

**MUSC and MUHA Board of Trustees Special Called Meeting  
June 20, 2025, Minutes**

The MUSC and MUHA Board of Trustees convened a special called meeting on Friday, June 20, 2025, at the MUSC Health Columbia Medical Center Downtown, Columbia, SC, with the following board members present: Mr. Charles Schulze, Chair; Ms. Terri Barnes, Mr. James Battle, Dr. Fritz Butehorn; Dr. Guy Castles; Mr. Richard Christian, Dr. Paul Davis; Dr. Don Johnson, Ms. Barbara Johnson-Williams; Dr. James Lemon, Dr. Murrell Smith, Mr. Michael Stavrinakis, Mr. Tom Stephenson, and Dr. Bart Witherspoon. In addition, the following members of MUSC's administration were present: Mr. Rick Anderson; Ms. Susan Barnhart, Mr. Fred Borrelli, Dr. Patrick Cawley; Dr. David Cole; Mr. Tom Crawford, Ms. Annette Drachman; Dr. Gene Hong, Dr. Saj Joy, Mr. Doug Lischke, Dr. Lisa Saladin; Mr. Matt Severance, Dr. Terry Steyer, and Mr. Mark Sweatman.

**Item 1. Call to Order.**

There being a quorum present, Chairman Schulze called the meeting to order at 9:00 am.

**Item 2. Roll Call.**

Katherine Haltiwanger, Secretary to the Board, called the roll.

**Item 3. Executive Session.**

Chairman Schulze recognized Mr. Battle, who moved that the Board go into closed session to discuss the following items pursuant to sections 30-4-70(a)(1) and (a)(2); and §30-4-40(a)(1) of the South Carolina Code related to the discussion of: employment, appointment, compensation, promotion of an employee or a person regulated by a public body or the appointment of a person to a public body; negotiations pursuant to proposed contractual arrangements; strategy and trade secrets; and the purchase of real property.

Board Action: The motion was seconded, voted on, and unanimously carried. Chairman Schulze announced the Board would move into closed session at this time. At 10:30 a.m., the Board returned to open session.

**Item 4. Request to Apply for Certificate of Need (CON) Application.**

Dr. Patrick Cawley, CEO, MUSC Health, requested approval for the Medical University Hospital Authority (MUHA) to apply for Certificate of Need (CON) to build a comprehensive cancer hospital, adding inpatient/acute care beds to be located on the MUSC University Hospital campus in Charleston, and additional outpatient/ambulatory services as may be approved by the Board.

Board Action: Mr. Schulze made a motion to approve, the motion was seconded, voted on, and unanimously carried.

**Item 5. MUHA Professional Selection(s) for Approval.**

The following selections were brought forth for approval:

- For the new comprehensive cancer hospital in downtown Charleston, the design-build contractor selection recommended by the Facilities committee is: Clark Construction + Frampton Construction with TsoiKobus + McMillanPazdanSmith.

- For the new medical office building (MOB) / ambulatory surgery center (ASC) at 334 Calhoun Street in downtown Charleston, the design-build contractor selection recommended by the Facilities committee is: Clark Construction + Frampton Construction with McMillanPazdanSmith + TsoiKobus.

Board Action: Mr. Schulze made a motion to approve both selections, the motion was seconded, voted on, and unanimously carried.

**Item 6. Appointment of the Executive Vice President for Academic Affairs and Provost.**

President David Cole presented for approval the appointment of Dr. John V. Marymont as the new Executive Vice President for Academic Affairs and Provost for MUSC.

Board Action: Mr. Schulze made a motion to approve the appointment of Dr. John V. Marymont, effective December 1, 2025. The motion was seconded, voted on, and unanimously carried.

**Item 7. Request to Approve a Ground Lease and Inter-Institutional Affiliation Agreement with Clemson University.**

President David Cole presented for approval a request to authorize the Medical University Hospital Authority (MUHA) to enter into a ground lease with Clemson University in support of the MUSC/Clemson Student Health project established in December 2024 to provide student and employee health services on the Clemson campus. In addition, Dr. Cole requested approval to authorize both the Medical University of South Carolina and the Medical University Hospital Authority to enter into an inter-institutional affiliation agreement with Clemson University to provide clinical services in the MUSC/Clemson student health facility.

Board Action: Mr. Schulze made a motion to approve a MUHA ground lease with Clemson University and an MUSC/MUHA affiliation agreement with Clemson University, both for a student health facility. The motion was seconded, voted on, and unanimously carried.

**Item 8. MUSC FY2026 Budget Presentation.**

Ms. Susie Edwards, Chief Financial Officer for MUSC, presented MUSC's proposed FY 2026 operating and capital budgets. Ms. Edwards reported that the proposed revenue budget totals approximately \$1.1 billion, representing an increase of \$67 million, or 6.5%, compared to the previous fiscal year. The budget includes a projected operating margin of 1%.

Ms. Edwards outlined the key assumptions underlying the revenue budget and provided a detailed explanation of the variances in both revenue and expenditures between the FY2026 and FY2025 budgets. Additionally, she presented the proposed capital budget and reviewed the University's Debt Capacity Utilization.

Board Action: Received as information.

**Item 9. MUSC Health FY2026 Budget Presentation.**

Mr. Doug Lischke, MUSC Health's Chief Financial Officer, presented MUSC Health's proposed FY2026 operating and capital budgets. Lischke showed a line-item operating budget for the system, including Charleston, the RHNs, MCP, with regard to ancillary services, Mainsail, and MSV.

He highlighted key investment areas to achieve goals in FY2026. For the next year's outlook, operating revenue is projected to increase in FY2026 to 7.17 billion, with an operating margin of 4.4 percent. Total debt capacity is expected to grow to \$8.3 billion in FY2026, with excess debt capacity of \$2.6 billion, assuming 25-year financing and interest rates around 6.5 percent.

Board Action: Received as information.

**Item 10. Hollings Cancer Center Update.**

None.

**Item 11. Other Hollings Cancer Center Business.**

None.

**Item 12. New Business for the Board of Trustees.**

None.

**CONSENT AGENDA**

**Item 13. Approval of a University Human Resources Policy.**

Revisions and updates were presented for approval regarding the MUSC Award and Incentive/Bonus Policy regarding its definitions, references, limits, and allowances.

Board Action: Mr. Schulze made a motion to approve, the motion was seconded, voted on, and unanimously carried.

The meeting was adjourned at 11:20 a.m.

Respectfully submitted,

**Katherine S. Haltiwanger**

Board Secretary