

**MINUTES**  
**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**BOARD OF TRUSTEES MEETING**  
**February 14, 2014**

The Board of Trustees of the Medical University Hospital Authority convened Friday, February 14, 2014, with the following members present: Thomas L. Stephenson, Esquire, Chairman; Dr. James E. Wiseman, Jr., Vice Chairman; Dr. Stanley C. Baker, Jr.; The Honorable James A. Battle; Mr. William H. Bingham, Sr.; Mr. William B. Hewitt; Dr. Harold W. Jablon; Dr. Donald R. Johnson II; Dr. E. Conyers O'Bryan, Jr.; Dr. Thomas C. Rowland, Jr.; Mr. Charles W. Schulze; The Honorable Robin M. Tallon; Dr. G. Murrell Smith, Sr.; Mr. Michael E. Stavrinakis. Absent: Ms. Barbara Johnson-Williams; Dr. Ragin C. Monteith; Dr. Charles B. Thomas, Jr.

The following administrative officials were present: Dr. Mark Sothmann, Interim President and Vice President for Academic Affairs and Provost; Dr. Etta Pisano, Vice President for Medical Affairs, and Dean, College of Medicine; Ms. Lisa Montgomery, Executive Vice President for Finance and Operations; Dr. Pat Cawley, Vice President for Clinical Operations and Executive Director, MUHA; Dr. Frank Clark, Vice President for Information Technology and CIO; Mr. Jim Fisher, Vice President for Development.

**Item 1. Call to Order-Roll Call.**

There being a quorum present, Chairman Stephenson called the meeting to order. Ms. Celeste Jordan called the roll.

**Item 2. Secretary to Report Date of Next Meeting.**

The date of the next regularly scheduled meeting is Friday, April 11, 2014.

**Item 3. Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of December 13, 2013.**

Board Action: It was moved that the Minutes be approved. The motion was seconded, voted on and unanimously carried.

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 4. General Informational Report of the Interim President.**

Dr. Mark Sothmann called on Dr. Etta Pisano to introduce the speaker. Dr. Pisano was pleased to introduce Dr. Fred Crawford who served as Chair of MUSC's Department of Surgery from 1988 to 2007 and is now a Distinguished University Professor. He came to MUSC from the University of MS and served as MUSC's Chief of the Division of Cardio-thoracic surgery for 9 years. Before he was at the University of MS, he was at Duke where he did all of his medical training. Some of

his many honors include. served as Chair of the American Board of Thoracic Surgery; President of the American Association for Thoracic Surgery; Board Member of the American College of Surgeons; the first Chair of the Joint Council for Thoracic Surgery Education. He has received the Distinguished Alumnus Award from Duke University and has been name an Honorary Alumnus of MUSC. He was presented the Order of the Palmetto in 2007. In May, he will receive the Lifetime Achievement Award from the American Association for Thoracic Surgery. He will talk about his recently completed book on the history of the Department of Surgery at MUSC. The book is titled: *Approaching Two Centuries – A History of the Department of Surgery at the Medical University of South Carolina 1824 – 2013*.

Dr. Crawford stated over the years at MUSC he collected historic data on noted surgeons at MUSC and recently completed his book. His goal was to develop a reference which could be used by future generations of historians; as well as, students, residents and faculty. The book includes a chronology of the department including important decisions and who made them and also achievements and mistakes of the department.

He said he appreciated the support of David Cole of the Department of Surgery who made the publication of the book possible. He also thanked Susan Hoffius from the Waring Library and Steve Hoffius who had served as his editor. He said he had given his book to the board members in the hope they would enjoy learning more about the department.

Dr. Sothmann thanked him for his work.

Recommendation of Administration: That the report be received as information.

Board Action: Received as information.

**Item 5. Other Business.** None.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS, QUALITY AND FINANCE COMMITTEE. CHAIRMAN: DR. STANLEY C. BAKER, JR. (Detailed Committee Minutes Are Attached To These Minutes)**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 6. Medical University Hospital Authority Status Report.**

Statement: Dr. Baker said everyone had been present in committee for Dr. Cawley's report which was received as information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**Item 7. MUSC Medical Center Financial and Statistical Report.**

Statement: Dr. Baker said Mr. John Cooper had provided a financial report to committee and was received as an information item.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**Item 8. Report on Quality and Patient Safety.**

Statement: Dr. Baker stated everyone had been present for the committee report on Quality and Patient Safety from Dr. Danielle Scheurer.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**Item 9. Report of the Vice President for Medical Affairs and Dean, College of Medicine.**

Statement: Dean Pisano's report regarding a contractual matter was given in Executive Session.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**Item 10. Update on MUSC Physicians.**

Statement: No report.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information

Board Action: Received as information.

**Item 11. Legislative Update.**

Statement: Dr. Baker said a brief legislative update had been given to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information

Board Action: Received as information.

**Item 12. Other Committee Business.** None

**Item 13. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges (Consent Item).**

Statement: An updated list of appointments, reappointments and delineation of privileges to the medical staff were presented for approval.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges to the medical staff be approved.

Recommendation of Committee: That the appointments, reappointments and delineation of privileges to the medical staff be approved.

Board Action: Dr. Baker moved that the list of appointments, reappointments and delineation of privileges to the medical staff for November and December 2013 be approved. The motion was seconded, voted on and unanimously carried.

**Item 14. Medical Executive Committee Minutes (Consent Item).**

Statement: Minutes of the Medical Executive Committee for were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: The minutes of the Medical Executive Committee for November and December, 2013 were received as information.

**Item 15. Medical Center Contracts and Agreements (Consent Item).**

Statement: Contracts and Agreements which have been signed since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY PHYSICAL FACILITIES COMMITTEE.  
CHAIRMAN: MR. WILLIAM H. BINGHAM, SR. (Detailed Committee Minutes Are Attached  
To These Minutes)**

**OLD BUSINESS:** None

**NEW BUSINESS:**

**Item 16. Project Update.**

Statement: Mr. Bingham stated three items were presented to the committee for information.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 17. Other Committee Business.** None

**Item 18. Facilities Contracts Awarded (Consent Item).**

Statement: Facilities Contracts awarded since the last meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY AUDIT COMMITTEE. CHAIRMAN: MR.  
WILLIAM B. HEWITT. (Detailed Committee Minutes Are Attached To These Minutes)**

**OLD BUSINESS:** None

**NEW BUSINESS:**

**Item 19. Legal Update.**

Statement: No Report.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 20. Compliance Updates.**

Statement: Mr. Hewitt stated a report had been received from Ms. Reece Smith on the compliance update. There was a very interesting discussion about the RAC Audits and the fact that MUSC has about \$8 million in pending appeals and there is a national backlog of about 460,000 of these cases to be heard by an administrative law judge.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 21. Report of the Office of Internal Audit.**

Statement: Mr. Hewitt stated a report had been received from the Internal Auditor and since there were no questions or suggestions the report would be received as information.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 22. Audit Committee Self-Assessment.**

Statement: Mr. Hewitt stated he had presented information on the Audit Committee's Annual Self-Assessment to committee and noted there were three areas that needed some work.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 23. External Auditor Evaluation.**

Statement: Mr. Hewitt stated he has presented information on the survey results of KPMG's performance of the FY13 audit and the responses had been favorable.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 24. Other Committee Business.** None

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES:**

**Item 25. Approval of Consent Agenda.**

Statement: Approval of the Authority Consent Agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: It was moved, seconded and unanimously voted that the consent agenda be approved.

**Item 26. New Business for the Board of Trustees.** None.

**Item 27. Report from the Chairman.** None

There being no further business, the Medical University Hospital Authority meeting was adjourned and the University Board of Trustees meeting was convened.

Respectfully submitted,



Hugh B. Faulkner III  
Secretary

HBF:waj

**Medical University Hospital Authority  
Board of Trustees  
Committee on Hospital Operations, Quality and Finance  
February 13, 2014**

**Attendees:**

|                            |                       |
|----------------------------|-----------------------|
| Dr. Stanley Baker, Chair   | Mr. H. B. Faulkner    |
| Thomas Stephenson, Esq.    | Mr. Matt Wain         |
| Mr. Jim Battle             | Dr. Sabra Slaughter   |
| Mr. William Bingham, Sr.   | Dr. Rita Ryan         |
| Mr. William B. Hewitt      | Dr. David Cole        |
| Dr. Harold Jablon          | Mr. Dennis Frazier    |
| Dr. Donald Johnson, II     | David McLean, Esq.    |
| Dr. Conyers O'Bryan        | Ms. Gina Ramsey       |
| Mr. Charles Schulze        | Dr. Bart Sachs        |
| Dr. Murrell Smith          | Mr. John Sanders      |
| Mr. Michael Stavrinakis    | Ms. Darlene Shaw      |
| The Honorable Robin Tallon | Dr. Danielle Scheurer |
| Dr. Charles Thomas         | Mr. John Cooper       |
| Dr. James Wiseman, Jr.     | Ms. Reece Smith       |
| Dr. Mark Sothmann          | Mr. Mark Sweatman     |
| Dr. Pat Cawley             | Mr. Greg Weigle       |
| Dr. Frank Clark            | Mr. Steve Valerio     |
| Ms. Lisa Montgomery        | Mr. Patrick Wamsley   |
| Mr. Jim Fisher             | Ms. Susan Barnhart    |
| Dr. Etta Pisano            | Dr. Gail Stuart       |
| Dr. Lisa Saladin           | Ms. Lauren Sasser     |
| Annette Drachman, Esq.     |                       |

The meeting was called to order by Dr. Stanley Baker, Chair at 9:58 a.m.

**Item 6. Medical University Hospital Authority Status Report**

This report will be given in Executive Session.

**Item 7. Medical University Hospital Authority Financial and Statistical Report**

Mr. John Cooper, Director of Finance, reported on the Authority's financial status as of December 2013. At the end of December, operating margin was at 3.74% compared to 1.1% for the same period last year. Cash on hand was at \$51M which equates to 18 days of cash. Cooper reported that closing on the Central Energy Plant refinancing was finalized on December 30. Next week the line of credit will be renewed which will be a good back up for any issues with Epic, ICD-10 conversion and possible storm season.

Action: Report received as information.

**Item 8. Report on Quality and Patient Safety**

Dr. Danielle Scheurer, Chief Quality Officer, presented the Quality Report which included the Annual Medical Staff Peer Review and the Annual Sentinel Event Review Updates.



Scheurer announced that the MUSC Medical Center has been chosen as one of five hospitals in the country for a site visit by the American Hospital Association to be in the running for their Quest for Quality award. MUSC was also recently awarded certification in breast care and a recent unannounced Joint Commission validation survey was conducted with no findings.

Annual Peer Review - Scheurer reported on the analysis of closed cases for the period of January 2011 – December 2013. She explained that all cases are evaluated on two criteria: quality of care and professionalism (Policy C-105). Each case is then rated on their “level of concern” under each of the criteria. Scheurer reported there been a total of 151 cases in the past 36 months. Dr. Scheurer emphasized that approximately 700 physicians had no cases; 88 had 1 case; 8 had 2 cases; 2 had 3 cases; 3 had cases and 1 physician had 6 cases and this physician is no longer at MUSC. Dr. Scheurer commented that if a clinical chair goes into peer review, then the Dean of the College of Medicine is personally involved in the action plan.

Annual Sentinel Review - Scheurer reminded the board of the JC definition of sentinel event. A sentinel event is an unexpected occurrence involving death, serious physical or psychological injury, or the risk thereof. For 2013, there were 15 sentinel events and 27 serious events. Any event determined to be serious is evaluated and requires a 45 day action plan. The Administrative Review Group (ARG) makes a determination of whether an event is considered sentinel. Scheurer reported that in 2013, there was an average of 1000 events reported each month with the majority (90%) of those events being patients related. The remaining 10% are related to unsafe conditions. In 2013, we saw an increase in near misses and a decrease in harm which Scheurer commented that this is what a hospital wants see with event reporting.

Scheurer stated that the Medical Center continues to have a policy on notifying the patient or family of any sentinel event. Sentinel events are also evaluated to determine if they are related to staffing issues. Scheurer reported that evaluations indicate that staffing levels played no part in any of our sentinel events. The most frequent issues related to sentinel events were retained items outside the OR, high risk with human error and IV infusions. For serious events it was the lack of standardization of practice; transfers within MUSC and the lack of a single EMR which is one of the reasons we are moving toward an enterprise-wide electronic medical record. Improvements over 2012 include a decrease in errors with chemotherapy safety, OR retained items; high level disinfectants and sterile processing; ID bands; chain of command and professionalism. Actions taken to improve patient safety in 2013 included Culture of Safety, Professionalism, Just Culture, Safety Rounds and structured handoffs. Opportunities for 2014 include the enterprise-wide EMR; human factor engineering and daily safety calls or huddles.

Action: Report received as information.

**Item 9. Report of the Vice President for Medical Affairs and Dean, College of Medicine**

This report will be given in Executive Session.

**Item 10. Update on MUSC Physicians**

No report given.

**Item 11. Legislative Update**

Mr. Bo Faulkner reported that Dr. Sothmann, Ms. Montgomery and Dr. Cawley have been to Columbia to give reports to the subcommittees of Health and Human Services higher

education. Faulkner stated that the merger discussions will take place later today. Mr. Mark Sweatman reported that the budget process is taking place now and we should know in two weeks our funding from the House version of budget.

**Item 12. Other Committee Business**

No items

Consent Agenda

**Item 13. Medical University Hospital Authority Appointments and Reappointments and Delineation of Privileges.**

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Credentialing rosters from November and December were presented to the committee. The rosters have been approved by the appropriate hospital committees and the Medical Executive Committee.

Action: Recommend approval

**Item 14. Medical Executive Committee Minutes**

The minutes from the November and December meetings were presented and reviewed by the committee.

Action: Received as information.

**Item 15. Medical Center Contracts and Agreements**

The contracts and agreements entered into since the last meeting of the Board have been reviewed.

Action: Received as information.

There being no further business, the committee adjourned at 10:18 am



Jane L. Scutt

**Medical University Hospital Authority  
Physical Facilities Committee  
February 13, 2014  
Minutes**

**Board Members Attending:**

|   |
|---|
| Mr. William H. Bingham, Sr., Chair<br>Dr. Stanley C. Baker, Jr.<br>Mr. James A. Battle<br>Mr. William B. Hewitt<br>Dr. Harold Jablon<br>Dr. Donald R. Johnson II<br>Dr. E. Conyers O'Bryan, Jr.<br>Dr. Thomas C. Rowland, Jr.<br>Mr. Charles W. Schulze<br>Dr. G. Murrell Smith, Sr.<br>Mr. Michael E. Stavrinakis<br>Thomas L. Stephenson, Esquire<br>The Honorable Robin M. Tallon<br>Dr. Charles B. Thomas, Jr.<br>Dr. James E. Wiseman, Jr. |
|---|

Mr. Bingham called the meeting to order.

**REGULAR Items**

**Item 16      Update on Projects.**

None.

Recommendation of Committee: Received as information.

**Item 17      Other Committee Business**

**CONSENT Items for Information:**

**Item 18      Facilities Contracts Awarded**

The facilities contracts since the last board meeting were presented for information.

Recommendation of Committee: That this report be received as information.

With no further business, the meeting was adjourned.

Respectfully submitted,

Celeste Jordan

**Medical University Hospital Authority  
Audit Committee  
February 13, 2014  
Minutes**

**Board Members Attending:**

Mr. William B. Hewitt, Chair  
Dr. Stanley C. Baker, Jr.  
Mr. James A. Battle  
Mr. William H. Bingham, Sr.  
Dr. Harold Jablon  
Dr. Donald R. Johnson II  
Dr. E. Conyers O'Bryan, Jr.  
Dr. Thomas C. Rowland, Jr.  
Dr. G. Murrell Smith, Sr.  
Mr. Michael E. Stavrinakis  
Mr. Charles W. Schulze  
Thomas L. Stephenson, Esquire  
The Honorable Robin M. Tallon  
Dr. Charles B. Thomas, Jr.  
Dr. James E. Wiseman, Jr.

Mr. Hewitt called the meeting to order.

**REGULAR Items**

**Item 19      Legal Update.**

No report.

Recommendation of Committee: That the report be received as information.

**Item 20      Compliance Updates.**

Ms. Reece Smith provide an update on the RAC audits that MUHA has been having for the past five or six years. She explained that once a RAC auditor has determined that the charge is denied, the funds are immediately recovered by the federal government until such time as an appeal by the institution has been successful. MUHA has approximately \$8 million in pending appeals and there is a national backlog of about 460,000 of these cases to be heard by an administrative law judge. The government has recently proposed some measures to help facilitate the review process but the most effective measure would be to reduce the number of RAC audits. Ms. Smith said she is pleased to report that there has been a decrease in recent audit requests.

Recommendation of Committee: That the report be received as information.

**Item 21      Report of the Internal Auditor.**

Mr. Hewitt stated Ms. Susan Barnhart, Director of Internal Audit had distributed a written report and if there were no questions, the report would be received as information.

Recommendation of Committee: That the report be received as information.

**Item 22**      **Audit Committee Self Assessment.**

Mr. Hewitt presented information on the audit committee's annual self-assessment. He noted there were three areas that needed some work.

Recommendation of Committee: That the report be received as information.

**Item 23**      **External Auditor Evaluation.**

Mr. Hewitt presented information on the survey results of KPMG's performance of the FY13 financial statement audit. He stated he had received 9 responses and almost every response had been very favorable.

Recommendation of Committee: That the report be received as information.

**Item 24**      **Other Committee Business.**

None.

Respectfully Submitted,

Celeste Jordan

**Board of Trustees Credentialing Subcommittee - November 2013**

The Medical Executive Committee reviewed the following applicants on November 20, 2013

and recommends approval by the Board of Trustees Credentialing Subcommittee effective November 28, 2013

**Medical Staff Initial Appointment and Privileges**

|                                   |                             |            |
|-----------------------------------|-----------------------------|------------|
| Frederick Walter Funke, Jr., M.D. | Provisional Affiliate - R&F | Medicine   |
| Zipporah Krishnasami, M.D.        | Active Provisional          | Medicine   |
| Sandi McKenzie, M.D.              | Active Provisional          | Pediatrics |
| Anil Balaji Rajendra, M.D.        | Provisional Affiliate - R&F | Medicine   |
| Neil A. Rosenquist, M.D.          | Active Provisional          | Radiology  |

**Medical Staff Reappointment and Change in Privileges**

|                                     |                                |                       |
|-------------------------------------|--------------------------------|-----------------------|
| Calvert Clay Alpert, M.D.           | Active                         | Anesthesiology        |
| Athena Beldecos, M.D., M.A.         | Affiliate - Refer & Follow     | Medicine              |
| Ettaleah Coplou Bluestein, M.D.     | Affiliate - Refer & Follow     | Ophthalmology         |
| Steve Chin, M.D.                    | Active                         | Medicine              |
| Richard Gregg Dwyer, M.D., Ed.D.    | Active                         | Psychiatry            |
| Melissa Campbell Evans, M.D.        | Active                         | Pediatrics            |
| Samir M Fakhry, M.D.                | Active                         | Surgery               |
| Christopher Scott Fields, M.D.      | Active                         | Psychiatry            |
| Jennifer Lynn Garvey, D.M.D.        | Affiliate - Refer & Follow     | Oral Surgery          |
| Matthew Kornegay, M.D.              | Affiliate - Refer & Follow     | Pediatrics            |
| Chitra Lal (Lal), M.D.              | Active                         | Medicine              |
| Franklin C. Lee, M.D.               | Affiliate - Refer & Follow     | Pediatrics            |
| Eric J Lentsch, M.D.                | Active                         | Otolaryngology        |
| Philip J. McGaha, M.D.              | Affiliate - Refer & Follow     | Pediatrics            |
| Frederick Thomas Moore, Jr., D.M.D. | Affiliate - Refer & Follow     | Oral Surgery          |
| Michael C. Noone, M.D.              | Affiliate - Refer & Follow     | Otolaryngology        |
| Scott T. Reeves, M.D.               | Active                         | Anesthesiology        |
| Donna Roberts, M.D.                 | Active                         | Radiology             |
| Jeffrey G. Schultze, M.D.           | Affiliate CFC - Refer & Follow | Medicine              |
| Mark Siegel, M.D.                   | Affiliate - Refer & Follow     | Ophthalmology         |
| Michael T. Smith, M.D.              | Active                         | Pathology & Lab. Med. |
| Yalani L. Vanzura, M.D.             | Active                         | Medicine              |
| Robert Warters, M.D.                | Active                         | Anesthesiology        |
| Rodney B. Young, III, M.D.          | Affiliate                      | Surgery               |
| Michelle E. Ziegler, D.D.S.         | Active Provisional             | Oral Surgery          |

**Medical Staff Change in Privileges**

|                                   |        |               |                             |
|-----------------------------------|--------|---------------|-----------------------------|
| Leonardo F.G. Bonilha, M.D.,Ph.D. | Active | Neurosciences | Add telemedicine for stroke |
| Mario A. Castillo-Sang, M.D.      | Active | Surgery       | Addition of TAVR            |
| Fred A. Crawford, Jr., M.D.       | Active | Surgery       | Addition of TAVR            |
| John S. Ikonomidis, M.D., Ph.D.   | Active | Surgery       | Addition of TAVR            |
| Eric R. Powers, M.D.              | Active | Medicine      | Addition of TAVR            |
| Daniel Howard Steinberg, M.D.     | Active | Medicine      | Addition of TAVR            |

**Professional Staff Initial Appointment and Privileges**

|  |                           |                |
|--|---------------------------|----------------|
| Kara Elizabeth Breznak, P.A.C., M.S.   | Provisional Allied Health | Medicine       |
| Tiago Bruniera, P.A., M.M.S.           | Provisional Allied Health | Surgery        |
| Ali Linnemann Burnette, B.S.N., F.N.P. | Provisional Allied Health | Pediatrics     |
| Julianne Christina Hellmuth, Ph.D.     | Provisional Allied Health | Psychiatry     |
| Melissa Fox Henry, C.R.N.A., D.N.P.    | Provisional Allied Health | Anesthesiology |
| Maria Yvonne Hinton, A.P.R.N.          | Provisional Allied Health | Medicine       |
| Rebecca Patton, P.A.                   | Provisional Allied Health | Urology        |
| Nicole Candy Walters, F.N.P.           | Provisional Allied Health | Medicine       |

**Professional Staff Reappointment and Privileges**

|   |                           |                     |
|---|---------------------------|---------------------|
| Michele Marie Ballister, C.R.N.A., M.S.N. | Allied Health             | Anesthesiology      |
| Tamara Noel Bowman, A.N.P., M.S.N.        | Allied Health             | Medicine            |
| Laura Arnstein Carpenter, Ph.D.           | Allied Health             | Pediatrics          |
| Bresney Alyssa Dawn Crowell, N.N.P.       | Provisional Allied Health | Pediatrics          |
| Rhiannan Mize Davis, C.R.N.A.             | Allied Health             | Anesthesiology      |
| Merriman L. Dowdle, P.A.C., M.P.A.        | Allied Health             | Medicine            |
| Katherine Geneva Fabrizio, M.S.N., F.N.P. | Allied Health             | Pediatrics          |
| Barbara A. Haase, B.S.N., MSN, P.N.P.     | Allied Health             | OBGYN               |
| Holly Joy Gardner, F.N.P., B.S.N.         | Provisional Allied Health | Neurosciences       |
| Ellen Amanda Hardin, P.N.P., D.N.P.       | Provisional Allied Health | Orthopaedic Surgery |
| Alice Q. Libet, Ph.D.                     | Allied Health             | Psychiatry          |
| Carly M. McDonald, P.A.C., M.M.S.         | Allied Health             | Neurosciences       |
| Nancy Morgan Miller, P.A.C., M.Sc.        | Provisional Allied Health | Orthopaedic Surgery |
| Angela Mund, C.R.N.A., D.N.P.             | Allied Health             | Anesthesiology      |
| Emily Munday, C.R.N.A.                    | Allied Health             | Anesthesiology      |
| Jill Neumann, M.S., P.A.C.                | Allied Health             | Surgery             |
| Crispin Francis Reeves, P.A.C.            | Allied Health             | Medicine            |
| Edith Barrett Willis, M.P.A.S.            | Provisional Allied Health | Orthopaedic Surgery |

**Professional Staff Change in Privileges**

|   |                           |       |                                   |
|---|---------------------------|-------|-----------------------------------|
| Gretchen Lee Hahn, M.S.N., C.N.M., B.S. | Provisional Allied Health | OBGYN | Change in protocol and physicians |
|---|---------------------------|-------|-----------------------------------|

**Board of Trustees Credentialing Subcommittee - December 2013**  
**The Medical Executive Committee reviewed the following applicants on December 18, 2013**  
**and recommends approval by the Board of Trustees Credentialing Subcommittee effective December 28, 2013**

**Medical Staff Initial Appointment and Privileges**

Provisional Affiliate - Refer &

|                              |                    |               |
|------------------------------|--------------------|---------------|
| Sarah Karpel Coker, M.D.     | Follow             | Psychiatry    |
| John Heyl Gibson, M.D.       | Active Provisional | Neurosciences |
| Rebecca Terban Kalhorn, M.D. | Active Provisional | Medicine      |
| Andrew David Schreiner, M.D. | Active Provisional | Medicine      |

**Medical Staff Reappointment and Change in Privileges**

|  |                                |                       |
|--|--------------------------------|-----------------------|
| Sarah W. Book, M.D., M.S.C.R.            | Active                         | Psychiatry            |
| Olga Brawman-Mintzer, M.D.               | Active                         | Psychiatry            |
| Laurence S. Blumenthal, M.D.             | Affiliate - Refer & Follow     | Medicine              |
| Michael Jeffrey Caplan, M.D.             | Active                         | Pathology & Lab. Med. |
| Jane M. Charles, M.D.                    | Active                         | Pediatrics            |
| Neal Paul Christiansen, M.D.             | Active                         | Medicine              |
| Harry St. Clair Clarke, Jr., M.D., Ph.D. | Active                         | Urology               |
| Joel B. Cochran, D.O.                    | Active                         | Pediatrics            |
| Joel Cook, M.D.                          | Active                         | Dermatology           |
| Deborah V. Deas, M.D., M.P.H.            | Active                         | Psychiatry            |
| Howard A. Evert, M.D.                    | Affiliate CFC                  | Medicine              |
| John R. Feussner, M.D., M.P.H.           | Active                         | Medicine              |
| Airody K. Hebbar, M.D.                   | Active                         | Family Medicine       |
| Antonio M. Hernandez, M.D.               | Affiliate CFC - Refer & Follow | Medicine              |
| Mary Noreen Herring, M.D.                | Active                         | Neurosciences         |
| Edward Mark Kantor, M.D., P.A.           | Active                         | Psychiatry            |
| Henry Kears, M.D.                        | Active                         | Dermatology           |
| Janice D. Key, M.D.                      | Active                         | Pediatrics            |
| Michelle D. Lally, M.D.                  | Active                         | Pediatrics            |
| Michael K. Lecholop, D.M.D.              | Active Provisional             | Oral & Max Surgery    |
| R. Layton McCurdy, M.D.                  | Active                         | Psychiatry            |
| Diana M. Mullis, M.D.                    | Active                         | Psychiatry            |
| James C. Oates, M.D.                     | Active                         | Medicine              |
| Ellen C. Riemer, M.D., J.D.              | Active                         | Pathology & Lab. Med. |
| James R. Roberts, M.D.                   | Active                         | Pediatrics            |
| Sally E. Self, M.D.                      | Active                         | Pathology & Lab. Med. |
| Nicole Petersen Shepard, M.D.            | Active Provisional             | Pediatrics            |
| Renee D. Straub, M.D.                    | Active Provisional             | Dermatology           |
| Tamas A. Szabo, M.D., Ph.D.              | Affiliate                      | Anesthesiology        |
| Graham Walter Warren, M.D., Ph.D.        | Active Provisional             | Radiation Oncology    |

**Medical Staff Change in Privileges**



|                          |                    |               |  |
|--------------------------|--------------------|---------------|--|
| Arthur J. Crumbley, M.D. | Active             | Medicine      | Addition of Outpatient Card.                                     |
| Gabriel U. Martz, M.D.   | Active             | Neurosciences | Transplant Mgmt<br>Addition of Telemed for Outpatient<br>Consult |
| James B. Fox, M.D.       | Active Provisional | Psychiatry    | Addition of TMS privilege  |

### Professional Staff Initial Appointment and Privileges

|                                    |                           |                |
|------------------------------------|---------------------------|----------------|
| Jessica Hughes Day, M.S.N., C.N.M. | Provisional Allied Health | OBGYN          |
| Natalie Kathleen Foster, F.N.P.    | Provisional Allied Health | Neurosciences  |
| Amy Caroline Frelliche, A.P.R.N.   | Provisional Allied Health | Otolaryngology |
| Erica Damico Gunnells, A.P.R.N.    | Provisional Allied Health | Medicine       |
| Carl Alan Howell, III, P.A.C.      | Provisional Allied Health | Medicine       |

### Professional Staff Reappointment and Privileges

|                                      |                           |                 |
|--------------------------------------|---------------------------|-----------------|
| Anna Goodman Bailey, M.S.W.          | Allied Health             | Psychiatry      |
| Carla Bistrick, C.C.P., B.S.N., M.S. | Allied Health             | Surgery         |
| Jeffrey J. Borckardt, Ph.D.          | Allied Health             | Psychiatry      |
| Denise A. Bradshaw F.N.P., M.S.N.    | Provisional Allied Health | Surgery         |
| Jennifer L. Cannon, B.S.N., M.S.N.A. | Allied Health             | Anesthesiology  |
| Patricia Marie Cavender, F.N.P.      | Provisional Allied Health | Surgery         |
| Kara Cole, A.N.P.                    | Allied Health             | Medicine        |
| Peter A. Dodge, Sr., P.A.C.          | Allied Health             | Family Medicine |
| Melissa Marie Dunham, N.N.P.         | Allied Health             | Pediatrics      |
| Walter Huda, Ph.D.                   | Allied Health             | Radiology       |
| Mary Anita Johnson, P.N.P.           | Allied Health             | Pediatrics      |
| Cheryl E. Kerrigan, P.N.P.           | Allied Health             | Pediatrics      |
| Dean G. Kilpatrick, Ph.D.            | Allied Health             | Psychiatry      |
| Amy Jo King, C.R.N.A.                | Allied Health             | Anesthesiology  |
| Damon Licari, P.A.C., M.S.           | Allied Health             | Medicine        |
| Kate Hansson Mack, D.N.P., F.N.P.    | Allied Health             | Urology         |
| Cameron Burch Oswald, P.A.C.         | Allied Health             | Medicine        |
| Brenda B. Toohey, F.N.P.             | Allied Health             | Surgery         |
| Adam Scott Turk, P.A.C.              | Provisional Allied Health | Medicine        |
| Judy R. Walling, F.N.P., MSN         | Allied Health             | Medicine        |

### Professional Staff Change in Privileges

|                                    |               |                |                         |
|------------------------------------|---------------|----------------|-------------------------|
| Sherrill Bradsher, F.N.P., M.S.N., | Allied Health | Anesthesiology | Switch to Dept of Anes. |
|------------------------------------|---------------|----------------|-------------------------|