

**MINUTES  
MEDICAL UNIVERSITY OF SOUTH CAROLINA  
BOARD OF TRUSTEES MEETING  
October 13, 2017**

The Board of Trustees of the Medical University of South Carolina convened Friday, October 13, 2017, with the following members present: *Dr. Donald R. Johnson II, Chairman; Mr. William H. Bingham, Sr., Vice-Chairman; Ms. Mr. Bill Baker; Ms. Terri Barnes; Mr. Jim Battle; Dr. Guy Castles; Dr. Richard Christian; Dr. Robert Gordon; Dr. James Lemon; Ms. Barbara Johnson-Williams; Mr. Charles W. Schulze; Dr. Murrell Smith; Mr. Michael E. Stavrinakis; Mr. Thomas L. Stephenson; Dr. Charles Thomas*

The following administrative officials were present: *Dr. David Cole, President; Dr. Lisa Saladin, Interim Provost; Ms. Lisa Montgomery, Executive Vice President for Finance and Operations; Dr. Patrick Cawley, CEO, MUSC Health and Vice President for Health Affairs, MUSC; Mr. Jim Fisher, Vice President for Development; Dr. Raymond Dubois, Dean, College of Medicine; Ms. Annette Drachman, General Counsel.*

**Item 1. Call to Order - Roll Call.**

There being a quorum present, Chairman Johnson called the meeting to order. Ms. Jane Scutt called the roll and made the following announcement, "In compliance with the Freedom of Information Act, notice of meetings and agendas were furnished to all news media and persons requesting notification."

**Item 2. Secretary to Report Date of Next Meeting.**

The date of the next regularly scheduled meeting is Friday, December 8, 2017.

**Item 3. Approval of Minutes of the Regular Meeting of the Medical University of South Carolina Board of Trustees of May 18, 2017; the MUSC Physical Facilities Subcommittee Meeting of September 19 2017; and, the Management Development and Compensation Subcommittee meeting of October 5, 2017.**

Board Action: Mr. Schulze made a motion for approval of the minutes. The motion was seconded, voted on and unanimously carried.

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT.**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 4. General Informational Report of the President.**

Dr. Cole announced that there will be three presentations today under his President's report.

**MUSC Grounds Team:** For the first presentation, Dr. Cole called on Ms. Lisa Montgomery. Ms. Montgomery opened the presentation with a video that highlighted the work of the MUSC Grounds Team. She gave a brief overview of the MUSC Grounds Team responsibilities and then

turned it over to Ms. Julie Ham. Ms. Ham discussed the various areas around campus that the MUSC Grounds Team is responsible for including the healing gardens and spaces; the Urban Farm and the Arboretum. She discussed what goes into sustaining a green campus and the steps that are taken to protect the campus during hurricanes. At the conclusion of her presentation, she introduced members of the Grounds team that were in attendance at the Board meeting, who were given a round of applause for the great work by the Board of Trustees. Following Ms. Ham's presentation, Mr. Greg Weigle gave an update on the status of the new Medical District Greenway.

**MSTP Program (Dual MD/PhD):** For the second presentation, Dr. Cole called on Dr. Ray Dubois who introduced Dr. Nancy DeMore who is the Program Director for the MUSC Medical Scientist Training Program (MD/PhD). Dr. DeMore reported that there were 191 applicants and 54 students accepted to the program in 2016-2017. Average GPA was 3.88 and the average MCAT score was 511. New directions/goals for the program include the dual degree MSTP/bioengineering in collaboration with Clemson University and entrepreneurship training through The Citadel. Goals for this joint bioengineering degree are to seek accreditation for the joint MSTP/Clemson degree with the hope to enroll the first student class in 2018. Dr. DeMore also discussed her work on wire localized breast excision. She discussed the problems associated with wire localization include long wait times between procedures; limited number of OR procedures due to dependency on radiology; patient dissatisfaction and OR room lost opportunity costs due to time delays to locate the wire. Dr. DeMore shared information on the functional prototype of the titanium clip detector that is in the development stage with a provision patent filed in August 2016 which is a specialized metal detector that is sensitive enough to directly detect the titanium clip which will help cut costs and reduce lost time in the OR.

**Physician Assistant Program:** For the final presentation under the President's report, Dr. Cole called on Dr. Lisa Saladin who introduced Dr. Helen Martin who is the director of the Physician Assistant Program. Dr. Martin discussed the top priorities of the program which include maintaining ARC-PA accreditation status; clinical site development; new faculty mentoring and the holistic admissions process. Dr. Martin also shared some of the program's recent accomplishments. In 2017, 57 students graduated from the program. They also have 100% first time pass rate on the PANCE exam. She also reported that 92% student had jobs within six weeks of graduation.

Recommendation of Administration: That these reports be received as information.

Board Action: Received as information.

**Item 5.**      **Other Business.** None.

**RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE. CHAIRMAN: MR. BILL BAKER (*Detailed committee minutes are attached.*)**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 6.**            **General Report of the Vice President for Development.**

Statement: Mr. Baker stated Mr. Jim Fisher provided a report to committee and this was received as information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 7.**            **General Report of the Vice President for Research.**

Statement: Mr. Baker stated that Dr. Kathleen Brady provided a report to committee and this was received as information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 8.**            **General Report of the Executive Director, Foundation for Research Development.**

Statement: Mr. Baker stated that Mr. Michael Rusnak provided a report to committee and this was received as information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 9.**            **Other Committee Business.**

None.

**EDUCATION, FACULTY AND STUDENT AFFAIRS COMMITTEE. CHAIR: MRS. BARBARA JOHNSON-WILLIAMS.  
(Detailed Committee Minutes are attached)**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 10.**            **General Report of the Executive Vice President for Academic Affairs and Provost.**

Statement: Ms. Johnson-Williams stated that a general report was presented to committee by Dr. Lisa Saladin. In addition, Dr. Heather Boger, Director of MUSC Center on Aging and Associate

Professor in the Department of Neurosciences gave a presentation on the Center on Aging.

Recommendation of Administration: That these reports be received as information.

Recommendation of Committee: That these reports be received as information.

Board Action: Received as information.

**Item 11.**      **Department Name Change.**

Statement: Ms. Johnson-Williams requested approval to formally change the Department of Orthopaedics to the Department of Orthopaedics and Physical Medicine in the College of Medicine, effective October 13, 2017.

Recommendation of Administration: That the Occupational Therapy Doctorate (OTD) and Occupational Therapy Doctorate (OTD) Post Professional programs be approved.

Recommendation of Committee: That the Occupational Therapy Doctorate (OTD) and Occupational Therapy Doctorate (OTD) Post Professional programs be approved.

Board Action: A motion or approval was made by Mr. Charles Schulze, seconded and unanimously voted to approve the department name change from the Department of Orthopaedics to the Department of Orthopaedics and Physical Medicine in the College of Medicine, effective October 13, 2017.

**Item 12.**      **Other Committee Business.**

None.

**Item 13.**      **Faculty Appointments (Consent Item).**

**Statement:** At the request of the Dean of the College of Medicine, administration presents for approval the following requests for faculty appointments:

**College of Medicine**

**Eric L. Berman, M.D.**, as Clinical Associate Professor in the Department of Ophthalmology, effective September 1, 2017. Dr. Berman will also hold the Dr. William A. and Sandra F. Johnson Endowed Chair in Neuro-ophthalmology.

**C. Guy Castles III, M.D.**, as Clinical Associate Professor, in the Department of Pediatrics, Division of General pediatrics, effective August 1, 2017.

**Frederica del Monte, M.D., Ph.D.**, as Associate Professor, on the Academic Clinician track, in the Department of Medicine, Division of Cardiology, effective June 1, 2017.

**Susan E. Dorman, M.D.**, as Professor with Tenure on the Academic Clinician track, in the Department of Medicine, Division of Infectious Disease, effective September 1, 2017.

**Rochelle F. Hanson, Ph.D.**, [Dual] as Professor, in the Department of Pediatrics, Division of General Pediatrics, effective September 1, 2017. Dr. Hanson's primary appointment rests in the Department of Psychiatry and Behavioral Sciences.

**Heather T. Henderson, M.D.** as Clinical Associate Professor, in the Department of Pediatrics, Division of Pediatric Cardiology, effective August 21, 2017.

**Elizabeth A. Higgins M.D.**, as Clinical Associate Professor, in the Department of Medicine, Division of General Internal Medicine, effective August 1, 2017.

**Alicia J. Jenkins, M.D.**, as Professor, on the Academic Investigator track, in the Department of Medicine, Division of Endocrinology, effective September 1, 2017

**Daniel P. Judge, M.D.**, as Professor, on the Academic Clinician track, in the Department of Medicine, Division of Cardiology, effective September 1, 2017.

**Mario Ernest Serafini, D.O.**, as Associate Professor, on the Clinician Educator track, in the Department of Anesthesia and perioperative Medicine, effective September 18, 2017.

Recommendation of Administration: That these faculty appointments be approved.

Recommendation of Committee: That these faculty appointments be approved.

Board Action: A motion for approval was made by Ms. Johnson-Williams, seconded and unanimously voted to approve the faculty appointments.

**Item 14.**      **Change in Faculty Status (Consent Item).**

Statement: At the request of the Deans of the College of Medicine, administration presents for approval the following requests for change in faculty status:

**Sebastiano Gattoni-Celli, M.D.**, from Professor to Professor Emeritus, in the Department of Radiation Oncology, effective January 1, 2018.

**Robert D. Warters, M.D.**, from Professor to Clinical Professor, in the Department of Anesthesia and Perioperative Medicine, effective June 14, 2017.

Recommendation of Administration: That these changes in faculty status be approved.

Recommendation of Committee: That these changes in faculty status be approved.

Board Action: A motion for approval was made by Ms. Johnson-Williams, seconded and unanimously voted to approve these changes in faculty status.

**Item 15.**      **Faculty Promotion (Consent Item).**

Statement: At the request of the Dean of the College of Dental Medicine, administration presents for approval the following faculty promotion:

**Michael F. Cuenin, DMD**, from part-time Clinical Instructor to full-time Associate Professor, in the Department of Stomatology, effective August 1, 2017.

Recommendation of Administration: That this faculty appointment be approved.

Recommendation of Committee: That this faculty appointment be approved.

Board Action: A motion for approval was made by Ms. Johnson-Williams, seconded and unanimously voted to approve these faculty appointments.

**Item 15. Faculty Promotion (Consent Item).**

Statement: At the request of the Dean of the College of Dental Medicine, administration presents for approval the following faculty promotion:

**Michael F. Cuenin, DMD**, from part-time Clinical Instructor to full-time Associate Professor, in the Department of Stomatology, effective August 1, 2017.

Recommendation of Administration: That this faculty appointment be approved.

Recommendation of Committee: That this faculty appointment be approved.

Board Action: A motion for approval was made by Ms. Johnson-Williams, seconded and unanimously voted to approve these faculty appointments.

**Item 16. Faculty Tenure Recommendations (Consent Item).**

Statement: At the request of the Deans of the Colleges of Dental Medicine, Health Professions, Medicine, and Nursing, administration presents the following faculty tenure recommendations:

College of Dental Medicine

**Joe W. Kraye, DDS, MS**, Professor, Department of Stomatology, effective January 1, 2018.

**Amy B. Martin, DrPH, MSPH**, Associate Professor, Department of Stomatology, effective January 1, 2018.

College of Health Professions

**Joseph J. Sistino, Ph.D.**, Professor, Department of Health Professions, effective January 1, 2018.

College of Medicine

**Jeffrey J. Borckardt, PhD, Professor**, Department of Psychiatry and Behavioral Sciences; Dual: Department of Anesthesia and Laboratory Medicine; Joint: Department of Stomatology, College of Dental Medicine, Academic Clinician track, effective January 1, 2018.

**Laura A. Carpenter, PhD**, Professor, Department of Pediatrics, Division of Developmental/Behavioral Pediatrics; Dual: Department of Psychiatry and Behavioral Sciences, Clinician Educator track, effective January 1, 2018.

**Bruce A. Crookes, MD**, Associate Professor, Department of Surgery, Division of General Surgery, Clinician Educator track, effective January 1, 2018.

**Susan E. Dorman, M.D.**, Professor, Department of Medicine, Division of Infectious Disease, effective September 1, 2017.

**Dee W. Ford, MD, MSCR**, Professor, Department of Medicine, Division of Pulmonary & Critical Care Medicine, Clinician Educator track, effective January 1, 2018.

**Minoo Kavarana, MD**, Associate Professor, Department of Surgery, Division of Cardiothoracic Surgery, Clinician Educator track, effective January 1, 2018.

**Angela LaRosa, MD, MSCR**, Associate Professor, Department of Pediatrics, Division of Developmental/Behavioral Pediatrics, Clinician Educator track, effective January 1, 2018.

**Mark A. Scheurer, MD, MSc**, Associate Professor, Department of Pediatrics, Division of Pediatric Cardiology, Academic Clinician track, effective January 1, 2018.

**David J. Taber, PharmD**, Associate Professor, Department of Surgery, Division of Transplant Surgery, Academic Clinician track, effective January 1, 2018.

*College of Nursing*

**Gayenell S. Magwood, Ph.D., RN, FAAN**, Professor, Department of Nursing, effective January 1, 2018

**Georgette M. Smith, Ph.D., RN, CPNP-PC**, Professor, Department of Nursing, effective January 1, 2018

**Item 17. Endowed Chairs (Consent Item).**

Statement: At the request of the Dean of the College of Medicine, administration presents for approval the following Endowed Chair appointments:

**Eric L. Berman, M.D.**, Clinical Associate Professor in the Department of Ophthalmology is appointed as the Dr. William A. and Sandra F. Johnson Endowed Chair in Neuro-ophthalmology, effective September 1, 2017.

**Larry C. Field, Jr., M.D.**, Professor in the Department of Anesthesia and Perioperative Medicine is appointed as the Joseph S. Redding, M.D. Endowed Chair in Critical Care Medicine, effective October 13, 2017.

Recommendation of Administration: That these endowed chair appointments be approved.

Recommendation of Committee: That these endowed chair appointments be approved.

Board Action: A motion for approval was made by Ms. Johnson-Williams, seconded and unanimously voted to approve these endowed chair appointments.

**Item 18.**      **Distinguished University Professor (Consent Item).**

Statement: At the request of the Dean of the College of Medicine, administration presents for approval, the following Distinguished University Professor appointment:

**Bruce H. Thiers, M.D.**, Professor, Department of Dermatology and Dermatologic Surgery

Recommendation of Administration: That the appointment of, **Bruce H. Thiers, M.D.**, Professor, Department of Dermatology and Dermatologic Surgery as Distinguished University Professor, effective August 11, 2017, be approved.

Recommendation of Committee: That the appointment of, **Bruce H. Thiers, M.D.**, Professor, Department of Dermatology and Dermatologic Surgery as Distinguished University Professor, effective August 11, 2017, be approved.

Board Action: A motion for approval was made by Ms. Johnson-Williams, seconded and unanimously voted to approve the appointment of appointment of, Bruce H. Thiers, M.D., Professor, Department of Dermatology and Dermatologic Surgery as Distinguished University Professor, effective August 11, 2017, be approved.

**FINANCE AND ADMINISTRATION COMMITTEE. CHAIRMAN: MR. CHARLES W. SCHULZE.**  
**(Detailed Committee Minutes Are Attached To These Minutes)**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 19.**      **Financial Status Report of the Medical University of South Carolina.**

Statement: Mr. Schulze stated Mr. Patrick Wamsley presented the financial report to committee and this was received as information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**Item 20.**      **Financial Status Report of MUSC Physicians.**

Statement: Mr. Schulze stated Ms. Gina Ramsey presented the financial report to committee and this was received as information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.



**Item 21.**      **Diversity and Inclusion Update.**

Statement: Mr. Schulze stated that Dr. Willette Burnham-Williams presented the diversity and inclusion report to committee and this was received as information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**Item 22.**      **Other Committee Business.**

None.

**PHYSICAL FACILITIES COMMITTEE. CHAIRMAN: MR. WILLIAM H. BINGHAM, SR.  
(Committee minutes are attached.)**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 23.**      **Facilities Procurements/Contracts Proposed.**

Statement: Mr. Bingham requested approval of the following facilities procurements / contracts:

- New lease of 64,994 square feet of office space located at South Park Plaza in West Ashley. Lease will provide space to accommodate the sale of Harborview Office Tower. The annual lease amount will be \$1,396,071.12.
- Storm Eye Institute 8<sup>th</sup> Floor Lobby & Auditorium Renovation project. Renovation is funded through a philanthropic gift. Renovations to space include: new and more comfortable stadium seating, carpet, LED lighting, HVAC controls, and electrical preparations for an updated technology. Total cost of project will be \$300,000.

Recommendation of Administration: That the procurements/contracts be approved.

Recommendation of Committee: That the procurements/contracts be approved.

Board Action: A motion for approval was made by Mr. Bingham, seconded and unanimously voted to approve the procurements/contracts presented.

**Item 24.**      **Other Committee Business.**

None.

**Item 25.**      **Facilities Contracts Awarded (Consent Item).**

Statement: The facilities contracts awarded since the last meeting were presented for information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**AUDIT COMMITTEE. CHAIRMAN: THOMAS L. STEPHENSON, ESQ. (Detailed Committee minutes are attached)**

**OLD BUSINESS:** None

**NEW BUSINESS:**

**Item 26.**      **Legal Update.**

Statement: Mr. Stephenson reported that Annette Drachman presented a legal update to the committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 27.**      **Enterprise Risk Management Update.**

Statement: Mr. Stephenson reported that Ms. Reece Smith presented an Enterprise Risk Management update to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 28.**      **Report of the Office of Internal Audit.**

**Statement:** Mr. Stephenson reported that the results of the audits were mailed to board members.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 29. Other Committee Business.**

None.

**Item 30. Management Development and Compensation Subcommittee Update (Consent Item).**

Deferred.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES**

**Item 31. Approval of Consent Agenda.**

Statement: Approval of the consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: A motion was made by Mr. Schulze, seconded and unanimously voted that the consent agenda be approved.

**Item 32. Board of Trustees Self-Assessment.**

Deferred.

**Item 33. Executive Session.**

Statement: Upon proper motion and vote, the Board convened a closed session pursuant to SC Code Ann. §30-4-70.

Board Action: No action taken.

**Item 40. New Business for the Board of Trustees.**

None.

**Item 41. Report from the Chairman.**

None.

There being no further business, the meeting of the MUSC Board of Trustees was adjourned.

Respectfully submitted,



Mark C. Sweatman, Secretary

MCS:jls  
Attachments

**Medical University of South Carolina**  
**RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE MINUTES**  
**October 12, 2017**

Committee Members Present: Mr. William A. Baker, Jr. (Chair)

Other Trustees Present: Dr. Donald R. Johnson If, Chairman; Mr. William H. Bingham, Sr., Vice-Chairman; Ms. Terri R. Barnes; Mr. William A. Baker, Jr.; Mr. James A. Battle; Dr. Guy Castles III; Dr. Richard M. Christian, Jr.; Dr. Robert C. Gordon; Ms. Barbara Johnson-Williams; Dr. James Lemon; Dr. G. Murrell Smith, Sr.; Mr. Charles C. Schulze; Mr. Michael E. Stavrinakis; Thomas L. Stephenson, Esq.; Dr. Charles B. Thomas, Jr.

University Officers and Committee Staff Present: Mr. Jim Fisher, Vice President for Development and Alumni Affairs; Dr. Kathleen Brady, Vice President for Research

**Regular Agenda**

Item 7.            General Report of the Vice President for Development and Alumni Affairs

Mr. Jim Fisher reported the following highlights of recent activity from the Office of Development. These include:

MUSC SHAWN JENKINS CHILDRENS HOSPITAL

In addition to the Zucker Family gift for the Atrium, the following gifts and pledges for the new MUSC Shawn Jenkins Children's Hospital and the Department of Pediatrics were received:

- The Children's Hospital Fund received \$165,401 from its Children's Miracle Network-sponsored events. This past fiscal year, the Children's Miracle Network Campaign raised \$831,273.
- Costco, one of our Children's Miracle Network sponsors, raised a total of \$62,846. Since 2001, Costco's total giving to MUSC Children's Hospital totals \$498,478.
- Foresters from around South Carolina raised \$105,000 from the Log-a-Load - Klays for Kids annual skeet shooting event. This year's event was the most successful to date.

NEUROSCIENCES

- Ron Stokes made a planned gift of \$150,000 for the Murray Center for Research on Parkinson's disease.

HOLLINGS CANCER CENTER

- The annual Swing for A Cure event raised \$160,000 earmarked for sarcoma research.
- Mr. Edward and Mrs. Eugenia Mann gave \$100,000 toward their pledge of \$1 million to establish the Eugenia C. and Edward C. Mann III Endowed Chair in Women's Cancers.

- The Hollings Cancer Center received a generous gift of \$100,000 from the CVS Health Foundation.

#### DEPARTMENT OF MEDICINE

- An anonymous donor made a gift of \$50,000 to support the clinical research program in the Department of Otolaryngology - Head and Neck Surgery.
- Another anonymous donor made a gift of \$50,000 to support the Institute of Psychiatry's Center for Drug and Alcohol Programs.
- The Fullerton Foundation, with headquarters in Gaffney, made a gift of \$25,000 to provide scholarship support for two Fullerton Scholars enrolled in the College of Medicine.
- The Medical Society of South Carolina pledged support to three first-year medical students. Known as Roper St. Francis Medical Scholars, these students will collectively receive nearly \$300,000 in scholarship support over the next four years from the Medical Society.

#### COLLEGE OF DENTAL MEDICINE

- American Orthodontics contributed nearly \$95,000 through in-kind gifts consisting of dental brackets and accessories to the Department of Orthodontics for use in the Orthodontic Clinic.
- Dr. and Mrs. William Sasser contributed an additional \$50,000 toward the Dr. William C. and Susalee Sasser Endowed Scholarship Fund, for a total commitment of \$575,000.

#### COLLEGE OF HEALTH PROFESSIONS

- Mrs. Merriman Dowdle, a graduate of the Physicians Assistance program, provided a \$ 50,000 gift commitment to establish a Physicians' Assistant Student Scholarship at the College.
- Mr. and Mrs. Capers Poulnot made an additional \$321,000 gift commitment to their planned gift in support of the Catherine Michele Poulnot Scholarship Fund, honoring the legacy of their late daughter.

#### GENERAL UNIVERSITY

- Last month, the Office of Development hosted a very successful event at the home of Mrs. Ann Edwards. We invited planned giving donors who have provided for a gift of \$1 million or greater and had about 50 individuals in attendance.

#### ALUMNI AFFAIRS

- Interviews were concluded last week for the Executive Director of Alumni Affairs and hiring plans should be announced soon.

- Please refer to the tabbed material in the full report for a number of events that have been held recently or that will be hosted later this year.

#### BOARD OF VISITORS

The tentative Agenda for the December meeting of the MUSC Board of Visitors includes:

- Neurosciences / Stroke Dr. Sunil Patel
- Heart and Vascular/ Robotic Heart Surgery Dr. Mark Katz
- Children's Hospital Update Dr. Andy Atz
- College of Nursing Update Dr. Gail Stuart
- Tour of Telehea1th Center Dr. David Mcswain

#### UPCOMING EVENTS

- November 1 Alumni/Donor Reception - Bluffton
- November 30 Alumni/Donor Reception - Raleigh
- February 7 Darius Rucker Big Band Concert

*Recommendation of Committee: That the report be received as information*

#### Item 8.

#### General Report of the Vice President for Research

Dr. Kathleen T. Brady reported on MUSC's funding data for FY2017. Funding levels are slightly lower than the previous year, however National Institutes of Health (NIH) funding has increased. While corporate funding decreased in FY2017, the new Office of Clinical Research will help MUSC build its clinical trials portfolio through industry partnerships. The College of Medicine has increased its NIH funding and has been steadily climbing in NIH rankings (2016 federal fiscal year ranked 42 out of 132 Colleges of Medicine). The College of Dental Medicine's funding levels decreased, due to the completion of a large Center of Biomedical Research Excellence (COBRE) grant. With the recruitment of a new Dean of the College of Dental Medicine, the funding portfolio is expected to increase. The College of Health Professions continues to do well, ranking 4th in the nation for NIH funding out of 64 College of Health Professions. The College of Nursing also continues to do well, especially in NIH funding. The College of Pharmacy's funding levels are down due to the departure of a faculty member with a robust NIH portfolio. Going forward, recruitment efforts are expected to bolster funding levels in the College of Pharmacy.

An ongoing initiative at MUSC has been to increase the number of NIH multi-component grants, many of which include funding for infrastructure. These grants bring together investigators across colleges and disciplines. Funding levels for these awards have been steadily on the rise.

Dr. Brady shared exciting news about three grants MUSC recently received:

- Dr. Dean Kilpatrick is leading the Resource Center for Victims of Mass Violence, which includes funding of \$18M for 3 years from the Department of Justice.
- Dr. Dee Ford will receive \$3M over 3 years for the Telehealth Center of Excellence from the Health Resources & Services Administration. This grant will enable to telehealth team to add research on health policy to the excellent clinical services they offer.
- Dr. Marvella Ford and her collaborators at MUSC and South Carolina State University (SCSU) were recently awarded \$12M in funding over 5 years from the National Cancer Institute for the South Carolina Cancer Disparities Research Center. This grant includes a training platform that will increase the pipeline of biomedical researchers from SCSU and bolster clinical trial efforts.

*Recommendation of Committee: That the report be received as information*

Item 9.

General Report of the Chief Executive Officer of the MUSC Foundation.

Mr. Thomas P. Anderson recognized Dr. James Lemon and Mr. Charles Schulze as the newly appointed BOTs representatives on the MUSC Foundation Board. He also recognized Mr. Bill Bingham for having served nine years on the Foundation Board. Mr. Anderson presented a framed proclamation recognizing Mr. Bingham's election to Emeritus Director status as unanimously approved by the MUSC Foundation Board at its August 18, 2017 meeting.

Mr. Anderson shared the following updates:

Realized investment returns on the endowed portfolio at June 30, 2017, of:

	1 YR	3 YR	5 YR
MUSCF Actual	10.3%	3.4%	7.2%
Target Benchmark	10.1%	3.8%	7.5%

Mr. Anderson noted how the MUSC Foundation's 10.3% annualized investment performance at June 30, 2017 compared to Harvard's performance of 8.1% and Yale's 11.3% as published in The New York Times on October 11, 2017.

Increased total assets by \$14.6 million or 2.5% year over year to a record level June 30, 2017 of \$576.9 million.

Provided record program, scholarship and capital support to MUSC and MUHA of \$61.7 million.

Sold 4221 Faber Place, a sterile pharmaceutical manufacturing facility in North Charleston for \$11.3 million.

Paid off \$9.7 million of bank debt incurred to acquire a remaining MUSC property in WestEdge Development resulting in no direct debt on the balance sheet.

Issued RFP and selected BB&T from four respondents to provide non-recourse financing on 1400 space, 165 Cannon Street garage to be leased to MUSC.

- Amount: \$57 million
- Term: 22 year amortization
- Interest Rate: \*2.39% fixed for 12 years  
\*swap indicated

Closed sales of both 10 and 22 WestEdge (WE) parcels:

- 10 WE: \$9.2 million
- 22 WE: \$2.2 million

Commenced private developer construction in WestEdge:

- 99 WE: 240 apartments and 1100 space parking garage
- 10 WE: 340 apartments, 80,000 sq. ft. retail (Publix) and 900 space garage
- Value: \$200 million

Increased budgeted annual support to MUSC Central Development Office for 2017-18 by \$100,000 or 5.2%.

- Amount: \$2.0 million

Received Unmodified Opinion with no material weaknesses cited from independent auditor.

Recommendation of Committee: That the report be received as information.

There being no further business, the meeting was adjourned.



**EDUCATION, FACULTY & STUDENT AFFAIRS COMMITTEE  
MINUTES**

Item 10.    General Report of Executive Vice President for Academic Affairs and Provost.

A general report was given by Dr. Lisa Saladin, Executive Vice President for Academic Affairs and Provost.

Dr. Saladin introduced and welcomed Dr. Saran Huja, MUSC's newly appointed dean of the James B. Edwards College of Dental Medicine. Dr. Huja started on October 1, 2017.

Dr. Saladin welcomed Heather A. Boger, Ph.D. Dr. Boger is an Associate Professor in the Department of Neuroscience and Interim Director of MUSC Center on Aging.

Dr. Boger reported on MUSC's Center on Aging's mission to promote health, longevity, and improving the quality of life for South Carolina's seniors.

*Recommendation of Committee: Received as information.*

Item 11.    Department Name Change.

Ms. Johnson-Williams called for approval to formally change the Department of Orthopaedics to the Department of Orthopaedics and Physical Medicine in the College of Medicine, effective October 13, 2017.

A Motion was made by Mr. Charles Schulze, seconded by The Honorable James Battle, to approve the department name change from the Department of Orthopaedics to the Department of Orthopaedics and Physical Medicine in the College of Medicine, effective October 13, 2017.

*Recommendation of Committee: Recommend approval.*

Item 12.    Other Committee Business.    None.

**CONSENT AGENDA ITEMS FOR APPROVAL:**

Item 13.    Faculty Appointments.

Statement: At the request of the Dean of the College of Medicine, administration presents for approval the following requests for faculty appointments:

**College of Medicine**

**Eric L. Berman, M.D.**, as Clinical Associate Professor in the Department of Ophthalmology, effective September 1, 2017. Dr. Berman will also hold the Dr. William A. and Sandra F. Johnson Endowed Chair in Neuro-ophthalmology.

**C. Guy Castles III, M.D.**, as Clinical Associate Professor, in the Department of Pediatrics, Division of General pediatrics, effective August 1, 2017.

**Frederica del Monte, M.D., Ph.D.**, as Associate Professor, on the Academic Clinician track, in the Department of Medicine, Division of Cardiology, effective June 1, 2017.

**Susan E. Dorman, M.D.**, as Professor with Tenure on the Academic Clinician track, in the Department of Medicine, Division of Infectious Disease, effective September 1, 2017.

**Rochelle F. Hanson, Ph.D.**, [Dual] as Professor, in the Department of Pediatrics, Division of General Pediatrics, effective September 1, 2017. Dr. Hanson's primary appointment rests in the Department of Psychiatry and Behavioral Sciences.

**Heather T. Henderson, M.D.** as Clinical Associate Professor, in the Department of Pediatrics, Division of Pediatric Cardiology, effective August 21, 2017.

**Elizabeth A. Higgins M.D.**, as Clinical Associate Professor, in the Department of Medicine, Division of General Internal Medicine, effective August 1, 2017.

**Alicia J. Jenkins, M.D.**, as Professor, on the Academic Investigator track, in the Department of Medicine, Division of Endocrinology, effective September 1, 2017

**Daniel P. Judge, M.D.**, as Professor, on the Academic Clinician track, in the Department of Medicine, Division of Cardiology, effective September 1, 2017.

**Mario Ernest Serafini, D.O.**, as Associate Professor, on the Clinician Educator track, in the Department of Anesthesia and perioperative Medicine, effective September 18, 2017.

*Recommendation of Committee: Recommend approval.*

Item 14. Change in Faculty Status.

Statement: At the request of the Dean of the College of Medicine, administration presents for approval the following request for change in faculty status:

**Sebastiano Gattoni-Celli, M.D.**, from Professor to Professor Emeritus, in the Department of Radiation Oncology, effective January 1, 2018.

**Robert D. Warters, M.D.**, from Professor to Clinical Professor, in the Department of Anesthesia and Perioperative Medicine, effective June 14, 2017.

*Recommendation of Committee: Recommend approval.*

Item 15. Faculty Promotions.

Statement: At the request of the Dean of the College of Dental Medicine, administration presents for approval the following faculty promotions:

**Michael F. Cuenin, DMD**, from part-time Clinical Instructor to full-time Associate Professor, in the Department of Stomatology, effective August 1, 2017.

*Recommendation of Committee: Recommend approval.*

Item 16. Faculty Tenure Recommendations.

Statement: At the request of the Deans of the Colleges of Dental Medicine, Health Professions, Medicine, and Nursing, administration presents the following faculty tenure recommendations:

College of Dental Medicine

**Joe W. Krayner, DDS, MS**, Professor, Department of Stomatology, effective January 1, 2018.

**Amy B. Martin, DrPH, MSPH**, Associate Professor, Department of Stomatology, effective January 1, 2018.

College of Health Professions

**Joseph J. Sistino, Ph.D.**, Professor, Department of Health Professions, effective January 1, 2018.

College of Medicine

**Jeffrey J. Borckardt, PhD, Professor**, Department of Psychiatry and Behavioral Sciences; Dual: Department of Anesthesia and Laboratory Medicine; Joint: Department of Stomatology, College of Dental Medicine, Academic Clinician track, effective January 1, 2018.

**Laura A. Carpenter, PhD**, Professor, Department of Pediatrics, Division of Developmental/Behavioral Pediatrics; Dual: Department of Psychiatry and Behavioral Sciences, Clinician Educator track, effective January 1, 2018.

**Bruce A. Crookes, MD**, Associate Professor, Department of Surgery, Division of General Surgery, Clinician Educator track, effective January 1, 2018.

**Susan E. Dorman, M.D.**, Professor, Department of Medicine, Division of Infectious Disease, effective September 1, 2017.

**Dee W. Ford, MD, MSCR**, Professor, Department of Medicine, Division of Pulmonary & Critical Care Medicine, Clinician Educator track, effective January 1, 2018.

**Minoo Kavarana, MD**, Associate Professor, Department of Surgery, Division of Cardiothoracic Surgery, Clinician Educator track, effective January 1, 2018.

**Angela LaRosa, MD, MSCR**, Associate Professor, Department of Pediatrics, Division of Developmental/Behavioral Pediatrics, Clinician Educator track, effective January 1, 2018.

**Mark A. Scheurer, MD, MSc**, Associate Professor, Department of Pediatrics, Division of Pediatric Cardiology, Academic Clinician track, effective January 1, 2018.

**David J. Taber, PharmD**, Associate Professor, Department of Surgery, Division of Transplant Surgery, Academic Clinician track, effective January 1, 2018.

College of Nursing

**Gayenell S. Magwood, Ph.D., RN, FAAN**, Professor, Department of Nursing, effective January 1, 2018

**Georgette M. Smith, Ph.D., RN, CPNP-PC**, Professor, Department of Nursing, effective January 1, 2018

*Recommendation of Committee: Recommend approval.*

Item 17. Endowed Chairs.

Statement: At the request of the Dean of the College of Medicine, administration presents for approval the following Endowed Chair appointments:

**Eric L. Berman, M.D.**, Clinical Associate Professor in the Department of Ophthalmology is appointed as the Dr. William A. and Sandra F. Johnson Endowed Chair in Neuro-ophthalmology, effective September 1, 2017.

**Larry C. Field, Jr., M.D.**, Professor in the Department of Anesthesia and Perioperative Medicine is appointed as the Joseph S. Redding, M.D. Endowed Chair in Critical Care Medicine, effective October 13, 2017.

*Recommendation of Committee: Recommend approval.*

Item 18. Distinguished University Professor.

Statement: At the request of the Dean of the College of Medicine, administration presents for approval, the following recommendation for designation as Distinguished University Professor, effective October 13, 2017:

**Bruce H. Thiers, M.D.**, Professor, Department of Dermatology and Dermatologic Surgery

*Recommendation of Committee: Recommend approval.*

**MUSC FINANCE AND ADMINISTRATION COMMITTEE**  
**October 12, 2017**  
**Minutes**

**Board Members Attending:**

Mr. Charles Schulze, Chair	Dr. Donald R. Johnson II
Mr. Bill Baker	Ms. Barbara Johnson-Williams
Mr. Jim Battle	Dr. James Lemon
Ms. Terri R. Barnes	Dr. Murrell Smith
Mr. William H. Bingham, Sr.	Mr. Michael E. Stavrinakis
Dr. Guy Castles	Mr. Tom Stephenson
Dr. Richard Christian	Dr. Charlie Thomas
Dr. Robert Gordon	

Mr. Charles Schulze, Chair, called the meeting to order.

**Item 19. Financial Status Report of the Medical University of South Carolina.**

Mr. Patrick Wamsley, CFO, presented a dashboard representing the August 31, 2017 University interim financial statements. He reported 141 Days of Operating Cash, a Current Funds (Operating Budget) margin of 1.41% and noted that the major contributors to adjusted operations were private grants and contracts, sales of services to the hospital, and reductions in spending for supplies and services.

Mr. Wamsley also discussed how certain non-cash transactions such as pension expense, investment earnings/losses and depreciation expense affected the all-funds (SRENCP) financial statements and created a \$1.8 million (1.59%), deficit. He explained that if the unfunded pension expenses (GASB 68) had been removed from the calculation, then the margin would have been a positive 1.03%.

*Recommendation of Committee: Received as information.*

**Item 20. Financial Status Report of the MUSC Physicians.**

Ms. Gina Ramsey reported on the MUSC Physicians' financial performance through August 2017. She reported that Days in A/R have remained steady at 39. MUSC-P Operating margin is at 24.6% compared to 16.4% last year. Days Cash on Hand are at 229 and the Debt Service Coverage remains strong at 10.20.

*Recommendation of Committee: Received as information.*

**Item 21.**      **Diversity and Inclusion Update.**

Dr. Willette Burnham-Williams reported that MUSC has been selected as a recipient of the prestigious 2017 INSIGHT Into Diversity Health Professions Higher Education Excellence in Diversity (HEED) Award and will be featured in the December 2017 issue along with this year's other recipients. She explained that the HEED award is the only national award that recognizes US academic health centers that demonstrate an outstanding commitment to diversity and inclusion. Dr. Burnham-Williams also reported that the D & I has reached the half-way point of its strategic plan. The goal at this point is to assess outcomes and make revisions to the plan as needed. A key strategy going forward is greater engagement and inclusion across all communities and reemphasis on Standards of Behaviors. She concluded her report with D & I related "Wins" across MUSC.

**Item 22.**      **Other Committee Business.**

None.

With no further business, the meeting was adjourned.

Respectfully submitted,

*Jane L. Scutt*

**MUSC Physical Facilities Committee  
October 12, 2017  
Minutes**

**Board Members Attending:**

Mr. William H. Bingham, Sr., Chair  
Mr. Bill Baker  
Ms. Terri R. Barnes  
Mr. Jim Battle  
Dr. Guy Castles  
Dr. Richard Christian  
Dr. Robert Gordon  
Dr. Donald R. Johnson II

Ms. Barbara Johnson-Williams  
Dr. James Lemon  
Mr. Charles Schulze  
Dr. Murrell Smith  
Mr. Michael E. Stavrinakis  
Mr. Tom Stephenson  
Dr. Charles Thomas

The meeting was called to order by Mr. Bingham, Committee Chair.

**REGULAR AGENDA**

**Item 23. Facilities Procurements/Contracts Proposed.**

Mr. Greg Weigle presented the following facilities procurement/contracts for approval:

- New lease of 64,994 square feet of office space located at South Park Plaza in West Ashley. The purpose of this lease is to provide space needed to accommodate the sale of Harborview Office Tower. Monthly rental rate will be \$116,339.26, resulting in an annual lease amount of \$1,396,071.12.
- Storm Eye Institute 8<sup>th</sup> Floor Lobby & Auditorium Renovation project to modernize the appearance and functionality of the 20-year-old lobby and auditorium at the Storm Eye Institute (SEI). The renovation is funded through a philanthropic gift made by past Storm Eye Advisory Board members and the auditorium will be renamed in their honor. Renovations to space include: new and more comfortable stadium seating, carpet, LED lighting, HVAC controls, and electrical preparations for an updated technology. Total cost of project will be \$300,000.

*Recommendation of Committee: Recommend Approval.*

Mr. Weigle also updated the Board on recently awarded Indefinite Delivery Contracts.

*Recommendation of Committee: That this report be received as information.*

**Item 24. Other Committee Business**

None.

**CONSENT AGENDA**

**Item 25. Facilities Contracts Awarded**

The facilities contracts since the last board meeting were presented for information.

*Recommendation of Committee: That this report be received as information.*

With no further business, the meeting was adjourned.

*Respectfully submitted,*

*Jane L. Scutt*



**MUSC Audit Committee  
October 12, 2017  
Minutes**

**Board Members Attending:**

Mr. Tom Stephenson, Chair  
Mr. Bill Baker  
Ms. Terri Barnes  
Mr. Jim Battle  
Mr. Bill Bingham  
Dr. Guy Castles  
Dr. Richard Christian  
Dr. Robert Gordon

Dr. Don Johnson  
Ms. Barbara Johnson-Williams  
Dr. James Lemon  
Dr. Murrell Smith  
Mr. Charles Schulze  
Mr. Michael Stavrinakis  
Dr. Charles Thomas

Mr. Tom Stephenson, Chair, called the meeting to order

**Item 26.      Legal Update**

Ms. Drachman presented information summarizing litigation trends over the last ten years. As evidenced by the information presented, the number and value of malpractice claims have decreased over time as have the number of non-malpractice claims. Worker's compensation claims, however, have remained relatively consistent over the last ten years. Further, MUSC and MUHA's worker's compensation experience has driven down the premium experience modifier over time.

*Recommendation of Committee: That this be received as information.*

**Item 27.      Enterprise Risk Management Update**

Ms. Reece Smith, Director of Strategic Risk Management, provided an update on MUSC's Enterprise Risk Management (ERM) program. She outlined common global and industry-wide risks, provided an explanation of the ERM process, and discussed resources to identify and mitigate risks. She also relayed the goals of the program, and provided committee members with information on deliverables, including semiannual risk portfolios. She will present the first portfolio at the April 2018 Audit Committee meeting.

*Recommendation of Committee: That this be received as information.*

**Item 28.      Report of the Office of Internal Audit**

Mr. Stephenson stated that the results of the audits were mailed to the board members and if there were questions, Ms. Susan Barnhart would be happy to address them.

Recommendation of Committee: That this be received as information.

**Item 29. Other Committee Business**

None.

**Item 30. Management Development and Compensation Subcommittee Report (Consent Item).**

*Action: Deferred.*

With no further business, the meeting was adjourned.

Respectfully submitted,

*Jane L. Scott*