

**MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC) BOARD OF TRUSTEES  
AUGUST 14, 2020 MEETING MINUTES**

The MUSC Board of Trustees convened August 14, 2020, with the members attending in person or via Webex: Charles Schulze, Chair; Dr. James Lemon, Vice Chair, Terri Barnes; Jim Battle; Bill Bingham; Dr. Melvin Brown; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Barbara Johnson-Williams; Dr. Murrell Smith; Michael Stavrinakis; Tom Stephenson; Dr. Bart Witherspoon. MUSC administrative officials in attendance either in person or via Webex: Dr. David Cole; Dr. Patrick Cawley; Annette Drachman; Dr. Raymond DuBois; Lisa Montgomery; Dr. Lisa Saladin; Mark Sweatman.

**Item 1.**                    **Call to Order.**

There being a quorum present, Chairman Schulze called the meeting to order.

**Item 2.**                    **Roll Call.**

Ms. Jane Scutt called the roll and made the following statement, *“In compliance with the Freedom of Information Act, notice of meetings and agendas were furnished to all news media and persons requesting notification.”* Ms. Scutt also announced that today’s presentations will be available on the MUSC Board of Trustees website for the duration of the meeting.

**Item 3.**                    **Date of Next Meeting of the MUHA/MUSC Board of Trustees.**

The date of the next regular meeting of the MUHA/MUSC Board of Trustees is October 9, 2020.

**Item 4.**                    **Approval of Meeting Minutes of May 15, 2020 and June 26, 2020.**

Chairman Schulze called for a motion for approve the minutes.

Board Action: Dr. Lemon moved for approval; was seconded, and unanimously carried.

**Item 5.**                    **Election of Chair and Vice Chair of the Board of Trustees of the Medical University Hospital Authority and Medical University of South Carolina.**

Chairman Schulze stated that the election for Chair and Vice-Chair for the MUSC Board of Trustees was held during the MUHA Board of Trustees meeting as these positions serve as the chair and vice-chair of both the MUHA and MUSC Board of Trustees.

Board Action: Dr. James Lemon was elected Chair; Charles Schulze was elected Vice Chair.

**RECOMMENDATIONS AND INFORMATIONAL REPORTS OF THE PRESIDENT.**

**Item 6.**                    **Other Business.**

None.

**RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE. CHAIR: MS. TERRI BARNES**

**Item 7.**                    **Institutional Advancement Report.**

Ms. Kate Azizi, Vice President for Institutional Advancement, reported that as of June 30, 2020, MUSC closed with \$88,228,899 in new gifts and pledges, nearly 40% over its goal of \$63,143,000 and

79% over last year. MUSC had over 8,000 donors supporting many different areas. COVID-19 fundraising efforts were over \$2 million from about 783 gifts. Development's FY21 strategic planning efforts include; 1) increase funds raised and increase number of donors; 2) help our team be more efficient and happier; 3) enhance stewardship of donors; and, 4) have a bigger impact on education, research, and clinical care.

Board Action: Received as information

**Item 8.**                    **Report of the Office of Research.**

Dr. Patrick Flume, Associate Provost for Research, gave an update on COVID-19 research activities and research funding. Dr. Flume reported that early into the pandemic, a committee was established to vet clinical trials that they thought would be the best fit for our patients and what was thought to have the greatest opportunity for success. The committee looked at 301 different research opportunities. Dr. Flume gave an overview of the current COVID trials being used across the health spectrum. Dr. Flume announced that MUSC will be participating in the AstraZeneca vaccine study with the intent to enroll 1500 patients over the next two months to contribute to the total 30,000 patients. On the research funding update, he reported that they initially anticipated more than a 50% reduction in revenues; however, 2020 revenues have been equivalent or even better than they have been in the last few years and the return on awards increased from 27% to 42%. He commented that they have not realized the final impact of COVID on clinical trials as revenues typically lag. The vaccine study will help make a big difference.

Board Action: Received as information

**Item 9.**                    **Other Committee Business.**

None.

**EDUCATION, FACULTY & STUDENT AFFAIRS COMMITTEE. CHAIR: MS. BARBARA JOHNSON-WILLIAMS.**

**Item 10.**                    **Provost Report.**

Dr. Lisa Saladin, Provost, introduced the new SGA President, Joy Kirkpatrick, who is a second-year student in the MUSC DMD joint PhD program. Ms. Kirkpatrick stated that she is excited to serve as the voice of the students during one of the most challenging times in MUSC history. She mentioned an initiative of the SGA has been the implementation of the first SGA virtual comment box for students to submit concerns/questions online. She also reported that the SGA continues to encourage students and serves as role models to follow the university COVID-19 directives.

Dr. Saladin announced that MUSC's PA program was recently approved by its accrediting body for a permanent increase in its class sizes from 60 to 97. Dr. Saladin also commented that at this same time MUSC was notified around this time that Lenoir-Rhyne University was closing its PA program. Dr. Saladin applauded MUSC's PA Director, Dr. Helen Martin and her team for getting this accreditation within one week to expand the class size which enabled MUSC to accept 36 students from Lenoir-Rhyne.

Dr. Saladin gave a brief report on MUSC's academic plan around COVID-19 that was recently distributed. Dr. Saladin commented that for the most part, learning will be a hybrid model with 50% of course content will be face to face and the rest. She also shared some of the prevention and protection measures in place to keep MUSC students, staff and faculty safe.

Board Action: Received as information.

**Item 10.1**      **Change of Date of 2021 Commencement.**

Dr. Saladin presented for approval to change the date of the 2021 Commencement to May 15, 2021.

Board Action: Ms. Johnson-Williams made a motion to approve, the motion was seconded, voted on an unanimously approved.

**Item 11.**      **Other Committee Business.**

None.

**FINANCE AND ADMINISTRATION COMMITTEE. CHAIR: MR. JAMES A. BATTLE, JR.**

**Item 12.**      **MUSC Financial Report.**

Mr. Patrick Wamsley, Chief Financial Officer, presented the June 30, 2020 interim financials and reported that MUSC ended FY20 with 145 days of operating cash. Mr. Wamsley noted that the original FY20 budget had a budgeted fund bottom-line of \$9.1 million and the actual year-end budgeted funds margin was \$5.2 million. The operating revenue was unfavorable at \$5.6M; however, the operating expenses were a favorable 23M due to a reduction in spending/expenditures.

Board Action: Received as information.

**Item 13.**      **FY2021 Budgets for MUSC and AHEC.**

Mr. Patrick Wamsley requested approval of the FY2021 MUSC and AHEC budgets.

Board Action: Mr. Battle moved for approval, the motion was seconded and unanimously voted to approve the FY2021 MUSC and AHEC budgets.

**Item 14.**      **MUSC Physicians Financial Report.**

Ms. Eva Greenwood, Chief Financial Officer, presented the June 30, 2020, interim financials. Ms. Greenwood reported 226 days cash on hand and an operating margin of \$17M. Operating revenue was \$632M with operating expenses of \$616M. The year-end projected net margin is \$10.5M. .

Board Action: Received as information.

**Item 15.**      **FY2021 MUSC Physicians Operating Budget for Information**

Ms. Eva Greenwood presented for information the FY2021 Operating Budget for MUSC Physicians.

Board Action: Received as information.

**Item 16.**      **FY2021 MUSC Physicians Budget for Capital Asset Purchases >\$50,000 for Approval.**

Ms. Eva Greenwood presented for approval the FY2021 MUSC Physicians budget for the purchase of capital assets whose acquisition costs exceed \$50,000.

Board Action: Mr. Battle moved for approval of the MUSC Physicians budget for the purchase of capital assets whose acquisition costs exceed \$50,000 was approved. The motion was seconded, voted on and unanimously carried.

**Item 17.**                    **Diversity and Inclusion Update.**

Dr. Willette Williams, Chief Diversity Officer, gave an update on activities in response to COVID-19 and local and national events related to social injustice, racism and community unrest. This included hosting several virtual workforce forums to support students and employees across the Enterprise. Additionally, the Office of Training and Intercultural Education and the Office of Student Programs and Student Diversity collaborated to present the Community Healing Spaces: Diversity and Self-Care Series. Over the course of 6 weeks, interactive lectures, seminars and support spaces were created via a virtual learning community. The sessions were well attended by faculty, staff and care team members as well. The Office of Training and Intercultural Education will have engaged nearly 1300 MUSC community members between March-August 2020 and remains committed to enhancing diversity and inclusion education and professional development to ensure every member of the MUSC community develops an appreciation for the richness that our diversity brings and demonstrates a commitment to our culture of inclusion.

Mr. Quentin Tompkins, Government Relations Manager, gave an update on the state-wide rural community testing sites. Mr. Tompkins commented that people in other parts of the state really didn't see MUSC as anything other than a hospital in Charleston; however, with these rural testing sites we have done a great job of educating folks about MUSC and what we are for the citizens of South Carolina and the country. Besides the permanent sites in West Ashley, downtown Charleston and Lancaster, mobile testing sites have been set up in 35 of the 46 counties throughout South Carolina approaching a total of 300 testing events. MUSC will continue to go around to any and every community that we can access to set up these testing sites. Mr. Tompkins commented that during this time, MUSC has built a lot of strong relationships with some of the local communities and feels that over these past few months they are much stronger than they were before. He also commented that MUSC's brand is probably as strong as it's ever been due to COVID.

**Item 18.**                    **Other Committee Business.**

None.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES**

**Item 19.**                    **Approval of Consent Agenda.**

Approval of the Consent Agenda was requested.

Board Action: Mr. Schulze moved for approval; the motion was seconded and unanimously approved.

**Item 20.**                    **Executive Session.**

Statement: Mr. Battle made a motion to move into closed session to discuss the following items pursuant to sections 30-4-70(a) of the South Carolina Code:

- Discussion of employment, appointment or compensation of an employee, a student, or a person regulated by a public body or the appointment of a person to a public body;

- Discussion of negotiations pursuant to a contractual arrangement, possible legal advice, and proposed sale or purchase of property and expansion of services; and,
- Receipt of legal advice related to matters covered by the attorney-client privilege.

Board Action: The motion made by Mr. Battle was seconded, voted on and unanimously carried. Chairman Schulze stated that the board would move into closed session immediately following the conclusion of MUSC Board of Trustees agenda.

**Item 21.**                    **New Business for the Board of Trustees.**

None.

**Item 22.**                    **Report from the Chairman.**

None.

**Item 23.**                    **Revisions to the MUSC Honor Code (Consent Item).**

Revisions to the MUSC Honor Code were presented for approval.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded and unanimously approved.

**Item 24.**                    **Revisions to the Foundation for Research Development Bylaws (Consent Item).**

Revisions to the Foundation for Research Development Bylaws were presented for approval.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded and unanimously approved.

**Item 25.**                    **Department Chair Appointment (Consent Item).**

Approval was requested of the appointment of **Christel M. Haberland, DDS, MS**, as Chair of the Department of Pediatric Dentistry, effective September 1, 2020.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded and unanimously approved.

**Item 26.**                    **Faculty Appointments (Consent Item).**

Approval was requested of the following faculty appointments.

College of Medicine

**David W. Zaas, MD, MBA**, as Associate Professor on the Clinician Educator track, in the Dept. of Medicine, Division of Pulmonary & Critical Care, effective June 29, 2020.

College of Dental Medicine

**Christel M. Haberland, DDS, MS**, as Associate Professor, on the Academic Clinician track, effective September 1, 2020. Dr. Haberland will also serve as Chair of the Department of Pediatric Dentistry.

College of Health Professions

**Martina Malvasi-Haines, DBS, MLS, MHHS, MS**, as Associate Professor, in the Department of Health Studies, effective July 1, 2020.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded and unanimously approved.

**Item 27.**

**Change in Faculty Status (Consent Item).**

Approval was requested of the following changes in faculty status.

College of Medicine

**Ronald E. Acierno, PhD**, from Professor to Adjunct Professor, in the Department of Psychiatry and Behavioral Sciences, retroactive to September 1, 2019.

**David M. French, MD**, from Associate Professor to Affiliate Associate Professor, in the Department of Emergency Medicine, effective July 1, 2020.

**Harold G. Morse, MD**, change in primary to Affiliate Professor, Dept. of Medicine, Div. of General Internal Medicine (AnMed), with dual appointment as MUSC AHEC Professor, in the Dept. of Anderson/Family Medicine, effective May 1, 2020

**Christine B. Turley, MD**, from Research Professor to Adjunct Professor in the Department of Pediatrics, Division of General Pediatrics, effective to June 29, 2020.

College of Dental Medicine

**Cynthia Hipp, DDS**, from Associate Professor to Affiliate Associate Professor, in the Department of Pediatric Dentistry, effective July 1, 2020.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded and unanimously approved.

**Item 28.**

**Professor Emeritus Appointments (Consent Item).**

Approval was requested of the following professor emeritus appointments.

College of Medicine

**Alexander Awgulewitsch, PhD**, from Professor to Professor Emeritus, Department of Medicine, Division of Rheumatology and Immunology, effective October 1, 2020

**Deepak Bastia, PhD**, from Professor to Professor Emeritus, Department of Biochemistry and Molecular Biology, effective July 1, 2020.

**David Arnold Griesemer, MD**, from Professor to Professor Emeritus, Department of Pediatrics, Division of Pediatric neurology, effective June 1, 2020.

**Kathryn M. Magruder, PhD** from Professor to Professor Emerita, in the Department of Psychiatry and Behavioral Sciences, effective July 1, 2020.

**Bruce W. Usher, MD**, from Professor to Professor Emeritus, in the Department of Medicine, Division of Cardiology, July 1, 2020

**John M. Vena, PhD**, from Professor to Professor Emeritus, in the Department of Public Health Sciences, effective July 1, 2020.

College of Pharmacy

Thomas A. Dix, PhD, from Associate Professor to Professor Emeritus, Department of Drug Discovery and Biomedical Sciences, effective July 1, 2020.

**Roger L. White, PhD**, from Professor to Professor Emeritus, Department of Clinical Pharmacy and Outcome Sciences, effective July 1, 2020.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded and unanimously approved.

**Item 29.**

**Faculty Promotions (Consent Item).**

Approval was requested of the following faculty promotions effective January 1, 2021.

**College of Medicine**

**From Associate Professor to Professor, Academic Investigator**

**Shikhar Mehrotra, PhD**, Department of Surgery, Division of General Surgery, Dual: Department of Microbiology and Immunology

**Russell A. Norris, PhD**, Department of Regenerative Medicine and Cell Biology; Dual: Department of Medicine, Division of Cardiology

**From Associate Professor to Professor, Academic Clinician track**

**Allison Ross Eckard, MD**, Dept. of Pediatrics, Division of Pediatric Infectious Diseases

**Constance Guille, MD**, Department of Psychiatry and Behavioral Sciences; Dual: Obstetrics and Gynecology

**Brian H. Neelon, PhD**, Department of Public Health Sciences

**Jihad S. Obeid, MD**, Department of Public Health Sciences; Dual: Psychiatry and Behavioral Sciences; Joint: CHP, Department of Health Sciences

**From Associate Professor to Professor, Clinician Educator track**

**McLeod Frampton Gwynette, Jr, MD**, Dept. of Psychiatry and Behavioral Sciences

**Camelia Marculescu, MD, MSCR**, Dept. of Medicine, Division of Infectious Diseases

**Omar Moussa, MSc, PhD**, Department of Pathology and Laboratory Medicine

**Krishna Gwynne Patel, MD, PhD**, Dept. of Otolaryngology-Head and Neck Surgery

**M. Olivia Titus, MD**, Dept. of Pediatrics, Division of Pediatric Emergency Medicine

**Sinai C. Zyblewski, MD**, Department of Pediatrics, Division of Pediatric Cardiology

**From Research Associate Professor to Research Professor, Modified Research track**

**Jordan J. Elm, PhD**, Department of Public Health Science

**From Affiliate Associate Professor to Affiliate Professor, Modified Clinical track**

**Johann Herberth, MD, PhD**, Department of Medicine, Division of Nephrology

**From Assistant Professor to Associate Professor, Academic Clinician track**

**Lisa Marie McTeague, PhD**, Department of Psychiatry and Behavioral Sciences

**From Assistant Professor to Associate Professor, Clinician Educator track**

**Tatsiana Y. Beiko, MD**, Dept. of Medicine, Div. of Pulmonary & Critical Care Medicine

**Kristen L. Hood-Watson, MD**, Department of Family Medicine

**Brian A. Houston, MD**, Department of Medicine, Division of Cardiology

**Lindsey Kathleen Jennings, MD**, Department of Emergency Medicine

**Ian D. Kane, MD**, Department of Pediatrics, Division of Pediatric Emergency Medicine

**Jessica D. Lewis, MD**, Department of Medicine, Division of Infectious Diseases

**From Assistant Professor to Associate Professor, Clinician Educator track**

**Nicholas J. Milano, MD**, Department of Neurology

**Samuel L. Oyer, MD**, Department of Otolaryngology-Head and Neck Surgery

**Habib G. Rizk, MD**, Department of Otolaryngology-Head and Neck Surgery  
**Elizabeth M. Wallis, MD**, Department of Pediatrics, Division of Adolescent Medicine; Dual:  
Psychiatry and Behavioral Sciences  
**Tracy E. Wester, MD**, Department of Anesthesia and Perioperative Medicine  
**Stephanie K. Whitener, MD**, Department of Anesthesia and Perioperative Medicine  
**Kelli Wong Williams, MD, MPH**, Dept. of Pediatrics, Division of Pediatric Pulmonary Medicine

**Item 30.**                    **MSBS Program Modification (Consent Item)**

The MSBS program modification was presented for information.

Board Action: Received as information.

**FINANCE AND ADMINISTRATION COMMITTEE: CHAIR: MR. JIM BATTLE**

**Item 31.**                    **Financial Report of the MUSC Foundation for Research Development (Consent Item).**

The MUSC Foundation for Research Development financial report was presented for information.

Board Action: Received as information.

There being no further business, the meeting of the MUSC Board of Trustees was adjourned.

Respectfully submitted,

Mark C. Sweatman, Secretary