienle

Patrick Thomas McCormick

Brandon Sykes

Alexis Thomeczek

Mary Victoria Trimble

William Robert Urich

Caroline White Ussery

Collin Alexander Morris

Christopher Wheelock
Megan O'Connell

Abigail Whitehead

Doctor of Occupational Therapy

Rachael Antoinette Page

Amanda Victoria Aksu Elizabeth Rae Chard
Jesse Daniel Ausec Gianina Concepcion
Grace Abigale Avin Hannah Elizabeth Cox
Schayla Danyell Axson Hayden Elizabeth Davis
Ann Bethea Barwick Jenna Karina Devchand

Hannah R. Bolton Sophia Makena Evatt
Megan Rose Boyleston Regan Ferguson Fosmire

Cameryn Alisa Brand Sophie Gainey
Alexis MiKayla Brown Maia L. Grams
Ember M. Carpenter Skylar Hayes

Anna Catherine Hildebrand

Kimberly V. Holt Darlene C. Horn

Sarah Elizabeth Humphrey

Matthew Husband SáVanna Regina Jackson Waverleigh Jenkins Lexie Madison Jones

Makayla Grace Kirkley Ellen Kitchens

Mary Hunter Lambert

Erin Lindsay Latimer

Kenadee Kline

Carrington Lee Patrick Chance Lewis Elizabeth Lowry

Jessica Kaitlin Lynn Molly McCoy Maher

Mackenzie B. Marcum Emily Grace Martin Kate Maslowski

Kate Maslowski Makenzie Jo McCain

Alexandria Daynee McDonald Abigail H. McNaughton

Cathleen McWhirt Sydney Noelle Mitchell Lily Morgan Haley Morris

Lauren Grace Murphy Jessica Lynn Newton Margaret Joan O'Hara Caroline Rebekah Paulk Michael Anthony Pérez Ashley Peterman

Angel Pious Keyonté Sessions Katherine Joy Shipers Morgan Taylor Shires

Lauren Soltis

Grace Harper Sudberry Abbegayle Sutterfield Rachel Gartz Taylor

Megan Elizabeth Thompson Rikita Elysia Brianna Thompson

Laurie Pingya Tison Mary Claire Upton

Gabrielle Areonna Walker

Kelsey Wallace Skylar Warmund Jeanae A. Williams Erin Williamson

Doctor of Physical Therapy

Ethan Tyler Bean Ellis Austin Goodwin Elyssa Bene Carley Hobbs Hale Katie Bert Joseph Hamilton

Jill Victoria Bieniek

Margaret Elizabeth Black

Olivia Milise Bogle

Jessica Hubbart

Justin Bourdet

Morgen Brown

Maya Jeffcoat-Troy

Packel M. Brown

Morgen Brown Maya Jeffcoat-Troy
Rachel M. Brown Navpreet Kaur
Ansley Bucknam Olivia Kelch
Katie Tuten Carter Caroline Bryce Kinard

Amy Chang Madison Claire King
Kristen Claire Cherry Jacqueline Eva Kligman
Lauren Gales Chewning Ailey Elise Lembersky
Victoria Coreas Franklin Wade Lofton

Anthony A Critelli Michelle Logan

Rachel Elaine Decker Summer Marie Lundquist
Daniel Scot Dilts Allison Dyer Marshall

Treasure Farmer Sarah Massar

William Thomas Fortner Anne Elizabeth Melba McKenzie

Danielle Franklin Darian McKnight

Sayres McKenna

Morgan Anne Mary Myers

Emily Marie Nance Cameron Pawson Emma Karlyn Pfister Maya E. Pringle

Morgan Ashley Rodgers

Ben Rosenblum Isabella Ryerson Jordan Ann Sheppard Bonnie Simoneaux Emily Madison Smith Katelin Lana Snively

Bachelor of Science in Nursing

Morgan Paige Baldwin

Elise Barradale

Yolanda B. Barrios Benitez Bryanna Baxter

Emma Bean Adam Black

Alexander Bober

Brandi Lashay Brown Fiona Kilgore Conley Rachel Morgan Cooke

Nicole Cooper

Chelsea Ann Cureton Jessica Rae Curry Kailey M. Dodson Sophia Alysse El-Zahr Denali Jewell Flake Maximiliano F. Flota

Hailey Gantt Kelsey G. Gonzales Emily G. Gregory Eveleen Hahn

Kaitlyn Lia Hargreaves Morgan Elizabeth Hjelsand

Kylie A. Hood Imani N. Jackson Jennifer Lynne Keegan

Alison Knox

Doctor of Nursing Practice

Rachel Renee Banton Rikayla Miracle Boone Hannah Nicole Boyd Delaney Patrice Canton Emma Caroline Snodgrass

Cassadi Paige Sobas Hannah Blair Swift

Keri Thomas Kacie Tobias

Samantha Vaccaro Thomas S. Vandiver Virginia Catherine Wells

Hannah E. West Taylor Whetsell Monica Widmeyer Erin G. Williams

Alexandria Ray Krunich Abigail Grace Lakeman Rebecca Faith Lane Kerri Erin Lishak Tiffany Little

Logan Ansley Livingston

Kaitlin Maloney Kayla McKay

Emma R. McNerney Taylor Nicole Mendello Olivia Grace Morris Rachael Peters

Morgan Alyse Petersen Olivia Laine Renedo

Sybil Smith Taylor A. Smith Savannah R. Stockton

Hailey Strang Delaney Sudol

Olivia Marie Lighthart Thompson

Alexis Turner Riley Vingsen Jackson Wagner Casey Way

Elizabeth Jade Weatherford

Megan Lynn Welter Rachel Christine Ziegler

Savannah Grace Carter Madison Ann Case Kristen Michele Clark

Krista Coppola

Johntoria R. Dargan

Sabrina Dingle

Eddie Travis Feagin

Rachel Madison McKoy

Georgia Anne Garrett

Chloe Glusman

Flizabeth Ashley Grzybowicz

Lauren Abigail McGregor

Rachel Madison McKoy

Jessica Nicole Mills

Kirsten Alana Mullins

Meaghan Pedlow

Essence McClary

Elizabeth Ashley Grzybowicz

Kerry Ann Hagen

Kelly Ann Hallahan

Daryl Lamar Hammonds Jr.

Stuart Smith Powell

Lindsay Kate Powers

Scout Louise Hathaway

April Caroline Ratley

Shaylee Janelle Heistad Maribel Rey

Michela Hopper Emily Askew Robbins
Marisa Irons Tamara Michelle Robertson

Jennifer Irene Johnson Alicia Marie Rodman

Ashley La'Shon Kilcrease Caroline Powell Skeppstrom
Tracie Shavon Knight Denise Green Smalls

Adriannah Liggitt Christanna Stamp
Jordan Lint Latrevet Jalean Thomas
Samantha Lynne Lisek Erica Lorraine Tollerson
Maggie Kamaile Long Avienné Aiesha Waring

Maggie Kamaile Long Ayienné Aiesha Waring
Mary Elizabeth MacGregor Shanetta Patterson Williams

Vonda Michelle McBride Angelica Young

Doctor of Philosophy in Nursing Science

Kylie Padron Newsom

Master of Science in Biomedical Sciences

Octavia S. Ancrum Piper Renè McKee Riley Morgan Feagle

Master of Science in Clinical Research

Thiago Santos Carneiro Priscilla Abrafi Opare-Addo Camille Carre Tania Dominique Pegues

Leyla Gutírrez Depret-Bixio Anne Beatriz Sabino de Mendonc

Magda Haj Aditi Mimmin Shaily
Alicia Fernanda Henriquez Romik P. Srivastava
Ibrahim Musa Idris Jonathan Paul Williams

Estevana Juanita Isaac

Master of Science in Medical Sciences

Morgan Elizabeth Aitchison Makena Uyen Griffis

Haley Rose Anderson Ariyan Latia Elizabeth Jackson Caelan Elizabeth Barlow Maryam Husain Jafri

Lily York Bonds FoyMarie Johnson
Sidney Raye Brown Caroline Kypson
Alana Dickson Kamran Latefi

Paul Albert Dickson Pesquera Brenton A. Norton
NyEmma C. Drakes Hannah Elizabeth OBrien

Daniel John Patterson Madelynne Lamme Saddow

Hope A. Spencer Julia Tucker

Robert Preston Tuttle

Caitlin Ulmer Sarah Aleah Ward Weston Whitten Emma Wright

Doctor of Philosophy in Biomedical Sciences

Abigail Blasczyk
Sarah Aline Dooley
Jaclyn Bridget Dunne
Mia Simone Edgerton
Douglas Eli Johnson
Han Gyul Lee

Heyam Khalid-Saleh Mayberry

Rhea Pankaj Patel Rosaria Josephine Rae Matthew T. Savoca Rachel L. Stubler Allison Trouten Walker Graham Cary Warner Kyrie Wilson

Doctor of Pharmacy

Fatimah Al Doughan Lama Almutairi Cortney Tate Anderson

Zachary Kit Reyes Arcelona
Dallin Cheston Billow
Makenzie Hope Boyd
Kala Taylon Brown
Mary Christine Buehner

Janie S. Cole Cassidy T. Cross Sydney Herron Dawes

Danika Kendall Chaney

Frederique Audrey Tchinty Doue

Saleema Samara El-Amin Benjamin Anthony Emery Rodericks Taricq Fobbs Cameron Ainsley Fox

Dalton Fox

Madeline Rose Frellick Alexis B. Gadson Hailie Schneen Grant Victoria Rose Lynn Isgett

Sydney Jablonski Kailani Edel Jackson Jonathan M. Johnson Regine L. Johnson Haley L. King

Andrew Latchansingh Anderia Shantel Lewis Sydney Rose Magrath Renee Nicole Mayo Morgan Marie McKinney Sherri Ivana McLamb
Ayanna C. Mitchell
Carly Josephine Mitchell
Jory Adrian Morgan
Whitney Amber Morrison
Kyela Shaye Mosher
Kashanna Mozie
Lois Ngo Fagiani
Christian Nicole Nobles
Noah Davis Nussbaum
Ryan Christopher O'Connell

Aisha Patel

Kendall Elise Peckham Autumn Philbeck

Elizabeth Rushali Pulukuri

Kasey Christine Obermeier

Pragya Rajpurohit Supriti Samantaray Kaylee Simon

Taylor Simone Smalls

Sarah Smith

Keeravaani Mukhil Srinivasan

Chloe Mae Stecker Riley Rebecca Sumner Benia Jonise Taylor Dana Marie Van Houten Marin Ailis Vander Schaaf David Michael Wallace

Hannah Walton Bailee Wells

Zippor'ah M. Williams Morgan Grace Wright

Dunklin S. Yodice

Master of Science in Dentistry

Kela Alohi Bowman Roy Lee Faulks III Chad Michael Hartley Betsy Crisp Henson Melissa Angela Porter Brooke Grice Rogers Ignacio Troiano

Doctor of Dental Medicine

Grant Bruce Abrahamson Arianna Victoria Alvarado Garcia Shashwath Siddesha Arashinagundi

David Asaad

Madeline Wendel Baker Nicholas David Bautz Natalie Benkandil

Payten L. Bennett Mary Grace Berrigan Benjamin Philip Bonds Heath William Brace Laura Rose Brailsford Ethan Daniel Brothers

Elizabeth Grace Buckley Jon Philip Crane III John Harrison Crouch Olivia Kathryn Decho

Olivia Clare Brown

Katelyn Delacruz DeGuzman Lauren Elizabeth Dickman

Mark Domondon James B. Draveck II

Harrison Elliott Williams Duckett

Caroline Dianne Edwards Olivia Taylor Foggie Nelson Jonathan Gwinn

Kimber Haley Taylor Harlow Briana Taylor Hill Justin Hollett Olivia Raven Jabber

Abigail Gwendolyn Jackson Stephanie Diane Karback Rachael Elizabeth Karriker William H. Lawhon

Bailey Dent Lockwood Alexander Hampton Long Jonathan Thomas Lopiano

William Nolan Lory

Aparna Mahendranath

Ouida Marine
Peter D. Mauldin
Jessica Ann Mellin
Grace Paige Mougey
Aidan Victor Ohning
Mahima David Pandoria

Nainesh B. Patel

Samantha Stepp Patrick Landon William Patterson Daravuth Khem Pel II Preston Tyler Perkins Ashton Jaice Poole Leah Ossama Rahman Nicholas Michael Rashleigh Savanna Kathryn Ray

Jesse Mitchel Raybon Andrew James Reynolds Jr Lindsay Marie Richardson Sebastian Rodriguez Anna Leigh Rule

Hampton Thomas Scott

Aaron B. Sedler Halie Seagrist Smith Kimberly Elizabeth Soto Kai Alexander Standifer Savannah Nicole Steese

Evelyn J. Teruel

Rachel Elizabeth Tilghman Aaron Spencer Toler Ashley Marie Turner Peter Quoc Uong AnnaLisa Wachtel Hallie Elizabeth Ward Ashlea Marlene Willis Zachery Brannon Willis Lucas Joseph Windham Briton McConkie Wright

Romina Yaraei Shahmirzadi

Master in Public Health

Jessica Nicole McCay Nicole Teresa Sullivan

Tianna Nikole Williams

Doctor of Medicine

Sameer Abrol Mary Margaret Bell Achurch

Elizabeth Antonia Arruda Joanna Garrett Austin

Kane Jakoda Banner Christian Barksdale

Luke Xavier Bauerle Mary Prickett Bedinger

Melanie Theresa Bertolino Sydney Catherine Bertram

Shipra Reddy Bethi Cora Rose Bisbee

Joseph Stephan Blackman

Sarah Rose Bradley Hayden Braun

Chandler Elizabeth Bright Andrew McKeithan Brown

Brogan J. Brown Rachel B. Brown Brandon Bui John B. Butler IV Rebecca L. Byrd Christopher Campbell

Uriah Raushee Chapman + Eunice Kyungjin Cho

Priya R. Chokshi

Courtney Caruthers

Paul Anthony Clements, Jr. Caroline Victoria Corason

Anne Rivers Cribb

Maxwell Cole Marley Crisologo Anne Elizabeth Crosswell William Trevor Dacus

Shellie Davis

Mariam Saber Dawoud Sydney R. Derrick Hayden Donald DiBona

Isabelle Doan

Jade Diana Doolittle Lou-Bailey Wilhoit Downs Anna Elizabeth Eitel

Nicolas W. Elrod

Catherine Spencer Everett

Julianna V. Fairchild

Jonathan McAlister Ferguson

Alexandra Ferrer

Sydney Elizabeth Fogle Jeremy Tyrone Franklin Stephen Joseph Gadomski

Peter West Gair

Alexander Jorge Galan Carly Berrios Galan Juliette Jean Gammel Jonathan Michael Gillespie

Alexa Elise Golbus Ashley Laura Golbus

Annika Gupta

Elijah Matthew Harding Tori Blaine Hersman Angela Bailey Hice Susanna Hope Hoffman Elizabeth Middleton Hogue

Blake A. Howard Kaitlyn Elizabeth Hull

Alexandra Marie Humphreys

Marc Ryan Jackson Skye A. Jacobson Andrew Joseph James Douglas W. Jimenez Jr. Chloe Alexis Keeve Rebecca Marie Keller Olivia Kinsinger

Chloe Emerson Kittelson Ariel Rebecca Kline Haley Elizabeth Konsek Madison Mikayla Ladines Luke Thomas Lancaster Luke Michael LaRochelle

Emma Lawrence
Kiley Austin Lawrence
Phuong Nhi Thi Le
Annie Elizabeth Lee
Alexandria Leland
Kasey Lynne Lerner

Connor Lewis Priscilla Pui Hun Li

Steven Lin

Taylor Vincent Livingston

Erika Ludden

Dhruw Mukesh Maisuria

Nicholas Manco

Abigail Dionna Mandel

Luke H. Martin

Meredith Kate Martin Abigail Albritton Massey

Wyatt McDonald

Emily Elizabeth McGee

William Alexander Meadows Jr.

Anthony Taylor Metz McKay James Meyer Alissa Jonét Mingo Hannah Mixer-Kephart William Garrison Moore Quannadon Twanik Moses James Russel Oliver Munford Jr.

Avery Adanna Ofoje Cecilia Padron Amanjot Paintlia

Mayank Ketankumar Patel Nisarg Suryakant Patel

Isamar Perez

Jessica LeAnna Pittman

Surabhi Poola Grace Pouch Carter Powell

Hannah Elizabeth Pressler

Danielle K. Quance Madison Rabel Holly Raines

Price Madison Rainwater

Rohith Sai Raman

Arpit Rana

Gabrielle Nicole Rauls
McKenna Ryder Redwine
Bailey Elisa Richardson
Jeffrey Thomas Rodgers
Louis Thompson Runge III
Marla Mikhailovna Sagatelian
Craig dela Pena Salvador

Vineeth Sama

Lauren Elizabeth Schell

Emily Jo Scircle

Tia Antionette Scott Ryann M. Shealy Curry Sherard

Natalie Ward Shugart William Ware Shugart

Aliyah Caroline Simmons Simpson

Savannah Hope Skidmore

Carter Davis Smith

Elizabeth Ann Smolenski Kelly Marie Sokevitz Jake Anderson Sossamon Hannah Allison Stone Benjamin Robert Teruel Jacqueline Grace Tobin Benjamin Campbell Usry

Lawrence Christopher Vanderham

Cayla Wakser

Delaney Nicole Walden

Whitney Shaniquea Washington

Anthony M. Waters Hannah Rose Wells

Elizabeth Van Swol

Nathaniel Evan Westbrook

Kyle White

William Edward White III

Ryan Kyle Wilkins Susan Taylor Woollen Joie Li'en Zabec

Andrew Zhang

Doctor of Medicine & Master of Science in Clinical Research

Henry Baird
Taylor Lynn DeHart
Alex Nicholas Loayza
Megan Dempsey McDonald
Weston E. McDonald
Shelby Storm
Stephanie Munie Waggett
Kasparas Zilinskas

Doctor of Medicine & Doctor of Philosophy in Biomedical Sciences

Reda M. Chalhoub Yongjoo Cho Caren Doueiry John Grayson Evans Melanie Wiley Gail + Joe Mouawad Alexander Robert Oles Victoria Kathleen Spadafora

+ Pending Completion of Requirements

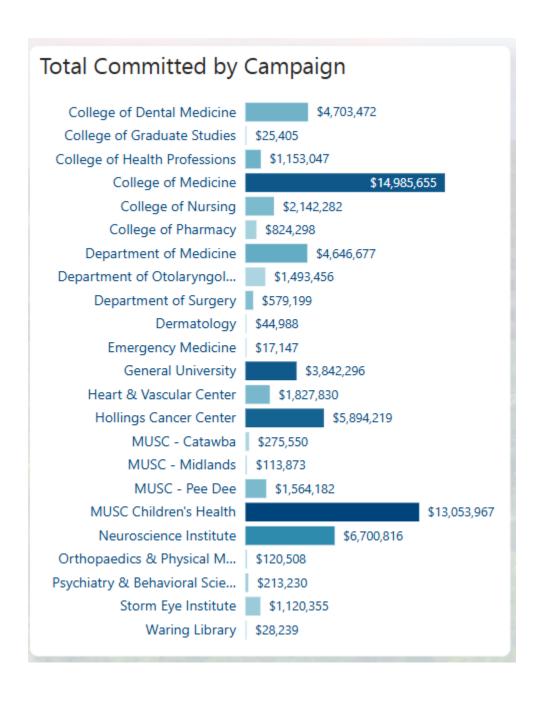
MUHA and MUSC Finance and Administration Committee: Jim Battle, Chair

Consent Agenda for Information

ltem 25.	MUSC Physicians Financial Report	Fred Borrelli
	,	Chief Financial Officer, MUSC Physicians
Item 26.	FY2025 Consulting, Contractual, and Profe	essional Services Contracts
	over \$50,000.00	Rick Anderson
	ı	Executive Vice President for Finance and Operations
		Doug Lischke
		Chief Financial Officer, MUSC Health

Total Committed \$65,370,798 % to Goal 65.37%

Donor Count 10,407 Gift Count 19,336



Caitlin Allen, PhD, MPH Abbreviated Curriculum Vitae

Associate Professor (843) 792-4216 allencat@musc.edu

Personal	Informa	tion
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No activities entered.

Contact Information

No activities entered.

Degrees

2021 Ph.D., Behavioral Sciences and Health Education, Rollins School of Public Health

2015 M.A., Behavioral Sciences and Health Education, Rollins School of Public Health

2012 B.S., Biology, Davidson College

Post-Graduate Training

Postdoctoral Fellow, Medical University of South Carolina, Biomedical Informatics, May 2021, November 2021

Additional Training

No activities entered.

Certifications

No activities entered.

Professional Licensures

No activities entered.

MUSC Rank and Promotion History

Adjunct Associate Professor, Medical University of South Carolina, College of Medicine, Public Health Sciences, 2025-04-05, 2026-06-30

Associate Professor, Medical University of South Carolina, College of Medicine, Public Health Sciences, 2025-01-01, 2025-04-04

Assistant Professor, Medical University of South Carolina, College of Medicine, Public Health Sciences, 2021-11-01, 2024-12-31

Assistant Professor, Medical University of South Carolina, College of Health Professions, Clinical Sciences, Genetic Counseling, 2024-07-01

Non-MUSC Rank and Promotion History

Adjunct Assistant Professor, Clemson University, 2022-11-01

Michael Dennis Moxley, MD Abbreviated Curriculum Vitae

Clinical Professor mdm209@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1991 M.D., Medicine, University of Virginia School of Medicine

1986 B.A., Spanish, University of Virginia

Post-Graduate Training

Internship, Case Western Reserve University School of Medicine, Internal Medicine, July 1991, August 1991 Residency, University of Rochester School of Medicine and Dentistry, Obstetrics & Gynecology, September 1991, June 1995

Additional Training

No activities entered.

Certifications

American Board of Obstetrics & Gynecology, Type of Certification: Obstetrics & Gynecology, Certification Number: Active, Effective Date: 1997-11-07, Expiration Date (if none, see note above): 2025-12-31

Professional Licensures

VA Medical License, Month / Year Originally Conferred: September 1995, Month/Year Expires: January 2026
South Carolina Medical License, Month / Year Originally Conferred: May 2021, Month/Year Expires: June 2025
New York Medical License, Month / Year Originally Conferred: August 1993, Month/Year Expires: December 2026

MD Medical License, Month / Year Originally Conferred: October 1995, Month/Year Expires: September 2025
LA Medical License, Month / Year Originally Conferred: August 1995, Month/Year Expires: January 2026
Delaware Medical License, Month / Year Originally Conferred: January 2024, Month/Year Expires: March 2027
DC Medical License, Month / Year Originally Conferred: July 1998, Month/Year Expires: January 2027

MUSC Rank and Promotion History

Affiliate Professor, Medical University of South Carolina, College of Medicine, Obstetrics and Gynecology, Benign Ob/Gyn, 2021-05-28, 2025-01-31

Clinical Professor, Medical University of South Carolina, College of Medicine, Obstetrics and Gynecology, OB/GYN Specialists, 2025-02-01

Non-MUSC Rank and Promotion History

Visiting Professor, University of Virginia School of Medicine, Emergency Medicine/Family Medicine, 2016-07-01, 2021-06-30

Visiting Associate Professor, University of Virginia School of Medicine, Family Medicine and Emergency Medicine , 2015-07-01, 2016-07-31

Professor, Georgetown University School of Medicine, Obstetrics and Gynecology/ Family Medicine, 2016-01-01

Associate Professor, University of Virginia School of Medicine, Obstetrics and Gynecology/Internal Medicine, 2006-04-01, 2014-07-31

Associate Professor, Georgetown University School of Medicine, Obstetrics and Gynecology , 2014-08-01, 2015-12-31

Assistant Professor, Georgetown University School of Medicine, Obstetrics and Gynecology, 1998-11-01, 2005-12-31

Assistant Professor, Georgetown University School of Medicine, Obstetrics and Gynecology, 2005-01-01, 2005-12-31

Adjunct Professor, Uniformed Services University of the Health Sciences, Obstetrics and Gynecology, 2016-07-01

Charles David Adair Abbreviated Curriculum Vitae

Clinical Professor adaircha@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2019 M.B.A., Business Administration, The University of Tennessee Chattanooga Gary W. Rollins

College of Business

1990 M.D., Medicine, Marshall University

1986 B.S., Biological Sciences, Morehead State University

Post-Graduate Training

Fellowship, Massachusetts General Hospital, Mini-Fellowship for Sodium/Potassium ATPase Activity, April 1996, April 1996

Fellowship, Wake Forest University, Maternal-Fetal Medicine, July 1994, June 1996

Internship, University of Florida Health Science Center, Obstetrics and Gynecology, July 1990, June 1991

Residency, University of Florida Health Science Center, Obstetrics and Gynecology, July 1991, June 1994

Additional Training

1992-08-01, 1992-08-31, National Maternity Hospital, Active Management of Labor: The Dublin Protocol, Training

Certifications

National Board of Medical Examiners, Type of Certification: Board Certification, Certification Number: 386952, Effective Date: 1991-07-01

American Board of Obstetrics & Gynecology, Type of Certification: Board Certification, Specialty: Maternal-Fetal Medicine, Certification Number: N/A, Effective Date: 1999-03-31, Expiration Date (if none, see note above): 2025-12-31

American Board of Obstetrics & Gynecology, Type of Certification: Board Certification, Specialty: Obstetrics & Gynecology, Certification Number: N/A, Effective Date: 1997-11-07, Expiration Date (if none, see note above): 2025-12-31

Professional Licensures

Virginia Medical License, Month / Year Originally Conferred: November 1994, Month/Year Expires: December 2026, 51699

Tennessee Medical License, Month / Year Originally Conferred: December 1997, Month/Year Expires: December 2026, 30026

South Carolina Medical License, Month / Year Originally Conferred: December 2016, Month/Year Expires: June , 40389

North Carolina Medical License, Month / Year Originally Conferred: May 1994, Month/Year Expires: December 2025, 94-00403

Louisiana Medical License, Month / Year Originally Conferred: June 1999, Month/Year Expires: December 2000, 11739R

Georgia Medical License, Month / Year Originally Conferred: August 1998, Month/Year Expires: December 2025, 045685

Florida Medical License, Month / Year Originally Conferred: October 1991, Month/Year Expires: January 1999, ME0060730

Alabama Medical License, Month / Year Originally Conferred: March 2018, Month/Year Expires: December 2020, 36860

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Professor Emeritus, The University of Tennessee, College of Medicine, The Chattanooga Unit, Obstetrics & Gynecology, Maternal Fetal Medicine, 2020-03-01

Professor, The University of Tennessee, College of Medicine, The Chattanooga Unit, Obstetrics & Gynecology, Maternal Fetal Medicine, 2008-07-01, 2020-02-29

Professor, The University of Tennessee, Knoxville Unit of the College of Medicine, Maternal Fetal Medicine, 2007-05-01, 2012-08-31

Instructor, Wake Forest University, The Bowman Gray School of Medicine, Obstetrics & Gynecology, Maternal-Fetal Medicine, 1994-07-01, 1996-06-30

Clinical Professor Gratis, Ochsner LSU Shreveport, Obstetrics & Gynecology, Maternal Fetal Medicine, 2024-07-

Associate Professor , The University of Tennessee, College of Medicine, The Chattanooga Unit, Obstetrics & Gynecology, Maternal Fetal Medicine , 2002-07-01, 2008-06-30

Assistant Professor., Louisiana State University-Shreveport, Obstetrics And Gynecology, Maternal-Fetal Medicine, 1996-07-01, 1998-03-03

Assistant Professor, The University of Tennessee, College of Medicine The Chattanooga Unit, Obstetrics & Gynecology, Maternal-Fetal Medicine, 1998-04-01, 2002-07-31

Florene Dixon Odulana, MD Abbreviated Curriculum Vitae

Clinical Associate Professor dixonf@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2015 M.D., Medicine, Medical University of South Carolina

2011 M.S., Medical Science, Indiana University School of Medicine

2007 B.A., Psychology, Spelman College

Post-Graduate Training

Residency, University of Tennessee Health Science Center, Obstetrics and Gynecology, July 2015, June 2019

Additional Training

No activities entered.

Certifications

American Board of Obstetrics and Gynecology , Type of Certification: Board Certification, Specialty: Obstetrics and Gynecology , Certification Number: N/A, Effective Date: 2021-03-19, Expiration Date (if none, see note above): 2025-12-31

Professional Licensures

Tennessee Medical License, Month / Year Originally Conferred: July 2019, Month/Year Expires: March 2025, 59691

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Assistant Professor, University of Tennessee Health Science Center, College of Medicine, Obstetrics and Gynecology, 2019-09-01

Medical University of South Carolina College of Nursing

ABBREVIATED CURRICULUM VITAE

Name:	Hayat	Matthew		J.	
ACCEPTATION A	Last	First		Middle	
Citizenship and/	or Visa Status:	US			
Office Address:	99 Jonathan Lucas St.	Charleston, SC 29425	Telephone	301-437-4966	
Education: (Bac	calaureate and above)				
Institution		Years attended	Degree/Date	Field of Study	
Northern Illinois L	University	1990-1994	BS/1994	Applied Probability & Statistics	
Northern Illinois U	Jniversity	1994-1996	MS/1996	Statistics	
Medical College		2003	PhD/2003	Biostatistics	
Specialty Certification: Licensure: Faculty Appoint	American Statistica		Date:	2012-Present	
Years 2019-present	Rank Professor	<u>Institution</u> Georgia State U	Iniversity	<u>Department</u> Population Health Science	
2014-2019	Associate Professor	Georgia State U	Iniversity	Population Health Science	
2011-2014	Assistant Professor	Rutgers		College of Nursing	
2008-211	Assistant Professor	Johns Hopkins		School of Nursing	
First Appointme	ent to MUSC: Rank	Professor with tenui	re	Date: 5/19/2025	



Medical University of South Carolina COLLEGE OF HEALTH PROFESSIONS ABBREVIATED CURRICULUM VITAE

Date: 2/20/25

E. Saladin Michael Name: First Middle Last Citizenship and/or Visa Status: Permanent Resident Office Address: Telephone: Education: (Baccalaureate and above) Years Attended Degree/Date Field of Study Institution 1979-1984 B.A. Psychology University of Manitoba, CANADA University of Manitoba, CANADA 1984-1987 M.A. Psychology PhD Clinical Psychology University of Manitoba, CANADA 1987-1992 Graduate Medical Training: (Chronological) **Dates Place** Internship 1990-1991 MUSC Department of Psychiatry and Behavioral Sciences Dates Place Residencies or Postdoctoral: MUSC National Crime Victims Research and Treatment Center 1991-1992 Date: **Board Certification:** Date: Date: 1993-present Licensure: Board of Psychology Date: Faculty appointments: (Begin with initial appointment) Institution Department Rank **Years** 1992-1995 Psychiatry & Behavioral Instructor MUSC Sciences Assistant Professor MUSC Rehabilitation Sciences 1995-1999 Health Sciences & Research 1999-2011 Associate Professor MUSC MUSC Health Sciences & Research 2011-present Professor Date: 1992 First Appointment to MUSC: Rank Instructor

Kumar Sambamurti, PhD Abbreviated Curriculum Vitae Professor (843) 792-4315 sambak@musc.edu

Personal Information

Home Address: 2824 Stonestown Drive, Charleston, SC 29414

Office Address: 173 Ashley Avenue, BSB 403, Charleston, SC 29425

Citizenship: USA

Phone: 843-971-0869 Phone: 843-792-4315

Degrees

1989 Ph.D., Microbiology Molecular Genetics, University of Medicine and Dentistry of New Jersey,

New Jersey, United States

1979 M.Sc., Botany, University of Poona

1977 B.Sc., Botany, Madras University, India

Post-Graduate Training

Post-Doctorate, Mount Sinai Medical Center, New York, Postdoctoral Fellow (Mentor: Dr. N.K. Robakis), September 1989, September 1993

Additional Training

No activities entered.

Certifications

No activities entered.

Professional Licensures

No activities entered.

MUSC Rank and Promotion History

Professor, Medical University of South Carolina, College of Medicine, Neuroscience, 2008-07-01

Professor, Medical University of South Carolina, College of Medicine, Ophthalmology, 2012-11-01

Professor, Medical University of South Carolina, College of Dental Medicine, 2008-07-01

Professor, Medical University of South Carolina, College of Graduate Studies, 2003-05-20

Associate Professor, Medical University of South Carolina, College of Medicine, Neuroscience, 2003-01-01, 2008-06-30

Non-MUSC Rank and Promotion History

Research Assistant Professor, University of Texas-Houston, Pathology Laboratory Medicine, 1993-09-01

Associate Consultant, Mayo Clinic-Jacksonville, FL, Pharmacology, 1996-09-01

Assistant Professor, Mayo Clinic-Jacksonville, FL, Pharmacology; Neuroscience, 2000-09-01

Georgette M. Smith, RN, PhD, PNP Abbreviated Curriculum Vitae

Professor (843) 792-2228 smithgi@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2012

Ph.D., Nursing, Medical University of South Carolina, South Carolina, United States

2000

Certificate, Pediatric Nurse Practitioner, Medical University of South Carolina, South Carolina,

United States

P.M. Certificate, Parent and Child Nursing, Medical University of South Carolina, South

Carolina, United States

1991

M.S.N., Psychiatric Nursing, Columbia University in the City of New York, New York, United

States

1985

B.S.N., Nursing, Hartwick College

Post-Graduate Training

No activities entered.

Additional Training

2016-08-08, 2016-08-11, AACN-Wharton Executive Leadership Program, Academic Nursing, Leadership

Certifications

Pediatric Nursing Certification Board, Effective Date: 02/2017 exp

Professional Licensures

South Carolina Board of Nursing RN #60805, Month / Year Originally Conferred: January 1994, Month/Year Expires: April 2022

MUSC Rank and Promotion History

Professor, Medical University of South Carolina, College of Nursing, Office of Academic Affairs, 2017-07-01

Professor, Medical University of South Carolina, College of Medicine, Pediatrics, Pediatric Cardiology, 2017-07-

Associate Professor, Medical University of South Carolina, College of Nursing, Office of Research, 2014-07-01, 2017-06-30

Assistant Professor, Medical University of South Carolina, College of Nursing, Office of Research, 2006-07-01, 2014-06-30

Assistant Professor, Medical University of South Carolina, College of Medicine, Pediatrics, Pediatric Cardiology, 2007-10-01, 2017-06-30

Instructor, Medical University of South Carolina, College of Nursing, Office of Research, 2004-01-04, 2006-06-30

Non-MUSC Rank and Promotion History

Associate Provost for Education Innovation & Student Life, Medical University of South Carolina, Provost's Office, Education Innovation & Student Life, 2020-07-01

MUSC Physicians and MUSC Health Partners

Interim Financial Statements For the nine month period ending March 31, 2025

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Unaudited – For Management Use

MUSC Physicians and MUSC Health Partners
(A Component Unit of MUSC)
Statement of Revenues, Expenses and Changes in Net Position
For the 9 Month Period Ending - March 31, 2025

		MUSC Ph	ysicians		м	JSC Healt	h Partners			Total	
	College	Corporate and	Community								
	of Medicine	Ambulatory Care	Physicians	Other	Primar	y Care	Other	Tot	al	Total	Total
	Actual	Actual	Actual	Actual	Acti	ual	Actual	Actu	ıal	Fixed Budget	Variance
Operating revenues:							,			_	
Net clinical service revenue	420,650,874	-	4,515,575	5,749,651	23,6	508,842	1,079,774	455,6	04,715	439,435,494	16,169,222
Supplemental medicaid	31,465,687	-	-	-	2,4	100,000	-	33,8	65,687	33,482,940	382,747
Other operating revenue	6,705,904	3,375,856	-	2,993,957	4,8	399,981	208,541	18,1	84,239	18,335,391	(151,153)
Intercompany transfers	(141,947,894)	146,852,847	(510,260)	(4,394,693)		-	-		-	-	-
Purchased services revenue	139,845,315	8,379,220	2,666,418	16,340,884	2,9	72,760	4,342,821	174,5	47,418	167,090,638	7,456,780
Grant salary reimb. from MUSC	13,899,001	, , , , ₋	· · ·	361,920		-	· · ·	14,2	60,920	12,630,232	1,630,688
Total operating revenues	470,618,886	158,607,923	6,671,732	21,051,719	33,8	381,582	5,631,137		62,979	670,974,695	25,488,284
Operating expenses:											
Salaries, wages and benefits	386,060,453	58,674,749	334,251	15,971,586	23.1	179,306	6,162,633	490.3	82,976	470,462,396	(19,920,580)
MUSCP reimb. for education and research	84,008,582	-	-	188,577	-,	-	-		97,158	87,894,030	3,696,872
Supplies	931,633	52,793,878	93,086	133,132	2.6	61,538	592,623		05,891	53,775,685	(3,430,206)
Contractual services	2,633,025	10,294,081	675,684	4,730,944	,	725,256	4,005,304		64,294	28,393,719	5,329,425
Purchased services	49,772	19,391,118	6,429,515	1,332,936		368,606	(6,027,971)		43,976	23,475,881	931,905
Facilities	56,652	7,804,994	380,083	(2,723,804)	,	370,709	(1,155,722)		32,913	6,793,975	561,062
Insurance	7,220,526	695,788	-	114,806	,	378,601	44,389		54,109	9,037,247	583,138
Depreciation	-	5,211,658	104,725	4,047,509		102,858	1,136,126	,	02,876	11,394,877	492,001
Meals and travel	2,914,642	380,822	3,584	397,414		36,326	62,206		94,993	3,715,114	(79,879)
Other expenses	1,160,820	4,268,932	41,268	925,311		145,405	29,105	,	70,840	6,399,708	(471,132)
Faculty and staff recruitment	818,958	165,755	-	144,507		19,263	458,665	,	07,148	1,428,469	(178,679)
MUSCP corporate shared services	-	-	-	-	2.2	230,045	-		30,045	2,230,045	-
Total operating expenses	485,855,063	159,681,773	8,062,196	25,262,917		317,913	5,307,359		87,221	705,001,147	(12,486,074)
Otii(I)	(45.226.476)	(4.072.054)	(1.200.464)	(4.244.400)			222 770	(21.0	24.242\	(24.026.452)	12 002 210
Operating income (loss)	(15,236,176)	(1,073,851)	(1,390,464)	(4,211,198)	=	63,669	323,778	(21,0	24,242)	(34,026,452)	13,002,210
Operating margin	(3.2%)	(0.7%)	(20.8%)	(20.0%)		1.7%	5.7%		(3.0%)	(5.1%)	
Nonoperating revenue (expenses):											
Donations - transfer to MUSCF	(166,059)	-	-	(1,532,925)		-	-	(1,6	98,984)	(1,185,401)	(513,583)
Investment income	8,144,250	54,723	-	5,052,897		2,861	-	13,2	54,730	5,970,648	7,284,083
Interest expense	-	(336,378)	-	(444,571)		(30,269)	(107,530)	(9	18,748)	(550,392)	(368,356)
Rental income	-	644,278	-	2,107,446		33,061	(333)	2,7	84,453	2,754,279	30,173
Rent expense	-	-	-	(162,362)		-	-	(1	62,362)	(162,362)	-
Gain (loss) on disposal of assets	-	(273)	-	(24,612)		-	-	(24,884)	-	(24,884)
Other nonoperating revenue (expenses)	-	711,500	-			-	-	7	11,500	-	711,500
Total Nonoperating revenue (expenses)	7,978,191	1,073,851	-	4,995,873		5,654	(107,863)	13,9	45,705	6,826,773	7,118,932
Change in net position	\$ (7,257,986)	\$ -	\$ (1,390,464) \$	784,675	\$ 5	69,323	\$ 215,915	\$ (7,0	78,537)	\$ (27,199,679) \$	20,121,142
Net margin	(1.5%)	0.0%	(20.8%)	3.7%		1.7%	3.8%		(1.0%)	(4.1%)	

MUSC Physicians Other includes other Colleges (Nursing CoHP, Dental), Presidents Fund, Rental Properties, Investment Account and Funded Leadership MUSC Health Partners Other includes MHA Population Health, CFC Community Physicians, and Funded Leadership

Medical University of South Carolina Physicians

Executive Summary

For the nine-month period ending March 31, 2025

Charges:

- YTD: 5% over budget and 17% over last year
- Month of March: At budget and 19% over last year

Payments:

- YTD: 3% over budget and 14% over last year
- Month of March: 2% over budget and 18% over last year
- 40.6 days in AR as of March 2025 and 38.2 days in AR as of June 2024
- \$87 per wRVU as of March 2025 and \$84 per wRVU as of June 2024

Income/(Loss):

- (\$21.9M) Operating Loss; (3.3%) Operating Margin
 - o \$12.6M favorable variance to fixed budget
 - \$15.6M net clinical service revenue
 - \$20.3M COM Epic patient revenue over budget
 - (\$4.5M) Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)
 - \$7.1M purchased services revenue
 - \$6.2M College of Medicine over budget \$7.2M unbudgeted professional services agreements, \$4.4M strategic manpower over budget, (\$6.3M) hospital coverage support payment under budget
 - \$1.6M funded cost centers over budget (offset by expenses)
 - (\$1.3M) Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)
 - (\$19.9M) salaries, wages and benefits
 - (\$16.8M) College of Medicine over budget (includes \$11.7M Z incentive)
 - (\$2.0M) funded cost centers over budget (offset by purchased services revenue)
 - (\$1.2M) Hollings Cancer Center over budget (offset by favorable revenue)
 - \$1.5M Ambulatory under budget (due to vacancies)
 - \$3.7M MUSCP reimb. for education and research
 - \$3.9M College of Medicine under budget (Dean's Funds R transfer reduced)
 - (\$3.7M) supplies
 - (\$3.1M) Infusion over budget (due to increases in volumes and new drugs)
 - \$1.6M contractual services
 - \$1.2M College of Medicine under budget (timing of Verge credentialing bill)
 - \$1.2M College of Dental Medicine under budget (timing of transfer to MUSC Foundation or MUSC)
 - (\$1.5M) Ambulatory over budget due to agency nursing services (offset by favorable salaries)
 - \$5.5M purchased services
 - \$5.0M Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)
- \$14.0M Nonoperating Income
 - \$7.2M favorable variance to fixed budget
 - \$7.3M investment income
 - \$4.2M unrealized/realized gain on investments unbudgeted
 - \$3.1M interest and dividend income over budget
- (\$7.9M) Net Loss; (1.2%) Net Margin
 - o \$19.8M favorable variance to fixed budget

Balance Sheet:

- Days cash on hand: 110 days
- Net Position: \$466.4M; decreased by (\$7.9M) compared to June 2024

MUSC Physicians

(A Component Unit of MUSC)

Statement of Revenues, Expenses and Changes in Net Position For the 9 Month Period Ending - March 31, 2025

		Fiscal Year To	Date		Prior Year To Date		
	 Actual	Fixed Budget	Variance	Var %		Actual	
Operating revenues:							
Net clinical service revenue	\$ 430,916,099 \$	415,365,788	\$ 15,550,312	4%	\$	377,205,338	
Supplemental medicaid	31,465,687	31,082,940	382,747	1%		36,070,021	
Other operating revenue	13,075,717	13,543,313	(467,597)	(3%)		12,446,525	
Purchased services revenue	167,231,837	160,139,021	7,092,816	4%		117,846,995	
Grant salary reimb. from MUSC	 14,260,920	12,630,232	1,630,688	13%		13,016,224	
Total operating revenues	656,950,260	632,761,294	24,188,966	4%		556,585,104	
Operating expenses:							
Salaries, wages and benefits	461,041,038	441,187,245	(19,853,793)	(5%)		381,775,927	
MUSCP reimb. for education and research	84,197,158	87,894,030	3,696,872	4%		80,900,655	
Supplies	53,951,729	50,275,209	(3,676,520)	(7%)		43,266,139	
Contractual services	18,333,734	19,943,823	1,610,089	8%		19,396,960	
Purchased services	27,203,341	32,731,724	5,528,383	17%		16,710,942	
Facilities	5,517,925	6,035,276	517,351	9%		6,072,876	
Insurance	8,031,120	8,653,549	622,429	7%		6,935,637	
Depreciation	9,363,893	9,902,539	538,647	5%		7,480,085	
Meals and travel	3,696,461	3,653,874	(42,587)	(1%)		2,977,727	
Other expenses	6,396,330	5,898,029	(498,301)	(8%)		1,734,355	
Faculty and staff recruitment	1,129,220	1,079,442	(49,778)	(5%)		1,069,625	
Total operating expenses	 678,861,949	667,254,741	(11,607,209)	(2%)		568,320,927	
Operating income (loss)	(21,911,689)	(34,493,446)	12,581,757	36%		(11,735,823)	
Operating margin	(3.3%)	(5.5%))			(2.1%)	
Nonoperating revenue (expenses):							
Donations - transfer to MUSCF	(1,698,984)	(1,185,401)	(513,583)	(43%)		(7,809,829)	
Investment income	13,251,870	5,970,464	7,281,405	122%		20,091,708	
Interest expense	(780,949)	(476,086)	(304,863)	(64%)		(2,067,063)	
Rental income	2,751,724	2,728,658	23,066	1%		4,579,471	
Rent expense	(162,362)	(162,362)	-	0%		(900,057)	
Gain (loss) on disposal of assets	(24,884)	-	(24,884)	(100%)		16,705,064	
Other nonoperating revenue (expenses)	711,500	-	711,500	100%		8,520,000	
Total nonoperating revenue (expenses)	 14,047,914	6,875,273	7,172,641	104%		39,119,294	
Change in net position	\$ (7,863,775) \$	(27,618,173)	\$ 19,754,398	72%	\$	27,383,471	
Net margin	(1.2%)	(4.4%))			4.9%	

Notes:

Operating revenue:

- -Net clinical service revenue: \$20.3M COM Epic patient revenue over budget; (\$4.5M) Atlantic Cardiovascular Associates under budget
- (3 month delay in opening clinic; no impact to bottom line)
- -Purchased services revenue: \$6.2M College of Medicine over budget \$7.2M unbudgeted professional services agreements, \$4.4M strategic manpower over budget, (\$6.3M) hospital coverage support payment under budget; 1.6M funded cost centers over budget (offset by expenses);
- (\$1.3M) Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line)

Operating expense:

- -Salaries, wages and benefits: (\$16.8M) College of Medicine over budget (includes \$11.7M Z incentive); (\$2.0M) funded cost centers over budget
- (offset by purchased services revenue); (\$1.2M) Hollings Cancer Center over budget (offset by favorable revenue); \$1.5M Ambulatory under budget (due to vacancies)
- -MUSCP reimb. for education and research: \$3.9M College of Medicine under budget (Dean's Funds R transfer reduced)
- -Supplies: (\$3.1M) Infusion over budget (due to increases in volumes and new drugs)
- -Contractual services: \$1.2M College of Medicine under budget (timing of Verge credentialing bill); \$1.2M College of Dental Medicine under budget (timing of transfer to MUSC Foundation or MUSC); (\$1.5M) Ambulatory over budget due to agency nursing services (offset by favorable salaries)
- -Purchased services under budget: \$5.0M Atlantic Cardiovascular Associates (3 month delay in opening clinic; no impact to bottom line)

Nonoperating revenue:

- -Donations transfer to MUSCF: President's Fund surplus transfer
- $-Investment\ income: $4.2M\ unrealized/realized\ gain\ on\ investments; $3.1M\ interest\ and\ dividend\ income\ over\ budget$
- -Other nonoperating revenue (expenses): \$1.2M funds received from MUSC Foundation for West Campus Upright MRI; (\$0.5M) JEDA 2025 bond issuance costs

Atlantic Cardiovascular Associates - UMA	Actual	Fixed Budget	Variance	Var %
Net clinical service revenue	\$ 3,384,050	7,880,197	\$ (4,496,147)	(57%)
Other revenue	2,284,020	2,988,908	(704,888)	(24%)
Operating expenses	(5,668,070)	(10,869,105)	5,201,035	(48%)
Change in net position	\$ - Ç	-	\$ -	0%

Statement of Net Position

ASSETS

		arch 31, 2025	J	une 30, 2024	Variance	
Current Assets:						
Cash and investments	\$	281,703,486	\$	293,891,042	\$	(12,187,557)
Bond project fund		48,994,929		-		48,994,929
Receivables:						
Patient services - net of allowances for						
contractual adjustments and bad debt of \$273,871,362		75,276,220		66,140,456		9,135,764
Due from the Medical University of South Carolina		15,057,815		25,607,989		(10,550,174)
Due from the Medical University Hospital Authority		59,228,607		55,030,764		4,197,843
Due from MCP		191,435		1,303,020		(1,111,585)
Due from Mainsail		-		9,818		(9,818)
Due from the Medical University Foundation		644,562		593,656		50,906
Note receivable from CFC/MHP		917,337		1,256,273		(338,936)
Due from Comprehensive Psychiatric Services		12,216		64,544		(52,328)
Due from MUSC Health Alliance		17,980		11,055		6,925
Lease receivable		504,894		2,494,497		(1,989,603)
Other current assets		5,360,674		6,279,248		(918,573)
Total Current Assets		487,910,156		452,682,360		35,227,793
Noncurrent assets:						
Capital assets:						
Land		28,180,473		22,510,764		5,669,709
Buildings		53,700,021		52,381,476		1,318,545
Furniture and equipment		42,971,277		36,175,483		6,795,794
Leasehold improvements		31,052,725		25,732,666		5,320,058
Construction in progress		19,905,819		3,493,616		16,412,203
Computer software		15,080,541		14,774,652		305,889
Right of use assets		28,136,294		22,494,230		5,642,064
Subscription assets		9,247,037		8,951,225		295,812
Accumulated depreciation and amortization		(75,144,155)		(66,303,786)		(8,840,369)
Lease receivable		1,406,952		1,406,952		-
Investment in partnerships		3,440,323		2,212,878		1,227,445
Investment / Advancements consolidated CFC		32,270,000		32,270,000		
Total noncurrent assets		190,247,306		156,100,156		34,147,150
Total Assets		678,157,461		608,782,516		69,374,943
Deferred outflows of resources:						
Deferred outflows-OPEB		381,489		381,489		-
Total deferred outflows		381,489		381,489		
Total Assets and Deferred Outflows	\$	678,538,950	\$	609,164,005	\$	69,374,945
Notes:						

Notes:

Current assets:

- -Cash and investments: (\$24.2M) FY24 Z incentive payments; (\$15.2M) FY24 Q4 Y incentive payments; (\$30.3M) FY25 Q1 & FY25 Q2 Y incentives;
 - (\$17.5M) Wells Fargo line of credit principal paydown; \$29.9M FY24 Q3 & FY23 Q4 MCO payments; \$9.5M FY24 DHHS payment;
- \$25.5M JEDA 2025 bond proceeds received; \$12.1M Epic collections over budget YTD; \$5.1M realized/unrealized gain on investments
- -Bond project fund: \$49.0M JEDA 2025 bond proceeds held in restricted BNY bond fund
- -Due from MUSC: (\$9.5M) FY24 DHHS payment; (\$3.0M) Rutledge Tower bond payoff; \$7.6M FY25 DHHS accruals
- -Due from MUHA: (\$29.9M) FY24 Q3 & FY23 Q4 MCO payments; (\$8.0M) hospital physicians bill payments; \$25.9M FY25 MCO accrual; \$15.7M March hospital bill received in April

Noncurrent assets:

- -Land: \$5.3M Clements Ferry land; \$0.4M Moncks Corner property (5000 Epson Plantation Drive)
- -Furniture and equipment: West Campus: \$1.9M 3T MRI and \$0.8M Upright MRI
- -Leasehold improvements: \$2.3M Nexton Expansion; West Campus: \$1.5M 3T MRI and \$1.5M Upright MRI
- -Construction in progress: includes projects: Clements Ferry MOB (FY25 balance increase of \$15.4M) and Maybank Highway (FY25 balance increase of \$3.7M)

Statement of Net Position

LIABILITIES

	March 31, 2025	June 30, 2024	Variance	
Current Liabilities:				
Accounts payable	\$ 1,965,9	84 \$ 2,085,489	\$ 119,505	
Accrued interest payable	128,5	36 83,182	(45,353)	
Accrued payroll	37,779,2	75 48,494,629	10,715,355	
Accrued payroll withholdings	1,299,6	41 1,232,390	(67,251)	
Accrued pension contribution	3,766,2	01 2,837,278	(928,923)	
Unapplied cash - patient services	8,321,5	56 14,388,534	6,066,979	
Due to Medical University Hospital Authority	35,199,9	39 21,299,428	(13,900,511)	
Due to Carolina Family Care, Inc.	3,548,2	40 2,921,704	(626,536)	
Accrued compensated absences	7,102,2	27 7,102,227	-	
Lease liability	3,077,7	26 3,077,726	-	
Subscription liability	499,0	33 562,805	63,772	
Line of credit	3,086,3	45 -	(3,086,345)	
Bonds payable	405,0	00 1,620,000	1,215,000	
Other accrued liabilities	8,273,0	7,911,600	(361,418)	
Total current liabilities	114,452,7	20 113,616,993	(209,190)	
Noncurrent Liabilities:				
Lease liability	17,805,4	37 14,414,321	(3,391,116)	
Subscription liability	2,061,1	04 2,106,517	45,412	
Bonds payable	75,000,0	- 00	(75,000,000)	
Deferred inflows-leases	1,824,9	82 3,767,692	1,942,710	
Deferred inflows-OPEB	591,4	04 591,404	-	
Net OPEB liability	399,7	30 399,730		
Total noncurrent liabilities	97,682,6	21,279,664	(76,402,994)	
Total liabilities	212,135,3	78 134,896,658	(76,612,184)	
NET POSITION				
Invested in capital assets, net of related debt	98,430,7	98,430,751	-	
Unrestricted (deficit)	318,977,8		56,858,704	
Restricted	48,994,9		(48,994,929)	
Total Net Position	466,403,5	72 474,267,347	7,863,775	
Total Liabilities, Inflows & Net Position	\$ 678,538,9	50 \$ 609,164,005	\$ (69,374,945)	

Notes:

Current liabilities:

Noncurrent liabilities:

⁻Accrued payroll: FY25 balance includes \$29.1M Y and Z incentive (salary + fringe) accruals; (\$45.0M) reversal of FY24 year-end accruals

⁻Due to MUHA: (\$13.9M) EPIC collections true-up

⁻Line of credit: \$3.1M Wells Fargo line of credit: purchase of Clements Ferry land and improvements

⁻Bonds payable: (\$1.2M) Parkshore bond pay-off

⁻Bonds payable: \$68.0M JEDA 2025 tax exempt bond issued; \$7.0M JEDA 2025 taxable bond issued

MUSC Health Partners Including Carolina Family Care, Inc.

Executive Summary

For the nine-month period ending March 31, 2025

Charges:

- YTD: 5% over budget and 15% over last year
- Month of March: 3% over budget and 20% over last year

Payments: year

- YTD: At budget and 9% over last year
- Month of March: (4%) under budget and 15% over last year
- 27.7 Days in AR as of March 2025 and 21.1 Days in AR as of June 2024
- \$111 per wRVU as of March 2025 and \$109 per wRVU as of June 2024

Income/(Loss):

- \$0.9M Operating Income; 2.2% Operating Margin
 - \$0.4M favorable variance to fixed budget
 - \$0.6M favorable net clinical service revenue
 - \$652K Lab over budget
 - \$126K Mt Pleasant Community PM&R over budget (unbudgeted collections)
 - \$118K Centerspace over budget (funded clinic; revenue offset by expenses)
 - (\$298K) CFC Primary Care excluding Lab under budget
 - (\$0.1M) unfavorable salaries
 - \$874K Atlantic Cardiovascular Associates under budget (3-month delay in opening clinic; no impact to bottom line)
 - (\$989K) CFC Primary Care over budget
 - (\$426K) CFC Primary Care Pediatrics over budget (unbudgeted)
 - (\$939K) Other CFC Primary Care cost centers over budget
 - \$377K Patient Care Medical Home under budget (offset by unfavorable purchased services revenue)
 - \$3.7M favorable contractual services
 - \$4.1M Atlantic Cardiovascular Associates under budget (3-month delay in opening clinic; no impact to bottom line)
 - (\$4.6M) unfavorable purchased services
 - (\$5.0M) Atlantic Cardiovascular Associates over budget (3-month delay in opening clinic; no impact to bottom line)
- \$0.8M Net Income; 2.0% Net Margin
 - \$0.4M favorable variance to fixed budget

Balance Sheet:

- Current ratio: 1.2
- Net Position: \$6.5M; increased by \$0.8M compared to June 2024

(Including Carolina Family Care, Inc.)

Statement of Revenues, Expenses and Changes in Net Position For the 9 Month Period Ending - March 31, 2025

		Fiscal Year To	Date	2		Prior Year To Date	
	 Actual	Fixed Budget		Variance	Var %		Actual
Operating revenues:							
Net clinical service revenue	\$ 24,688,616	\$ 24,069,706	\$	618,910	3%	\$	22,396,297
Supplemental medicaid	2,400,000	2,400,000		-	0%		2,400,000
Other operating revenue	5,108,522	4,792,078		316,444	7%		5,606,475
Purchased services revenue	7,315,581	6,951,617		363,964	5%		5,527,135
Total operating revenues	 39,512,719	38,213,401		1,299,318	3%		35,929,907
Operating expenses:							
Salaries, wages and benefits	29,341,939	29,275,151		(66,787)	(0%)		22,837,264
Supplies	3,254,162	3,500,476		246,314	7%		2,952,279
Contractual services	4,730,560	8,449,896		3,719,336	44%		1,526,439
Purchased services	(4,659,365)	(9,255,844)		(4,596,479)	50%		1,584,654
Depreciation	1,538,984	1,492,337		(46,646)	(3%)		1,364,885
Facilities	714,987	758,699		43,711	6%		783,871
Insurance	422,990	383,699		(39,291)	(10%)		271,531
Meals and travel	98,532	61,240		(37,292)	(61%)		50,464
Faculty and staff recruitment	477,929	349,028		(128,901)	(37%)		317,210
MUSCP corporate shared services	2,230,045	2,230,045		-	0%		1,903,572
Other expenses	474,510	501,679		27,169	5%		4,459
Total operating expenses	 38,625,272	37,746,406		(878,865)	(2%)		33,596,627
Operating income (loss)	887,447	466,994		420,453	90%		2,333,280
Operating margin	2.2%	1.2%					6.5%
Nonoperating revenue (expenses):							
Investment income	2,861	183		2,677	1460%		177
Interest expense	(137,798)	(74,305)		(63,493)	(85%)		(90,868)
Rental income	32,728	25,621		7,107	28%		49,573
Total nonoperating revenue (expenses)	 (102,209)	(48,500)		(53,709)	(111%)		(41,118)
Change in net position	\$ 785,238	\$ 418,494	\$	366,744	88%	\$	2,292,161
Net margin	2.0%	1.1%					6.4%

Notes:

Operating revenue:

- -Net clinical service revenue: \$652K Lab over budget; \$126K Mt Pleasant Community PM&R over budget (unbudgeted collections); \$118K Centerspace over budget (funded clinic; revenue offset by expenses); (\$298K) CFC Primary Care excluding Lab under budget
- Operating expense:
- -Salaries and benefits: \$874K Atlantic Cardiovascular Associates under budget (3 month delay in opening clinic; no impact to bottom line); (\$989K) CFC Primary Care over budget (\$426K) CFC Primary Care Pediatrics cost centers over budget (unbudgeted),
- (\$939K) other CFC Primary Care cost centers, and \$377K Patient Care Medical Home under budget (offset by unfavorable purchased services revenue)
- -Contractual services under budget: \$4.1M Atlantic Cardiovascular Associates (3 month delay in opening clinic; no impact to bottom line)
- -Purchased services over budget: (\$5.0M) Atlantic Cardiovascular Associates (3 month delay in opening clinic; no impact to bottom line)

Lab:

\$7.1M operating revenue: \$0.7M over budget \$3.5M net margin: \$1.0M over budget

Atlantic Cardiovascular Associates - CFC	Actual	Fixed Budget	Variance	Var %
Salaries, wages and benefits	\$ 1,077,092 \$	1,950,895 \$	873,803	45%
Contractual services	3,619,688	7,699,158	4,079,470	53%
Purchased services	 (4,696,780)	(9,650,053)	(4,953,273)	51%
Change in net position	\$ - \$	- \$	-	0%
= '	 	<u> </u>		

Including Carolina Family Care, Inc.

Statement of Net Position

ASSETS

	March 31, 2025		June 30, 2024		Variance	
Current Assets:						
Cash and cash equivalents	\$	1,686,122	\$	1,595,827	\$	90,295
Receivables:						
Patient services - net of allowances for						
contractual adjustments and bad debt of \$7,812,383		3,317,951		2,448,623		869,328
Due from the Medical University Hospital Authority		1,667,819		850,773		817,046
Due from UMA		3,548,240		2,921,704		626,536
Due from MCP		267,745		1,577,620		(1,309,875)
Due from MUSC Health Alliance		43,147		63,551		(20,405)
Due from MSV		452,916		466,475		(13,559)
Lease receivable		5,399		21,287		(15,887)
Other current assets		2,054,186		399,219		1,654,967
Total Current Assets		13,043,524		10,345,078		2,698,446
Noncurrent assets:						
Capital assets:						
Furniture and equipment		2,324,643		2,211,911		112,732
Leasehold improvements		4,079,416		3,915,017		164,399
Construction in progress		161,994		445,490		(283,496)
Computer software		46,563		46,563		-
Right of use assets		18,718,474		9,935,487		8,782,987
Accumulated depreciation and amortization		(8,284,930)		(6,821,642)		(1,463,288)
Lease receivable		23,739		23,739		-
Investment in partnerships		209,000		209,000		-
Total noncurrent assets		17,278,898		9,965,564		7,313,334
Total Assets	\$	30,322,422	\$	20,310,641	\$	10,011,781

Current assets:

⁻Other current assets: \$1.6M Carolina Kidney deposit

Including Carolina Family Care, Inc.

Statement of Net Position

LIABILITIES

Ma	rch 31, 2025	June 30, 2024			Variance	
_						
\$	695,374	\$	207,811	\$	(487,562)	
	42,876		43,488		612	
	2,246,045		1,174,561		(1,071,484)	
	885,623		693,788		(191,835)	
	1,426,676		1,387,612		(39,064)	
	52,763		32,895		(19,868)	
	198,375		188,085		(10,290)	
	917,337		1,256,273		338,936	
	476,060		458,420		(17,640)	
	969,946		969,946		-	
	1,442,395		1,442,395		-	
	1,390,525		1,296,623		(93,902)	
	10,743,995		9,151,897		(1,592,097)	
	13,089,305		5,439,296		(7,650,009)	
	27,668		43,232		15,563	
	13,116,974		5,482,528		(7,634,446)	
	23,860,969		14,634,425		(9,226,543)	
	6,461,454		5,676,216		(785,238)	
\$	30,322,422	\$	20,310,642	\$	(10,011,781)	
	\$	42,876 2,246,045 885,623 1,426,676 52,763 198,375 917,337 476,060 969,946 1,442,395 1,390,525 10,743,995 13,089,305 27,668 13,116,974 23,860,969 6,461,454	\$ 695,374 \$ 42,876 2,246,045 885,623 1,426,676 52,763 198,375 917,337 476,060 969,946 1,442,395 1,390,525 10,743,995 13,089,305 27,668 13,116,974 23,860,969 6,461,454	\$ 695,374 \$ 207,811 42,876 43,488 2,246,045 1,174,561 885,623 693,788 1,426,676 1,387,612 52,763 32,895 198,375 188,085 917,337 1,256,273 476,060 458,420 969,946 969,946 1,442,395 1,442,395 1,390,525 1,296,623 10,743,995 9,151,897 13,089,305 5,439,296 27,668 43,232 13,116,974 5,482,528 23,860,969 14,634,425	\$ 695,374 \$ 207,811 \$ 42,876 43,488 2,246,045 1,174,561 885,623 693,788 1,426,676 1,387,612 52,763 32,895 198,375 188,085 917,337 1,256,273 476,060 458,420 969,946 1,442,395 1,390,525 1,296,623 10,743,995 9,151,897 13,089,305 5,439,296 27,668 43,232 13,116,974 5,482,528 23,860,969 14,634,425 6,461,454 5,676,216	

Notes:

Current liabilities:

⁻Accrued payroll: FY25 balance includes \$2.1M biweekly accrual; reversal of (\$407K) FY24 year-end bonus accruals

(Including Carolina Family Care, Inc.)
Statement of Revenues, Expenses and Changes in Net Position
For the 9 Month Period Ending - March 31, 2025

	(CFC Adult	CFC Primary	CFC Primary	CFC Community	Other	мна	CFC
	Pr	imary Care	Care Lab	Care Pediatrics	Physicians	Departments	Population Health	Total
Operating revenues:				_			-	
Net clinical service revenue		15,826,063	7,782,779	-	147,451	932,323	-	24,688,616
Supplemental medicaid		2,400,000	-	-	-	-	-	2,400,000
Other operating revenue		4,899,981	-	-	33	29,584	178,925	5,108,522
Intercompany transfers		642,035	(642,035)	-	-	-	-	-
Purchased services revenue		2,399,291		573,468	40,698	3,929,912	372,211	7,315,581
Total operating revenues		26,167,370	7,140,744	573,468	188,182	4,891,819	551,136	39,512,719
Operating expenses:								
Salaries, wages and benefits		20,747,928	2,005,096	426,282	2,370,005	3,420,416	372,211	29,341,939
Supplies		1,565,634	1,037,488	58,416	-	592,623	-	3,254,162
Contractual services		541,660	179,596	4,000	3,987,868	17,436	-	4,730,560
Purchased services		1,227,145	132,093	9,368	(6,372,339)	344,368	-	(4,659,365)
Depreciation		221,195	181,663	-	-	1,136,126	-	1,538,984
Facilities		1,684,359	112,495	73,854	6,448	(1,162,170)	-	714,987
Insurance		371,629	6,973	-	37,791	6,598	-	422,990
Meals and travel		35,028	-	1,297	3,793	58,413	-	98,532
Faculty and staff recruitment		19,263	-	-	-	458,665	-	477,929
MUSCP corporate shared services		2,230,045	-	-	-	-	-	2,230,045
Other expenses		415,081	30,074	250	10,067	19,038		474,510
Total operating expenses		29,058,967	3,685,478	573,468	43,633	4,891,515	372,211	38,625,272
Operating income (loss)		(2,891,597)	3,455,266	-	144,549	304	178,925	887,447
Operating margin		(11.1%)	48.4%	0.0%	76.8%	0.0%	32.5%	2.2%
Nonoperating revenue (expenses):								
Investment income		2,861	-	-	-	-	-	2,861
Interest expense		(30,269)	-	-	-	(107,530)	-	(137,798)
Rental income		33,061	-	-		(333)		32,728
Total nonoperating revenue (expenses)		5,654	-	-	-	(107,863)	-	(102,209)
Change in net position	\$	(2,885,944) \$	3,455,266	\$ -	\$ 144,549	\$ (107,559)	\$ 178,925	\$ 785,238
Net margin		(11.0%)	48.4%	0.0%	76.8%	(2.2%)	32.5%	2.0%

Notes:

CFC Community Physicians:

- \$126K Mt Pleasant Community PM&R operating income
- \$21K Grace Internal Medicine operating income
- $\ Community \ Physicians \ column \ includes \ the \ following \ entities \ which \ are \ fully \ funded: \ At lantic \ Cardiovascular \ Associates \ and \ Gastro$

Other Departments:

- (\$26K) Institutional Advancement operating loss
- (\$18K) Corporate Executive Admin costs operating loss (to be funded by UMA)
- Other column includes the following entities which are fully funded: Tidelands Multispecialty, Modern Minds, Centerspace (\$57K loss to be billed to outside funding), MCP Leadership, and MUHA Midlands

FY2025 MUSCP Consolidated Approved Unbudgeted Expenses As of 03/31/25

Unbudgeted Capital Projects		Amount		
Investment in Carolina Kidney Partners	\$	1,600,000		
Atelier Lease Occupation		3,200,000		
Total	\$	4,800,000		
Unbudgeted Operating Expenses		Amount		
Total	\$	-		
Total FY25 Approved Unbudgeted Expenses	\$	4,800,000		

		Total	YTD Expenses >\$50,000		
Entity	Classification		as of 03/31/25	Annual Budget	
MUHA	Consulting Services	\$	7,130,233	\$	2,730,620
MUHA	Contractual Services	\$	362,088,660	\$	417,744,868
MUHA	Professional Services	\$	98,165,870	\$	128,252,272
MUSC	Consulting Services	\$	-	\$	1,203,752
MUSC	Contractual Services	\$	83,471,653	\$	220,597,537
MUSC	Professional Services	\$	1,540,589	\$	4,976,464
MUSCP	Consulting Services	\$	987,382	\$	2,383,751
MUSCP	Contractual Services	\$	20,114,341	\$	19,308,848
MUSCP	Professional Services	\$	869,694	\$	2,548,255
Grand Total		\$	574,368,422	\$	799,746,367