

**MINUTES**  
**MEDICAL UNIVERSITY HOSPITAL AUTHORITY**  
**BOARD OF TRUSTEES MEETING**  
**February 7, 2013**

The Board of Trustees of the Medical University Hospital Authority convened Thursday, February 7, 2013 with the following members present: Thomas L. Stephenson, Esquire, Chairman; Dr. James E. Wiseman, Jr., Vice Chairman; Dr. Stanley C. Baker, Jr.; Mr. William H. Bingham, Sr.; Dr. Cotesworth P. Fishburne, Jr.; Dr. Harold W. Jablon; Dr. Donald R. Johnson II; Mr. William B. Hewitt; Dr. E. Conyers O'Bryan, Jr.; Dr. Thomas C. Rowland, Jr; Mr. Charles W. Schulze; The Honorable Robin M. Tallon and Dr. Charles B. Thomas, Jr.

The following administrative officials were present: Dr. Raymond S. Greenberg, President; Dr. Mark Sothmann, Vice President for Academic Affairs and Provost; Dr. Etta Pisano, Vice President for Medical Affairs, and Dean, College of Medicine; Ms. Lisa Montgomery, Executive Vice President for Finance and Operations; Mr. Kester Freeman, Interim Vice President for Clinical Operations and Executive Director, MUHA; Dr. Frank Clark, MUHA; Vice President for Information Technology and CIO, Mr. Jim Fisher, Vice President for Development.

**Item 1. Call to Order-Roll Call.**

There being a quorum present, Chairman Stephenson called the meeting to order at 12:30 p.m. Ms. Celeste Jordan called the roll.

**Item 2. Secretary to Report Date of Next Meeting.**

The date of the next regularly scheduled meeting is Friday, April 12, 2013.

**Item 3. Approval of Minutes of the Regular Meeting of the Medical University Hospital Authority of December 14, 2012 and the Special Called Meeting on January 11, 2013.**

Board Action: It was moved that the Minutes be approved. The motion was seconded, voted on and unanimously carried.

Mr. Stephenson stated that since the board members had attended the committee meetings earlier in the day and had heard reports in the committees, the Committee Chairs only need bring forth the items that need board approval.

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 4. General Informational Report of the President.**

Dr. Greenberg stated due to the shortened agenda there will be no additional speakers today. That concluded his report.

Recommendation of Administration: That the report be received as information.

Board Action: Received as information.

**Item 5. Other Business.** None.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY OPERATIONS AND FINANCE COMMITTEE. CHAIRMAN: DR. STANLEY C. BAKER, JR. (Detailed committee minutes are attached to these minutes).**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 6. MUSC Medical Center Status Report.**

Statement: Report presented to committee.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**Item 7. MUSC Medical Center Financial and Statistical Report.**

Statement: Report presented to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 8. Report of the Vice President for Medical Affairs and Dean, College of Medicine.**

Statement: Dr. Baker asked for approval to continue with the MUSC Health/Georgetown Hospital System Joint Strategic Plan initiative.

Recommendation of Administration: That the continuation of the MUSC Health/Georgetown Hospital System Joint Strategic Plan initiative be approved.

Recommendation of Committee: That the continuation of the MUSC Health/Georgetown Hospital System Joint Strategic Plan initiative be approved.

Board Action: A motion was made, seconded and unanimously voted that the continuation of the MUSC Health/Georgetown Hospital System Joint Strategic Plan initiative be approved.

**Item 9. Update on MUSC Physicians.**

Statement: Report presented to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 10. Report on Quality and Patient Safety.**

Statement: Report presented to committee.

Recommendation of Administration: That the report be received as information.

Recommendation of Committee: That the report be received as information.

Board Action: Received as information.

**Item 11. Legislative Update.**

Statement: Report presented to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 12. Other Committee Business.** None

**Item 13. Medical University Hospital Authority Appointments, Reappointments and Delineation of Privileges (Consent Item).**

Statement: An updated list of appointments, reappointments and delineation of privileges to the medical staff were presented for approval.

Recommendation of Administration: That the appointments, reappointments and delineation of privileges to the medical staff be approved.

Recommendation of Committee: That the appointments, reappointments and delineation of privileges to the medical staff be approve.

Board Action: A motion was made, seconded and unanimously voted to approve the list of appointments, reappointments and delineation of privileges to the medical staff.

**Item 14. Medical Executive Committee Minutes (Consent Item).**

Statement: Contracts and Agreements which have been signed since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 15. Medical Center Contracts and Agreements (Consent Item).**

Statement: Contracts and Agreements which have been signed since the last board meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY PHYSICAL FACILITIES COMMITTEE. CHAIRMAN: MR. WILLIAM H. BINGHAM, SR. (Detailed committee minutes are attached to these minutes).**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 16. Update on Projects.**

Statement: No report.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**Item 17. Other Committee Business.**

Statement: Ms. Annertte Drachman presented, for approval, a resolution authorizing obtaining a commitment for HUD Section 241 Mortgage Insurance to secure financing of a project.

Recommendation of Administration: That the resolution be approved.

Recommendation of Committee: That the resolution be approved.

Board Action: A motion was made, seconded and unanimously voted to approve the resolution authorizing obtaining a commitment for HUD Section 241 Mortgage Insurance to secure financing a project.

**Item 18. Facilities Contracts Awarded (Consent Item).**

Statement: Facilities Contracts awarded since the last meeting were presented for information.

Recommendation of Administration: That this be received as information.

Recommendation of Committee: That this be received as information.

Board Action: Received as information.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY AUDIT COMMITTEE. CHAIRMAN: MR. WILLIAM B. HEWITT. (Detailed committee minutes are attached to these minutes).**

**OLD BUSINESS:** None.

**NEW BUSINESS:**

**Item 19. Compliance Update.**

Statement: Reported to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 20. Report of the Office of General Counsel.**

Statement: Reported to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 21. Audit Committee Self-Evaluation.**

Statement: Reported to committee.

Recommendation of Administration: Received as information.

Recommendation of Committee: Received as information.

Board Action: Received as information..

**Item 22. External Auditor Evaluation..**

Statement: Reported to committee.

Recommendation of Administration: Received as information.

Recommendation of Committee: Received as information.

Board Action: Received as information..

**Item 23. Report of the Office of Internal Audit.**

Statement: Reported to committee.

Recommendation of Administration: That this report be received as information.

Recommendation of Committee: That this report be received as information.

Board Action: Received as information.

**Item 24. Other Committee Business.** None.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES:**

**Item 25. Approval of Consent Agenda.**

Statement: Approval of the Medical University Hospital Authority consent agenda was requested.

Recommendation of Administration: That the consent agenda be approved.

Board Action: It was moved, seconded and unanimously voted that the consent agenda be approved

**Item 26. New Business for the Board of Trustees.**

None.

**Item 27. Report from the Chairman.**

There being no further business, the Hospital Authority meeting was adjourned and the University Board of Trustees meeting was convened.

Respectfully submitted,

A handwritten signature in cursive script that reads "H.B. Faulkner III".

Hugh B. Faulkner III  
Secretary

/wcj  
Attachments



**Medical University Hospital Authority  
Board of Trustees  
Committee on Hospital Operations, Quality and Finance  
February 7, 2013 Minutes**

Dr. Stanley C. Baker, Jr., Chair  
Thomas L. Stephenson, Esq.  
Mr. William H. Bingham, Sr.  
Dr. Cotesworth P. Fishburne, Jr.  
Mr. William B. Hewitt  
Dr. Harold Jablon  
Dr. Donald R. Johnson, II  
Dr. E. Conyers O'Bryan, Jr.  
Dr. Thomas Rowland  
Mr. Charles W. Schulze  
Hon. Robin M. Tallon  
Dr. Charles B. Thomas  
Dr. James E. Wiseman, Jr.  
Mr. Allan Stalvey  
Dr. Raymond S. Greenberg  
Mr. Kester Freeman  
Dr. Patrick Cawley  
Dr. Etta Pisano  
Ms. Lisa Montgomery  
Mr. Jim Fisher

Dr. Steve Lanier  
Annette Drachman, Esq.  
Dr. Mark Lyles  
Ms. Lisa Saladin  
Mr. Thomas Anderson  
Dr. Phillip Costello  
David McLean, Esq.  
Mr. Dennis Frazier  
Mr. Steve Hargett  
Mr. Hugh B. Faulkner  
Mr. Mark Sweatman  
Ms. Susan Barnhart  
Mr. Patrick Wamsley  
Ms. Sarah King  
Ms. Hailey James  
Ms. Angie Baldwin  
Dr. Deborah Deas  
Ms. Debra Hazen-Martin  
Ms. Donna Kern  
Ms. Kathy Brower

The meeting was called to order by Dr. Stanley Baker, Chair at 8:40 a.m.

**Item 6. Medical University Hospital Authority Status Report**

Mr. Kester Freeman and Dr. Patrick Cawley presented the Hospital Authority Status report.

Mr. Kester Freeman opened with positive comments regarding the MUHA management team. He acknowledged the selection of our new CEO, Dr. Pat Cawley as very positive. Mr. Freeman stated the management team is aggressively tackling a number of challenges. Mr. Freeman stated aligning incentives between the MUSC Physicians, the Hospital and the College of Medicine is a must. Dr. Patrick Cawley provided an overview of MUSC Health's Action Plan in addressing the hospital's financial challenges. He also gave a brief update on the progress with Huron's recommendations and other additional major initiatives including GME funding; procedure center standardization; access enhancement; palliative care; and physician focus on unit cost / standardization.

**Item 7. Medical University Hospital Authority Financial and Statistical Report**

Mr. Steve Hargett reported on the Authority's financial status as of December 2012. Cash decreased to \$18 million from June 30, 2012. Main reason is \$13.6 million

reduction in long term debt, \$2.5 million for Sabin Street energy plant project (no FEMA funds received to date), payment to MUSC of \$2 million for prior years' capital projects, and Epic related staffing, equipment and license fee payments of \$11 million. Year to date collections are running 98.4% of net patient revenue compared to the 99.4% collection rate for all of last fiscal year. Inpatient census is up 0.8% compare to last December and outpatient visits remain flat. Net patient revenue is up 1.2% at \$17,653 per case. Salaries and benefits increased \$6.3 million (2.8%). Staffing increased by 71 FTEs due to Epic. Services and supplies are up 7.7% compared to last year. Part of the reason for this increase Part of the reason for this increase is the commitment for the Dean of the College of Medicine (6.3 million YTD increase). Net Income is \$1.6 million behind budget. Net patient service revenues are below budget by 2.3% while operating expenses are 0.39% below budget.

Mr. Hargett noted that MUHA will utilize the State Treasury's leasing program to establish a fund (the "2013 Medical University Hospital Authority") to pay for the Sabin Street Project including reimbursement for expenditures that MUHA has already made from its general operating fund on the Sabin Street Project. Mr. Hargett noted that the total amount the MUHA intends to finance under the State Treasury's leasing program would be approximately \$22 million

Action: Report received as information.

## **Item 8. Report of the Vice President for Medical Affairs and Dean, College of Medicine**

### **Information Item:**

Dr. Etta Pisano gave an update on College of Medicine activities in the areas of Clinical Affairs, Education, Research and Administration. She discussed the clinical decision making structure. The Clinical Leadership Council (CLC) who meets weekly and are in agreement that aligning incentives is a must for our future success.

Dr. Pisano reported on the recent trip to Columbia for "White Coat Day." As part of a legislative strategy, the SC Hospital Association organized a White Coat Day at the Statehouse for physicians to join together in Columbia and educate legislators on the importance and impact of Medicaid expansion from the physician perspective. MUSC's lung Transplant Program recently received CMS Certification. Blue Cross Blue Shield designated MUSC a top performing hospital which will in an increase in reimbursement.

Dr. Pisano gave an update on MUSC Health's improved access initiative. She shared a recent example of improvements to patient access in the Pediatric Cardiology Clinic which resulted in a shift from 38 days to 1 day for a new appointment. Chairs of all departments have a goal this fiscal year to reduce time to first appointment to less than one week.

Dr. Pisano acknowledged the hard work of several that resulted in a very positive Liaison Committee on Medical Education Survey (LCME). They recognized some of MUSC's strengths are: career and advising; a well-organized curriculum management; a system for providing research opportunities; and diversity. MUSC received only one citation.

Action: Report received as information.

**Approval Item:**

Dr. Etta Pisano requested MUSC Board of Trustees' approval to proceed with the MUSC Health/Georgetown Hospital System Joint Strategic Plan initiatives.

Action: Recommend approval.

**Item 9. Update on MUSC Physicians**

Dr. Phil Costello reported that, pending legal review, the Department of Psychiatry will soon be providing on-site counseling services at Stall High School four days a week. The Department of Psychiatry has also entered into an agreement with the SC Department of Corrections to provide services at Lieber and MacDougall Correctional Institutions.

Action: Report received as information.

**Item 10. Report on Quality and Patient Safety**

Dr. Patrick Cawley introduced Dr. Danielle Scheurer, Chief Quality Officer, who presented the Quality Report which included the Annual Medical Staff Peer Review Analysis of Closed Cases and the Annual Sentinel Review.

Annual Peer Review Report - Dr. Scheurer explained that cases are evaluated on two criteria: quality of care and professionalism (Policy C-105). There have been 128 cases in the past 24 months. Dr. Scheurer emphasized that approximately 700 physicians had no cases. There were a variety of issues/themes with majority being questionable clinical decision making (37%). Future plans include implementing recommendations made by the Faculty Senate and also the incorporation of "Just Culture" into the peer review process.

Annual Sentinel Review Report - Sentinel events are unexpected occurrences involving death, serious physical or psychological injury, or the risk thereof. Any event determined to be serious is evaluated and requires a 45 day action plan. The Administrative Review Group (ARG) makes a determination of whether an event is considered sentinel. MUHA continues to have a policy of notifying the patient or family of any sentinel event. We also evaluate if any sentinel events are related to staffing issues. Our evaluation indicates that staffing levels played no part in any of our sentinel events.

The most frequent issues related to sentinel events were systems, communications and patient identification. For serious events, the most frequent were information systems and coordinator of care. Improvements from 2011 included a decrease in errors with chemotherapy and in retained surgical items. Dr. Scheurer presented major actions taken in 2012. These actions were the result of event root cause analysis or proactive assessment.

Action: Report received as information.

#### **Item 11. Legislative Update**

This item will be discussed in executive session.

#### **Item 12. Other Committee Business**

No items

Consent Agenda

#### **Item 13. Medical University Hospital Authority Appointments and Reappointments and Delineation of Privileges.**

Credentialing rosters from November, December and January were presented to the committee. The rosters have been approved by the appropriate hospital committees and the Medical Executive Committee.

Action: Recommend approval

#### **Item 14. Medical Executive Committee Minutes**

The minutes from the November and December meetings were presented and reviewed by the committee.

Action: Received as information.

#### **Item 15. Medical Center Contracts and Agreements**

The contracts and agreements entered into since the last meeting of the Board have been reviewed.

Action: Received as information.

There being no further business, the committee adjourned at 10:30 am

*Jane L. Scutt*

Jane L. Scutt

## Board of Trustees Credentialing Subcommittee - November 2012

The Medical Executive Committee reviewed the following applicants on November 21, 2012 and recommends approval by the Board of Trustees Credentialing Subcommittee effective November 28, 2012

### Medical Staff Initial Appointment and Privileges

Michelle E. Ziegler, D.D.S.	Active Provisional	O&M Surgery
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### Medical Staff Reappointment and Privileges

Jeffrey M. Akhtar, D.O.	Affiliate CFC - Refer & Follow	Medicine
Durwood E. Bach, D.D.S.	Active	O&M Surgery
Kathleen T. Brady, M.D., Ph.D.	Active	Psychiatry
Charles J. Beischel, M.D., Ph.D.	Affiliate	Ophthalmology
Thomas Karl Byrne, M.D.	Active	Surgery
Nicole Brooks Cain, M.D.	Active Provisional	Pediatrics
Christine Canivan, M.D.	Affiliate - Refer & Follow	Pediatrics
Donald O. Castell, M.D.	Active	Medicine
William T. Creasman, M.D.	Active	OBGYN
Luciano V. Del Priore, M.D., Ph.D.	Active Provisional	Ophthalmology
Donald C. Eagerton, M.D.	Affiliate - Refer & Follow	Medicine
Bruce M. Elliott, M.D.	Active	Surgery
Paul Everman, Jr., M.D.	Affiliate	Psychiatry
Stephen A. Fann, M.D.	Active Provisional	Surgery
James Allen Glenn, M.D.	Active	Medicine
Tariq Javed, D.M.D.	Affiliate - Refer & Follow	O&M Surgery
Lakshmi P. Katikaneni, M.D.	Active	Pediatrics
Dipinpreet Kaur, M.D.	Active Provisional	Family Medicine
David N. Lewin, M.D.	Active	Pathology
Louis M. Luttrell, M.D., Ph.D.	Active	Medicine
John C. Maize Sr., M.D.	Affiliate	Dermatology
Jill G. Mauldin, M.D.	Active	OBGYN
John W McDonald, M.D.	Affiliate CFC - Refer & Follow	Medicine
Pamela B Morris, M.D.	Active	Medicine
Thomas Robert Murphy, M.D.	Affiliate - Refer & Follow	Pediatrics
Arni Nutting, M.D., M.S.	Active Provisional	Pediatrics
Ross B. Pollack, M.D.	Active	Dermatology
Steven C. Poletti, M.D.	Affiliate - Refer & Follow	Orthopaedic Surgery
Michele C. Ravenel, D.M.D., M.S.C.R	Affiliate - Refer & Follow	O&M Surgery
Adrian Reuben, M.B.B.S	Active	Medicine
Jacob G. Robison, M.D.	Active	Surgery
J. Philip Saul, M.D.	Active	Pediatrics
Eve G. Spratt, M.D., M.S.C.R	Active	Pediatrics
Sam Stafford, III, M.D.	Affiliate	Dermatology
Taryn Elizabeth Stelter, M.D.	Affiliate - Refer & Follow	Pediatrics
Bruce H. Thiers, M.D.	Active	Dermatology
Nancey Trevanian Tsai, M.D.	Active	Neurosciences
Aquilla Scott Turk, III, D.O.	Active	Radiology
Robert P. Turner, M.D., M.S.C.R	Active	Neurosciences
Mark W. Wagner, M.D.	Active	Psychiatry
Marion Edward Wilson, Jr., M.D.	Active	Ophthalmology

### Medical Staff Reappointment and Change in Privileges

John C. Maize Jr., M.D.	Affiliate	Dermatology	Limited to Refer & Follow
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### Medical Staff Change in Privileges

Joseph Robert Cantey, M.D.	Active	Medicine	Addition of Moderate Sedation Privileges
Jason R. Roberts, M.D.	Active Provisional	Medicine	Addition of EUS and ERCP privileges

### Professional Staff Initial Appointment and Privileges

Bresney Alyssa Dawn Crowell MSN NP	Provisional Allied Health	Pediatrics
Heidi M. Doffing, C.C.P.	Provisional Allied Health	Surgery
Holly Joy Gardner, F.N.P., B.S.N.	Provisional Allied Health	Neurosciences
Ellen Amanda Hardin, P.N.P.	Provisional Allied Health	Orthopaedic Surgery
Kimberly A. Hiland, N.N.P., M.S.N., A.P.R.N.	Provisional Allied Health	Pediatrics
Nancy Morgan Miller, P.A.C., M.Sc.	Provisional Allied Health	Orthopaedic Surgery
Edith Barrett Willis, M.P.A.S.	Provisional Allied Health	Orthopaedic Surgery

### Professional Staff Reappointment and Privileges

Jeanne Marie Barreira, C.N.M., MSN	Allied Health	OBGYN
Robin L. Bissinger, N.N.P., Ph.D., A.P.R.N.	Allied Health	Pediatrics
Robert J. Black, O.D., M.A., B.Sc.	Allied Health	Ophthalmology
Sharon M. Bond, Ph.D., C.N.M.	Allied Health	OBGYN
Gloria Burbage, C.R.N.A.	Allied Health	Anesthesiology
Mary E. Chalk, F.N.P.	Allied Health	Otolaryngology
Rona S Cushman, N.N.P., MSN	Allied Health	Pediatrics
Matthew K. Ewald, P.A.C., M.P.A.S.	Provisional Allied Health	Medicine
Tammy Barnes Gottshalk, F.N.P.	Allied Health	Medicine
Kevin M Hampton, M.S.	Provisional Allied Health	Psychiatry
Hwajoo G Haynes, A.N.P., MSN	Allied Health	Medicine
Annette L. Kibler, N.N.P.	Allied Health	Pediatrics
Eileen B Palmer, A.N.P., MSN	Allied Health	Interdis. HS
Jennifer Lynn Ridgeway, P.A.C.	Allied Health	Surgery
Jane H. Swing, C.R.N.A., MSN	Allied Health	Anesthesiology
Shannon Lynn Vaillancourt, P.N.P., MSN	Allied Health	Neurosciences
Molly A. Valerio, M.A., M.S.W.	Provisional Allied Health	Psychiatry
Karen Mary van Bakergem, M.S.W.	Provisional Allied Health	Pediatrics
Joyce S Veitch, F.N.P., R.N.	Allied Health	Interdis. HS
Michael Wolfman, C.R.N.A.	Allied Health	Anesthesiology
Joy Helena Wymer, Ph.D.	Allied Health	Neurosciences

### Professional Staff Change in Privileges

Ann Peterson, A.N.P., MSN	Allied Health	Orthopaedic Surgery	Switch from Surgery to Orthopedic Surgery
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## Board of Trustees Credentialing Subcommittee - December 2012

The Medical Executive Committee reviewed the following applicants on December 19, 2012 and recommends approval by the Board of Trustees Credentialing Subcommittee effective December 28, 2012

### Medical Staff Initial Appointment and Privileges

Lanier Burns Jackson, M.D.	Active Provisional	Pediatrics
Michael K. Lecholop, D.M.D.	Active Provisional	O&M Surgery
Nicole Petersen Shepard, M.D.	Active Provisional	Pediatrics
Renee D. Straub, M.D.	Active Provisional	Dermatology
Graham Walter Warren, M.D., Ph.D.	Active Provisional	Radiation Oncology

### Medical Staff Reappointment and Privileges

Ian A. Aaronson, M.B., Ch.B.	Active	Urology
Carrie O'Neal Alexander, M.D.	Provisional Affiliate CFC - R&F	Medicine
Raymond F. Anton, M.D.	Active	Psychiatry
Charles Michael Bowman, Ph.D., M.D.	Active	Pediatrics
Howard L. Brilliant, M.D.	Affiliate - Refer & Follow	Orthopaedic Surgery
Jeffrey S. Bush, M.D.	Active	Medicine
James F. Carter, M.D.	Active	OBGYN Services
Russell William Chapin, M.D.	Active Provisional	Radiology
Alexander Wallace Chessman, M.D.	Active	Family Medicine
Kimberly Smith Davis, M.D.	Active	Medicine
Andrew E. Davidson, M.D.	Affiliate - Refer & Follow	Pediatrics
Victor M. Diaz-Gonzalez, M.D.	Affiliate	Medicine
Kenneth D. Farr, M.D.	Affiliate - Refer & Follow	Ophthalmology
Mark S. George, M.D.	Active	Psychiatry
Gary S. Gilkeson, M.D.	Active	Medicine
Michael R. Gold, M.D.	Active	Medicine
Constance Guille, M.D.	Active	Psychiatry
Marcelo S Guimaraes, M.D.	Active	Radiology
Christopher Hannegan, M.D.	Active	Radiology
Harriet Settle Hansen, D.O.	Provisional Affiliate CFC - R&F	Family Medicine
Melissa H. Henshaw, M.D.	Active	Pediatrics
Brenda J. Hoffman, M.D.	Active	Medicine
John S. Ikonomidis, M.D., Ph.D.	Active	Surgery
Dorothea D. Jenkins, M.D.	Active	Pediatrics
Stephen Leonard Kinsman, M.D.	Active	Neurosciences
John A. Knepper, D.O.	Provisional Affiliate CFC - R&F	Family Medicine
Jacqueline M. Kraveka, D.O.	Active	Pediatrics
Markus J. Kruesi, M.D.	Active	Psychiatry
Diann Marie Krywko, M.D.	Active	Medicine
Robert B. Leman, M.D.	Active	Medicine
Maria F. Lopes-Virella, M.D.	Active	Medicine
Joseph D. Losek, M.D.	Active	Pediatrics
Michelle M. Macias, M.D.	Active	Pediatrics
Samuel Hunt McNulty, M.D.	Provisional Affiliate CFC - R&F	Medicine
Robert E. Peyser, M.D.	Affiliate - Refer & Follow	Ophthalmology
Bradley C. Presley, M.D.	Active Provisional	Medicine



Stephen I. Schabel, M.D.	Active	Radiology
Sarah S. Stapleton, M.D.	Affiliate CFC - Refer & Follow	Medicine
Todd R Vasko, M.D., B.S.	Affiliate - Refer & Follow	Pediatrics
Grace B. Wojno, M.D.	Affiliate	Anesthesiology

#### Medical Staff Reappointment and Change in Privileges

Mohammad Chaudry, M.D.	Active	Radiology	Add Neuro IR Special Procedure
Richard D. Gentzler, II, M.D.	Active	Medicine	Switch to Refer & Follow

#### Medical Staff Change in Privileges

Robert Anthony Cina, M.D.	Active	Surgery	Add Ped Surgery Core Procedures
Ashli Karin O'Rourke, M.D.	Active Provisional	Otolaryngology	Add Barium Swallow
Christian John Streck, Jr., M.D.	Active	Surgery	Add Ped Surgery Core Procedures

#### Professional Staff Initial Appointment and Privileges

Denise A. Bradshaw, F.N.P.	Provisional Allied Health	Surgery
Patricia Marie Cavender, F.N.P.	Provisional Allied Health	Surgery
Jiang Fan, A.C.N.P	Provisional Allied Health	Medicine
Katelyn Wells Jordan , O.D.	Provisional Allied Health	Ophthalmology
Adam Scott Turk, P.A.C.	Provisional Allied Health	Medicine

#### Professional Staff Reappointment and Privileges

Elizabeth Norton Byrd, C.R.N.A.	Allied Health	Anesthesiology
Jennifer Gottlieb Caldwell, C.R.N.A.	Allied Health	Anesthesiology
Cheryl Ann Carlson, N.N.P., Ph.D.	Allied Health	Pediatrics
James Kyle Comley, C.R.N.A.	Allied Health	Anesthesiology
Annette Cooper, C.R.N.A.	Allied Health	Anesthesiology
Carla Kmett Danielson, Ph.D.	Allied Health	Psychiatry
Sarah Lynn Denham, A.N.P., MSN	Allied Health	Neurosciences
Carmen H. Dooley, N.N.P., M.S.N.	Allied Health	Pediatrics
Diane F. Dufour, P.N.P., MSN	Allied Health	Pediatrics
Linda E. Ernst, N.N.P.	Allied Health	Pediatrics
Pamela T. French , A.P.R.N.	Allied Health	Psychiatry
Timothy Patrick Grannell, C.R.N.A.	Allied Health	Anesthesiology
Heather Nicole Highland, C.R.N.A.	Allied Health	Anesthesiology
Elizabeth ann Jennings, C.R.N.A.	Allied Health	Anesthesiology
Nina Keegan, F.N.P.	Allied Health	Pediatrics
Therese K. Killeen, A.P.R.N., Ph.D.	Allied Health	Psychiatry
Steven D. LaRowe, Ph.D.	Allied Health	Psychiatry
Janna D Licht, F.N.P.	Allied Health	Psychiatry
Patti D Long, N.N.P., MSN	Allied Health	Pediatrics
Rachel Kelly Lynn, C.R.N.A.	Allied Health	Anesthesiology
Alok Madan, Ph.D., M.P.H	Allied Health	Psychiatry
Alyssa A. Rheingold, Ph.D.	Allied Health	Psychiatry
Catherine S. Rubinstein, F.N.P.	Allied Health	Surgery
Michael E. Saladin, Ph.D.	Allied Health	Psychiatry
Christine Schaub, A.P.R.N., MSN	Allied Health	Medicine
Alison Shannonhouse Stevons, P.A.C.	Provisional Allied Health	Medicine
Sharlene D. Wedin, PsyD	Allied Health	Psychiatry

## Board of Trustees Credentialing Subcommittee - January 2013

The Medical Executive Committee reviewed the following applicants on January 16, 2013 and recommends approval by the Board of Trustees Credentialing Subcommittee, effective January 28, 2013

### Medical Staff Initial Appointment and Privileges

Andrea Meredith Rinn, D.O.	Active Provisional	Medicine
Bruce I. Ovbiagele, MD	Active Provisional	Neurosciences

### Medical Staff Reappointment and Privileges

Andrew M. Atz, M.D.	Active	Pediatrics
Clive D. Brock, M.B.,Ch.B., Ch.B.	Active	Family Medicine
Joseph Robert Cantey, M.D.	Active	Medicine
Louis E. Costa, M.D., D.M.D.	Affiliate	Otolaryngology
Philip Costello, M.D.	Active	Radiology
Alexei O. DeCastro, M.D.	Active Provisional	Family Medicine
Valerian L. Fernandes, M.D.	Active	Medicine
Bruce M. Frankel, M.D.	Active	Neurosciences
Donald L. Fylstra, M.D.	Active	Obstetrics & Gynecology
Steven Steuer Glazier, M.D.	Active	Neurosciences
Kelly Grogan, M.D.	Active	Anesthesiology
Marta T. Hampton, M.D.	Affiliate - Refer & Follow	Dermatology
Russell A. Harley, M.D.	Active	Pathology & Lab. Med.
Thomas B. Harper, III, M.D.	Affiliate - Refer & Follow	Pediatrics
Grady H. Hendrix, M.D., A.B.	Active	Medicine
Cynthia Lea Hipp, D.D.S., M.S.C.R	Active	O & M Surgery
Anthony M. Hlavacek, M.D., M.S.C.R	Active	Pediatrics
Christine Anne Holmstedt, D.O.	Active	Neurosciences
Florence N. Hutchison, M.D.	Active	Medicine
Thomas E. Keane, M.D.	Active	Urology
John C. Kulze, III, M.D.	Affiliate - Refer & Follow	Ophthalmology
James F Mooney, III, M.D.	Active	Orthopaedic Surgery
Roger B. Newman, M.D.	Active	Obstetrics & Gynecology
Terrence X. OBrien, M.D., M.S.	Active	Medicine
Pamela Jean Pride, M.D.	Active	Medicine
Dilip M. Purohit, M.D.	Active	Pediatrics
Charles H. Raine, III, M.D.	Affiliate - Refer & Follow	Medicine
Michael Patrick Ramsay, M.D., J.D.	Active	Medicine
Anil G. Rao, M.D.	Active	Radiology
Julius Sagel, M.B., Ch.B.	Affiliate	Medicine
Steven A. Sahn, M.D.	Active	Medicine
Richard A. Saunders, M.D.	Active	Ophthalmology
John J Schaefer, III, M.D.	Active	Anesthesiology
Frederick M. Schaffer, M.D.	Affiliate - Refer & Follow	Pediatrics
Claudio J Schonholz, M.D.	Active	Radiology
Sara E. Schuh, M.D., M.P.H.	Active	Pediatrics
Roy Brumby Sessions, M.D.	Affiliate - Refer & Follow	Otolaryngology
Ibrahim F. Shatat, M.D., M.S.	Active	Pediatrics
Edwin A. Smith, M.D.	Active	Medicine

Kenneth McRae Spicer, M.D., Ph.D.	Active	Radiology
Robert D. Stapleton, M.D.	Affiliate	Pediatrics
Frank Crawford Stewart, III, B.S., M.D.	Active	Anesthesiology
Celia Carolyn Thiedke, M.D.	Active	Family Medicine
Melanie B. Thomas, M.D., M.S., B.A.	Active	Medicine
James Peter VanDorsten, M.D.	Active	Obstetrics & Gynecology
David T. Vroman, M.D.	Affiliate - Refer & Follow	Ophthalmology
Carol L. Wagner, M.D.	Active	Pediatrics
John L. Waller, M.D.	Active	Anesthesiology
Robert C. Weaver, M.D.	Affiliate - Refer & Follow	Pediatrics
George Frederick Worsham, Jr., M.D.	Active	Pathology & Lab. Med.
Michael R. Zile, M.D.	Active	Medicine

### Medical Staff Change in Privileges

Keith Borg, M.D., Ph.D.	Active	Pediatrics	Addition: Telemedicine
Jennifer Michele Braden, M.D.	Active	Pediatrics	Addition: Telemedicine
Ryan Butts, M.D.	Active	Pediatrics	Addition: General Pediatrics privileges
Joel B. Cochran, D.O.	Active	Pediatrics	Addition: Telemedicine
Terry Carlyle Dixon, M.D., Ph.D.	Active	Pediatrics	Addition: General Pediatrics privileges
Joseph V. Dobson, M.D.	Active	Pediatrics	Addition: Telemedicine
Melissa Campbell Evans, M.D.	Active	Pediatrics	Addition: Telemedicine
David M. Habib, M.D.	Active	Pediatrics	Addition: Telemedicine
Geoffrey Edwin Hayden, M.D.	Active Provisional	Medicine	Addition: Telemedicine
Benjamin F. Jackson, M.D.	Active	Pediatrics	Addition: Telemedicine
Kathy Lehman-Huskamp, M.D.	Active Provisional	Pediatrics	Addition: Telemedicine
Steven David McSwain, M.D., M.P.H	Active	Pediatrics	Addition: Telemedicine
William Scott Russell, M.D.	Active	Pediatrics	Addition: Telemedicine
Lancer A. Scott, M.D.	Active	Medicine	Addition: Telemedicine
David Stanley Sosnouski, M.D.	Active Provisional	Radiology	Addition: Moderate Sedation
Sarah Elizabeth Sterner, M.D.	Active	Pediatrics	Addition: Telemedicine
Ganga Lakshmi Srinivas, B.B.S.	Active Provisional	Pediatrics	Addition: Lingual Frenulotomy
Frederick W. Tecklenburg, M.D.	Active	Pediatrics	Addition: Telemedicine
Mary Olivia Titus, M.D.	Active	Pediatrics	Addition: Telemedicine
Rachel Elizabeth Tuuri, M.D.	Active	Pediatrics	Addition: Telemedicine
Jana K Upshaw, M.D.	Active	Pediatrics	Addition: Telemedicine
Sally A. Webb, M.D.	Active	Pediatrics	Addition: Telemedicine

### Professional Staff Initial Appointment and Privileges

Karen Frances Hilbert, A.P.R.N.	Provisional Allied Health	Obstetrics & Gynecology
Virginia A. Rueger, A.P.R.N.	Provisional Allied Health	Psychiatry

### Professional Staff Reappointment and Privileges

Leslie Sykes Ancrum, C.R.N.A., BSN	Allied Health	Anesthesiology
Carol M. Burns, A.P.R.N.	Allied Health	Psychiatry
Christine Coe, C.R.N.A., M.H.S.	Allied Health	Anesthesiology
Christopher James Devine, C.R.N.A.	Provisional Allied Health	Anesthesiology
Sarah Elizabeth Enoch, C.R.N.A.	Provisional Allied Health	Anesthesiology
Christine D. Hamolia, B.S.N., M.S.	Allied Health	Psychiatry
Gary Howard Hoefler, C.R.N.A.	Allied Health	Anesthesiology
Leonora S. Horton, C.N.M., M.S., Ph.D.	Allied Health	Obstetrics & Gynecology

Phillip Greg Ivy, C.R.N.A.	Allied Health	Anesthesiology
Susan Knight, Ph.D.	Allied Health	Psychiatry
Rita F. Meyers, C.R.N.A.	Allied Health	Anesthesiology
Ashley B. Phillips, F.N.P.	Provisional Allied Health	Medicine
Jennifer Flynn Reeves, P.A.C., M.P.A.S.	Allied Health	Surgery
Kenneth J. Ruggiero, Ph.D.	Allied Health	Psychiatry
Elizabeth Jane Santa Ana, Ph.D.	Allied Health	Psychiatry
Milton Joseph Seymour, III, C.R.N.A.	Allied Health	Anesthesiology
Anthony Michael Sloan, C.R.N.A.	Allied Health	Anesthesiology
Margaret Ann Stark, R.N., C.R.N.A.	Allied Health	Anesthesiology
Janelle Lee Wagner, Ph.D.	Allied Health - R&F	Pediatrics
Jodi Lynn Weber, C.R.N.A., M.H.S.	Allied Health	Anesthesiology
Susan Zayac, MSN, F.N.P.	Allied Health	Medicine

### Professional Staff Change in Privileges

Margaret K. Brothers, F.N.P.	Allied Health	Neurosciences	Change of department and supervising physician
Tracy Williams Halasz, P.N.P.	Allied Health	Pediatrics	Change of supervising physician and patient population

**Medical University Hospital Authority  
Audit Committee  
February 7, 2013  
Minutes**

**Attendees:**

Mr. William B. Hewitt, Chair	Ms. Susan H. Barnhart
Dr. Stanley C. Baker	Dr. Frank Clark
Mr. William H. Bingham, Sr.	Dr. Phil Costello
Dr. Cotesworth P. Fishburne, Jr.	Ms. Annette Drachman
Dr. Harold Jablon	Mr. Jim Fisher
Dr. Donald R. Johnson II	Ms. Lisa Montgomery
Dr. E. Conyers O'Bryan, Jr.	Dr. Etta Pisano
Dr. Thomas C. Rowland, Jr.	Dr. Darlene Shaw
Mr. Charles W. Schulze	Dr. Mark Sothmann
Thomas L. Stephenson, Esquire	Mr. Patrick Wamsley
The Honorable Robin M. Tallon	
Dr. Charles B. Thomas, Jr.	
Dr. James E. Wiseman, Jr.	
Mr. Hugh B. Faulkner	
Dr. Raymond S. Greenberg	

Mr. Hewitt called the meeting to order.

**REGULAR Items**

**Item 19.      Compliance Update.**

Ms. Reece Smith Compliance and Privacy Officer, provided a HIPAA Update which included a 2012 report of breaches.

Recommendation of Committee: That the report be received as information.

**Item 20.      Report of the Office of General Counsel.**

Ms. Annette Drachman introduced Mr. David McLain will be coming to MUSC from Emory University as the new healthcare attorney.

Recommendation of Committee: That the report be received as information.

**Item 21.      Audit Committee Self-Evaluation.**

Mr. Hewitt reviewed the results of the Audit Committee self-evaluation. A summary follows:

Category	Avg. Score 5=Very Strong, 1=Needs Improvement 2 responses	Items indicated "N/A"
Composition and Quality	4.69	
Roles and Responsibilities	4.77	
Ethics and Compliance	4.88	
Understanding Business and Risks	4.88	Committee reviewed significant control deficiencies identified by auditors and management's corrective action plan (50%)  Discussions with CIO (50%)
Processes, Procedures and Information Access	5.00	
Oversight of Audit Processes	5.00	
Overall Evaluation	4.50	

Recommendation of Committee: Received as information.

**Item 22. External Auditor Evaluation.**

Mr. Hewitt reviewed the results of the annual evaluation of the performance of the external auditor. A summary of the results are as follows:

- **Survey of KPMG's performance of the FY12 financial statement audit**
  - 7 responses (5 - MUSC management; 2 - MUHA staff)
- **Favorable Results.**
  - Completed timely (100% for financial statement audit)
  - Organized (86%)
  - Conducted professionally (100%)
  - Adequate scope (75%)
  - KPMG is knowledgeable of the organization and industry (100%)
  - KPMG appeared objective and independent (100%)
- **Comments related to weak communication; scope and fee increases; duplicate/unnecessary requests for information; failure to provide requested assistance; concern re: relationship with management.**

Recommendation of Committee: That the report be received as information.

**Item 23. Report of the Office of Internal Audit.**

Ms. Susan Barnhart had distributed the results of internal audit reports and there being no questions, the reports were received as information.

Recommendation of Committee: That the report be received as information

Recommendation of Committee: That the report be received as information

**Item 24.**      **Other Committee Business.** None

Respectfully Submitted,

Celeste Jordan

**Medical University Hospital Authority  
Physical Facilities Committee  
February 7, 2013  
Minutes**

**Attendees:**

Mr. William H. Bingham, Chair	Dr. Raymond S. Greenberg
Dr. Stanley C. Baker	Dr. Frank Clark
Dr. Cotesworth P. Fishburne, Jr.	Ms. Annette Drachman
Mr. William B. Hewitt	Mr. Dennis Frazier
Dr. Harold W. Jablon	Mr. John Malmrose
Dr. Donald R. Johnson II	Mr. Bob Marriott
Dr. E. Conyers O'Bryan, Jr.	Ms. Lisa Montgomery
Dr. Thomas C. Rowland, Jr.	Dr. Etta Pisano
Mr. Charles W. Schulze	Dr. Darlene Shaw
Thomas L. Stephenson, Esquire	Ms. Reece Smith
The Honorable Robin M. Tallon	Dr. Mark Sothmann
Dr. Charles B. Thomas, Jr.	Mr. Patrick Wamsley
Dr. James E. Wiseman, Jr.	

Mr. Bingham called the meeting to order.

**REGULAR Items**

**Item 16      Update on Projects.**

No update.

Recommendation of Committee: Received as information.

**Item 17      Other Committee Business.**

Ms. Annette Drachman presented, for approval, a resolution authorizing obtaining a commitment for HUD Section 241 Mortgage Insurance to secure financing of a project (the Bee Street Central Energy Plant and the Renovation of 7 ART).

Recommendation of Committee: To approve the resolution.

**CONSENT Items for Information:**

**Item 18      Facilities Contracts Awarded**

The facilities contracts since the last board meeting were presented for information.

Recommendation of Committee: That this report be received as information.

With no further business, the meeting was adjourned.

Respectfully submitted,

Celeste Jordan



**RESOLUTION OF THE BOARD OF TRUSTEE OF  
MEDICAL UNIVERSITY HOSPITAL AUTHORITY  
AUTHORIZING OBTAINING A COMMITMENT FOR  
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT SECTION 241  
MORTGAGE INSURANCE TO SECURE THE FINANCING OF A PROJECT**

**WHEREAS**, Armadale Capital Inc. has applied on behalf of Medical University Hospital Authority (the “Hospital”) to the United States Department of Housing and Urban Development (HUD), acting through the Federal Housing Administration (FHA), for a [select one]:

\_\_\_ Commitment for HUD Section 242 Mortgage Insurance.

  **X**   Commitment for HUD Section 241 Mortgage Insurance.

\_\_\_ Commitment for HUD Section 242/223(a)(7) Mortgage Insurance.

**WHEREAS**, as a requirement to obtain HUD Mortgage Insurance for the project to be financed, the Hospital must agree to enter into a HUD Regulatory Agreement and to abide by certain required standard covenants set forth in (Attachment 1) hereto.

**WHEREAS**, the Board of Trustees for the Hospital has reviewed and considered the HUD Regulatory Agreement and the required standard covenants attached to this Resolution as Attachment 1 and their impact on the Hospital.

**WHEREAS**, the Board of Trustees for the Hospital has reviewed the list of property, equipment, revenues, assets, and deposit accounts that will be used as security for the HUD-insured mortgage (attached as a part of Attachment 1).

**NOW, THEREFORE, BE IT RESOLVED** by the Board of Trustees for the Hospital, as follows:

**SECTION 1.** The Board of Trustees for the Hospital hereby finds and determines that obtaining HUD Section 241 Mortgage Insurance for the project to be financed is in the best financial interest of the Hospital and, accordingly, hereby approves and authorizes obtaining HUD Section 241 Mortgage Insurance for such project.

**SECTION 2.** The Board of Trustees for the Hospital hereby finds and determines the HUD Regulatory Agreement and the required standard covenants attached hereto as Attachment 1 to be acceptable and agrees to abide by their terms and conditions (as such terms and conditions may be modified prior to the closing for the Section 241 Mortgage Insurance with the agreement of FHA and an Authorized Officer (as defined herein) of the Hospital) if a Commitment for HUD Section 241 Mortgage Insurance is received.

**SECTION 3.** The Board of Trustees for the Hospital hereby agrees that Attachment 1 attached to this Resolution includes all necessary exhibits to accurately reflect all property, equipment, revenues, assets, and deposit accounts that will be serve as security for the HUD-insured mortgage.

**SECTION 4.** In the interests of timely addressing all issues with respect to the HUD Section 241 Mortgage Insurance, the Board of Trustees for the Hospital hereby authorizes and delegates to the President, VP for Clinical Affairs and Executive Director and Chief

Financial Officer (each an "Authorized Officer"), either individually or collectively, the authority to take such actions, make such determinations, enter into such agreements and execute such documents as may be necessary or advisable in order obtain a commitment for HUD Section 241 Mortgage Insurance, including but not limited to, binding the Hospital to abide by, the HUD Regulatory Agreement and the required standard covenants set forth in Attachment 1 hereto.

**SECTION 5.** The Board of Trustees for the Hospital hereby authorizes and delegates to an Authorized Officer the development of the terms of any financing for the project to be secured by the commitment for HUD Section 241 Mortgage Insurance, including but not limited to the negotiation, execution, delivery and performance, on behalf of the Hospital, of any and all documents as are necessary to effectuate such financing, or any other documents such Authorized Officer, with advice of counsel, deems necessary or advisable to effectuate the transactions described in this Resolution;

**SECTION 6.** The Board of Trustees for the Hospital hereby authorizes and delegates to an Authorized Officer the authority to enter into and execute contracts on behalf of the Hospital to retain such contractors as such Authorized Officer, with the advice of counsel, shall deem necessary or advisable to carry out the purposes and intent of the HUD Mortgage Insurance and Commitment, the financing of the project and this Resolution.

**SECTION 7.** Ratifies, confirms and approves as the acts and deeds of the Hospital, any actions taken by an Authorized Officer prior to the date of this Resolution that are within the authority conferred hereby.

Adopted by the Board of Trustees of Medical University Hospital Authority this 7<sup>th</sup> day of February, 2013.

MEDICAL UNIVERSITY HOSPITAL  
AUTHORITY BOARD OF TRUSTEES



By:  
Its: Chairman



By:  
Its: Secretary