

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY BOARD OF TRUSTEES MEETING MINUTES  
FEBRUARY 14, 2025**

The MUHA Board of Trustees convened on February 14, 2025, with the following members present: Charles Schulze, Chair; Dr. Melvin Brown, Vice-Chair, Terri Barnes, Jim Battle; Mr. Bill Bingham; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Dr. James Lemon; and Tom Stephenson.

**Item 1. Call to Order.**

There being a quorum present, Chairman Schulze called the meeting to order.

**Item 2. Roll Call for the MUHA and MUSC Board of Trustees.**

Katherine Haltiwanger, Board Secretary, called the roll and stated that “in compliance with FOIA, the notice of meetings and agendas were furnished to all news media and persons requesting notification.”

**Item 3. Date of Next Meeting.**

Katherine Haltiwanger reported that the date of the next meeting is April 11, 2025.

**Item 4. Approval of Minutes.**

Chairman Schulze called for a motion to approve the minutes of November 22, December 11, and December 13, 2024 as well as January 14 and January 23, 2025.

*Board Action: Dr. Brown moved for approval, the motion was seconded and unanimously carried.*

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT**

**Item 5. General Informational Report of the President.**

President David Cole called on Dr. Patrick Cawley, CEO, MUSC Health, to introduce the speaker. Dr. Cawley introduced Dr. Alice Boylan, who gave a presentation to the Board on MUSC’s Sickle Cell program.

Dr. Boylan explained that Sickle cell disease is an inherited blood disorder caused by a gene mutation, primarily affecting individuals of African heritage. It leads to multiple organ failure, strokes, chronic pain, and early death.

Dr. Boylan reminded the Board that access to care is crucial for sickle cell disease patients, with significant disparities in the number of centers available compared to other diseases. Barriers to timely treatment lead to worse health outcomes.

She pointed out that there has been insufficient progress in developing treatments for sickle cell disease. Current options include three disease-modifying agents and two FDA-approved gene therapy treatments, but Dr. Boylan stated that more innovation is needed.

She noted that MUSC has established comprehensive pediatric and adult care programs, including dedicated teams, clinical trials, and transition plans for young adults. The programs aim to improve health outcomes and provide continuous care.

Strategic partnerships and statewide initiatives aim to expand outreach, improve pediatric health outcomes, and enhance care quality. Future goals include developing a comprehensive Lifespan Center for SCD and setting national care standards.

*Board Action: Received as information.*

**Item 6. Other Business.**

None.

**AUTHORITY OPERATIONS AND QUALITY COMMITTEE: DR. MURRELL SMITH, CHAIR**  
*(Detailed committee minutes attached.)*

**Item 7. MUSC Health Status Report.**

Dr. Henry “Fritz” Butehorn, reporting on behalf of Dr. Murrell Smith, reported that Dr. Patrick Cawley, Chief Executive Officer, MUSC Health, presented the MUSC Health Status Report. The report included an update on the appointment of Dr. Tim Adams, the FY25 year-to-date goals performance at both the system and division levels, and a reminder of how we set our annual goals.

Board Action: Received as information.

**Item 7.1. Request to Apply for Certificate of Need (CON) Application.**

Dr. Butehorn made a motion for the Board of Trustees to approve to apply for a Certificate of Need Application to add 18 total (6 cardiac and 12 acute care) beds to the Shawn Jenkins Children’s Hospital to optimize clinical space, alleviate capacity constraints, and increase access to Pediatric Cardiac Care.

Board Action: The motion made by Dr. Butehorn was seconded, voted on, and unanimously carried.

**Item 8. Quality and Patient Safety Report.**

Dr. Butehorn reported that Dr. Danielle Scheurer, Chief Quality Officer, MUSC Health, presented the Quality report focused on Quality WINS, rankings, and scorecards.

Board Action: Received as information.

**Item 9. MUSC Governmental Affairs Report.**

Dr. Butehorn reported that Mark Sweatman, Vice President for Government Affairs, gave an update on legislative activities at the state and federal levels.

Board Action: Received as information.

**Item 10. Other Committee Business.**

None.

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE: MS. TERRI BARNES, CHAIR**  
*(Detailed committee minutes attached.)*

**Item 11. MUHA Lease Amendment for Approval.**

Dr. Melvin Brown, reporting for Ms. Terri Barnes (joining virtually), made a motion to approve the following lease amendment:

To increase the tenant improvement allowance from \$734,288.00 to \$1,009,709.00 at 1175 Cook Road in Orangeburg, due to an increase in renovation project costs. The lease term rent will increase by \$482,619.58 over the 10-year term, for a total rent term cost of \$9,967,286.34.

Board Action: The motion made by Dr. Brown was seconded, voted on, and unanimously carried.

**Item 12. MUHA Lease for Approval.**

Dr. Brown also made a motion to approve a new lease for approximately 10,391 square feet of office space at 2141 Enterprise Drive, Suite 150, Florence, to provide space for MUHA Finance and Human Resources to accommodate the MUSC CODM program at the MUHA Florence Medical Center. This is for a 5-year lease term totaling \$965,426.53

Board Action: The motion made by Dr. Brown was seconded, voted on, and unanimously carried.

**Item 13. MUSC Lease for Approval.**

Item 13 was deferred.

**Item 14. MUHA Easement for Approval.**

Dr. Brown made a motion to approve an easement, for TMS 460-14-00-004 at 45 Courtenay Drive in Charleston, at a \$0.00 disposition price.

Board Action: The motion made by Dr. Brown was seconded, voted on, and unanimously carried.

**Item 15. MUSC Easement for Approval.**

Dr. Brown made a motion to approve an easement, for TMS 460-14-00- 025 at 25 Courtenay Drive in Charleston, at a \$0.00 disposition price.

Board Action: The motion made by Dr. Brown was seconded, voted on, and unanimously carried.

**Item 15.1. MUHA Establish Projects for Approval.**

Dr. Brown made a motion to approve the following projects:

- 1) Marion Nursing / Long-Term Care Regulatory Upgrades
- 2) Charleston - Shawn Jenkins Children's Hospital NICU Expansion
- 3) Charleston - Orangeburg Santee Primary Care Plus OT/PT Healthplex

Board Action: The motion made by Dr. Brown was seconded, voted on, and unanimously carried.

**Item 16. MUSC Professional Selection for Approval.**

Dr. Brown made a motion to approve Stubbs-Muldraw-Herin Architects, Inc. (SMHa) the Architect / Engineer services contract for the MUSC College of Health Professions Buildings A and B renovations.

Board Action: The motion made by Dr. Brown was seconded, voted on, and unanimously carried.

**Item 17. MUHA Professional Selection(s) for Approval.**

A motion to approve the following selections for the MUSC at Clemson project was made by Dr. Brown:

- McMillanPazdanSmith (w/Perkins+Will) for the Architect / Engineer services
- ThompsonTurner (w/Rodgers Construction) for the Construction Manager at Risk services

Board Action: The motion made by Dr. Brown was seconded, voted on, and unanimously carried.

**Item 18. Other Committee Business.**

None.

**MUHA AND MUSC AUDIT COMMITTEE: MR. TOM STEPHENSON, CHAIR**  
*(Detailed committee minutes attached.)*

**Item 19. Report of the Office of Internal Audit.**

Mr. Stephenson reported that results from recent audits were mailed to board members.

Board Action: Received as information.

**Item 20. Other Committee Business.**

None.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES**

**Item 21. Approval of Consent Agenda.**

Approval of the consent agenda was requested.

Board Action: Chairman Schulze called for a motion to approve the consent agenda. The motion was made by Vice Chairman Brown, the motion was seconded, voted on, and unanimously carried.

**Item 22. Executive Session.**

A motion was made by Mr. Battle to move into closed session to discuss the following items: legal advice on a pending claim as well as other matters covered by the attorney/client privilege; personnel matters; and negotiations of contracts related to consulting, professional, and contracted services.

Board Action: The motion made by Mr. Battle was seconded, voted on, and unanimously carried. Chairman Schulze announced that the Board of Trustees would move into closed session following the conclusion of the MUSC Board of Trustees Committee meetings.

**Item 23. New Business for the Board of Trustees.**

None.

**Item 24. Report from the Chairman.**

None.

**AUTHORITY OPERATIONS AND QUALITY COMMITTEE: DR. MURRELL SMITH, CHAIR**

**Item 25. MUSC Health Charleston Division Appointments, Reappointments, and Delineation of Privileges (Consent item).**

Appointments, reappointments, and delineation of privileges for November and December 2024 were presented for approval.

Board Action: Dr. Butehorn made a motion to approve, his motion was seconded, voted on, and unanimously carried.

**Item 26. MUSC Health Regional Health Network Appointments, Reappointments, and Delineation of Privileges (Consent item).**

Appointments, reappointments, and delineation of privileges for December 2024 and January 2025 were presented for approval.

Board Action: Dr. Butehorn made a motion to approve, his motion was seconded, voted on, and unanimously carried.

**Item 27. MUSC Health Catawba Division Dietician Clinical Privileges (Consent item).**

The MUSC Health Catawba Division Dietician Clinical Privileges were presented for approval.

Board Action: Dr. Butehorn made a motion to approve, his motion was seconded, voted on, and unanimously carried.

**Item 28. QAPI Plan 2024-2025 (Consent item).**

The MUSC Health Quality and Performance Improvement (QAPI) Plan for 2024 – 2025 was presented for approval.

Board Action: Dr. Butehorn made a motion to approve, his motion was seconded, voted on, and unanimously carried.

**Item 29. Medical Staff Leadership Committee Charleston Minutes (Consent item).**

Medical Staff Leadership Committee Charleston Minutes from November 2024 were presented for Information.

Board Action: Received as information.

**Item 30. Contracts and Agreements (Consent item).**

Contracts and agreements since the last board meeting were presented for information.

Board Action: Received as information.

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE: MS. TERRI BARNES, CHAIR**

**Item 31. MUSC FY2025 Active Projects >\$250,000 (Consent Item).**

A list of MUSC FY2025 active projects greater than \$250,000, was presented for information.

Board Action: Received as information.

**Item 32. MUSC Facilities Contracts Awarded (Consent Item).**

A report of facilities contracts awarded was presented for information.

Board Action: Received as information.

**MUHA and MUSC AUDIT, COMPLIANCE, AND RISK COMMITTEE: MR. TOM STEPHENSON, CHAIR**

**Item 33. Revised Audit, Compliance, and Risk Committee Charter (Consent item).**

A revised Audit, Compliance, and Risk Committee Charter was presented for approval.

Board Action: Dr. Stephenson made a motion to approve, his motion was seconded, voted on, and unanimously carried.

**Item 34. Annual Conflict of Interest Report (Consent item).**

The annual conflict of interest report for FY2024 was presented for information.

Board Action: Received as information.

There being no further business, the meeting of the MUHA Board of Trustees was adjourned.

Respectfully submitted,

*Katherine S. Halthiwanger*

Board Secretary